

	DESCRIPTION	2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
	Departmental Summary						
2	MAYOR & COUNCIL	\$505,363	\$704,535	-28%	\$638,623	(\$65,912)	-9.36%
4	Corporate Administration	320,352	371,112	-14%	352,892	-18,220	-4.91%
4	Community Improvement Program (CIP)	41,782	470,750	-91%	270,750	-200,000	-42.49%
	CITY MANAGER DEPARTMENT	362,134	841,862	-57%	623,642	-218,220	-25.92%
5	Clerk's Office	323,227	591,057	-45%	591,057	0	0.00%
5	Committee of Adjustment	-3,779	0	0%	0	0	0.00%
5	Elections	692	0	0%	768	768	100.00%
6	Municipal Heritage Committee	4,388	5,180	-15%	5,180	0	0.00%
6	Horton Farmers' Market	16,870	15,100	12%	15,100	0	0.00%
7	Airport Operations	31,151	47,334	-34%	56,081	8,747	18.48%
	CITY CLERK'S DEPARTMENT	372,549	658,671	-43%	668,186	9,515	1.44%
10	Corporate Services	312,206	3,533,001	-91%	4,406,801	873,800	24.73%
10	Municipal Tax Levy	-57,252,117	-57,216,241	0%	-59,637,698	-2,421,457	4.23%
10	Other Taxation	-4,112,206	-985,000	317%	-1,175,000	-190,000	19.29%
11	Treasury	496,186	723,100	-31%	723,100	0	0.00%
11	Information Technology	533,094	714,000	-25%	735,573	21,573	3.02%
12	County POA Services	-32,472	-200,000	-84%	-200,000	0	0.00%
12	Conservation	259,096	314,200	-18%	323,626	9,426	3.00%
12	Health Services	2,628,479	3,422,368	-23%	3,791,463	369,095	10.78%
	TREASURY DEPARTMENT	-57,167,734	-49,694,572	15%	-51,032,135	-1,337,563	2.69%
13	Human Resources	1,467,470	1,694,238	-13%	1,891,555	197,317	11.65%
13	Retired Employees	311,499	366,789	-15%	408,411	41,622	11.35%
	HUMAN RESOURCES DEPARTMENT	1,778,969	2,061,027	-14%	2,299,966	238,939	11.59%
17	FIRE DEPARTMENT	7,360,455	9,106,509	-19%	9,126,987	20,478	0.22%
14	Police Services Board	9,411	21,742	-57%	21,742	0	0.00%
14	Police Services	10,166,851	12,258,345	-17%	12,939,803	681,458	5.56%
15	Police - Courthouse	303,528	247,871	22%	301,791	53,920	21.75%
16	Police Station - Caso	245,789	259,500	-5%	267,500	8,000	3.08%
	POLICE DEPARTMENT	10,725,579	12,787,458	-16%	13,530,836	743,378	5.81%
19	Recreational Facilities	1,100,541	1,320,142	-17%	1,298,324	-21,818	-1.65%
23	Parks & Forestry	1,797,851	2,392,654	-25%	2,440,108	47,454	1.98%
24	Property Maintenance Division	1,069,331	918,772	16%	890,111	-28,661	-3.12%
	PARKS AND RECREATION DEPARTMENT	3,967,723	4,631,568	-14%	4,628,543	-3,025	-0.07%
36	Environmental Services Administration	114,117	143,095	-20%	146,925	3,830	2.68%
47	Development and Compliance	54,543	0	0%	0	0	0.00%
48	Waste Management	2,448,660	2,554,150	-4%	2,716,350	162,200	6.35%
	Development and Compliance	2,503,203	2,554,150	-2%	2,716,350	162,200	6.35%
47	Capital Works Service Area	322,179	418,565	-23%	409,550	-9,015	-2.15%
37	Water and Sewer	-65,971	-29,510	124%	0	29,510	-100.00%
39	Pollution Control	204,985	0	0%	0	0	0.00%
	Sewer and Water Service Area	139,014	-29,510	-571%	0	29,510	-100.00%
41	Roads Operations	2,034,179	2,821,740	-28%	2,801,141	-20,599	-0.73%
42	Fleet Operation	-13,756	0	0%	0	0	0.00%
43	Crossing Guards	35,656	71,270	-50%	73,940	2,670	3.75%
43	Railway Maintenance	44,094	71,850	-39%	71,850	0	0.00%
43	Transportation	116,282	141,100	-18%	146,060	4,960	3.52%
43	Traffic Signals	57,991	223,750	-74%	232,720	8,970	4.01%
44	Transit	459,964	1,114,400	-59%	1,108,790	-5,610	-0.50%
43	Street Lighting	408,193	633,750	-36%	665,190	31,440	4.96%
45	Bylaw & Parking Enforcement	120,892	127,185	-5%	175,805	48,620	38.23%
46	Animal Control	151,410	192,430	-21%	197,870	5,440	2.83%
	Roads and Transportation Services Area	3,414,905	5,397,475	-37%	5,473,366	75,891	1.41%
	ENVIRONMENTAL SERVICES DEPT.	6,493,418	8,483,775	-23%	8,746,191	262,416	3.09%
29	Planning	451,479	483,369	-7%	465,681	-17,688	-3.66%
32	Building Services	-457,436	90,428	-606%	84,925	-5,503	-6.09%
	PLANNING DEPARTMENT	-5,957	573,797	-101%	550,606	-23,191	-4.04%
49	Administration	405,194	0	0%	0	0	0.00%
50	Employment and Income Support	-619,287	1,226,446	-150%	1,220,266	-6,180	-0.50%
51	Childcare	-2,284,394	403,399	-666%	434,417	31,018	7.69%
52	Social Housing	-122,514	2,606,717	-105%	2,741,379	134,662	5.17%
53	Public Housing	551,825	0	0%	0	0	0.00%
	ONTARIO WORKS	-2,069,176	4,236,562	-149%	4,396,062	159,500	3.76%
54	VALLEY VIEW	1,412,521	2,478,737	-43%	2,599,423	120,686	4.87%
28	DOWNTOWN DEVELOPMENT BOARD	-13,585	0	0%	0	0	0.00%
26	LIBRARY	1,821,436	2,477,876	-26%	2,579,497	101,621	4.10%
33	ECONOMIC DEVELOPMENT CORP.	722,760	652,195	11%	643,573	-8,622	-1.32%
		-23,733,545	0	0%	-0	-0	0.00%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
MAYOR & COUNCIL						
COUNCILLORS						
EXPENSES						
11-2-01-1-0000-3011	Reg Part-time Wages	169,951	232,402	-27%	215,369	-17,033 -7.33%
11-2-01-1-0000-3120	All Statutory Benefits	9,722	18,057	-46%	19,659	1,602 8.87%
11-2-01-1-0000-3130	All Employer Benefits	13,362	18,309	-27%	12,544	-5,765 -31.49%
11-2-01-1-0000-3210	Car Allowance	11,391	16,800	-32%	13,000	-3,800 -22.62%
11-2-01-1-0000-3316	Board Recoveries	-1,060	-4,500	-76%	-4,500	0 0.00%
11-2-01-1-0000-4001	Meetings/Receptions	229	1,750	-87%	0	-1,750 -100.00%
11-2-01-1-0000-4005	Public Relations	400	1,750	-77%	0	-1,750 -100.00%
11-2-01-1-0000-4022	Conference Fees	2,593	11,000	-76%	11,000	0 0.00%
11-2-01-1-0000-4249	Telephone Services	1,453	1,750	-17%	1,800	50 2.86%
11-2-01-1-0000-4280	Mileage Expense	31	850	-96%	250	-600 -70.59%
11-2-01-1-0000-5010	Miscellaneous Expenses	30	0	0%	0	0 0.00%
TOTAL COUNCILLORS' EXPENSE		208,102	298,168	-30%	269,122	-29,046 -9.74%

MAYOR

EXPENSES						
11-2-01-1-1000-3011	Reg Part-time Wages	56,790	64,710	-12%	65,681	971 1.50%
11-2-01-1-1000-3120	All Statutory Benefits	4,002	2,257	77%	2,470	213 9.44%
11-2-01-1-1000-3130	All Employer Benefits	32	0	0%	0	0 0.00%
11-2-01-1-1000-3210	Car Allowance	4,985	7,125	-30%	5,125	-2,000 -28.07%
11-2-01-1-1000-4022	Conference Fees	992	5,000	-80%	5,000	0 0.00%
11-2-01-1-1000-4249	Telephone Services	155	600	-74%	300	-300 -50.00%
11-2-01-1-1000-4280	Mileage Expense	0	750	-100%	250	-500 -66.67%
11-2-01-1-1000-4001	Meetings/Receptions	799	1,500	-47%	0	-1,500 -100.00%
11-2-01-1-1000-3316	Board Recoveries	-1,500	0	0%	0	0 0.00%
11-2-01-1-1000-4005	Public Relations	249	3,000	-92%	0	-3,000 -100.00%
TOTAL MAYOR'S EXPENSES		66,504	84,942	-22%	78,826	-6,116 -7.20%

CITY COUNCIL

EXPENSES						
11-2-01-1-2000-4023	Association Membership Fees	14,395	12,500	15%	15,000	2,500 20.00%
11-2-01-1-2000-4259	Courier	0	250	-100%	250	0 0.00%
11-2-01-1-2000-4261	Advertising	1,468	4,000	-63%	3,000	-1,000 -25.00%
11-2-01-1-2000-4272	External Printing	31	1,500	-98%	1,500	0 0.00%
11-2-01-1-2000-5010	Miscellaneous Expenses	0	500	-100%	500	0 0.00%
11-2-01-1-2000-5011	Office Supplies	631	1,750	-64%	1,750	0 0.00%
11-2-01-1-2000-5510	Publications and Subscriptions	793	500	59%	400	-100 -20.00%
11-2-01-1-2000-4001	Meetings/Receptions	884	7,000	-87%	7,000	0 0.00%
11-2-01-1-2000-4074	Integrity Commissioner / Investigator	2,544	3,500	-27%	3,500	0 0.00%
11-2-01-1-2000-4076	Strategic Planning Expenses	733	750	-2%	750	0 0.00%
11-2-01-1-2000-4005	Public Relations	1,524	15,500	-90%	18,500	3,000 19.35%
11-2-01-1-2000-5200	Council Grants	210,650	240,925	-13%	210,925	-30,000 -12.45%
TOTAL CITY COUNCIL EXPENSES		233,653	288,675	-19%	263,075	-25,600 -8.87%
TOTAL MAYOR AND COUNCILLORS		508,259	671,785	-24%	611,023	-60,762 -9.04%

HONOURS & AWARDS

REVENUE						
11-2-01-1-0010-9515	Unallocated Revenue	0	1,350	-100%	0	-1,350 -100.00%
TOTAL REVENUE		0	1,350	-100%	0	-1,350 -100.00%
EXPENSES						
11-2-01-1-0010-4016	Banquet Expenses	0	6,500	-100%	0	-6,500 -100.00%
TOTAL EXPENSES		0	6,500	-100%	0	-6,500 -100.00%
TOTAL HONOURS & AWARDS		0	5,150	-100%	0	-5,150 -100.00%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)(%)	
CANADA DAY							
REVENUE							
11-2-01-1-0769-9010	Federal Grant	4,000	2,500	60%	2,500	0	0.00%
11-2-01-1-0769-9515	Miscellaneous Revenue	0	2,500	-100%	2,500	0	0.00%
TOTAL REVENUE		4,000	5,000	-20%	5,000	0	0.00%
EXPENSES							
11-2-01-1-0769-4051	Promotion/Advertising	1,104	1,600	-31%	1,600	0	0.00%
11-2-01-1-0769-4073	Canada Day - Entertainment	0	3,500	-100%	3,500	0	0.00%
11-2-01-1-0769-4075	Miscellaneous Services	0	6,000	-100%	6,000	0	0.00%
11-2-01-1-0769-4171	Equipment Rental	0	6,000	-100%	6,000	0	0.00%
11-2-01-1-0769-5410	Hydro Expense	0	500	-100%	500	0	0.00%
11-2-01-1-0769-7063	Fireworks	0	15,000	-100%	15,000	0	0.00%
TOTAL EXPENSES		1,104	32,600	-97%	32,600	0	0.00%
TOTAL CANADA DAY		-2,896	27,600	-110%	27,600	0	0.00%
TOTAL MAYOR & COUNCIL		505,363	704,535	-28%	638,623	-65,912	-9.36%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)

CORPORATE ADMINISTRATION

EXPENSES

11-2-01-2-0000-3010	Reg Full-time Wages	224,529	268,581	-16%	271,214	2,633	0.98%
11-2-01-2-0000-3120	All Statutory Benefits	11,661	13,896	-16%	14,283	387	2.78%
11-2-01-2-0000-3130	All Employer Benefits	16,354	23,688	-31%	25,088	1,400	5.91%
11-2-01-2-0000-3135	OMERS	27,983	31,947	-12%	32,307	360	1.13%
11-2-01-2-0000-4001	Public Relations	29	3,000	-99%	3,000	0	0.00%
11-2-01-2-0000-4002	Meetings/Receptions Expenses	395	1,200	-67%	1,200	0	0.00%
11-2-01-2-0000-4010	Management Consultants	16,548	15,000	10%	0	-15,000	-100.00%
11-2-01-2-0000-4011	Strategic Planning	19,658	8,000	146%	0	-8,000	-100.00%
11-2-01-2-0000-4022	Associated Conferences	0	1,000	-100%	1,000	0	0.00%
11-2-01-2-0000-4020	Course & Exams	0	250	-100%	250	0	0.00%
11-2-01-2-0000-4023	Association Membership Fees	1,089	800	36%	800	0	0.00%
11-2-01-2-0000-4249	Telephone Expense	307	700	-56%	700	0	0.00%
11-2-01-2-0000-4280	Mileage Expense	0	950	-100%	950	0	0.00%
11-2-01-2-0000-5011	Office Supplies	1,724	2,000	-14%	2,000	0	0.00%
11-2-01-2-0000-5510	Books & Subscriptions	0	100	-100%	100	0	0.00%
11-2-01-2-0000-7490	Service Charges	75	0	0%	0	0	0.00%
TOTAL EXPENSES		320,352	371,112	-14%	352,892	-18,220	-4.91%
TOTAL CORPORATE ADMINISTRATION		320,352	371,112	-14%	352,892	-18,220	-4.91%

COMMUNITY IMPROVEMENT PROGRAM

EXPENSES

11-2-01-2-1000-4166	CIP Technical Resources	0	750	-100%	750	0	0.00%
11-2-01-2-1000-7090	CIP Program Funds - Grants	41,782	470,000	-91%	270,000	-200,000	-42.55%
TOTAL COMMUNITY IMPROVEMENT PROGRAM		41,782	470,750	-91%	270,750	-200,000	-42.49%
TOTAL CITY MANAGER		362,134	841,862	-57%	623,642	-218,220	-25.92%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)

CLERK'S DEPARTMENT

REVENUE

11-2-01-3-0000-9515	Misc. Sales	289	500	-42%	500	0	0.00%
11-2-01-3-0000-9760	In/Out of Town Death Recoveries	6,140	4,500	36%	4,500	0	0.00%
11-2-01-3-0000-9761	Marriage Licence Fee	67,340	28,000	141%	28,000	0	0.00%
11-2-01-3-0000-9765	Commissioners Fee	1,260	3,000	-58%	3,000	0	0.00%
11-2-01-3-0000-9775	Hertiage Committee Secretarial Recovery	750	1,000	-25%	1,000	0	0.00%
TOTAL REVENUE		75,779	37,000	105%	37,000	0	0.00%

EXPENSES

11-2-01-3-0000-3010	Reg Full-time Wages	250,373	439,333	-43%	447,040	7,707	1.75%
11-2-01-3-0000-3011	Reg Part-time Wages	27,309	0	0%	0	0	0.00%
11-2-01-3-0000-3090	All Overtime	2,689	4,500	-40%	4,500	0	0.00%
11-2-01-3-0000-3120	Statutory Benefits	20,599	33,680	-39%	34,892	1,212	3.60%
11-2-01-3-0000-3130	Employer Benefits	32,957	50,212	-34%	57,898	7,686	15.31%
11-2-01-3-0000-3135	OMERS	27,608	44,532	-38%	41,927	-2,605	-5.85%
11-2-01-3-0000-4020	Course/Exam Fees	-694	1,400	-150%	2,100	700	50.00%
11-2-01-3-0000-4022	Associated Conferences	0	500	-100%	600	100	20.00%
11-2-01-3-0000-4023	Association Membership Fees	1,455	1,500	-3%	1,800	300	20.00%
11-2-01-3-0000-4059	Contracted Services	0	36,000	-100%	20,000	-16,000	-44.44%
11-2-01-3-0000-4067	Contracted Security	10,325	2,200	369%	3,000	800	36.36%
11-2-01-3-0000-4075	Records Storage/Document Mtg.	0	400	-100%	400	0	0.00%
11-2-01-3-0000-4249	Telephone Expense	236	300	-21%	300	0	0.00%
11-2-01-3-0000-4259	Courier	167	200	-17%	300	100	50.00%
11-2-01-3-0000-4272	External Printing	76	200	-62%	200	0	0.00%
11-2-01-3-0000-4280	Staff Mileage	0	200	-100%	200	0	0.00%
11-2-01-3-0000-5011	Office Supplies	639	2,000	-68%	2,000	0	0.00%
11-2-01-3-0000-5016	Marriage Licence Expense	28,800	9,600	200%	9,600	0	0.00%
11-2-01-3-0000-5510	Books & Subscriptions	218	300	-27%	300	0	0.00%
11-2-01-3-0000-6810	Equipment Purchases	28	1,000	-97%	1,000	0	0.00%
TOTAL EXPENSES		402,785	628,057	-36%	628,057	0	0.00%
TOTAL CLERK'S ADMIN		327,006	591,057	-45%	591,057	0	0.00%

COMMITTEE OF ADJUSTMENT

REVENUE

11-2-01-3-0700-9194	Application Fees	7,000	5,200	35%	5,200	0	0.00%
11-2-01-3-0700-9198	Administrative Charges	0	800	-100%	800	0	0.00%
TOTAL REVENUE		7,000	6,000	17%	6,000	0	0.00%

EXPENSES

11-2-01-3-0700-3011	Part-time Salaries	1,194	2,200	-46%	2,200	0	0.00%
11-2-01-3-0700-3120	Stat Benefits	53	110	-52%	110	0	0.00%
11-2-01-3-0700-4040	Legal Fees	0	1,190	-100%	1,190	0	0.00%
11-2-01-3-0700-4051	Advertising	1,974	2,500	-21%	2,500	0	0.00%
TOTAL EXPENSES		3,221	6,000	-46%	6,000	0	0.00%
TOTAL COMMITTEE OF ADJUSTMENT		-3,779	0	0%	0	0	0.00%

ELECTIONS

EXPENSES

11-2-01-3-3000-4069	Equipment Warranty	692	0	0%	768	768	100.00%
TOTAL ELECTIONS EXPENSES		692	0	0%	768	768	100.00%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
MUNICIPAL HERITAGE COMMITTEE						
REVENUE						
31-5-01-1-0002-9080 National Trust for Canada funding	0	3,950	-100%	3,950	0	0.00%
TOTAL REVENUE	0	3,950	-100%	3,950	0	0.00%
EXPENSES						
31-5-01-1-0002-3011 Reg Part-time Wages	3,370	6,115	-45%	6,115	0	0.00%
31-5-01-1-0002-3120 All Statutory Benefits	268	515	-48%	515	0	0.00%
31-5-01-1-0002-4076 Secretarial Support	750	1,000	-25%	1,000	0	0.00%
31-5-01-1-0002-5019 Program Supplies	0	1,500	-100%	1,500	0	0.00%
TOTAL EXPENSES	4,388	9,130	-52%	9,130	0	0.00%
TOTAL MUNICIPAL HERITAGE COMMITTEE	4,388	5,180	-15%	5,180	0	0.00%

HORTON FARMERS' MARKET						
REVENUE						
31-5-01-1-0008-7040 Transfer from City - Off Season Utilities	408	1,250	-67%	1,250	0	0.00%
31-5-01-1-0008-9515 Sales/Recoveries	3,894	43,700	-91%	43,700	0	0.00%
TOTAL REVENUE	4,302	44,950	-90%	44,950	0	0.00%
EXPENSES						
31-5-01-1-0008-4023 Membership Expense	356	1,250	-72%	1,250	0	0.00%
31-5-01-1-0008-4051 Advertising	366	4,500	-92%	4,500	0	0.00%
31-5-01-1-0008-4058 Contracted Janitorial Services	1,730	3,500	-51%	3,500	0	0.00%
31-5-01-1-0008-4075 Contracted Employee	14,400	27,500	-48%	27,500	0	0.00%
31-5-01-1-0008-4141 Building Maintenance/Repair	102	1,200	-92%	1,200	0	0.00%
31-5-01-1-0008-4249 Telephone/Alarm Expense	997	1,300	-23%	1,300	0	0.00%
31-5-01-1-0008-5016 Janitorial Supplies	107	1,000	-89%	1,000	0	0.00%
31-5-01-1-0008-5019 Program Supplies	0	1,500	-100%	1,500	0	0.00%
31-5-01-1-0008-5410 Hydro Expense	839	1,600	-48%	1,600	0	0.00%
31-5-01-1-0008-5415 Water Expense	534	600	-11%	600	0	0.00%
31-5-01-1-0008-5421 Gas Expense	684	1,100	-38%	1,100	0	0.00%
TOTAL EXPENSES	20,115	45,050	-55%	45,050	0	0.00%
TOTAL HORTON FARMERS' MARKET	15,813	100	15713%	100	0	0.00%

HORTON MARKET - MAJOR MAINTENANCE

EXPENSES						
31-5-01-8-0010-4075 Contracted Services	1,057	15,000	-93%	15,000	0	0.00%
TOTAL MAJOR MAINTENANCE	1,057	15,000	-93%	15,000	0	0.00%
TOTAL HORTON MARKET (OPS & M/M)	16,870	15,100	12%	15,100	0	0.00%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	(%)
AIRPORT							
AIRPORT OPERATIONS							
REVENUE							
52-3-01-1-0000-9515	Undefined Misc. Revenue	3,500	10,100	-65%	10,100	0	0.00%
SUBTOTAL		3,500	10,100	-65%	10,100	0	0.00%
FACILITIES/STRUCTURE REVENUE							
52-3-01-8-0010-9320	Large Hangar Office/Workshop Rental Income	22,719	30,144	-25%	30,959	815	2.70%
52-3-01-8-0015-9320	Small Hangar Monthly Rental Fee	13,250	27,516	-52%	33,238	5,722	20.80%
52-3-01-8-0025-9320	Airport Terminal Rental Income	13,832	18,837	-27%	18,837	0	0.00%
52-3-01-8-0040-9320	Hanger Aircraft Storage - Corp Jet Hanger	37,461	79,200	-53%	67,000	-12,200	-15.40%
TOTAL FACILITIES REVENUE		87,262	155,697	-44%	150,034	-5,663	-3.64%
AIRPORT LAND REVENUE							
52-3-01-1-0000-9300	Farm Land Rental	239,106	251,472	-5%	251,472	0	0.00%
52-3-01-1-0000-9301	Lot Lease Rental (Commercial)	11,308	18,214	-38%	18,600	386	2.12%
52-3-01-1-0000-9302	Small Lot Lease Rental (Private)	19,088	22,235	-14%	20,224	-2,011	-9.04%
52-3-01-1-0000-9303	Tie-Down Revenue	6,363	4,500	41%	5,000	500	11.11%
TOTAL AIRPORT LAND REVENUE		275,865	296,421	-7%	295,296	-1,125	-0.38%
AIRPORT OPERATIONAL REVENUE							
52-3-01-1-0000-9360	De-Icing Revenue	0	1,000	-100%	1,000	0	0.00%
52-3-01-1-0000-9370	Ramp Fees	648	500	30%	500	0	0.00%
52-3-01-1-0000-9380	Towing Charges	0	100	-100%	100	0	0.00%
52-3-01-1-0000-9390	Aircraft Pre-Heat	80	100	-20%	100	0	0.00%
52-3-01-1-0000-9400	Ground Power Unit Fee	0	100	-100%	100	0	0.00%
52-3-01-1-0000-9430	Grass Cutting Revenue	797	2,606	-69%	2,606	0	0.00%
52-3-01-1-0000-9514	Catering Recoveries	0	500	-100%	500	0	0.00%
TOTAL OPERATIONAL REVENUE		1,525	4,906	-69%	4,906	0	0.00%
RECOVERIES							
Lot Lease Rental (Commercial) - Water							
52-3-01-1-0000-9516	Recovery	0	1,500	-100%	1,500	0	0.00%
52-3-01-1-0010-9515	Hydro - Large Hangar Recovery	1,973	7,000	-72%	7,000	0	0.00%
52-3-01-1-0010-9516	Water - Large Hangar Recovery	861	2,000	-57%	2,000	0	0.00%
52-3-01-1-0010-9517	Hangar Insurance Recovery	133	1,300	-90%	1,300	0	0.00%
52-3-01-1-0010-9518	Gas - Large Hangar Recovery	2,487	5,500	-55%	5,500	0	0.00%
52-3-01-1-0015-9515	Hydro - Small Lot Hangar	400	7,000	-94%	7,000	0	0.00%
TOTAL RECOVERIES		5,854	24,300	-76%	24,300	0	0.00%
TOTAL REVENUE		374,006	491,424	-24%	484,636	-6,788	-1.38%
EXPENSES							
52-3-01-0-0000-3010	Reg Full-time Wages	109,576	130,191	-16%	130,686	495	0.38%
52-3-01-0-0000-3120	All Statutory Benefits	5,870	6,870	-15%	7,046	176	2.56%
52-3-01-0-0000-3130	All Employer Benefits	10,666	12,611	-15%	13,391	780	6.19%
52-3-01-0-0000-3135	OMERS	13,523	15,432	-12%	15,681	249	1.61%
52-3-01-0-0000-3211	Uniforms	300	0	0%	0	0	0.00%
52-3-01-1-0000-3011	Reg Part-time Wages	77,781	94,454	-18%	94,454	0	0.00%
52-3-01-1-0000-3090	All Overtime	2,248	1,000	125%	1,000	0	0.00%
52-3-01-1-0000-3120	All Statutory Benefits	3,882	7,579	-49%	7,844	265	3.50%
52-3-01-1-0000-4016	Catering Expenses	556	1,000	-44%	1,000	0	0.00%
52-3-01-1-0000-4022	Conference Fees	0	1,500	-100%	1,500	0	0.00%
52-3-01-1-0000-4023	Association Membership Fees	600	1,000	-40%	1,000	0	0.00%
52-3-01-1-0000-4051	Advertising, Marketing & Prom.	2,800	3,000	-7%	3,000	0	0.00%
52-3-01-1-0000-4067	Contracted Security	5,056	5,050	0%	5,050	0	0.00%
52-3-01-1-0000-4146	Contracted Equipment Repair	0	2,025	-100%	2,025	0	0.00%
52-3-01-1-0000-4150	Internet - Computer T/TV	1,200	800	50%	800	0	0.00%
52-3-01-1-0000-4176	Operating Equipment Rent/Lease	974	1,000	-3%	1,000	0	0.00%
52-3-01-1-0000-4226	Airport Insurance	13,770	16,000	-14%	16,000	0	0.00%
52-3-01-1-0000-4249	Telephone/Fax Services	1,918	2,530	-24%	2,530	0	0.00%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
52-3-01-1-0000-4250 Cell Phone Expense	621	800	-22%	800	0	0.00%
52-3-01-1-0000-4280 Staff Mileage	0	506	-100%	500	-6	-1.19%
52-3-01-1-0000-5010 General Supplies/Licences	331	3,000	-89%	3,000	0	0.00%
52-3-01-1-0000-5011 Office Supplies	828	1,400	-41%	1,400	0	0.00%
52-3-01-1-0000-5440 Professional Fees	4,630	12,000	-61%	12,000	0	0.00%
52-3-01-1-0000-6130 Equipment Purchases	4,477	7,000	-36%	7,000	0	0.00%
52-3-01-1-0000-7021 Transfer from Capital Account	56,250	75,000	-25%	75,000	0	0.00%
TOTAL EXPENSES	317,857	401,748	-21%	403,707	1,959	0.49%
TOTAL AIRPORT OPERATIONS	-56,149	-89,676	-37%	-80,929	8,747	-9.75%
AIRPORT BUILDINGS						
EXPENSES						
52-3-01-8-0000-4192 Other Property Taxes	7,483	30,000	-75%	30,000	0	0.00%
SUBTOTAL	7,483	30,000	-75%	30,000	0	0.00%
LARGE AIRPORT HANGAR						
52-3-01-8-0010-4141 Contracted Maintenance Expense	100	1,012	-90%	1,012	0	0.00%
52-3-01-8-0010-5015 Maintenance Materials and Supplies Expense	991	4,048	-76%	4,048	0	0.00%
52-3-01-8-0010-5410 Hydro Expense	2,134	4,040	-47%	4,040	0	0.00%
52-3-01-8-0010-5415 Water Expense	859	200	330%	200	0	0.00%
52-3-01-8-0010-5421 Gas Expense	2,925	6,630	-56%	6,630	0	0.00%
TOTAL LARGE AIRPORT HANGAR	7,009	15,930	-56%	15,930	0	0.00%
TERMINAL BUILDING						
52-3-01-8-0025-4141 Contracted Maintenance Expense	0	2,000	-100%	2,000	0	0.00%
52-3-01-8-0025-5015 Maintenance Materials and Supplies Expense	144	500	-71%	500	0	0.00%
52-3-01-8-0025-5410 Hydro Expense	6,139	8,000	-23%	8,000	0	0.00%
52-3-01-8-0025-5415 Water Expense	943	1,214	-22%	1,214	0	0.00%
52-3-01-8-0025-5421 Gas Expense	1,786	2,061	-13%	2,061	0	0.00%
TOTAL TERMINAL BUILDING	9,012	13,775	-35%	13,775	0	0.00%
MAINTENANCE GARAGE						
52-3-01-8-0030-4141 Contracted Maintenance Expense	0	2,025	-100%	2,025	0	0.00%
52-3-01-8-0030-5015 Maintenance Materials and Supplies Expense	973	2,025	-52%	2,025	0	0.00%
52-3-01-8-0030-5410 Hydro Expense	3,276	4,040	-19%	4,040	0	0.00%
52-3-01-8-0030-5421 Gas Expense	633	1,145	-45%	1,145	0	0.00%
TOTAL MAINTENANCE GARAGE	4,882	9,235	-47%	9,235	0	0.00%
SMALL HANGARS						
52-3-01-8-0015-5013 Maintenance Materials and Supplies Expense	2,717	5,060	-46%	5,060	0	0.00%
52-3-01-8-0015-5410 Hydro Expense	2,854	7,000	-59%	7,000	0	0.00%
TOTAL SMALL HANGARS	5,571	12,060	-54%	12,060	0	0.00%
PUMP-HOUSE						
52-3-01-8-0020-5013 Maintenance Materials and Supplies Expense	0	100	-100%	100	0	0.00%
TOTAL PUMP-HOUSE	0	100	-100%	100	0	0.00%
CORPORATE JET HANGER						
52-3-01-8-0040-4058 Janitorial Cleaning Expense	4,276	6,000	-29%	6,000	0	0.00%
52-3-01-8-0040-5013 Janitorial Supplies Expense	813	2,530	-68%	2,530	0	0.00%
52-3-01-8-0040-5410 Hydro Expense	4,560	5,050	-10%	5,050	0	0.00%
52-3-01-8-0040-5421 Gas Expense	3,784	4,580	-17%	4,580	0	0.00%
TOTAL CORPORATE JET HANGER	13,433	18,160	-26%	18,160	0	0.00%
TOTAL AIRPORT BUILDINGS	47,390	99,260	-52%	99,260	0	0.00%
VEHICLE MAINTENANCE EXPENSES						
52-3-01-1-0000-5013 Vehicle Materials and Supplies	912	1,020	-11%	1,020	0	0.00%
52-3-01-1-0000-5436 Vehicle Fuel and Oil	4,118	9,180	-55%	9,180	0	0.00%
52-3-01-1-0000-7040 Internal Fleet Charges	25,509	24,000	6%	24,000	0	0.00%
TOTAL VEHICLE EXPENSES	30,539	34,200	-11%	34,200	0	0.00%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
GROUNDS EXPENSES							
52-3-01-1-0000-4063	Waste Removal Expense	2,757	2,000	38%	2,000	0	0.00%
52-3-01-1-0000-4065	Oil Removal Expense	0	500	-100%	500	0	0.00%
52-3-01-1-0000-4075	Asphalt Repairs Expense	10,000	10,000	0%	10,000	0	0.00%
52-3-01-1-0000-4141	Landscaping/Grass Cutting Expenses	2,667	5,050	-47%	5,050	0	0.00%
52-3-01-1-0000-4147	Radio Repair Expenses	2,454	6,000	-59%	6,000	0	0.00%
52-3-01-1-0000-5012	Parking - Materials & Supplies	3,877	10,000	-61%	10,000	0	0.00%
52-3-01-1-0000-5410	Airfield Lighting Expense	2,733	5,000	-45%	5,000	0	0.00%
TOTAL GROUNDS EXPENSES		24,488	38,550	-36%	38,550	0	0.00%
TOTAL EXPENSES		102,417	172,010	-40%	172,010	0	0.00%
AIRPORT FUEL SALES							
REVENUE							
52-3-01-1-0000-9356	100LL Fuel Sales Revenue	243,573	250,000	-3%	250,000	0	0.00%
52-3-01-1-0000-9357	Aircraft Oil Sales Revenue	757	500	51%	500	0	0.00%
52-3-01-1-0000-9358	Jet A Fuel Sales Revenue	130,456	287,500	-55%	287,500	0	0.00%
TOTAL REVENUE		374,786	538,000	-30%	538,000	0	0.00%
EXPENSES							
52-3-01-1-0000-5430	Turbo Fuel Jet A	101,406	230,000	-56%	230,000	0	0.00%
52-3-01-1-0000-5435	AV Fuel 100II	224,797	200,000	12%	200,000	0	0.00%
52-3-01-1-0000-5437	Aviation Oil Purchases	0	1,000	-100%	1,000	0	0.00%
52-3-01-1-0000-7490	Processing Fee (Esso Credit Card)	7,892	7,000	13%	7,000	0	0.00%
TOTAL EXPENSES		334,095	438,000	-24%	438,000	0	0.00%
TOTAL AIRPORT FUEL SALES		-40,691	-100,000	-59%	-100,000	0	0.00%
MAJOR MAINTENANCE							
EXPENSES							
52-3-01-1-0010-4075	Contracted Services	25,574	65,000	-61%	65,000	0	0.00%
TOTAL EXPENSES		25,574	65,000	-61%	65,000	0	0.00%
TOTAL MAJOR MAINTENANCE		25,574	65,000	-61%	65,000	0	0.00%
TOTAL AIRPORT		31,151	47,334	-34%	56,081	8,747	18.48%
TOTAL CLERK'S ACTIVITIES		375,636	658,671	-43%	667,418	8,747	1.33%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
CORPORATE						
REVENUE						
11-1-01-2-5001-7330	0	1,100,000	-100%	1,100,000	0	0.00%
11-1-01-2-5001-7410	-17,951	4,000	-549%	4,000	0	0.00%
11-1-01-2-5001-7411	232,329	375,000	-38%	375,000	0	0.00%
11-1-01-2-5001-9040	429,547	513,770	-16%	513,770	0	0.00%
11-1-01-2-5001-9051	5,807,000	3,665,200	58%	3,707,900	42,700	1.17%
11-1-01-2-5001-9112	1,760	2,500	-30%	2,500	0	0.00%
11-1-01-2-5001-9390	1,658	426,170	-100%	415,000	-11,170	-2.62%
11-1-01-2-5001-9515	511	0	0%	0	0	0.00%
11-1-01-2-5001-9610	158,301	200,000	-21%	200,000	0	0.00%
11-1-01-2-5001-9620	158,734	175,000	-9%	175,000	0	0.00%
11-1-01-2-5001-9630	53,965	60,000	-10%	60,000	0	0.00%
11-1-01-2-5001-9640	31,180	25,000	25%	25,000	0	0.00%
11-1-01-2-5001-9910	17,775	0	0%	0	0	0.00%
11-1-01-2-5001-9920	0	35,000	-100%	35,000	0	0.00%
TOTAL REVENUE	6,874,809	6,581,640	4%	6,613,170	31,530	0.48%
EXPENSES						
11-1-01-2-5001-4040	24,034	125,000	-81%	125,000	0	0.00%
11-1-01-2-5001-4075	421,131	443,915	-5%	443,915	0	0.00%
11-1-01-2-5001-4216	373,677	326,756	14%	429,700	102,944	31.50%
11-1-01-2-5001-4220	133,912	100,000	34%	100,000	0	0.00%
11-1-01-2-5001-4249	22,523	32,000	-30%	32,000	0	0.00%
11-1-01-2-5001-4257	20,381	24,000	-15%	24,000	0	0.00%
11-1-01-2-5001-4259	981	0	0%	0	0	0.00%
11-1-01-2-5001-4275	6,513	12,000	-46%	12,000	0	0.00%
11-1-01-2-5001-7000	0	906,158	-100%	600,000	-306,158	-33.79%
11-1-01-2-5001-7020	4,070,000	4,070,000	0%	4,570,000	500,000	12.29%
11-1-01-2-5001-7045	-501,301	-668,500	-25%	-681,827	-13,327	1.99%
11-1-01-2-5001-7211	560,967	800,000	-30%	800,000	0	0.00%
11-1-01-2-5001-7217	46,791	35,000	34%	35,000	0	0.00%
11-1-01-2-5001-7219	90,353	105,000	-14%	105,000	0	0.00%
11-1-01-2-5001-7220	0	0	0%	410,000	410,000	100.00%
11-1-01-2-5001-7310	1,914,347	3,794,312	-50%	4,006,183	211,871	5.58%
11-1-01-2-5001-7490	2,248	6,000	-63%	6,000	0	0.00%
11-1-01-6-5001-4075	458	3,000	-85%	3,000	0	0.00%
TOTAL EXPENSES	7,187,015	10,114,641	-29%	11,019,971	905,330	8.95%
TOTAL CORPORATE SERVICES	312,206	3,533,001	-91%	4,406,801	873,800	24.73%

TAXATION

GENERAL LEVY

REVENUE

Municipal Tax Levy	57,252,117	57,216,241	0%	59,637,698	2,421,457	4.23%
Supplementary Tax Revenue	1,398,600	850,000	65%	1,040,000	190,000	22.35%
11-1-01-2-5001-8510	21,975	22,000	0%	22,000	0	0.00%
11-1-01-2-5001-8511	29,625	30,000	-1%	30,000	0	0.00%
11-1-01-2-5001-8515	3,019	3,000	1%	3,000	0	0.00%
11-1-01-2-5001-8519	5,187	5,000	4%	5,000	0	0.00%
11-1-01-2-5001-9000	91,103	75,000	21%	75,000	0	0.00%
TOTAL GENERAL LEVY	58,801,626	58,201,241	1%	60,812,698	2,611,457	4.49%

SCHOOL BOARD LEVY

REVENUE

Education Levy Collection	10,002,138	10,000,000	0%	10,000,000	0	0.00%
TOTAL REVENUE	10,002,138	10,000,000	0%	10,000,000	0	0.00%

EXPENSES

Education Levy Remittance	7,439,441	10,000,000	-26%	10,000,000	0	0.00%
TOTAL EXPENSES	7,439,441	10,000,000	-26%	10,000,000	0	0.00%
TOTAL SCHOOL BOARD LEVY	-2,562,697	0	0%	0	0	0.00%
TOTAL TAXATION	-61,364,323	-58,201,241	5%	-60,812,698	-2,611,457	4.49%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)

TREASURY DEPARTMENT

REVENUE

11-3-01-1-0000-9730	Bingo Revenue	146,683	170,000	-14%	170,000	0	0.00%
11-3-01-1-0000-9732	BOT/Raffle Licensing Fees	4,579	12,000	-62%	4,200	-7,800	-65.00%
11-3-01-1-0000-9760	Tax Certificate Fees	58,430	60,000	-3%	60,000	0	0.00%
11-3-01-1-0000-9763	Business Licences Fees	3,931	3,000	31%	3,000	0	0.00%
TOTAL REVENUE		213,623	245,000	-13%	237,200	-7,800	-3.18%

EXPENSES

11-3-01-1-0000-3010	Reg Full-time Wages	599,163	797,100	-25%	799,700	2,600	0.33%
11-3-01-1-0000-3120	Statutory Benefits	46,951	58,600	-20%	58,200	-400	-0.68%
11-3-01-1-0000-3130	Employer Benefits	68,181	93,800	-27%	94,800	1,000	1.07%
11-3-01-1-0000-3135	OMERS	64,985	85,900	-24%	80,600	-5,300	-6.17%
11-3-01-1-0000-4022	Conference Fees	450	7,000	-94%	6,000	-1,000	-14.29%
11-3-01-1-0000-4023	Association Membership Fees	4,062	5,100	-20%	5,100	0	0.00%
11-3-01-1-0000-4028	Staff Training	95	8,000	-99%	6,700	-1,300	-16.25%
11-3-01-1-0000-4042	Auditing & Accounting	25,369	33,000	-23%	33,000	0	0.00%
11-3-01-1-0000-4051	Advertising, Marketing & Prom.	211	200	6%	200	0	0.00%
11-3-01-1-0000-4075	Contracted Services	1,385	10,000	-86%	10,000	0	0.00%
11-3-01-1-0000-4257	Regular Postage	14,246	17,000	-16%	17,000	0	0.00%
11-3-01-1-0000-4259	Courier	2,012	4,000	-50%	4,000	0	0.00%
11-3-01-1-0000-4272	Other External Printing	8,877	10,000	-11%	10,000	0	0.00%
11-3-01-1-0000-4280	Staff Mileage	0	2,000	-100%	2,000	0	0.00%
11-3-01-1-0000-5011	Office Supplies	1,725	3,000	-43%	3,000	0	0.00%
11-3-01-1-0000-6810	Equipment Purchases	0	3,500	-100%	3,500	0	0.00%
11-3-01-1-0000-7045	Overhead Allocation	-127,950	-170,600	-25%	-174,000	-3,400	1.99%
11-3-01-1-0000-7930	Cashier Over/Under	-28	200	-114%	200	0	0.00%
11-3-01-1-0000-7490	Service Charges	75	300	-75%	300	0	0.00%
TOTAL EXPENSES		709,809	968,100	-27%	960,300	-7,800	-0.81%
TOTAL TREASURY DEPARTMENT		496,186	723,100	-31%	723,100	0	0.00%

INFORMATION TECHNOLOGY

EXPENSES

11-5-01-1-0000-3010	Reg Full-time Wages	230,836	280,300	-18%	280,300	0	0.00%
11-5-01-1-0000-3039	On Call Salary	13,058	16,200	-19%	16,200	0	0.00%
11-5-01-1-0000-3120	All Statutory Benefits	20,172	21,370	-6%	21,370	0	0.00%
11-5-01-1-0000-3130	All Employer Benefits	32,741	28,340	16%	29,095	755	2.66%
11-5-01-1-0000-3135	OMERS	25,277	26,880	-6%	26,880	0	0.00%
11-5-01-1-0000-4028	Training & Development	866	15,000	-94%	15,000	0	0.00%
11-5-01-1-0000-4065	Program Mtce Contracts	182,751	272,610	-33%	300,000	27,390	10.05%
11-5-01-1-0000-4075	Contracted Services	867	40,000	-98%	30,000	-10,000	-25.00%
11-5-01-1-0000-4147	Operating Equip. Maint/Repair	14,691	10,000	47%	10,000	0	0.00%
11-5-01-1-0000-4150	Internet Services	67,197	75,000	-10%	80,000	5,000	6.67%
11-5-01-1-0000-4249	Telephone Services	1,302	2,000	-35%	2,000	0	0.00%
11-5-01-1-0000-4275	Photocopy Expenses	1,968	2,000	-2%	2,000	0	0.00%
11-5-01-1-0000-4280	Staff Mileage	218	1,000	-78%	1,000	0	0.00%
11-5-01-1-0000-5011	Office Supplies	110	2,000	-95%	2,000	0	0.00%
11-5-01-1-0000-5026	Clothing	815	1,000	-19%	1,000	0	0.00%
11-5-01-1-0000-7045	Overhead Allocation	-59,775	-79,700	-25%	-81,272	-1,572	1.97%
TOTAL EXPENSES		533,094	714,000	-25%	735,573	21,573	3.02%
TOTAL INFORMATION TECHNOLOGY		533,094	714,000	-25%	735,573	21,573	3.02%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
PROVINCIAL OFFENCES ACT						
REVENUE						
21-4-01-1-0000-9513 City Share - POA Revenues	32,472	200,000	-84%	200,000	0	0.00%
TOTAL PROVINCIAL OFFENCES ACT	-32,472	-200,000	-84%	-200,000	0	0.00%

CONSERVATION						
EXPENSES						
59-2-01-1-0000-7060 Kettle Creek Conservation Authority - Operating Le	259,096	293,000	-12%	301,790	8,790	3.00%
59-3-01-1-0000-7060 Catfish Creek Grant	0	21,200	-100%	21,836	636	3.00%
TOTAL EXPENSES	259,096	314,200	-18%	323,626	9,426	3.00%
TOTAL CONSERVATION	259,096	314,200	-18%	323,626	9,426	3.00%

HEALTH SERVICES						
EXPENSES						
62-1-01-0-0000-7063 Hospital Grant	350,000	350,000	0%	350,000	0	0.00%
62-2-01-1-0000-4059 Health Recruitment Partnership	26,555	38,000	-30%	38,000	0	0.00%
62-2-01-1-0000-7065 City Operating Grant - Health Unit	658,640	790,368	-17%	791,079	711	0.09%
62-3-01-1-0000-7065 Land Ambulance Services	1,593,284	2,244,000	-29%	2,612,384	368,384	16.42%
TOTAL HEALTH SERVICES EXPENSES	2,628,479	3,422,368	-23%	3,791,463	369,095	10.78%
TOTAL CORPORATE AND TREASURY	-57,167,734	-49,694,572	15%	-51,032,135	-1,337,563	2.69%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)

HUMAN RESOURCES

REVENUE

11-4-01-1-0000-9010	Dress Down Collections/Donations	688	0	0%	0	0	0.00%
TOTAL REVENUE		688	0	0%	0	0	0.00%

EXPENSES

11-4-01-1-0000-3010	Reg Full-time Wages	539,554	624,002	-14%	589,832	-34,170	-5.48%
11-4-01-1-0000-3011	Part Time Wages	1,106	0	0%	0	0	0.00%
11-4-01-1-0000-3035	Wellness Training	-3,134	4,000	-178%	4,000	0	0.00%
11-4-01-1-0000-3090	All Overtime	10,829	5,000	117%	5,000	0	0.00%
11-4-01-1-0000-3120	Statutory Benefits	36,735	42,094	-13%	42,805	711	1.69%
11-4-01-1-0000-3130	All Employer Benefits	59,847	80,216	-25%	77,408	-2,808	-3.50%
11-4-01-1-0000-3135	OMERS	52,056	57,976	-10%	66,360	8,384	14.46%
11-4-01-1-0000-3211	Clothing/Uniform/Car Allowance	500	650	-23%	650	0	0.00%
11-4-01-1-0000-3310	Workers Compensation	513,472	450,000	14%	650,000	200,000	44.44%
11-4-01-1-0000-3315	Negotiations	1,782	15,000	-88%	15,000	0	0.00%
11-4-01-1-0000-4001	Employee Recognition/Public Relations	6,123	20,000	-69%	20,000	0	0.00%
11-4-01-1-0000-4020	Course/Exam Fees	0	3,000	-100%	3,000	0	0.00%
11-4-01-1-0000-4022	Conference Fees	521	5,000	-90%	5,000	0	0.00%
11-4-01-1-0000-4023	Association Membership Fees	1,540	1,500	3%	1,700	200	13.33%
11-4-01-1-0000-4024	Employee Assistance Program	13,320	25,000	-47%	25,000	0	0.00%
11-4-01-1-0000-4028	First Aid/CPR Training	1,185	5,000	-76%	5,000	0	0.00%
11-4-01-1-0000-4029	Health & Safety Certification	712	1,500	-53%	1,500	0	0.00%
11-4-01-1-0000-4030	Corporate Training	11,702	20,000	-41%	20,000	0	0.00%
11-4-01-1-0000-4040	Legal Fees & Expenses	113,928	125,000	-9%	150,000	25,000	20.00%
11-4-01-1-0000-4074	Contracted Payroll Service	80,509	120,000	-33%	120,000	0	0.00%
11-4-01-1-0000-4075	Records Storage	180	1,000	-82%	1,000	0	0.00%
11-4-01-1-0000-4076	Contracted Services	2,109	50,000	-96%	50,000	0	0.00%
11-4-01-1-0000-4147	Operating Equip. Maint/Repair	0	600	-100%	600	0	0.00%
11-4-01-1-0000-4173	Office Equipment Rent/Lease	2,382	4,000	-40%	4,000	0	0.00%
11-4-01-1-0000-4249	Telephone Services	223	1,000	-78%	1,000	0	0.00%
11-4-01-1-0000-4259	Courier	73	200	-64%	200	0	0.00%
11-4-01-1-0000-4261	Discretionary Advertising	16,980	25,000	-32%	25,000	0	0.00%
11-4-01-1-0000-4280	Staff Mileage	560	2,500	-78%	2,500	0	0.00%
11-4-01-1-0000-5011	Office Supplies	1,813	2,000	-9%	2,000	0	0.00%
11-4-01-1-0000-5021	Safety Supplies	898	1,500	-40%	1,500	0	0.00%
11-4-01-1-0000-5510	Books & Subscriptions	653	1,500	-56%	1,500	0	0.00%
TOTAL EXPENSES		1,468,158	1,694,238	-13%	1,891,555	197,317	11.65%
TOTAL HUMAN RESOURCES		1,467,470	1,694,238	-13%	1,891,555	197,317	11.65%

RETIRED EMPLOYEES

EXPENSES

11-1-01-2-0001-3130	Employer Benefits	0	8,567	-100%	9,733	1,166	13.61%
11-1-01-2-0002-3120	Statutory Benefits	785	0	0%	0	0	0.00%
11-1-01-2-0002-3130	Employer Benefits	310,475	358,222	-13%	398,678	40,456	11.29%
11-1-01-2-0002-3135	OMERS	239	0	0%	0	0	0.00%
TOTAL EXPENSES		311,499	366,789	-15%	408,411	41,622	11.35%
TOTAL RETIRED EMPLOYEES		311,499	366,789	-15%	408,411	41,622	11.35%
TOTAL HUMAN RESOURCES		1,778,969	2,061,027	-14%	2,299,966	238,939	11.59%

DESCRIPTION	2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	(%)
POLICE SERVICES BOARD						
EXPENSES						
11-2-01-4-0000-3011 Wages	6,967	9,152	-24%	9,152	0	0.00%
11-2-01-4-0000-3120 Statutory Benefits	588	590	0%	590	0	0.00%
11-2-01-4-0000-4040 Legal Fees & Expenses	914	10,000	-91%	10,000	0	0.00%
11-2-01-4-0001-4001 Receptions & Public Relations	942	2,000	-53%	2,000	0	0.00%
TOTAL EXPENSES	9,411	21,742	-57%	21,742	0	0.00%
TOTAL POLICE SERVICES BOARD	9,411	21,742	-57%	21,742	0	0.00%

POLICE SERVICES

GENERAL OPERATIONS

REVENUE

21-2-01-1-0000-9515 Police Recoveries	54,818	65,000	-16%	65,000	0	0.00%
21-2-01-1-0000-9516 OPC Recoveries	132,231	152,852	-13%	266,337	113,485	74.25%
21-2-01-1-0000-9517 Paid Duty Recovery	7,056	10,000	-29%	10,000	0	0.00%
21-2-01-1-0000-9518 RCMP Prints Recovery	3,655	3,500	4%	2,500	-1,000	-28.57%
21-2-01-1-0007-9040 RIDE Grant	15,841	15,841	0%	15,841	0	0.00%
21-2-01-1-0008-9040 CSP Grant (Local Priorities)	0	210,000	-100%	210,000	0	0.00%
21-2-01-1-0009-9040 CSP Grant (Provincial Priorities)	332,094	289,005	15%	289,005	0	0.00%
21-2-01-1-0010-9050 Aylmer Police - Dispatching	56,148	75,000	-25%	76,494	1,494	1.99%
21-2-01-1-0011-9040 CASE Grant	0	0	0%	54,500	54,500	0.00%
21-2-01-1-0014-9040 Project Most Grant	79,929	0	0%	26,643	26,643	0.00%
TOTAL REVENUE	681,772	821,198	-17%	1,016,320	195,122	23.76%

EXPENSES

21-2-01-1-0000-3010 Full-time Wages	7,516,125	9,018,468	-17%	9,742,148	723,680	8.02%
21-2-01-1-0000-3011 Part-time Wages	163,680	174,443	-6%	309,048	134,605	77.16%
21-2-01-1-0000-3012 Paid Duty Wages	11,355	10,000	14%	10,000	0	0.00%
21-2-01-1-0000-3029 Labour Allocation	0	0	0%	99,603	99,603	100.00%
21-2-01-1-0000-3039 Premium	1,094	12,900	-92%	18,825	5,925	45.93%
21-2-01-1-0000-3090 Overtime/Stat Pay	105,141	171,000	-39%	130,000	-41,000	-23.98%
21-2-01-1-0000-3120 All Statutory Benefits	503,743	612,168	-18%	601,488	-10,680	-1.74%
21-2-01-1-0000-3130 All Employer Benefits	881,849	1,099,959	-20%	1,051,373	-48,586	-4.42%
21-2-01-1-0000-3135 OMERS	892,595	1,117,655	-20%	1,101,438	-16,217	-1.45%
21-2-01-1-0000-3210 Car Allowance	12,000	8,000	50%	11,000	3,000	37.50%
21-2-01-1-0000-3211 Clothing Allowance	12,976	17,400	-25%	16,500	-900	-5.17%
21-2-01-1-0000-3321 Dry Cleaning Allowance	0	1,200	-100%	1,200	0	0.00%
21-2-01-1-0000-4001 Public Relations	7,884	10,000	-21%	10,000	0	0.00%
21-2-01-1-0000-4020 Tuition Reimbursement	0	5,000	-100%	5,000	0	0.00%
21-2-01-1-0000-4023 Membership Fees	6,993	6,000	17%	6,000	0	0.00%
21-2-01-1-0000-4024 Employee Assistance Program	3,049	4,000	-24%	4,000	0	0.00%
21-2-01-1-0000-4027 Training	56,289	70,000	-20%	70,000	0	0.00%
21-2-01-1-0000-4040 Legal Fees & Expenses	19,892	5,000	298%	5,000	0	0.00%
21-2-01-1-0000-4051 Advertising, Marketing & Prom.	1,402	3,000	-53%	3,000	0	0.00%
21-2-01-1-0000-4147 Equipment Maintenance and Repair	2,833	13,000	-78%	10,000	-3,000	-23.08%
21-2-01-1-0000-4168 OPTIC	63,763	91,000	-30%	91,000	0	0.00%
21-2-01-1-0000-4176 Equipment Rent/Lease	8,888	12,000	-26%	10,000	-2,000	-16.67%
21-2-01-1-0000-4249 Communications	45,688	55,000	-17%	55,000	0	0.00%
21-2-01-1-0000-4257 Regular Postage	1,545	4,000	-61%	4,500	500	12.50%
21-2-01-1-0000-4259 Courier	1,043	1,650	-37%	1,500	-150	-9.09%
21-2-01-1-0000-4272 Printing	6,063	4,000	52%	5,000	1,000	25.00%
21-2-01-1-0000-5010 General Supplies	17,771	15,000	18%	20,000	5,000	33.33%
21-2-01-1-0000-5011 Office Supplies	9,222	8,200	12%	10,000	1,800	21.95%
21-2-01-1-0000-5017 Equipment	33,029	25,000	32%	25,000	0	0.00%
21-2-01-1-0000-5018 Major Crime Expenses	8,401	10,000	-16%	20,000	10,000	100.00%
21-2-01-1-0000-5019 Forensic Identification Supplies	6,072	10,000	-39%	10,000	0	0.00%
21-2-01-1-0000-5020 Canine Unit	3,743	6,000	-38%	5,000	-1,000	-16.67%
21-2-01-1-0000-5021 Safety Supplies	2,266	3,000	-24%	3,000	0	0.00%
21-2-01-1-0000-5026 Uniforms and Footwear	32,405	30,000	8%	40,000	10,000	33.33%
21-2-01-1-0000-5030 Body Armour	6,499	5,000	30%	5,000	0	0.00%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
21-2-01-1-0000-5510 Books & Subscriptions	846	2,000	-58%	1,000	-1,000	-50.00%
21-2-01-1-0000-5650 RCMP Prints Expense	655	3,500	-81%	3,500	0	0.00%
21-2-01-1-0000-6110 Vehicle Purchases	142,429	140,000	2%	140,000	0	0.00%
21-2-01-1-0000-6850 Office Furniture	7,251	5,000	45%	5,000	0	0.00%
21-2-01-1-0000-6910 Computer/IT Systems	63,332	65,000	-3%	80,000	15,000	23.08%
21-2-01-1-0014-5010 Project Most Expenses	37,524	0	0%	0	0	0.00%
21-2-01-1-0012-4075 Forensic Analyst	6,932	15,000	-54%	16,000	1,000	6.67%
21-2-01-1-0000-7490 Service Charges	150	0	0%	0	0	0.00%
TOTAL EXPENSES	10,704,417	12,869,543	-17%	13,756,123	886,580	6.89%
TOTAL GENERAL OPERATIONS	10,022,645	12,048,345	-17%	12,739,803	691,458	5.74%

FLEET OPERATIONS

REVENUE

21-2-01-4-0065-9040 CISO Grant - Unit 65	8,000	8,000	0%	8,000	0	0.00%
TOTAL REVENUE	8,000	8,000	0%	8,000	0	0.00%
EXPENSES						
21-2-01-4-0065-4176 Vehicle Repairs & Maintenance	62,307	218,000	-71%	208,000	-10,000	-4.59%
Vehicle Lease Payment	6,363	0	0%	0	0	0.00%
Gasoline	83,536	0	100%	0	0	0.00%
TOTAL EXPENSES	152,206	218,000	-30%	208,000	-10,000	-4.59%
TOTAL FLEET OPERATIONS	144,206	210,000	-31%	200,000	-10,000	-4.76%
TOTAL POLICE SERVICES	10,166,851	12,258,345	-17%	12,939,803	681,458	5.56%

COURTHOUSE

GENERAL OPERATIONS - C/H

REVENUE

21-2-01-6-0000-9040 (CSPT) Court Security Prisoner Transpo Grant	535,045	780,000	-31%	740,000	-40,000	-5.13%
21-2-01-6-0000-9515 Courthouse Recoveries	-8,738	22,000	-140%	22,000	0	0.00%
TOTAL REVENUE	526,307	802,000	-34%	762,000	-40,000	-4.99%

EXPENSES

21-2-01-6-0000-3010 Full-time Wages	452,417	548,486	-18%	572,430	23,944	4.37%
21-2-01-6-0000-3011 Part-time Wages	163,573	252,318	-35%	240,683	-11,635	-4.61%
21-2-01-6-0000-3039 Premium	10	0	0%	0	0	0.00%
21-2-01-6-0000-3090 Overtime/StatPay	1,856	10,000	-81%	10,000	0	0.00%
21-2-01-6-0000-3120 Statutory Benefits	45,504	44,905	1%	35,161	-9,744	-21.70%
21-2-01-6-0000-3130 Employer Benefits	55,791	52,422	6%	60,105	7,683	14.66%
21-2-01-6-0000-3135 OMERS	57,032	63,415	-10%	72,262	8,847	13.95%
21-2-01-6-0000-4023 Membership Fees	0	675	-100%	500	-175	-25.93%
21-2-01-6-0000-4024 Employee Assistance Program	376	600	-37%	600	0	0.00%
21-2-01-6-0000-4027 Training	125	1,000	-88%	1,000	0	0.00%
21-2-01-6-0000-4168 OPTIC	8,304	10,000	-17%	10,000	0	0.00%
21-2-01-6-0000-4176 Equipment Rent/Lease	2,231	4,000	-44%	4,000	0	0.00%
21-2-01-6-0000-4247 Mobile Radio	0	2,500	-100%	2,500	0	0.00%
21-2-01-6-0000-4249 Communications	16,279	22,000	-26%	22,000	0	0.00%
21-2-01-6-0000-4272 Printing	403	1,000	-60%	1,000	0	0.00%
21-2-01-6-0000-5010 General Supplies	3,501	2,000	75%	2,000	0	0.00%
21-2-01-6-0000-5011 Office Supplies	2,874	2,500	15%	2,500	0	0.00%
21-2-01-6-0000-5017 Equipment	2,708	5,000	-46%	5,000	0	0.00%
21-2-01-6-0000-5021 Safety Supplies	1,900	3,700	-49%	3,700	0	0.00%
21-2-01-6-0000-5026 Uniforms and Footwear	9,265	8,000	16%	3,000	-5,000	-62.50%
21-2-01-6-0000-5510 Books & Subscriptions	0	100	-100%	100	0	0.00%
21-2-01-6-0000-6850 Office Furniture	0	2,250	-100%	2,250	0	0.00%
21-2-01-6-0000-6910 Computer/IT Systems	914	5,000	-82%	5,000	0	0.00%
TOTAL EXPENSES	825,063	1,041,871	-21%	1,055,791	13,920	1.34%
TOTAL GENERAL OPERATIONS - C/H	298,756	239,871	25%	293,791	53,920	22.48%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
C/H FLEET OPERATIONS							
EXPENSES							
21-2-01-7-0000-4145	Vehicle Repair & Maintenance	0	8,000	-100%	8,000	0	0.00%
21-2-01-7-0046-4145	Vehicle Repair & Maintenance	3,764	0	0%	0	0	0.00%
21-2-01-7-0046-5435	Gasoline - Operating	636	0	0%	0	0	0.00%
21-2-01-7-0039-5435	Gasoline - Operating	372	0	0%	0	0	0.00%
TOTAL EXPENSES		4,772	8,000	-40%	8,000	0	0.00%
TOTAL C/H FLEET OPERATIONS		4,772	8,000	-40%	8,000	0	0.00%
TOTAL COURTHOUSE		303,528	247,871	22%	301,791	53,920	21.75%

POLICE STATION - CASO

EXPENSES							
21-2-01-8-1000-4058	Contracted Janitorial Services	69,919	90,000	-22%	90,000	0	0.00%
21-2-01-8-1000-4063	Contracted Garbage Collection	3,414	3,500	-2%	3,500	0	0.00%
21-2-01-8-1000-4075	Service Contracts	22,725	25,000	-9%	25,000	0	0.00%
21-2-01-8-1000-4141	Contracted Building Maintenance	39,285	20,000	96%	30,000	10,000	50.00%
21-2-01-8-1000-4147	Contracted Operating Equipment Repair	6,173	10,000	-38%	5,000	-5,000	-50.00%
21-2-01-8-1000-4179	Contracted Alarm Systems	0	3,000	-100%	1,000	-2,000	-66.67%
21-2-01-8-1000-4249	Telephone Services	345	1,000	-66%	1,000	0	0.00%
21-2-01-8-1000-5015	Building Maintenance Supplies	2,228	4,000	-44%	4,000	0	0.00%
21-2-01-8-1000-5410	Electricity (Hydro)	54,930	70,000	-22%	70,000	0	0.00%
21-2-01-8-1000-5415	Water	41,612	25,000	66%	30,000	5,000	20.00%
21-2-01-8-1000-5421	Natural gas - heating	5,158	8,000	-36%	8,000	0	0.00%
TOTAL EXPENSES		245,789	259,500	-5%	267,500	8,000	3.08%
TOTAL POLICE STATION - CASO		245,789	259,500	-5%	267,500	8,000	3.08%
TOTAL POLICE		10,725,579	12,787,458	-16%	13,530,836	743,378	5.81%

	DESCRIPTION	2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 (\$)	CHANGE (%)
FIRE DEPARTMENT							
GENERAL OPERATIONS							
REVENUE							
21-3-01-1-0000-9221	Fire Occurrence Reports Fees	3,600	5,500	-35%	5,500	0	0.00%
21-3-01-1-0000-9515	Air Tank Refills Revenue	595	2,000	-70%	2,000	0	0.00%
21-3-01-1-0000-9520	Fire Marque Revenue	8,720	16,000	-46%	16,000	0	0.00%
21-3-01-1-0000-9530	Motor Vehicle Collision Revenue	0	1,000	-100%	1,000	0	0.00%
21-3-01-1-0001-9510	Donations	8,000	0	0%	0	0	0.00%
	TOTAL REVENUE	20,915	24,500	-15%	24,500	0	0.00%
EXPENSES							
21-3-01-0-0000-3010	Reg Full-time Wages	291,775	345,452	-16%	350,373	4,921	1.42%
21-3-01-0-0000-3120	All Statutory Benefits	16,498	19,101	-14%	20,273	1,172	6.14%
21-3-01-0-0000-3130	All Employer Benefits	22,602	35,494	-36%	37,965	2,471	6.96%
21-3-01-0-0000-3135	O.M.E.R.S.	18,981	40,538	-53%	41,010	472	1.16%
21-3-01-1-0000-3010	Reg Full-time Wages	4,840,662	6,266,025	-23%	6,212,517	-53,508	-0.85%
21-3-01-1-0000-3039	Premium O/T	34,356	40,000	-14%	40,000	0	0.00%
21-3-01-1-0000-3090	All Overtime	577,123	400,000	44%	420,000	20,000	5.00%
21-3-01-1-0000-3120	All Statutory Benefits	309,678	352,092	-12%	373,006	20,914	5.94%
21-3-01-1-0000-3130	All Employer Benefits	319,065	388,492	-18%	397,026	8,534	2.20%
21-3-01-1-0000-3135	OMERS	568,280	709,797	-20%	698,647	-11,150	-1.57%
21-3-01-1-0000-4001	Public Relations	0	700	-100%	700	0	0.00%
21-3-01-1-0000-4022	Conference Fees	966	4,000	-76%	3,500	-500	-12.50%
21-3-01-1-0000-4023	Membership Fees	1,822	1,400	30%	1,500	100	7.14%
21-3-01-1-0000-4025	Medical/Physical Fitness	1,905	2,000	-5%	2,500	500	25.00%
21-3-01-1-0000-4051	Advertising, Marketing & Prom.	159	1,200	-87%	1,000	-200	-16.67%
21-3-01-1-0000-4140	Furnishings Maint/Repair	20	0	0%	200	200	0.00%
21-3-01-1-0000-4147	Radio Equipment Maintenance	2,378	3,100	-23%	3,100	0	0.00%
21-3-01-1-0000-4249	Telephone Services/Pagers	6,646	10,000	-34%	10,000	0	0.00%
21-3-01-1-0000-4257	Regular Postage	0	82	-100%	70	-12	-14.63%
21-3-01-1-0000-4259	Courier	313	500	-37%	450	-50	-10.00%
21-3-01-1-0000-4272	Printing	0	1,000	-100%	1,000	0	0.00%
21-3-01-1-0000-4280	Mileage/College Courses	706	4,000	-82%	4,000	0	0.00%
21-3-01-1-0000-5011	Office Supplies	2,097	3,500	-40%	3,500	0	0.00%
21-3-01-1-0000-5013	Janitorial Supplies	8,159	10,500	-22%	12,000	1,500	14.29%
21-3-01-1-0000-5015	Call Back Expenses	145	200	-28%	200	0	0.00%
21-3-01-1-0000-5016	Fire Extinguisher/SCBA Cylinder Maintenance	2,357	6,500	-64%	7,000	500	7.69%
21-3-01-1-0000-5017	Vehicle Repair/Maintenance	15,697	14,000	12%	14,000	0	0.00%
21-3-01-1-0000-5021	Safety Supplies	25,828	3,500	638%	3,500	0	0.00%
21-3-01-1-0000-5026	Uniforms/Supply	15,463	78,000	-80%	78,000	0	0.00%
21-3-01-1-0000-5510	Books & Subscriptions	312	1,000	-69%	1,500	500	50.00%
21-3-01-1-0000-6130	Equipment Purchases	61,280	75,000	-18%	73,000	-2,000	-2.67%
21-3-01-1-0000-6140	Equipment Purchase - Other	6,558	0	0%	0	0	0.00%
21-3-01-1-0000-6810	Furniture - Office/Lounge	3,462	3,500	-1%	3,500	0	0.00%
21-3-01-1-0000-7040	Internal Fleet Charges	84,031	120,000	-30%	122,000	2,000	1.67%
21-3-01-1-0000-7064	Redman Scholarship	2,000	2,000	0%	2,000	0	0.00%
21-3-01-1-0000-7490	Service Charge	150	0	0%	150	150	0.00%
	TOTAL EXPENSES	7,241,474	8,942,673	-19%	8,939,187	-3,486	-0.04%
	TOTAL GENERAL OPERATIONS	7,220,559	8,918,173	-19%	8,914,687	-3,486	-0.04%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
TRAINING							
EXPENSES							
21-3-01-1-0000-4020	Training	24,977	30,000	-17%	40,000	10,000	33.33%
21-3-01-1-0000-5010	Training Supplies	1,875	4,000	-53%	4,000	0	0.00%
TOTAL EXPENSES		26,852	34,000	-21%	44,000	10,000	29.41%
TOTAL TRAINING		26,852	34,000	-21%	44,000	10,000	29.41%
FIRE PREVENTION							
EXPENSES							
21-3-01-2-0000-4020	Training/Supplies	579	4,000	-86%	3,800	-200	-5.00%
21-3-01-2-0000-4023	Membership Fees	378	1,100	-66%	800	-300	-27.27%
21-3-01-2-0000-4051	Advertising, Marketing & Prom.	2,857	3,200	-11%	3,600	400	12.50%
TOTAL EXPENSES		3,814	8,300	-54%	8,200	-100	-1.20%
TOTAL FIRE PREVENTION		3,814	8,300	-54%	8,200	-100	-1.20%
DISPATCH CENTRE							
EXPENSES							
21-3-01-4-0000-4147	Dispatch Service Contracts	7,352	18,000	-59%	30,000	12,000	66.67%
21-3-01-4-0000-4247	Mobile Radio Licences	2,206	2,200	0%	2,500	300	13.64%
TOTAL DISPATCH CENTRE		9,558	20,200	-53%	32,500	12,300	60.89%
911 EMERGENCY							
EXPENSES							
21-3-01-6-0000-4075	Bell Neutral Answering Service	1,584	0	0%	0	0	0.00%
TOTAL 911 EMERGENCY		1,584	0	0%	0	0	0.00%
COMMUNITY EMERGENCY MANAGEMENT							
EXPENSES							
21-3-01-6-0000-5016	CEMC Supplies	11,816	18,000	-34%	16,500	-1,500	-8.33%
TOTAL COMMUNITY EMERGENCY MANAGEMENT		11,816	18,000	-34%	16,500	-1,500	-8.33%
FIRE BUILDINGS							
EXPENSES							
MAIN BUILDING							
21-3-01-8-0000-4063	Contracted Garbage Collection	1,279	1,173	9%	2,000	827	70.50%
21-3-01-8-0000-4075	Service Contracts	18,444	20,000	-8%	21,000	1,000	5.00%
21-3-01-8-0000-5012	Building Maint/Repair Supply	13,764	16,000	-14%	17,000	1,000	6.25%
21-3-01-8-0000-5410	Electricity (Hydro)	12,290	18,000	-32%	18,000	0	0.00%
21-3-01-8-0000-5415	Hydro - Water	3,401	5,500	-38%	5,500	0	0.00%
21-3-01-8-0000-5421	Natural gas - heating	3,003	8,500	-65%	7,500	-1,000	-11.76%
TOTAL MAIN BUILDING		52,181	69,173	-25%	71,000	1,827	2.64%
SUB-STATION							
21-3-01-8-1000-4063	Contracted Garbage Collection	633	663	-5%	900	237	35.75%
21-3-01-8-1000-4249	Telephone Services	3,827	4,000	-4%	4,200	200	5.00%
21-3-01-8-1000-5012	Building Maintenance Materials & Supplies	9,488	9,000	5%	9,000	0	0.00%
21-3-01-8-1000-5410	Hydro Expense	9,166	12,000	-24%	12,000	0	0.00%
21-3-01-8-1000-5415	Water Expense	4,619	4,000	15%	5,000	1,000	25.00%
21-3-01-8-1000-5421	Gas Expense	6,358	9,000	-29%	9,000	0	0.00%
TOTAL SUB-STATION		34,091	38,663	-12%	40,100	1,437	3.72%
TOTAL FIRE BUILDINGS		86,272	107,836	-20%	111,100	3,264	3.03%
TOTAL FIRE DEPARTMENT		7,360,455	9,106,509	-19%	9,126,987	20,478	0.22%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
RECREATIONAL FACILITIES							
RECREATION ADMINISTRATION							
EXPENSES							
31-2-01-0-0000-3010	Full-time Wages	381,610	442,640	-14%	449,280	6,640	1.50%
31-2-01-0-0000-3011	Part-time Admin	21,956	31,721	-31%	31,721	0	0.00%
31-2-01-0-0000-3090	Overtime	771	4,060	-81%	4,060	0	0.00%
31-2-01-0-0000-3120	Statutory Benefits	27,833	33,117	-16%	35,144	2,027	6.12%
31-2-01-0-0000-3130	Employer Benefits	37,412	51,492	-27%	51,990	498	0.97%
31-2-01-0-0000-3135	OMERS	27,245	49,609	-45%	48,360	-1,249	-2.52%
31-2-01-0-0000-3211	Clothing Allowance	0	500	-100%	500	0	0.00%
31-2-01-0-0000-4001	Promotion/Advertising	116	3,000	-96%	3,000	0	0.00%
31-2-01-0-0000-4020	Conference and Training	2,868	5,000	-43%	5,000	0	0.00%
31-2-01-0-0000-4023	Association Membership Fees	2,227	2,500	-11%	2,500	0	0.00%
31-2-01-0-0000-4030	Consultant Expense	0	35,000	-100%	50,000	15,000	42.86%
31-2-01-0-0000-4040	Legal and Consulting Fees	162	0	0%	0	0	0.00%
31-2-01-0-0000-4249	Telephone	275	1,500	-82%	1,500	0	0.00%
31-2-01-0-0000-4272	Printing	0	500	-100%	500	0	0.00%
31-2-01-0-0000-4275	Equipment Rental	2,737	7,304	-63%	7,304	0	0.00%
31-2-01-0-0000-4280	Staff Mileage	957	2,200	-57%	2,200	0	0.00%
31-2-01-0-0000-5011	Office Supplies	4,418	5,105	-13%	5,105	0	0.00%
31-2-01-0-0000-5026	Dry Cleaning Allowance	500	150	233%	150	0	0.00%
31-2-01-0-0000-5510	Books & Subscriptions	98	500	-80%	500	0	0.00%
31-2-01-0-0000-7015	Transfer from Reserve	0	0	0%	-50,000	-50,000	0.00%
31-2-01-0-0000-7490	Service Charges	2,960	8,096	-63%	8,096	0	0.00%
31-2-01-1-0000-7490	Service Charges	1,916	5,105	-62%	5,105	0	0.00%
31-2-01-8-0000-4122	Brownsfield Properties	0	3,000	-100%	3,000	0	0.00%
TOTAL EXPENSES		516,061	692,099	-25%	665,015	-27,084	-3.91%
TOTAL RECREATION ADMINISTRATION		516,061	692,099	-25%	665,015	-27,084	-3.91%
PROGRAM - OUTDOOR POOLS							
REVENUE							
31-2-01-1-0774-9133	Admissions	3,517	10,600	-67%	10,600	0	0.00%
31-2-01-1-0774-9400	Concession Revenue	0	0	0%	200	200	0.00%
31-2-01-1-0774-9499	Staff Uniform Recovery	0	1,500	-100%	1,500	0	0.00%
31-2-01-1-0774-9514	Instructional Fees	-1,398	22,728	-106%	22,728	0	0.00%
31-2-01-1-0774-9515	Misc. Sales	0	2,000	-100%	2,000	0	0.00%
TOTAL REVENUE		2,119	36,828	-94%	37,028	200	0.54%
EXPENSES							
31-2-01-1-0774-3011	Part Time Salaries and Wages	0	66,043	-100%	66,043	0	0.00%
31-2-01-1-0774-3120	Benefits - Part Time	0	6,178	-100%	6,422	244	3.95%
31-2-01-1-0774-4023	Memberships & Assoc	246	600	-59%	600	0	0.00%
31-2-01-1-0774-4051	Advertising	267	1,200	-78%	1,200	0	0.00%
31-2-01-1-0774-4249	Telephone	619	868	-29%	868	0	0.00%
31-2-01-1-0774-4280	Mileage & Car Allowance	0	100	-100%	100	0	0.00%
31-2-01-1-0774-5011	Stationary Supplies, etc.	0	2,087	-100%	2,087	0	0.00%
31-2-01-1-0774-5026	Staff Uniforms	0	1,000	-100%	1,000	0	0.00%
TOTAL EXPENSES		1,132	78,076	-99%	78,320	244	0.31%
TOTAL PROGRAM - OUTDOOR POOLS		-987	41,248	-102%	41,292	44	0.11%
BUILDING - OUTDOOR POOLS							
EXPENSES							
31-2-01-8-0774-3010	Full Time Salaries	4,140	11,496	-64%	11,496	0	0.00%
31-2-01-8-0774-3090	O/T	151	0	0%	0	0	0.00%
31-2-01-8-0774-3120	Stat Benefits	0	1,040	-100%	1,040	0	0.00%
31-2-01-8-0774-3130	Employer Benefits	34	1,620	-98%	1,620	0	0.00%
31-2-01-8-0774-5438	Chemicals	2,563	4,488	-43%	4,488	0	0.00%
31-2-01-8-0774-4141	Building Maintenance	346	1,253	-72%	1,253	0	0.00%
31-2-01-8-0774-5015	Maintenance Supplies	465	2,610	-82%	2,610	0	0.00%
31-2-01-8-0774-5410	93 Inkerman St Jaycees Pool - Hydro	2,799	6,255	-55%	6,255	0	0.00%
31-2-01-8-0774-5415	Water	3,785	5,358	-29%	5,358	0	0.00%
TOTAL EXPENSES		14,283	34,120	-58%	34,120	0	0.00%
TOTAL BUILDING - OUTDOOR POOLS		14,283	34,120	-58%	34,120	0	0.00%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
TOTAL OUTDOOR POOLS		13,296	75,368	-82%	75,412	44	0.06%
PROGRAM - MUSIC IN THE PARK							
EXPENSES							
31-2-01-1-0773-4051	Music in the Park Advertising	0	750	-100%	750	0	0.00%
31-2-01-1-0773-4075	Music in the Park Contracted Service	0	2,676	-100%	2,676	0	0.00%
TOTAL PROGRAM - MUSIC IN THE		0	3,426	-100%	3,426	0	0.00%
PROGRAM-MOVIES IN THE PARK							
EXPENSES							
31-2-01-1-0772-4051	Advertising-Movies in the Park	0	500	-100%	500	0	0.00%
31-2-01-1-0772-4076	Equipment Rental	0	3,745	-100%	3,745	0	0.00%
TOTAL PROGRAM-MOVIES IN THE		0	4,245	-100%	4,245	0	0.00%
PROGRAM - MEMORIAL ARENA							
REVENUE							
31-2-01-1-1025-9320	Meeting Room Rental	2,084	14,832	-86%	14,832	0	0.00%
31-2-01-1-1040-9320	Storage Space Rental	299	1,250	-76%	1,250	0	0.00%
31-2-01-1-1050-9402	Vending Revenue	0	1,824	-100%	1,824	0	0.00%
31-2-01-1-1050-9320	Off Season Floor Rental	0	8,000	-100%	8,000	0	0.00%
31-2-01-1-1100-9325	Ice Rental Memorial	95,465	244,389	-61%	244,389	0	0.00%
TOTAL REVENUE		97,848	270,295	-64%	270,295	0	0.00%
EXPENSES							
31-2-01-1-1000-7026	Transfer to Community Centres Cap Maint Reserve	0	13,514	-100%	13,514	0	0.00%
TOTAL EXPENSES		0	13,514	-100%	13,514	0	0.00%
TOTAL PROGRAM - MEMORIAL ARENA		-97,848	-256,781	-62%	-256,781	0	0.00%
BUILDING - MEMORIAL ARENA							
EXPENSES							
31-2-01-8-1000-3010	Full Time Salaries	58,592	118,914	-51%	121,057	2,143	1.80%
31-2-01-8-1000-3011	Part Time Salaries	1,367	27,335	-95%	27,673	338	1.24%
31-2-01-8-1000-3039	Premium Overtime	1,244	3,600	-65%	3,665	65	1.81%
31-2-01-8-1000-3090	O/T	238	5,000	-95%	5,086	86	1.72%
31-2-01-8-1000-3120	Stat Benefits	5,275	13,457	-61%	13,931	474	3.52%
31-2-01-8-1000-3130	Employer Benefits	8,176	17,731	-54%	18,555	824	4.65%
31-2-01-8-1000-3135	OMERS	5,887	11,168	-47%	10,863	-305	-2.73%
31-2-01-8-1000-4020	Training & Workshops	0	1,500	-100%	1,500	0	0.00%
31-2-01-8-1000-4023	Membership Fees	334	500	-33%	500	0	0.00%
31-2-01-8-1000-4063	Contracted Garbage Collection	355	1,305	-73%	1,305	0	0.00%
31-2-01-8-1000-4141	Contracted Building Maintenance	30,213	33,081	-9%	33,081	0	0.00%
31-2-01-8-1000-4170	Land Rental	4,305	7,200	-40%	7,200	0	0.00%
31-2-01-8-1000-4249	Memorial Telephone	2,003	2,000	0%	2,000	0	0.00%
31-2-01-8-1000-5011	Stationary & Supplies	0	500	-100%	500	0	0.00%
31-2-01-8-1000-5013	Janitorial Supplies	3,373	5,025	-33%	5,500	475	9.45%
31-2-01-8-1000-5015	Building Maint. Supplies	55,359	12,673	337%	12,673	0	0.00%
31-2-01-8-1000-5021	Safety Equipment	442	500	-12%	750	250	50.00%
31-2-01-8-1000-5026	Uniforms, Coveralls etc.	1,875	1,875	0%	1,875	0	0.00%
31-2-01-8-1000-5410	Memorial Arena - Hydro	30,335	80,515	-62%	80,515	0	0.00%
31-2-01-8-1000-5415	Memorial Arena - Water	5,459	10,542	-48%	10,542	0	0.00%
31-2-01-8-1000-5421	Memorial Arena Natural Gas	17,794	27,431	-35%	27,431	0	0.00%
31-2-01-8-1000-5435	Motor Fuel	0	200	-100%	200	0	0.00%
31-2-01-8-1000-5437	Propane	719	1,685	-57%	1,685	0	0.00%
31-2-01-8-1000-7042	City Equipment	5,543	8,320	-33%	8,320	0	0.00%
31-2-01-8-1990-4069	SOCAN/Licence Fees - Auditorium	100	500	-80%	500	0	0.00%
TOTAL BUILDING - MEMORIAL ARENA		238,988	392,557	-39%	396,907	4,350	1.11%
TOTAL MEMORIAL ARENA		141,140	135,776	4%	140,126	4,350	3.20%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
PROGRAM - JOE THORNTON COMMUNITY CENTRE							
REVENUE							
31-2-01-1-0000-9300	Program Revenues	4,762	98,000	-95%	98,000	0	0.00%
31-2-01-1-0010-9300	Day Camp Revenue	2,466	67,500	-96%	67,500	0	0.00%
31-2-01-1-3015-9040	Walking Track Donations	0	100	-100%	100	0	0.00%
31-2-01-1-3025-9320	JTCC Room Rental	10,432	30,000	-65%	30,000	0	0.00%
31-2-01-1-3040-9320	Storage Facilities Rental	2,285	6,200	-63%	6,200	0	0.00%
31-2-01-1-3050-9320	Off-Season Floor Rentals	0	25,750	-100%	25,750	0	0.00%
31-2-01-1-3050-9340	Pro Shop Revenue	0	1,600	-100%	1,600	0	0.00%
31-2-01-1-3050-9400	Concession Revenue	3,900	15,600	-75%	15,600	0	0.00%
31-2-01-1-3050-9402	Vending Revenue	4,501	8,000	-44%	8,000	0	0.00%
31-2-01-1-3050-9405	ATM Revenue	160	800	-80%	800	0	0.00%
31-2-01-1-0000-9410	CC Advertising	2,825	6,180	-54%	6,180	0	0.00%
31-2-01-1-3100-9325	Ice Rental JTCC	273,147	575,000	-52%	575,000	0	0.00%
31-2-01-1-3135-9320	Jr. B Stars Room Rental	86	2,702	-97%	2,702	0	0.00%
31-2-01-1-3135-9325	Jr. B Stars Ice Rental	9,679	32,692	-70%	32,692	0	0.00%
31-2-01-1-3150-9410	Jr. B Advertising Revenue	3,553	3,500	2%	3,500	0	0.00%
31-2-01-1-3205-9130	Leisure Skate Registration	1,207	4,120	-71%	4,120	0	0.00%
31-2-01-1-3210-9130	50+ Hockey Registration	-632	34,000	-102%	34,000	0	0.00%
31-2-01-1-3215-9130	Spring Hockey Registration	482	37,500	-99%	37,500	0	0.00%
31-2-01-1-3225-9133	Public Skate Admissions	3,488	4,500	-22%	4,500	0	0.00%
TOTAL REVENUE		322,341	953,744	-66%	953,744	0	0.00%
EXPENSES							
31-2-01-1-0000-3011	Program Labour	10,508	63,967	-84%	63,967	0	0.00%
31-2-01-1-0000-3120	All Statutory Benefits	543	5,987	-91%	5,987	0	0.00%
31-2-01-1-0000-3135	OMERS	0	100	-100%	100	0	0.00%
31-2-01-1-0000-4020	Program Training & Workshops	0	4,000	-100%	4,000	0	0.00%
31-2-01-1-0000-4249	Telephone Services	463	1,000	-54%	1,000	0	0.00%
31-2-01-1-0000-5016	Misc. Program Supplies	1,577	5,110	-69%	5,110	0	0.00%
31-2-01-1-0010-3011	Summer Day Camp Staff	1,245	45,663	-97%	45,663	0	0.00%
31-2-01-1-0010-3120	Stat Benefits - Summer Day Camp	22	4,159	-99%	4,159	0	0.00%
31-2-01-1-0010-3135	OMERS	0	100	-100%	100	0	0.00%
31-2-01-1-0010-4020	Conferences & Workshops	0	1,000	-100%	1,000	0	0.00%
31-2-01-1-0010-5016	Program Supplies	909	2,300	-60%	2,300	0	0.00%
31-2-01-1-0020-5015	Skateboard Park Supplies	1,902	3,500	-46%	3,500	0	0.00%
31-2-01-1-3210-4075	50+ Officials	1,265	7,800	-84%	7,800	0	0.00%
31-2-01-1-3210-5016	50+ Hockey Program Supplies	350	500	-30%	500	0	0.00%
31-2-01-1-3215-4051	Promotion/Advertising	356	4,000	-91%	4,000	0	0.00%
31-2-01-1-3215-4075	Officials	0	5,000	-100%	5,000	0	0.00%
31-2-01-1-3215-5016	Program Supplies	0	2,500	-100%	2,500	0	0.00%
31-2-01-1-3225-3011	Public Skate Part-time Wages	876	4,368	-80%	4,368	0	0.00%
31-2-01-1-3225-3120	Public Skate Employer Benefits	0	408	-100%	408	0	0.00%
TOTAL EXPENSES		20,016	161,462	-88%	161,462	0	0.00%
TOTAL PROGRAM - JOE THORNTON		-302,325	-792,282	-62%	-792,282	0	0.00%
BUILDING - JOE THORNTON COMMUNITY CENTRE							
EXPENSES							
31-2-01-8-3000-3010	Full Time Salaries	207,470	336,303	-38%	336,303	0	0.00%
31-2-01-8-3000-3011	Part Time Salaries	45,638	102,123	-55%	102,123	0	0.00%
31-2-01-8-3000-3039	Premium Overtime	6,117	20,300	-70%	20,655	355	1.75%
31-2-01-8-3000-3090	Overtime	5,389	30,450	-82%	30,983	533	1.75%
31-2-01-8-3000-3120	Statutory Benefits	23,582	39,924	-41%	40,961	1,037	2.60%
31-2-01-8-3000-3130	Employer Benefits	25,057	48,015	-48%	47,911	-104	-0.22%
31-2-01-8-3000-3135	OMERS	22,210	32,740	-32%	30,343	-2,397	-7.32%
31-2-01-8-3000-4020	Training & Workshops	940	4,500	-79%	4,500	0	0.00%
31-2-01-8-3000-4023	Membership Fees	320	1,000	-68%	1,000	0	0.00%
31-2-01-8-3000-4063	Contracted Garbage Collection	2,368	3,616	-35%	3,616	0	0.00%
31-2-01-8-3000-4141	Contracted Building Maintenance	39,194	63,359	-38%	63,359	0	0.00%
31-2-01-8-3000-4249	Community Centre Telephone	3,055	3,573	-14%	3,573	0	0.00%
31-2-01-8-3000-5013	Janitorial Supplies	34,168	18,752	82%	19,700	948	5.06%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
31-2-01-8-3000-5015 Building Maint. Supplies	62,755	26,400	138%	26,400	0	0.00%
31-2-01-8-3000-5021 Safety Equipment	727	2,500	-71%	3,000	500	20.00%
31-2-01-8-3000-5026 Uniforms, Coveralls etc.	3,911	4,115	-5%	4,115	0	0.00%
31-2-01-8-3000-5410 Community Centre - Hydro	116,126	240,501	-52%	240,501	0	0.00%
31-2-01-8-3000-5415 Community Centre - Water	16,477	22,833	-28%	22,833	0	0.00%
31-2-01-8-3000-5421 Community Centre Natural Gas	25,253	52,562	-52%	52,562	0	0.00%
31-2-01-8-3000-5435 Motor Fuel	0	1,500	-100%	1,500	0	0.00%
31-2-01-8-3000-5437 Propane	3,001	5,739	-48%	5,739	0	0.00%
31-2-01-8-3000-7042 City Equipment	5,543	8,320	-33%	8,320	0	0.00%
31-2-01-8-3990-4069 SOCAN/Licence Fees	100	2,000	-95%	2,000	0	0.00%
TOTAL BUILDING - JOE THORNTON	649,401	1,071,125	-39%	1,071,997	872	0.08%
TOTAL JOE THORNTON C.C.	347,076	278,843	24%	279,715	872	0.31%
MAJOR MAINTENANCE						
EXPENSES						
31-2-01-1-3000-7026 Transfer from Community Centres Cap Maint Reserve	0	30,385	-100%	30,385	0	0.00%
31-2-01-8-0010-4075 Contracted Services	82,968	100,000	-17%	100,000	0	0.00%
TOTAL MAJOR MAINTENANCE	82,968	130,385	-36%	130,385	0	0.00%
TOTAL PROGRAMS	-401,160	-1,000,144	-60%	-1,000,100	44	0.00%
TOTAL BUILDINGS	985,640	1,628,187	-39%	1,633,409	5,222	0.32%
NET PROGRAMS/BUILDINGS	584,480	628,043	-7%	633,309	5,266	0.84%
TOTAL RECREATION	1,100,541	1,320,142	-17%	1,298,324	-21,818	-1.65%

		2020	2020	VAR	2021	2020/2021 CHANGE	
	DESCRIPTION	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
PARKS & FORESTRY							
REVENUE							
PROGRAMS							
31-3-01-1-2726-9300	Athletic Park Field Rental	0	10,000	-100%	10,000	0	0.00%
31-3-01-1-2756-9300	Burwell Ball Park Field Rental	0	1,000	-100%	1,000	0	0.00%
31-3-01-1-2727-9300	Cowan Park Field Rental	0	5,500	-100%	5,500	0	0.00%
31-3-01-1-2753-9300	DJ Tarry Ball Complex Field Rental	14,385	56,650	-75%	56,650	0	0.00%
31-3-01-1-2753-9400	DJ Tarry Ball Complex Concession Revenue	0	3,000	-100%	3,000	0	0.00%
31-3-01-1-2736-9300	Emslie Field Rental	0	7,210	-100%	7,210	0	0.00%
31-3-01-1-2734-9300	Gorman Rupp Field Rental	512	1,854	-72%	1,854	0	0.00%
31-3-01-1-2731-9300	User Charges - Lions Park	0	400	-100%	400	0	0.00%
31-3-01-1-2728-9300	New York Central Field Rental	0	3,090	-100%	3,090	0	0.00%
31-3-01-1-5700-9300	Pinafore Pavilion Rental	773	25,750	-97%	25,750	0	0.00%
31-3-01-1-2733-9300	Optimist Park Field Rental	0	200	-100%	200	0	0.00%
31-3-01-1-3738-9300	V.A. Barrie Park Rental	0	100	-100%	100	0	0.00%
31-3-01-1-6700-9300	Waterworks Pavilion Rental	0	4,635	-100%	4,635	0	0.00%
31-3-01-1-2729-9300	Sauve Field Rental	533	7,725	-93%	7,725	0	0.00%
31-3-01-1-5710-9300	Pinafore Outdoor Courts Rental	0	150	-100%	150	0	0.00%
31-3-01-1-6750-9300	1 Password Park Rental	407	75,000	-99%	75,000	0	0.00%
OPERATIONS							
31-3-01-1-0000-9515	Misc. Recoveries	16,141	0	0%	0	0	0.00%
31-3-01-1-0485-9514	Recoveries - Talbot St. Plant & Trees	0	10,000	-100%	10,000	0	0.00%
31-3-01-1-0000-9500	Permit Fees	13,510	0	0%	0	0	0.00%
TOTAL REVENUE		46,261	212,264	-78%	212,264	0	0.00%
EXPENSES							
31-3-01-0-0000-3010	Reg Full-time Wages	674,098	639,029	5%	675,313	36,284	5.68%
31-3-01-0-0000-3011	Reg Part-time Wages	94,585	479,506	-80%	479,506	0	0.00%
31-3-01-0-0000-3039	Premium O/T	9,809	18,000	-46%	18,000	0	0.00%
31-3-01-0-0000-3090	Over Time	9,421	20,000	-53%	20,000	0	0.00%
31-3-01-0-0000-3120	All Statutory Benefits	67,343	91,658	-27%	94,749	3,091	3.37%
31-3-01-0-0000-3130	All Employer Benefits	91,122	81,601	12%	86,361	4,760	5.83%
31-3-01-0-0000-3135	OMERS	68,764	71,692	-4%	75,186	3,494	4.87%
31-3-01-1-0000-4022	Conference Fees	5,521	6,000	-8%	6,000	0	0.00%
31-3-01-1-0000-4023	Association Membership Fees	310	3,000	-90%	3,000	0	0.00%
31-3-01-1-0000-4040	Legal and Consulting Fees	7,198	18,000	-60%	18,000	0	0.00%
31-3-01-1-0000-4192	Other Property Taxes	3,148	3,000	5%	3,000	0	0.00%
31-3-01-1-0000-4275	Photocopying	1,984	3,500	-43%	3,500	0	0.00%
31-3-01-1-0000-5010	General Supplies	1,536	2,500	-39%	2,500	0	0.00%
31-3-01-1-0000-5021	Health and Safety Supplies	12,832	4,000	221%	4,000	0	0.00%
31-3-01-1-0000-5026	Uniforms/Supply	5,946	5,000	19%	5,625	625	12.50%
31-3-01-1-0000-6130	Small Tools & Equipment	5,663	10,000	-43%	10,000	0	0.00%
31-3-01-1-0000-7040	Internal Fleet Charges	62,244	78,500	-21%	78,500	0	0.00%
	Subcontractors	274,616	347,140	-21%	347,140	0	0.00%
	Electricity	42,188	333,232	-87%	333,232	0	0.00%
	Water	113,707	0	100%	0	0	0.00%
	Natural Gas	8,841	0	100%	0	0	0.00%
	Materials	102,207	138,800	-26%	138,000	-800	-0.58%
31-3-01-5-0000-4145	Park Vehicle/Equipment Maint./Purchases	44,841	65,760	-32%	65,760	0	0.00%
31-3-01-5-0000-5435	Park Fuel Used	30,092	45,000	-33%	45,000	0	0.00%
TOTAL EXPENSES		1,738,016	2,464,918	-29%	2,512,372	47,454	1.93%
TOTAL PROGRAMS/OPERATIONS		1,691,755	2,252,654	-25%	2,300,108	47,454	2.11%
MAJOR MAINTENANCE							
EXPENSES							
31-3-01-1-0010-4075	Contracted Services - Playground Upgrades	38,473	40,000	-4%	40,000	0	0.00%
31-3-01-8-0010-4075	Contracted Services	67,623	100,000	-32%	100,000	0	0.00%
TOTAL MAJOR MAINTENANCE		106,096	140,000	-24%	140,000	0	0.00%
TOTAL PARKS DEPARTMENT		1,797,851	2,392,654	-25%	2,440,108	47,454	1.98%

DESCRIPTION	2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	(%)
PROPERTY MAINTENANCE						
NON-RESIDENTIAL ADMIN						
EXPENSES						
31-1-01-8-0000-3010 Reg Full-time Salaries & Wages	204,041	273,671	-25%	324,007	50,336	18.39%
31-1-01-8-0000-3039 Standby	8,557	8,900	-4%	8,900	0	0.00%
31-1-01-8-0000-3090 Overtime	2,481	7,000	-65%	7,000	0	0.00%
31-1-01-8-0000-3120 All Statutory Benefits	15,612	27,090	-42%	27,090	0	0.00%
31-1-01-8-0000-3130 All Employer Benefits	23,378	30,500	-23%	30,500	0	0.00%
31-1-01-8-0000-3135 OMERS	23,329	27,782	-16%	27,782	0	0.00%
31-1-01-8-0000-4020 Training, Workshops, Exam Fees	873	3,000	-71%	3,000	0	0.00%
31-1-01-8-0000-4023 Association Membership Fees	1,184	1,854	-36%	1,854	0	0.00%
31-1-01-8-0000-4065 CMMS Support Fee	3,565	34,000	-90%	34,000	0	0.00%
31-1-01-8-0000-4249 Telephone Services	729	600	22%	600	0	0.00%
31-1-01-8-0000-4280 Staff Mileage	0	1,000	-100%	1,000	0	0.00%
31-1-01-8-0000-5010 General Supplies	142,450	500	28390%	500	0	0.00%
31-1-01-8-0000-5011 Office Supplies	3,429	0	0%	0	0	0.00%
31-1-01-8-0000-5012 Flag Purchases	1,620	1,500	8%	1,500	0	0.00%
31-1-01-8-0000-5026 Uniforms/Supply	1,200	2,000	-40%	2,000	0	0.00%
31-1-01-8-0000-5510 Books & Subscriptions	65	1,000	-94%	1,000	0	0.00%
31-1-01-8-0000-6130 Tools and Equipment Replacement	364	2,500	-85%	2,500	0	0.00%
31-1-01-8-0000-7040 City Vehicles	9,811	18,280	-46%	18,280	0	0.00%
TOTAL NON-RESIDENTIAL ADMIN	442,688	441,177	0%	491,513	50,336	11.41%

RESIDENTIAL ADMIN (HOUSING CORP)

EXPENSES						
31-1-01-8-1000-3010 Reg Full-time Salaries & Wages	166,184	243,966	-32%	243,966	0	0.00%
31-1-01-8-1000-3011 Reg Part-time Salaries & Wages	18,513	53,074	-65%	53,074	0	0.00%
31-1-01-8-1000-3120 All Statutory Benefits	15,248	30,038	-49%	30,038	0	0.00%
31-1-01-8-1000-3130 All Employer Benefits	57,584	29,500	95%	29,500	0	0.00%
31-1-01-8-1000-4020 Training, Workshops, Exam Fees	1,203	4,000	-70%	4,000	0	0.00%
31-1-01-8-1000-4280 Staff Mileage	2,315	5,400	-57%	5,400	0	0.00%
31-1-01-8-1000-5010 General Supplies	0	500	-100%	500	0	0.00%
31-1-01-8-1000-5026 Uniforms/Supply	472	1,500	-69%	1,500	0	0.00%
31-1-01-8-1000-4275 Photocopy expense	1,011	2,100	-52%	2,100	0	0.00%
31-1-01-8-1000-3039 Standby	3,692	6,500	-43%	6,500	0	0.00%
31-1-01-8-1000-3150 Payroll Clearing	0	-364,000	-100%	-364,000	0	0.00%
31-1-01-8-1000-3135 OMERS	18,093	25,113	-28%	25,113	0	0.00%
TOTAL RESIDENTIAL ADMIN	284,315	37,691	654%	37,691	0	0.00%
TOTAL PROPERTY ADMIN	727,003	478,868	52%	529,204	50,336	10.51%

CITY HALL - BUILDING

EXPENSES						
11-1-01-8-0000-4020 Training and Workshops	493	0	0%	0	0	0.00%
11-1-01-8-0000-4058 Contracted Janitorial Services	39,759	62,736	-37%	62,736	0	0.00%
11-1-01-8-0000-4075 Service Contracts	9,381	15,000	-37%	15,000	0	0.00%
11-1-01-8-0000-4141 Contracted Building Maintenance	17,281	38,000	-55%	38,000	0	0.00%
11-1-01-8-0000-5015 Building Maintenance Supplies	1,267	9,000	-86%	9,000	0	0.00%
11-1-01-8-0000-5410 Electricity (Hydro)	46,955	72,000	-35%	72,000	0	0.00%
11-1-01-8-0000-5415 Water	4,476	6,200	-28%	6,200	0	0.00%
11-1-01-8-0000-5421 Natural gas - heating	6,443	11,200	-42%	11,200	0	0.00%
TOTAL CITY HALL BUILDING	126,055	214,136	-41%	214,136	0	0.00%

MAJOR MAINTENANCE

EXPENSES						
11-1-01-8-0010-4075 Contracted Services	64,011	65,000	-2%	65,000	0	0.00%
TOTAL MAJOR MAINTENANCE	64,011	65,000	-2%	65,000	0	0.00%
TOTAL CITY HALL	190,066	279,136	-32%	279,136	0	0.00%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
CITY PROPERTY							
REVENUE							
11-2-01-8-0000-9301	CEPAC Office Rent	4,608	6,000	-23%	6,000	0	0.00%
11-2-01-8-0000-9320	Bell Tower Lease	10,000	9,000	11%	9,000	0	0.00%
11-2-01-8-0010-9300	Pinafore Park House Rent	6,325	6,600	-4%	6,600	0	0.00%
11-2-01-8-0025-9300	Rent Revenue - 423 Talbot	0	158,000	-100%	79,000	-79,000	-50.00%
11-2-01-8-0030-9300	Dennis Farm Rent	12,481	10,000	25%	10,000	0	0.00%
11-2-01-8-0060-9300	City Lands - Former MTO Spur	6,622	10,750	-38%	10,750	0	0.00%
TOTAL REVENUE		40,036	200,350	-80%	121,350	-79,000	-39.43%
EXPENSES							
11-2-01-8-0000-4141	Contracted Repairs - Building Maintenance	757	17,000	-96%	17,000	0	0.00%
11-2-01-8-0000-4190	Property Taxes-Pinafore/Dennis	6,315	4,000	58%	4,000	0	0.00%
11-2-01-8-0000-4249	Telephone Services	293	400	-27%	400	0	0.00%
11-2-01-8-0010-7040	Horton Market Transfer - Off Season Utilities	1,054	1,350	-22%	1,350	0	0.00%
11-2-01-8-0020-5012	Building Maintenance	4,589	23,500	-80%	23,500	0	0.00%
11-2-01-8-0020-5415	Rental Utilities	0	150	-100%	150	0	0.00%
11-2-01-8-0025-7310	Debenture Payments - 423 Talbot	56,342	120,997	-53%	0	-120,997	-100.00%
11-2-01-8-0025-4141	Building Repairs - 423 Talbot	5,767	37,000	-84%	0	-37,000	-100.00%
11-2-01-8-0076-5415	BX Tower Water and Hydro	883	2,000	-56%	2,000	0	0.00%
TOTAL EXPENSES		76,000	206,397	-63%	48,400	-157,997	-76.55%
MAJOR MAINTENANCE							
EXPENSES							
11-2-01-8-0010-4075	Contracted Services	10,163	45,000	-77%	45,000	0	0.00%
TOTAL CITY PROPERTY		46,127	51,047	-10%	-27,950	-78,997	-154.75%
WELLINGTON BLOCK							
EXPENSES							
11-2-01-8-2000-4040	Administration	19,719	5,831	238%	5,831	0	0.00%
11-2-01-8-2000-4063	Contracted Garbage Collection	1,088	1,200	-9%	1,200	0	0.00%
11-2-01-8-2000-4141	Contracted Building Maintenance	8,346	15,000	-44%	15,000	0	0.00%
11-2-01-8-2000-4216	Insurance	14,790	14,790	0%	14,790	0	0.00%
11-2-01-8-2000-4249	Telephone Services	1,063	1,200	-11%	1,200	0	0.00%
11-2-01-8-2000-5015	Building Maintenance Supplies	4,151	2,000	108%	2,000	0	0.00%
11-2-01-8-2000-5410	Electricity (Hydro)	1,490	2,000	-26%	2,000	0	0.00%
11-2-01-8-2000-5415	Water/Sewer	1,781	2,200	-19%	2,200	0	0.00%
11-2-01-8-2000-5421	Natural gas - heating	7,654	9,000	-15%	9,000	0	0.00%
TOTAL WELLINGTON BLOCK		60,082	53,221	13%	53,221	0	0.00%
SENIOR'S CENTRE							
PROPERTY MAINTENANCE							
EXPENSES							
31-7-01-1-0000-3029	Distributed Wages	0	1,500	-100%	1,500	0	0.00%
31-7-01-1-0000-5015	Building Maintenance	12,828	20,000	-36%	20,000	0	0.00%
TOTAL EXPENSES		12,828	21,500	-40%	21,500	0	0.00%
MAJOR MAINTENANCE							
EXPENSES							
31-7-01-8-0010-4075	Contracted Services	33,225	35,000	-5%	35,000	0	0.00%
TOTAL EXPENSES		33,225	35,000	-5%	35,000	0	0.00%
TOTAL SENIOR'S CENTRE		46,053	56,500	-18%	56,500	0	0.00%
TOTAL PROPERTY MAINTENANCE		1,069,331	918,772	16%	890,111	-28,661	-3.12%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
LIBRARY						
LIBRARY ADMINISTRATION						
EXPENSES						
31-4-01-0-0000-3010	Reg Full-time Wages (Admin)	260,552	437,528	-40%	528,532	91,004 20.80%
31-4-01-0-0000-3011	Reg Part-time Wages (Admin)	5,144	28,172	-82%	4,076	-24,096 -85.53%
31-4-01-0-0000-3120	All Statutory Benefits (Admin)	20,347	45,694	-55%	46,765	1,071 2.34%
31-4-01-0-0000-3130	All Employer Benefits (Admin)	35,281	107,359	-67%	93,214	-14,145 -13.18%
31-4-01-0-0000-3135	OMERS	27,806	64,129	-57%	69,514	5,385 8.40%
TOTAL EXPENSES		349,130	682,882	-49%	742,101	59,219 8.67%
TOTAL LIBRARY ADMINISTRATION		349,130	682,882	-49%	742,101	59,219 8.67%
LIBRARY OPERATIONS						
REVENUE						
31-4-01-1-0000-9010	Province of Ontario - Operating Grant	0	54,533	-100%	54,533	0 0.00%
31-4-01-1-0000-9015	Misc Grants	1,283	500	157%	500	0 0.00%
31-4-01-1-0000-9030	Provincial Pay Equity	0	4,457	-100%	4,457	0 0.00%
31-4-01-1-0000-9515	Photocopier Income	1,398	6,000	-77%	4,000	-2,000 -33.33%
31-4-01-1-0001-9920	Contribution From Development Charges	37,500	50,000	-25%	50,000	0 0.00%
31-4-01-2-0000-9320	Room Rentals	681	2,500	-73%	2,500	0 0.00%
31-4-01-2-0000-9515	Desk Receipts	1,579	15,000	-89%	0	-15,000 -100.00%
TOTAL REVENUE		42,441	132,990	-68%	115,990	-17,000 -12.78%
EXPENSES						
31-4-01-1-0000-3010	Reg Full-time Wages (Service)	543,326	533,915	2%	591,838	57,923 10.85%
31-4-01-1-0000-3011	Reg Part-time Wages (Service)	222,371	379,167	-41%	390,046	10,879 2.87%
31-4-01-1-0000-3090	All Overtime (Service)	278	0	0%	0	0 0.00%
31-4-01-1-0000-3120	All Statutory Benefits (Service)	66,246	89,592	-26%	87,339	-2,253 -2.51%
31-4-01-1-0000-3130	All Employer Benefits (Service)	94,486	172,777	-45%	104,177	-68,600 -39.70%
31-4-01-1-0000-3135	OMERS	66,388	59,425	12%	84,849	25,424 42.78%
31-4-01-1-0000-3310	WSIB Premiums	2,941	5,500	-47%	5,500	0 0.00%
31-4-01-1-0000-4020	Training & Travel	18,044	23,000	-22%	23,000	0 0.00%
31-4-01-1-0000-4023	Association Fees	4,171	5,000	-17%	5,000	0 0.00%
31-4-01-1-0000-4051	Promotion & Public Relations	12,165	25,800	-53%	25,800	0 0.00%
31-4-01-1-0000-4065	Other Professional Fees - ITC	33,123	10,000	231%	10,000	0 0.00%
31-4-01-1-0000-4249	Telephone Services	5,763	6,000	-4%	6,000	0 0.00%
31-4-01-1-0000-4257	Postage & Postage Meter	604	3,341	-82%	3,341	0 0.00%
31-4-01-1-0000-4275	Photocopier Expense	10,812	18,000	-40%	18,000	0 0.00%
31-4-01-1-0000-5010	Goods & Services/Misc.	948	3,500	-73%	3,500	0 0.00%
31-4-01-1-0000-5011	Office Supplies	3,453	7,000	-51%	7,000	0 0.00%
31-4-01-1-0000-5017	Office Contracts/Repairs	0	1,600	-100%	1,600	0 0.00%
31-4-01-1-0000-5075	Technical Services	23,656	30,000	-21%	30,000	0 0.00%
31-4-01-1-0000-7490	Library Bank Charges	2,514	1,800	40%	2,000	200 11.11%
31-4-01-2-0000-4024	Employee Assistance Program	3,819	1,318	190%	1,318	0 0.00%
31-4-01-2-0000-5550	Gaming Software	0	700	-100%	0	-700 -100.00%
31-4-01-2-0000-5551	AV-CD'S (Adults)	0	500	-100%	0	-500 -100.00%
31-4-01-2-0000-5552	AV - Videos/DVD's (Adults)	12,507	23,000	-46%	23,000	0 0.00%
31-4-01-2-0000-5553	AV - Audio Books (Adults)	1,138	2,800	-59%	4,300	1,500 53.57%
31-4-01-2-0000-5554	AV - CD's (Children & Teens)	13	500	-97%	0	-500 -100.00%
31-4-01-2-0000-5555	AV - Video's/DVD's (Children & Teens)	1,587	5,000	-68%	5,000	0 0.00%
31-4-01-2-0000-5556	AV - Audio Books (Children & Teens)	30	800	-96%	1,300	500 62.50%
31-4-01-2-0000-5700	Adult Books	54,384	76,500	-29%	79,500	3,000 3.92%
31-4-01-2-0000-5705	Books-Children	18,600	48,000	-61%	49,000	1,000 2.08%
31-4-01-2-0000-5715	Programs-Adult	2,671	3,000	-11%	3,000	0 0.00%
31-4-01-2-0000-5716	Programs-Children	1,055	6,000	-82%	6,000	0 0.00%
31-4-01-2-0000-5720	Machine Readable Media	39,664	39,500	0%	39,500	0 0.00%
31-4-01-2-0000-5725	Periodicals	3,291	7,000	-53%	7,000	0 0.00%
31-4-01-2-0000-6810	Furniture & Equipment	37,198	15,500	140%	15,500	0 0.00%
31-4-01-2-0000-6910	Library Technology	64,976	64,000	2%	64,000	0 0.00%
TOTAL EXPENSES		1,352,222	1,669,535	-19%	1,697,408	27,873 1.67%
TOTAL LIBRARY OPERATIONS		1,309,781	1,536,545	-15%	1,581,418	44,873 2.92%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
LIBRARY BUILDING							
EXPENSES							
31-4-01-8-0000-3010	Reg Full-time Wages(Maintenance)	0	51,470	-100%	56,421	4,951	9.62%
31-4-01-8-0000-3011	Reg Part-time Wages(Maintenance)	22,507	27,074	-17%	29,140	2,066	7.63%
31-4-01-8-0000-3090	All Overtime(Maintenance)	36	0	0%	0	0	0.00%
31-4-01-8-0000-3120	All Statutory Benefits(Maintenance)	1,992	7,707	-74%	7,600	-107	-1.39%
31-4-01-8-0000-3130	All Employer Benefits(Maintenance)	7,186	17,015	-58%	7,527	-9,488	-55.76%
31-4-01-8-0000-3135	OMERS	2,069	7,069	-71%	7,176	107	1.51%
31-4-01-8-0000-4065	Building Contracts	10,708	8,000	34%	8,000	0	0.00%
31-4-01-8-0000-4210	Insurance Premium	5,814	5,814	0%	5,814	0	0.00%
31-4-01-8-0000-5012	Building Maint/Repair	13,879	10,000	39%	10,000	0	0.00%
31-4-01-8-0000-5013	Cleaning & Washroom Supplies	5,960	6,000	-1%	6,000	0	0.00%
31-4-01-8-0000-5026	Clothing/Uniforms	300	300	0%	300	0	0.00%
31-4-01-8-0000-5405	Utilities	30,971	55,000	-44%	55,000	0	0.00%
31-4-01-8-0000-6810	Equipment Purchases	5,567	3,000	86%	3,000	0	0.00%
TOTAL EXPENSES		106,989	198,449	-46%	195,978	-2,471	-1.25%
TOTAL LIBRARY BUILDING		106,989	198,449	-46%	195,978	-2,471	-1.25%
MAJOR MAINTENANCE							
EXPENSES							
31-4-01-8-0010-4075	Contracted Services	55,536	60,000	-7%	60,000	0	0.00%
TOTAL MAJOR MAINTENANCE		55,536	60,000	-7%	60,000	0	0.00%
TOTAL LIBRARY		1,821,436	2,477,876	-26%	2,579,497	101,621	4.10%

DESCRIPTION	2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE	
					(\$)	(%)

CULTURE

DOWNTOWN DEVELOPMENT

EXPENSES

31-5-01-1-0001-7917	BIA Levy Pd.	112,000	126,000	-11%	126,000	0	0.00%
31-5-01-1-0001-8010	Downtown Improvement Area Levy	-125,585	-126,000	0%	-126,000	0	0.00%
TOTAL CULTURE		-13,585	0	0%	0	0	0.00%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
PLANNING							
PLANNING OPERATIONS							
REVENUE							
41-2-01-1-0000-9194	Report Fees	2,850	4,500	-37%	3,000	-1,500	-33.33%
41-2-01-1-0000-9499	Misc. Sales	0	50	-100%	50	0	0.00%
TOTAL REVENUE		2,850	4,550	-37%	3,050	-1,500	-32.97%
EXPENSES							
41-2-01-1-0000-3010	Full Time Salaries	513,070	559,964	-8%	545,504	-14,460	-2.58%
41-2-01-1-0000-3011	Part Time Salaries	0	8,154	-100%	7,840	-314	-3.85%
41-2-01-1-0000-3029	Salary Distribution	-22,878	-30,500	-25%	-30,500	0	0.00%
41-2-01-1-0000-3120	All Statutory Benefits	32,635	36,909	-12%	38,136	1,227	3.32%
41-2-01-1-0000-3130	All Employer Benefits	54,577	55,999	-3%	61,572	5,573	9.95%
41-2-01-1-0000-3135	OMERS	41,020	43,032	-5%	62,496	19,464	45.23%
41-2-01-1-0000-3210	Car Allowance	415	600	-31%	600	0	0.00%
41-2-01-1-0000-4001	Receptions/P. Relations	147	150	-2%	150	0	0.00%
41-2-01-1-0000-4020	Staff Training	137	4,500	-97%	4,500	0	0.00%
41-2-01-1-0000-4023	Association/Membership Fees	1,915	3,000	-36%	3,000	0	0.00%
41-2-01-1-0000-4065	Software Licenses/Maintenance/Updates	4,363	3,500	25%	3,500	0	0.00%
41-2-01-1-0000-4171	Building Rent/Lease	4,608	6,144	-25%	6,144	0	0.00%
41-2-01-1-0000-4173	Equipment Rental Non-Owned	669	2,000	-67%	2,000	0	0.00%
41-2-01-1-0000-4257	Regular Postage	0	200	-100%	200	0	0.00%
41-2-01-1-0000-4259	Courier, Delivery, Freight	0	250	-100%	250	0	0.00%
41-2-01-1-0000-4272	Printing	1,602	1,800	-11%	1,800	0	0.00%
41-2-01-1-0000-4280	Staff Mileage	0	500	-100%	500	0	0.00%
41-2-01-1-0000-5010	Equipment Supplies	0	900	-100%	900	0	0.00%
41-2-01-1-0000-5011	Stationery, Supplies	1,482	2,200	-33%	2,200	0	0.00%
41-2-01-1-0000-5510	Publications/Subscriptions	0	400	-100%	400	0	0.00%
41-2-01-1-0001-7011	Transfer to Reserves	0	1,200	-100%	1,200	0	0.00%
41-2-01-1-0001-9499	Sales	0	-1,200	-100%	-1,200	0	0.00%
41-2-01-1-0000-7039	Surplus/Deficit Forward	0	2,166	-100%	-4,000	-6,166	-284.67%
41-2-01-1-0000-7045	Overhead Allocation	32,882	43,842	-25%	44,719	877	2.00%
TOTAL EXPENSES		666,644	745,710	-11%	751,911	6,201	0.83%
TOTAL PLANNING OPERATIONS		663,794	741,160	-10%	748,861	7,701	1.04%
MEMBERS							
REVENUE							
41-2-01-1-0150-9513	CEPAC Membershare-Central Elgin	181,666	242,221	-25%	254,690	12,469	5.15%
TOTAL REVENUE		181,666	242,221	-25%	254,690	12,469	5.15%
EXPENSES							
TOTAL EXPENSES							
CEPAC CENTRAL ELGIN SHARE		-181,666	-242,221	-25%	-254,690	-12,469	5.15%
CEPAC CITY SHARE		482,128	498,939	-3%	494,171	-4,768	-0.96%
CITY ZONING AND PLANNING							
REMOVAL OF PART LOT CONTROL							
REVENUE							
41-2-01-2-0150-9194	Application Processing Fee	3,400	1,100	209%	1,100	0	0.00%
41-2-01-2-0150-9203	Part Lot Control Legal Fees Recovery	0	800	-100%	800	0	0.00%
TOTAL REVENUE		3,400	1,900	79%	1,900	0	0.00%
EXPENSES							
41-2-01-2-0150-4040	Part Lot Control Legal Fees Paid	0	800	-100%	800	0	0.00%
TOTAL EXPENSES		0	800	-100%	800	0	0.00%
TOTAL REMOVAL OF PART LOT CONTROL		-3,400	-1,100	209%	-1,100	0	0.00%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
OFFICIAL PLAN AND ZONING							
REVENUE							
41-2-01-2-0300-9194	Zoning Application Fees	7,950	9,000	-12%	9,000	0	0.00%
41-2-01-2-0300-9204	Official Plan Application Fees	0	1,500	-100%	1,500	0	0.00%
41-2-01-2-0300-9205	Zoning By-Law Legal Fee Recovery	0	2,000	-100%	2,000	0	0.00%
TOTAL REVENUE		7,950	12,500	-36%	12,500	0	0.00%
EXPENSES							
41-2-01-2-0300-4051	Advertising	7,752	6,000	29%	6,000	0	0.00%
41-2-01-2-0300-4272	Printing	0	120	-100%	120	0	0.00%
41-2-01-2-0300-4141	Zoning By-Law Legal Fees Expense	0	2,000	-100%	2,000	0	0.00%
TOTAL EXPENSES		7,752	8,120	-5%	8,120	0	0.00%
TOTAL OFFICIAL PLAN AND ZONING		-198	-4,380	-95%	-4,380	0	0.00%
SITE PLANS							
REVENUE							
41-2-01-1-0900-9203	Site Plan Legal Fees	15,552	6,000	159%	6,000	0	0.00%
41-2-01-1-0900-9196	Site Plan Review Fees	5,600	6,000	-7%	6,000	0	0.00%
41-2-01-2-0900-9194	Site Plan Application Fees	1,650	1,800	-8%	1,800	0	0.00%
TOTAL REVENUE		22,802	13,800	65%	13,800	0	0.00%
EXPENSES							
41-2-01-1-0900-4040	Site Plan Legal Fees Paid	9,240	6,000	54%	6,000	0	0.00%
41-2-01-2-0900-4259	Site Plan - Courier	69	80	-14%	80	0	0.00%
41-2-01-2-0900-4272	Printing	0	120	-100%	120	0	0.00%
TOTAL EXPENSES		9,309	6,200	50%	6,200	0	0.00%
TOTAL SITE PLANS		-13,493	-7,600	78%	-7,600	0	0.00%
PLANS FOR SUBDIVISIONS							
REVENUE							
41-2-01-1-0010-9200	Subdivision Agreement Administration Fee	3,321	2,200	51%	2,200	0	0.00%
41-2-01-1-0010-9201	Subdivision Agreement Registration Fee	1,921	2,520	-24%	2,520	0	0.00%
41-2-01-1-0010-9203	Subdivision Legal Fee	9,515	6,000	59%	6,000	0	0.00%
41-2-01-1-0010-9204	Subdivision Compliance Letters	120	90	33%	90	0	0.00%
41-2-01-1-0000-9590	Net Recoveries (P/Subd)	0	5,500	-100%	5,500	0	0.00%
41-2-01-1-0010-9205	Application Fees	9,000	4,500	100%	4,500	0	0.00%
41-2-01-1-0010-9210	Phased Registration Application Fees	1,000	3,000	-67%	3,000	0	0.00%
TOTAL REVENUE		24,877	23,810	4%	23,810	0	0.00%
EXPENSES							
41-2-01-1-0010-4040	Subdivision Legal Fees Paid	10,344	6,000	72%	6,000	0	0.00%
41-2-01-1-0010-4259	Plan of Sub - Courier	33	0	0%	80	80	0.00%
41-2-01-1-0010-4261	Advertising	1,267	2,200	-42%	2,200	0	0.00%
41-2-01-1-0010-4272	Printing	0	120	-100%	120	0	0.00%
TOTAL EXPENSES		11,644	8,320	40%	8,400	80	0.96%
TOTAL PLANS FOR SUBDIVISIONS		-13,233	-15,490	-15%	-15,410	80	-0.52%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
CONSENT APPLICATIONS							
REVENUE							
41-2-01-2-0200-9203	Legal Fee Recovery	6,000	1,000	500%	1,000	0	0.00%
	TOTAL REVENUE	6,000	1,000	500%	1,000	0	0.00%
EXPENSES							
41-2-01-2-0200-4040	Legal Fee Expense	5,450	1,000	445%	1,000	0	0.00%
	TOTAL EXPENSES	5,450	1,000	445%	1,000	0	0.00%
	TOTAL CONSENT APPLICATIONS	-550	0	0%	0	0	0.00%
TERANET							
REVENUE							
41-2-01-1-0301-9205	Teranet Fee Recovery	4,475	4,000	12%	5,000	1,000	25.00%
	TOTAL REVENUE	4,475	4,000	12%	5,000	1,000	25.00%
EXPENSES							
41-2-01-1-0301-4052	Teranet Expenses	4,700	4,000	18%	5,000	1,000	25.00%
	TOTAL EXPENSES	4,700	4,000	18%	5,000	1,000	25.00%
	TOTAL TERANET	225	0	0%	0	0	0.00%
PLANNING STUDIES							
EXPENSES							
41-2-01-1-0020-4075	Contracted Services	23,532	58,000	-59%	43,000	-15,000	-25.86%
41-2-01-1-0020-7045	Transfer to/from reserves	-23,532	-45,000	-48%	-43,000	2,000	-4.44%
	TOTAL PLANNING STUDIES	0	13,000	-100%	0	-13,000	-100.00%
	TOTAL CITY ZONING AND PLANNING	-30,649	-15,570	97%	-28,490	-12,920	82.98%
	TOTAL PLANNING	451,479	483,369	-7%	465,681	-17,688	-3.66%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)

BUILDING AND PLUMBING

REVENUE

21-9-01-4-0000-9190	Work Order / Permit Letter Fees	8,319	13,000	-36%	13,000	0	0.00%
21-9-01-4-0000-9750	Building Permit Fees	1,010,579	640,000	58%	720,000	80,000	12.50%
21-9-01-4-0000-9760	Plumbing Permits Fees	154,088	75,000	105%	105,000	30,000	40.00%
21-9-01-4-0000-9770	Sewer and Water Permits	30,900	25,000	24%	35,000	10,000	40.00%
21-9-01-4-0000-9780	Sign Permit Fees	2,350	4,000	-41%	5,000	1,000	25.00%
21-9-01-4-0000-7000	Transfer from (to) Building Services Reserve	0	-34,243	-100%	-322	33,921	-99.06%
TOTAL REVENUE		1,206,236	722,757	67%	877,678	154,921	21.43%

EXPENSES

21-9-01-4-0000-3010	Reg Full-time Wages	251,830	383,879	-34%	465,000	81,121	21.13%
21-9-01-4-0000-3029	Salary Distributions	37,528	0	0%	0	0	0.00%
21-9-01-4-0000-3090	All Overtime	7,526	5,500	37%	6,000	500	9.09%
21-9-01-4-0000-3120	All Statutory Benefits	19,435	33,096	-41%	38,000	4,904	14.82%
21-9-01-4-0000-3130	All Employer Benefits	29,989	53,148	-44%	63,000	9,852	18.54%
21-9-01-4-0000-3135	OMERS	27,504	45,290	-39%	50,000	4,710	10.40%
21-9-01-4-0000-7020	Salary Distribution	0	30,500	-100%	30,500	0	0.00%
21-9-01-4-0000-4020	Course/Exam Fees	14,306	24,000	-40%	30,000	6,000	25.00%
21-9-01-4-0000-4023	Association Membership Fees	3,059	3,500	-13%	4,200	700	20.00%
21-9-01-4-0000-4040	Legal Fees & Expenses	776	20,000	-96%	20,000	0	0.00%
21-9-01-4-0000-4051	Advertising	0	1,000	-100%	1,000	0	0.00%
21-9-01-4-0000-4060	Temporary Employees	4,592	0	0%	4,000	4,000	0.00%
21-9-01-4-0000-4075	Contracted Services	187,365	10,000	1774%	45,000	35,000	350.00%
21-9-01-4-0000-4065	Software Maintenance	20,647	17,500	18%	18,000	500	2.86%
21-9-01-4-0000-4176	Equipment Rental - Non-Owned	669	2,000	-67%	2,000	0	0.00%
21-9-01-4-0000-4216	Insurance Premiums	19,278	19,278	0%	22,200	2,922	15.16%
21-9-01-4-0000-4249	Telephone	2,055	2,000	3%	2,000	0	0.00%
21-9-01-4-0000-4272	Printing Costs	1,602	1,800	-11%	1,800	0	0.00%
21-9-01-4-0000-4280	Staff Mileage	4,075	8,000	-49%	10,000	2,000	25.00%
21-9-01-4-0000-5011	Office/Field Supplie	3,609	2,600	39%	3,000	400	15.38%
21-9-01-4-0000-5026	Uniforms/Supply	1,563	2,000	-22%	3,000	1,000	50.00%
21-9-01-4-0000-7040	Internal Fleet Charges	1,900	1,804	5%	2,000	196	10.86%
21-9-01-4-0000-7045	Overhead Allocation - Corporate Support Services	41,896	55,861	-25%	56,978	1,117	2.00%
TOTAL EXPENSES		681,204	722,756	-6%	877,678	154,922	21.43%
TOTAL BUILDING AND PLUMBING		-525,032	-1	100%	0	1	-100.00%

PROPERTY STANDARDS ENFORCEMENT

REVENUE

41-5-01-3-0005-9480	Contractors Fees	0	8,000	-100%	8,000	0	0.00%
41-5-01-3-0005-9490	Legal Fees	0	7,000	-100%	7,000	0	0.00%
41-5-01-3-0005-9499	Order Admin Fees	1,400	3,000	-53%	4,000	1,000	33.33%
41-5-01-3-0005-9500	Disbursement Admin Fees	0	7,000	-100%	2,000	-5,000	-71.43%
TOTAL REVENUE		1,400	25,000	-94%	21,000	-4,000	-16.00%

EXPENSES

41-5-01-3-0005-3010	Reg Full-time Wages	43,095	52,929	-19%	56,925	3,996	7.55%
41-5-01-3-0005-3029	Distributed Wages	2,571	0	0%	0	0	0.00%
41-5-01-3-0005-3090	All Overtime	0	0	0%	2,000	2,000	0.00%
41-5-01-3-0005-3120	All Statutory Benefits	3,841	0	0%	6,300	6,300	0.00%
41-5-01-3-0005-3130	All Employer Benefits	3,878	0	0%	10,400	10,400	0.00%
41-5-01-3-0005-3135	OMERS	3,960	0	0%	8,300	8,300	0.00%
41-5-01-3-0005-3211	Uniform/Supply	108	500	-78%	500	0	0.00%
41-5-01-3-0005-4040	Legal Fees & Expenses	1,300	47,000	-97%	7,000	-40,000	-85.11%
41-5-01-3-0005-4043	Consulting Fees	0	4,000	-100%	2,000	-2,000	-50.00%
41-5-01-3-0005-4180	Contractors Fees	9,254	8,000	16%	9,500	1,500	18.75%
41-5-01-3-0005-4257	Postage/Courier	0	500	-100%	500	0	0.00%
41-5-01-3-0005-4280	Staff Mileage	966	1,000	-3%	1,000	0	0.00%
TOTAL EXPENSES		68,973	113,929	-39%	104,425	-9,504	-8.34%
TOTAL PROP STDS ENFORCEMENT		67,573	88,929	-24%	83,425	-5,504	-6.19%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
BUILDING FILES - DIGITAL CONVERSION							
EXPENSES							
21-9-01-4-0002-4173	Equipment/Supplies Expense	23	1,500	-98%	1,500	0	0.00%
TOTAL EXPENSES		23	1,500	-98%	1,500	0	0.00%
TOTAL BUILDING FILES - DIGITAL CONVERSION							
		23	1,500	-98%	1,500	0	0.00%
TOTAL BLDG & PLBG AND PROP STDS		-457,436	90,428	-606%	84,925	-5,503	-6.09%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
ECONOMIC DEVELOPMENT						
REVENUE						
41-3-01-1-0000-9041	0	35,000	-100%	35,000	0	0.00%
41-3-01-1-0000-9550	0	50,000	-100%	0	-50,000	-100.00%
41-3-01-1-0000-9551	0	15,000	-100%	0	-15,000	-100.00%
TOTAL REVENUE	0	100,000	-100%	35,000	-65,000	-65.00%
EXPENSES						
41-3-01-1-0000-3010	203,827	243,573	-16%	210,450	-33,123	-13.60%
41-3-01-1-0000-3120	11,634	13,413	-13%	13,500	87	0.65%
41-3-01-1-0000-3130	17,578	24,304	-28%	22,100	-2,204	-9.07%
41-3-01-1-0000-3135	24,813	28,302	-12%	26,500	-1,802	-6.37%
41-3-01-1-0000-3210	465	600	-23%	600	0	0.00%
41-3-01-1-0000-4020	2,612	4,000	-35%	4,000	0	0.00%
41-3-01-1-0000-4022	5,361	5,000	7%	4,000	-1,000	-20.00%
41-3-01-1-0000-4023	1,722	1,800	-4%	2,000	200	11.11%
41-3-01-1-0000-4040	0	2,000	-100%	2,000	0	0.00%
41-3-01-1-0000-4042	0	2,000	-100%	2,000	0	0.00%
41-3-01-1-0000-4048	50,000	50,000	0%	50,000	0	0.00%
41-3-01-1-0000-4067	0	100	-100%	0	-100	-100.00%
41-3-01-1-0000-4147	470	250	88%	250	0	0.00%
41-3-01-1-0000-4150	-1,233	250	-593%	250	0	0.00%
41-3-01-1-0000-4216	1,020	1,020	0%	1,100	80	7.84%
41-3-01-1-0000-4249	1,768	3,000	-41%	3,000	0	0.00%
41-3-01-1-0000-4259	0	200	-100%	200	0	0.00%
41-3-01-1-0000-4270	483	0	0%	0	0	0.00%
41-3-01-1-0000-4271	59,933	65,000	-8%	70,000	5,000	7.69%
41-3-01-1-0000-4280	4,946	8,500	-42%	7,500	-1,000	-11.76%
41-3-01-1-0000-4285	28,960	37,500	-23%	35,000	-2,500	-6.67%
41-3-01-1-0000-4290	30,000	30,000	0%	30,000	0	0.00%
41-3-01-1-0000-5011	1,640	2,000	-18%	2,000	0	0.00%
41-3-01-1-0000-6130	0	1,000	-100%	1,000	0	0.00%
41-3-01-1-0000-4273	14	50,000	-100%	0	-50,000	-100.00%
TOTAL EXPENSES	446,013	573,812	-22%	487,450	-86,362	-15.05%
TOTAL EDC ADMIN	446,013	473,812	-6%	452,450	-21,362	-4.51%
TOURISM						
REVENUE						
41-3-01-1-0007-9010	0	2,500	-100%	3,000	500	20.00%
41-3-01-1-0007-9516	0	7,500	-100%	0	-7,500	-100.00%
41-3-01-1-0007-9550	3,414	0	0%	0	0	0.00%
41-3-01-1-0007-9560	263,761	35,000	654%	0	-35,000	-100.00%
TOTAL REVENUE	267,175	45,000	494%	3,000	-42,000	-93.33%
EXPENSES						
41-3-01-1-0007-3010	56,132	66,952	-16%	68,000	1,048	1.57%
41-3-01-1-0007-3011	1,013	15,908	-94%	9,000	-6,908	-43.42%
41-3-01-1-0007-3120	5,146	7,096	-27%	7,231	135	1.90%
41-3-01-1-0007-3130	8,136	9,429	-14%	9,883	454	4.81%
41-3-01-1-0007-3135	5,575	6,248	-11%	6,359	111	1.78%
41-3-01-1-0007-4020	988	2,000	-51%	2,000	0	0.00%
41-3-01-1-0007-4022	661	3,500	-81%	3,000	-500	-14.29%
41-3-01-1-0007-4023	0	800	-100%	800	0	0.00%
41-3-01-1-0007-4042	0	800	-100%	850	50	6.25%
41-3-01-1-0007-4150	1,997	1,000	100%	2,000	1,000	100.00%
41-3-01-1-0007-4249	906	800	13%	1,000	200	25.00%
41-3-01-1-0007-4271	50,409	60,000	-16%	60,000	0	0.00%
41-3-01-1-0007-4280	46	700	-93%	700	0	0.00%
41-3-01-1-0007-4290	15,000	15,000	0%	15,000	0	0.00%
41-3-01-1-0007-4560	291,937	35,000	734%	0	-35,000	-100.00%
41-3-01-1-0007-5011	57	1,000	-94%	1,500	500	50.00%
41-3-01-1-0007-5019	4,397	7,000	-37%	6,500	-500	-7.14%
41-3-01-1-0007-5410	466	600	-22%	750	150	25.00%
41-3-01-1-0007-6130	0	750	-100%	750	0	0.00%
41-3-01-1-0007-7490	75	0	0%	0	0	0.00%
TOTAL EXPENSES	442,941	234,583	89%	195,323	-39,260	-16.74%
TOTAL TOURISM	175,766	189,583	-7%	192,323	2,740	1.45%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
SMALL BUSINESS ENTERPRISE CENTRE							
REVENUE							
41-3-01-4-0021-9010	Ontario Works Recovery	10,000	10,000	0%	10,000	0	0.00%
41-3-01-4-0021-9040	Provincial Core Funding	63,327	93,525	-32%	93,525	0	0.00%
41-3-01-4-0021-9510	Sponsorship Revenue	10,000	20,000	-50%	7,500	-12,500	-62.50%
41-3-01-4-0021-9516	Special Events Revenue	952	15,000	-94%	6,000	-9,000	-60.00%
41-3-01-4-0021-9520	Elgin County Recovery	0	50,000	-100%	35,000	-15,000	-30.00%
41-3-01-4-0021-9780	St Thomas EDC Recovery	60,590	75,000	-19%	65,000	-10,000	-13.33%
TOTAL REVENUE		144,869	263,525	-45%	217,025	-46,500	-17.65%
EXPENSES							
41-3-01-4-0021-3010	Reg Full-time Wages	107,175	131,332	-18%	78,800	-52,532	-40.00%
41-3-01-4-0021-3011	Reg Part-time Salaries & Wages	0	0	0%	25,000	25,000	0.00%
41-3-01-4-0021-3120	All Statutory Benefits	9,805	15,636	-37%	7,630	-8,006	-51.20%
41-3-01-4-0021-3130	All Employer Benefits	16,008	27,588	-42%	22,250	-5,338	-19.35%
41-3-01-4-0021-3135	OMERS	11,784	15,078	-22%	14,600	-478	-3.17%
41-3-01-4-0021-4022	Association Conferences	0	2,000	-100%	2,000	0	0.00%
41-3-01-4-0021-4023	Memberships	0	500	-100%	500	0	0.00%
41-3-01-4-0021-4028	Training & Seminars	2,340	3,000	-22%	3,000	0	0.00%
41-3-01-4-0021-4051	Marketing & Promotion	9,891	6,491	52%	8,345	1,854	28.56%
41-3-01-4-0021-4171	Office Rent	18,436	19,500	-5%	19,500	0	0.00%
41-3-01-4-0021-4249	IT - Telephone/Internet	887	3,400	-74%	3,400	0	0.00%
41-3-01-4-0021-4280	Mileage	906	1,000	-9%	1,000	0	0.00%
41-3-01-4-0021-5010	Office Expenses	2,189	1,000	119%	1,000	0	0.00%
41-3-01-4-0021-5011	Special Events Expenses	11,810	27,000	-56%	30,000	3,000	11.11%
TOTAL EXPENSES		191,231	253,525	-25%	217,025	-36,500	-14.40%
SMALL BUSINESS ENTERPRISE		46,362	-10,000	-564%	0	10,000	-100.00%
STARTER COMPANY							
REVENUE							
41-3-01-5-0021-9040	Provincial Funding	56,115	112,000	-50%	112,000	0	0.00%
41-3-01-5-0021-9044	St. Thomas Funding	4,410	0	0%	0	0	0.00%
TOTAL REVENUE		60,525	112,000	-46%	112,000	0	0.00%
EXPENSES							
41-3-01-5-0021-3029	Program Staff (Salary Distributions)	24,000	32,000	-25%	32,000	0	0.00%
41-3-01-5-0021-4280	Travel Expense	21	0	0%	0	0	0.00%
41-3-01-5-0021-7065	Program Grants	76,725	80,000	-4%	80,000	0	0.00%
TOTAL EXPENSES		100,746	112,000	-10%	112,000	0	0.00%
TOTAL STARTER COMPANY		40,221	0	0%	0	0	0.00%
SUMMER COMPANY							
REVENUE							
41-3-01-6-0021-9040	Summer Company Provincial Funding	30,000	50,000	-40%	50,000	0	0.00%
TOTAL REVENUE		30,000	50,000	-40%	50,000	0	0.00%
EXPENSES							
41-3-01-6-0021-3029	Salary & Benefits	15,000	20,000	-25%	20,000	0	0.00%
41-3-01-6-0021-7065	Program Grants - Summer Comp	30,694	30,000	2%	30,000	0	0.00%
TOTAL EXPENSES		45,694	50,000	-9%	50,000	0	0.00%
TOTAL SUMMER COMPANY		15,694	0	0%	0	0	0.00%
LAND OPERATIONS							
REVENUE							
41-3-01-1-0070-7411	Interest Earned	96	0	0%	0	0	0.00%
41-3-01-1-0070-9320	Land Lease Revenue	1,200	1,200	0%	1,200	0	0.00%
TOTAL REVENUE		1,296	1,200	8%	1,200	0	0.00%
TOTAL LAND OPERATIONS		-1,296	-1,200	8%	-1,200	0	0.00%
TOTAL ECONOMIC DEVELOPMENT		722,760	652,195	11%	643,573	-8,622	-1.32%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
ENVIRONMENTAL SERVICES						
ADMINISTRATION						
EXPENSES						
41-5-01-0-0000-3010	Reg Full-time Wages	86,235	101,410	-15%	104,820	3,410 3.36%
41-5-01-0-0000-3120	All Statutory Benefits	5,252	6,080	-14%	6,320	240 3.95%
41-5-01-0-0000-3130	All Employer Benefits	7,533	10,770	-30%	11,490	720 6.69%
41-5-01-0-0000-3135	OMERS	10,203	11,610	-12%	12,070	460 3.96%
	WAGES & BENEFITS	109,223	129,870	-16%	134,700	4,830 3.72%
41-5-01-0-0000-4020	Course/Exam Fees	229	0	0%	0	0 0.00%
41-5-01-0-0000-4022	Conference Fees	36	2,500	-99%	2,500	0 0.00%
41-5-01-0-0000-4023	Association Membership Fees	798	1,500	-47%	1,500	0 0.00%
41-5-01-0-0000-4060	Temporary Employees	651	0	0%	0	0 0.00%
41-5-01-0-0000-4147	Operating Equip. Maint/Repair	-30	0	0%	0	0 0.00%
41-5-01-0-0000-4249	Telephone Services	1,282	1,500	-15%	1,500	0 0.00%
41-5-01-0-0000-4259	Courier	12	200	-94%	200	0 0.00%
41-5-01-0-0000-4275	Photocopying	1,036	2,000	-48%	2,000	0 0.00%
41-5-01-0-0000-4280	Staff Mileage	20	450	-96%	450	0 0.00%
41-5-01-0-0000-5011	Office Supplies	785	4,500	-83%	3,500	-1,000 -22.22%
41-5-01-0-0000-6130	Equipment Purchases	0	500	-100%	500	0 0.00%
41-5-01-0-0000-7490	Service Charges	75	75	0%	75	0 0.00%
	TOTAL EXPENSES	114,117	143,095	-20%	146,925	3,830 2.68%
	TOTAL ADMINISTRATION	114,117	143,095	-20%	146,925	3,830 2.68%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
WATER							
ADMINISTRATION							
REVENUE							
56-3-01-1-0000-9410	Water Revenues	6,981,292	10,000,000	-30%	10,500,000	500,000	5.00%
56-3-01-1-0000-9411	Central Elgin Water Revenue	651,609	440,000	48%	440,000	0	0.00%
56-3-01-1-0000-9412	Southwold Water Revenue	-8,790	-12,000	-27%	-13,000	-1,000	8.33%
TOTAL REVENUE		7,624,111	10,428,000	-27%	10,927,000	499,000	4.79%
EXPENSES							
56-3-01-1-0000-3010	Reg Full-time Wages	4,809	346,420	-99%	0	-346,420	-100.00%
56-3-01-1-0000-3029	Admin. Labour Allocation	146,508	0	0%	469,950	469,950	0.00%
56-3-01-1-0000-3120	All Statutory Benefits	-408	24,930	-102%	34,140	9,210	36.94%
56-3-01-1-0000-3130	All Employer Benefits	0	38,770	-100%	54,370	15,600	40.24%
56-3-01-1-0000-3135	OMERS	0	36,130	-100%	49,390	13,260	36.70%
WAGES & BENEFITS		150,909	446,250	-66%	607,850	161,600	36.21%
56-3-01-0-0000-4020	Course/Exam Fees	950	0	0%	0	0	0.00%
56-3-01-0-0000-4023	Association Membership Fees	3,899	0	0%	0	0	0.00%
56-3-01-0-0000-4051	Advertising, Marketing & Prom.	1,533	2,500	-39%	2,600	100	4.00%
56-3-01-0-0000-4075	Billing Services	184,284	163,270	13%	187,000	23,730	14.53%
56-3-01-0-0000-4216	Insurance Premiums	53,071	53,070	0%	61,000	7,930	14.94%
56-3-01-0-0000-4249	Communications SCADA	13,019	15,000	-13%	15,000	0	0.00%
56-3-01-0-0000-4275	Photocopying	368	750	-51%	700	-50	-6.67%
56-3-01-0-0000-4252	SCADA Maintenance	3,464	20,000	-83%	20,000	0	0.00%
56-3-01-0-0000-5010	General Supplies	1,050	2,000	-48%	2,000	0	0.00%
56-3-01-1-0000-4065	CMMS/Water Trax Support Fee	29,867	30,000	0%	31,000	1,000	3.33%
56-3-01-1-0000-4080	DWQMS Certification	3,205	10,000	-68%	10,000	0	0.00%
56-3-01-1-0000-4249	Telephone Services	3,891	4,300	-10%	4,500	200	4.65%
56-3-01-1-0000-4190	City Own Property Taxes	2,977	5,100	-42%	3,950	-1,150	-22.55%
56-3-01-1-0000-5010	Secondary Water Purchases	1,946,387	1,675,000	16%	1,725,000	50,000	2.99%
56-3-01-1-0000-5016	Primary Water Purchases	1,612,023	2,437,000	-34%	2,500,000	63,000	2.59%
56-3-01-1-0000-5410	Electricity (Hydro)	7,213	9,500	-24%	9,500	0	0.00%
56-3-01-1-0000-5421	Natural gas - heating	2,161	3,200	-32%	3,200	0	0.00%
56-3-01-1-0000-7000	Transfer to Water Reserve Fund	2,533,949	3,588,905	-29%	3,735,645	146,740	4.09%
56-3-01-1-0000-7044	Public Works Building Overhead	45,316	75,000	-40%	75,000	0	0.00%
Overhead Allocation - Corporate Support							
56-3-01-1-0000-7045	Services	77,925	103,900	-25%	105,980	2,080	2.00%
TOTAL EXPENSES		6,677,461	8,644,745	-23%	9,099,925	455,180	5.27%
TOTAL ADMINISTRATION		-946,650	-1,783,255	-47%	-1,827,075	-43,820	2.46%
WATER OPERATIONS							
REVENUE							
56-3-01-5-0000-9515	Recoveries	42,337	45,000	-6%	45,000	0	0.00%
TOTAL REVENUE		42,337	45,000	-6%	45,000	0	0.00%
EXPENSES							
56-3-01-5-0000-3010	Regular Full Time Wages	484,598	682,600	-29%	687,560	4,960	0.73%
56-3-01-5-0000-3011	Regular Part Time Wages	-464	0	0%	0	0	0.00%
56-3-01-5-0000-3029	Distributed Wages	200,790	0	0%	0	0	0.00%
56-3-01-5-0000-3039	Standby	6,351	12,000	-47%	12,000	0	0.00%
56-3-01-5-0000-3090	All Overtime	14,020	30,000	-53%	30,000	0	0.00%
56-3-01-5-0000-3120	All Statutory Benefits	41,011	54,550	-25%	54,710	160	0.29%
56-3-01-5-0000-3130	All Employer Benefits	66,217	82,380	-20%	92,800	10,420	12.65%
56-3-01-5-0000-3135	OMERS	50,839	59,300	-14%	63,380	4,080	6.88%
WAGES & BENEFITS		863,362	920,830	-6%	940,450	19,620	2.13%
56-3-01-5-0000-3150	Payroll Clearing	-86,283	-475,000	-82%	0	475,000	-100.00%
56-3-01-5-0000-3100	Benefits Clearing	-593,853	-200,000	197%	-675,000	-475,000	237.50%
56-3-01-5-0000-3999	Job Costing Labour	505,390	790,000	-36%	790,000	0	0.00%
56-3-01-5-0000-4075	Contracted Services	51,069	2,300	2120%	1,500	-800	-34.78%
56-3-01-5-0000-4179	Job Costing Equipment	67,518	105,000	-36%	105,000	0	0.00%
56-3-01-5-0000-4189	Job Costing Subcontractors	93,141	220,000	-58%	310,000	90,000	40.91%
56-3-01-5-0000-4249	ARBS Communications	1,974	5,000	-61%	5,000	0	0.00%
56-3-01-5-0000-5026	Clothing Allowance	75	8,125	-99%	8,125	0	0.00%
56-3-01-5-0000-5410	Electricity (Hydro) Charges	56,281	87,000	-35%	87,000	0	0.00%
56-3-01-5-0000-5420	Water Meter Replacement Program	0	165,000	-100%	100,000	-65,000	-39.39%
56-3-01-5-0000-5999	Job Costing Materials	148,617	200,000	-26%	200,000	0	0.00%
TOTAL EXPENSES		1,107,291	1,828,255	-39%	1,872,075	43,820	2.40%
TOTAL WATER OPERATIONS		1,064,954	1,783,255	-40%	1,827,075	43,820	2.46%
TOTAL WATER		118,304	0	0%	0	0	0.00%

DESCRIPTION	2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	(%)
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SECONDARY WATER

OPERATIONS

REVENUE

56-3-01-2-0002-9514	Recoveries - Southwold/Central Elgin	675,413	936,000	-28%	1,185,000	249,000	26.60%
56-3-01-2-0002-9515	Recoveries - St. Thomas	1,947,137	1,675,000	16%	1,725,000	50,000	2.99%
TOTAL REVENUE		2,622,550	2,611,000	0%	2,910,000	299,000	11.45%

EXPENSES

56-3-01-2-0002-3029	E/S Wage Allocation	27,754	46,270	-40%	48,000	1,730	3.74%
56-3-01-2-0002-3999	Job Costing Labour	29,392	48,000	-39%	48,000	0	0.00%
56-3-01-2-0002-4065	CMMS Support Fee	2,657	2,950	-10%	3,200	250	8.47%
56-3-01-2-0002-4075	Secondary Water System - Contractor	6,184	100,000	-94%	100,000	0	0.00%
56-3-01-2-0002-4141	Misc. Contracted Services	13,519	35,000	-61%	35,000	0	0.00%
56-3-01-2-0002-4179	Job Costing Equipment	3,236	8,500	-62%	8,500	0	0.00%
56-3-01-2-0002-4189	Job Costing Subcontractors	5,086	20,000	-75%	20,000	0	0.00%
56-3-01-2-0002-4190	City Own Property Taxes	4,877	4,900	0%	4,900	0	0.00%
56-3-01-2-0002-4216	Insurance Expense	17,422	17,420	0%	20,000	2,580	14.81%
56-3-01-2-0002-4249	Communications	15,088	20,000	-25%	20,000	0	0.00%
56-3-01-2-0002-4252	SCADA Maintenance	2,921	10,000	-71%	10,000	0	0.00%
56-3-01-2-0002-5016	Purchase of Water	1,864,390	1,581,000	18%	1,628,430	47,430	3.00%
56-3-01-2-0002-5410	Electricity (Hydro)	125,916	135,000	-7%	140,000	5,000	3.70%
56-3-01-2-0002-5421	Natural Gas - Heating	601	5,000	-88%	5,000	0	0.00%
56-3-01-2-0002-5438	Chemicals	562	5,000	-89%	5,000	0	0.00%
56-3-01-2-0002-5999	Job Costing Materials	0	1,000	-100%	1,000	0	0.00%
56-3-01-2-0002-7000	Transfer to Secondary Water Reserve Fund	244,602	570,960	-57%	812,970	242,010	42.39%
TOTAL EXPENSES		2,364,207	2,611,000	-9%	2,910,000	299,000	11.45%
TOTAL SECONDARY WATER		-258,343	0	0%	0	0	0.00%

SEWAGE OPERATIONS

REVENUE

56-4-01-1-0000-9514	Misc. Recoveries (including rodding)	-2,173	10,000	-122%	10,000	0	0.00%
TOTAL REVENUE		-2,173	10,000	-122%	10,000	0	0.00%

EXPENSES

56-4-01-5-0000-7010	Transfer to Sewer Reserve	-733,314	-1,361,640	-46%	-1,422,960	-61,320	4.50%
56-4-01-5-0000-3010	Reg Full-time Salaries & Wages	352,768	655,790	-46%	655,830	40	0.01%
56-4-01-5-0000-3011	Reg Part-time Salaries & Wages	0	28,830	-100%	29,330	500	1.73%
56-4-01-5-0000-3029	Supervisor Labour Distribution	54,111	0	0%	78,240	78,240	0.00%
56-4-01-5-0000-3090	All Overtime	12,338	30,000	-59%	30,000	0	0.00%
56-4-01-5-0000-3120	All Statutory Benefits	30,143	47,090	-36%	48,510	1,420	3.02%
56-4-01-5-0000-3130	All Employer Benefits	50,329	75,390	-33%	80,150	4,760	6.31%
Annual Erosion Control - Storm Structure							
56-4-01-5-0000-4182	Repair	0	150,000	-100%	150,000	0	0.00%
56-4-01-5-0000-3999	Job Costing Labour	230,359	450,000	-49%	450,000	0	0.00%
56-4-01-5-0000-5999	Job Costing Materials	18,056	85,000	-79%	85,000	0	0.00%
56-4-01-5-0000-4179	Job Costing Equipment	31,728	95,000	-67%	95,000	0	0.00%
56-4-01-5-0000-4189	Job Costing Subcontractors	79,875	195,000	-59%	195,000	0	0.00%
56-4-01-5-0000-3100	Benefits Clearing	-32,297	-160,000	-80%	-585,000	-425,000	265.63%
56-4-01-5-0000-3039	Standby	5,632	10,000	-44%	10,000	0	0.00%
56-4-01-5-0000-4186	Annual Sewer Video Inspection	10,540	50,000	-79%	50,000	0	0.00%
56-4-01-5-0000-3150	Payroll Clearing	-76,515	-425,000	-82%	0	425,000	-100.00%
56-4-01-5-0000-3135	OMERS	38,142	55,030	-31%	60,900	5,870	10.67%
TOTAL EXPENSES		71,895	-19,510	-469%	10,000	29,510	-151.26%
TOTAL SEWER OPERATIONS		74,068	-29,510	-351%	0	29,510	-100.00%
TOTAL WATER & SEWER		-65,971	-29,510	124%	0	29,510	-100.00%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
POLLUTION CONTROL							
ADMINISTRATION							
REVENUE							
56-4-01-1-0000-9405	Sewer & Sewage Charges	7,172,933	8,742,000	-18%	9,588,000	846,000	9.68%
56-4-01-1-0000-9412	Southwold Sanitary Capital Charge	-6,430	-8,800	-27%	-9,000	-200	2.27%
TOTAL REVENUE		7,166,503	8,733,200	-18%	9,579,000	845,800	9.68%
EXPENSES							
56-4-01-0-0000-4023	Association Membership Fees	224	0	0%	0	0	0.00%
56-4-01-0-0000-4075	Contract Services	3,144	2,300	37%	1,500	-800	-34.78%
56-4-01-0-0000-4216	Insurance Premiums	160,058	160,060	0%	184,100	24,040	15.02%
56-4-01-0-0000-4275	Photocopying	720	750	-4%	700	-50	-6.67%
56-4-01-0-0000-5011	Office Supplies	703	0	0%	0	0	0.00%
56-4-01-1-0000-4040	Legal Fees	0	500	-100%	500	0	0.00%
56-4-01-1-0000-4059	Consulting Services (Eng & Fin)	5,643	30,000	-81%	30,000	0	0.00%
56-4-01-1-0000-4065	CMMS Support Fee	18,988	20,000	-5%	22,000	2,000	10.00%
56-4-01-1-0000-4075	Billing Services	99,749	163,270	-39%	187,000	23,730	14.53%
56-4-01-1-0000-4249	Communications SCADA	26,015	20,000	30%	30,000	10,000	50.00%
56-4-01-1-0000-4252	SCADA Maintenance	4,557	10,000	-54%	10,000	0	0.00%
56-4-01-1-0000-5410	Electricity (Hydro)	7,213	9,500	-24%	9,500	0	0.00%
56-4-01-1-0000-5421	Natural gas - heating	2,161	3,200	-32%	3,200	0	0.00%
56-4-01-1-0000-7010	Sewer System Reserve Fund	4,263,416	4,690,370	-9%	5,455,880	765,510	16.32%
56-4-01-1-0000-7044	Public Works Building Overhead	45,084	75,000	-40%	75,000	0	0.00%
Overhead Allocation - Corporate Support							
56-4-01-1-0000-7045	Services	112,155	149,540	-25%	152,530	2,990	2.00%
TOTAL EXPENSES		4,749,830	5,334,490	-11%	6,161,910	827,420	15.51%
TOTAL ADMINISTRATION		-2,416,673	-3,398,710	-29%	-3,417,090	-18,380	0.54%
SEWAGE TREATMENT PLANT							
REVENUE							
56-4-01-2-0000-9113	Property Search Fees	200	300	-33%	0	-300	-100.00%
TOTAL REVENUE		200	300	-33%	0	-300	-100.00%
EXPENSES							
56-4-01-1-0000-3010	Reg Full-time Wages	562,081	1,120,960	-50%	661,480	-459,480	-40.99%
56-4-01-1-0000-3011	Reg Part-time Wages	65,665	11,110	491%	11,320	210	1.89%
56-4-01-1-0000-3039	Standby	13,234	16,400	-19%	16,400	0	0.00%
56-4-01-1-0000-3090	All Overtime	35,701	50,000	-29%	52,000	2,000	4.00%
56-4-01-1-0000-3120	All Statutory Benefits	49,447	86,040	-43%	79,960	-6,080	-7.07%
56-4-01-1-0000-3130	All Employer Benefits	75,364	126,690	-41%	128,580	1,890	1.49%
56-4-01-1-0000-3135	OMERS	59,747	110,060	-46%	103,300	-6,760	-6.14%
WAGES & BENEFITS		861,239	1,521,260	-43%	1,053,040	-468,220	-30.78%
56-4-01-1-0000-3029	Admin. Labour Allocation	398,595	0	0%	360,290	360,290	0.00%
56-4-01-1-0000-4190	City Own Property Taxes	91,926	49,000	88%	55,460	6,460	13.18%
56-4-01-2-0000-4020	Course/Exam Fees	3,014	15,000	-80%	15,000	0	0.00%
56-4-01-2-0000-4023	Association Membership Fees	157	1,000	-84%	1,000	0	0.00%
56-4-01-2-0000-4059	Contracted Services	111,329	130,000	-14%	132,000	2,000	1.54%
56-4-01-2-0000-4063	Sludge Hauling	1,324	25,000	-95%	25,000	0	0.00%
56-4-01-2-0000-4064	Sludge Disposal Expense	55,780	140,000	-60%	142,000	2,000	1.43%
56-4-01-2-0000-4141	Contracted Building Maintenance	24,317	45,000	-46%	46,000	1,000	2.22%
56-4-01-2-0000-4249	Telephone Services	8,508	9,500	-10%	9,500	0	0.00%
56-4-01-2-0000-4259	Courier	433	750	-42%	1,200	450	60.00%
56-4-01-2-0000-4275	Photocopying	992	1,100	-10%	1,100	0	0.00%
56-4-01-2-0000-4280	Staff Mileage	459	3,500	-87%	3,500	0	0.00%
56-4-01-2-0000-5011	Office Supplies	520	2,000	-74%	2,000	0	0.00%
56-4-01-2-0000-5026	Uniforms/Supply	12,481	7,000	78%	7,000	0	0.00%
56-4-01-2-0000-5438	Chemicals	313,912	350,000	-10%	430,000	80,000	22.86%
56-4-01-2-0000-6130	Equipment Purchases	60,621	80,000	-24%	81,000	1,000	1.25%
56-4-01-2-0000-7040	Sewage Treatment Plant City Vehicles	17,162	28,000	-39%	28,000	0	0.00%
56-4-01-8-0000-4130	Annual Minor Replacements	166,138	300,000	-45%	305,000	5,000	1.67%
56-4-01-8-0000-5012	Building Maint/Repair Supply	12,309	15,000	-18%	15,000	0	0.00%
56-4-01-8-0000-5013	Janitorial Supplies	1,827	2,800	-35%	2,800	0	0.00%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)(%)	
56-4-01-8-0000-5021	Health & Safety Supplies	1,899	6,000	-68%	6,000	0	0.00%
56-4-01-8-0000-5410	Electricity (Hydro)	219,317	330,000	-34%	350,000	20,000	6.06%
56-4-01-8-0000-5415	Water	24,410	30,000	-19%	30,000	0	0.00%
56-4-01-8-0000-5421	Natural gas - heating	25,186	30,000	-16%	30,000	0	0.00%
TOTAL EXPENSES		2,413,855	3,121,910	-23%	3,131,890	9,980	0.32%
TOTAL SEWAGE TREATMENT PLANT		2,413,655	3,121,610	-23%	3,131,890	10,280	0.33%
PUMPING STATIONS							
EXPENSES							
56-4-01-4-0000-4249	SCADA Expense	33,360	20,000	67%	20,000	0	0.00%
56-4-01-4-0000-4252	SCADA Maintenance	1,748	10,000	-83%	10,000	0	0.00%
56-4-01-4-0000-5012	Build Maint/Repair Supply - St Thomas PS	28,560	35,000	-18%	35,000	0	0.00%
56-4-01-4-0000-5017	Pumping Station Upgrades	67,011	125,000	-46%	125,000	0	0.00%
56-4-01-4-0000-5410	Electricity - St Thomas Pumpng Stations	48,111	59,000	-18%	61,000	2,000	3.39%
56-4-01-4-0000-5411	Electricity - Central Elgin Pumpng Stations	8,221	11,000	-25%	11,000	0	0.00%
56-4-01-4-0000-5415	Water	17,754	15,000	18%	20,000	5,000	33.33%
56-4-01-4-0000-5421	Natural gas - heating	3,238	2,100	54%	3,200	1,100	52.38%
TOTAL EXPENSES		208,003	277,100	-25%	285,200	8,100	2.92%
TOTAL PUMPING STATION		208,003	277,100	-25%	285,200	8,100	2.92%
TOTAL POLLUTION CONTROL		204,985	0	0%	0	0	0.00%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
ROADS AND TRANSPORTATION						
ROADS & FLEET						
ROAD OPERATIONS						
REVENUE						
51-2-01-1-0000-9514 Recoveries/Sundry User Groups	-9,248	2,000	-562%	2,000	0	0.00%
51-2-01-1-0000-9515 Recoveries-Internal	0	250	-100%	250	0	0.00%
51-2-01-1-0000-9740 Road Occupancy Permit Fee	1,913	3,500	-45%	3,500	0	0.00%
TOTAL REVENUE	-7,335	5,750	-228%	5,750	0	0.00%
EXPENSES						
51-2-01-1-0000-3010 Reg Full-time Salaries & Wages	709,708	951,640	-25%	975,066	23,426	2.46%
51-2-01-1-0000-3011 Reg Part-time Salaries & Wages	85,743	107,730	-20%	98,410	-9,320	-8.65%
51-2-01-1-0000-3039 Premiums	17,781	23,000	-23%	23,000	0	0.00%
51-2-01-1-0000-3090 All Overtime	45,892	75,000	-39%	80,000	5,000	6.67%
51-2-01-1-0000-3120 Stat Benefits	72,825	90,000	-19%	93,960	3,960	4.40%
51-2-01-1-0000-3130 All Employer Benefits	104,875	127,670	-18%	147,410	19,740	15.46%
51-2-01-1-0000-3135 OMERS	71,053	84,790	-16%	88,920	4,130	4.87%
WAGES & BENEFITS	1,107,877	1,459,830	-24%	1,506,766	46,936	3.22%
51-2-01-1-0000-3150 Payroll Clearing	-233,069	-900,000	-74%	0	900,000	-100.00%
51-2-01-1-0000-3100 Benefits Clearing	-537,197	-355,000	51%	-1,255,000	-900,000	253.52%
51-2-01-1-0000-4020 Training and Seminars	4,074	9,500	-57%	10,000	500	5.26%
51-2-01-1-0000-4022 Conference Fees	1,907	2,500	-24%	3,000	500	20.00%
51-2-01-1-0000-4023 Association Membership Fees	2,964	2,700	10%	2,700	0	0.00%
51-2-01-1-0000-4040 Legal Fees & Expenses	0	500	-100%	500	0	0.00%
51-2-01-1-0000-4063 GPS Maintenance	25,770	22,000	17%	25,000	3,000	13.64%
51-2-01-1-0000-4065 CMMS Support Fee	9,456	10,500	-10%	11,000	500	4.76%
51-2-01-1-0000-4075 Contracted Services	1,107	2,300	-52%	1,500	-800	-34.78%
51-2-01-1-0000-4249 Telephone	5,880	7,500	-22%	7,500	0	0.00%
51-2-01-1-0000-4275 Photocopying Expenses	594	750	-21%	700	-50	-6.67%
51-2-01-1-0000-4280 Staff Mileage	0	250	-100%	250	0	0.00%
51-2-01-1-0000-5021 Health & Safety Supplies	1,398	500	180%	500	0	0.00%
51-2-01-1-0000-5026 Uniforms/Supply	6,770	8,125	-17%	8,125	0	0.00%
51-2-01-1-0000-5410 Electricity (Hydro)	7,215	8,700	-17%	8,700	0	0.00%
51-2-01-1-0000-5421 Natural gas - heating	2,162	3,000	-28%	3,000	0	0.00%
51-2-01-1-0000-5425 Equipment Purchases	28,524	35,000	-19%	35,000	0	0.00%
51-2-01-1-0001-3999 Job Costing Labour	755,159	1,234,300	-39%	1,234,300	0	0.00%
51-2-01-1-0001-4179 Job Costing Equipment	279,263	375,000	-26%	375,000	0	0.00%
51-2-01-1-0001-4189 Job Costing Subcontractors	332,761	461,235	-28%	450,000	-11,235	-2.44%
51-2-01-1-0001-5999 Job Costing Materials	223,631	430,000	-48%	370,000	-60,000	-13.95%
51-2-01-1-0002-3999 Job Costing Labour - Wk Others	313	200	57%	200	0	0.00%
51-2-01-1-0002-4179 Job Costing Equipment - Wk Others	0	100	-100%	150	50	50.00%
51-2-01-1-0910-3999 Job Costing Labour - Special Events	190	7,000	-97%	7,000	0	0.00%
51-2-01-1-0910-4179 Job Costing Equipment - Special Events	95	1,000	-91%	1,000	0	0.00%
TOTAL EXPENSES	2,026,844	2,827,490	-28%	2,806,891	-20,599	-0.73%
TOTAL ROAD OPERATIONS	2,034,179	2,821,740	-28%	2,801,141	-20,599	-0.73%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 (\$)	CHANGE (%)
FLEET OPERATION							
REVENUE							
11-8-01-1-0000-9514	Recoveries/Sundry User Groups	719,643	1,060,040	-32%	1,067,335	7,295	0.69%
TOTAL REVENUE		719,643	1,060,040	-32%	1,067,335	7,295	0.69%
EXPENSES							
11-8-01-1-0000-3010	Full Time Wages	117,171	191,690	-39%	194,450	2,760	1.44%
11-8-01-1-0000-3039	Standby	13,367	16,550	-19%	16,550	0	0.00%
11-8-01-1-0000-3090	Overtime	18,135	14,000	30%	14,000	0	0.00%
11-8-01-1-0000-3100	Benefits Clearing	-48,705	-75,000	-35%	-271,000	-196,000	261.33%
11-8-01-1-0000-3120	All Statutory Benefits	11,243	16,660	-33%	17,250	590	3.54%
11-8-01-1-0000-3130	All Employer Benefits	16,017	25,100	-36%	28,310	3,210	12.79%
11-8-01-1-0000-3135	OMERS	13,430	17,630	-24%	17,950	320	1.82%
WAGES & BENEFITS		140,658	206,630	-32%	17,510	-189,120	-91.53%
11-8-01-1-0000-3150	Payroll Clearing	-115,436	-196,000	-41%	0	196,000	-100.00%
11-8-01-1-0000-3999	Job Costing Labour	155,564	230,000	-32%	230,000	0	0.00%
11-8-01-1-0000-4020	Course/Exam Fees	161	2,500	-94%	3,000	500	20.00%
11-8-01-1-0000-4075	Contracted Services	347	0	0%	0	0	0.00%
11-8-01-1-0000-4189	Vehicle Subcontractors	103,291	193,385	-47%	198,300	4,915	2.54%
11-8-01-1-0000-4249	Telephone	377	0	0%	0	0	0.00%
11-8-01-1-0000-5010	MTO Reports	301	150	101%	150	0	0.00%
11-8-01-1-0000-5026	Uniforms/Supply	4,242	3,375	26%	3,375	0	0.00%
11-8-01-1-0000-5435	Gasoline - operating	203,027	335,000	-39%	330,000	-5,000	-1.49%
11-8-01-1-0000-5999	Job Costing Materials	213,355	285,000	-25%	285,000	0	0.00%
TOTAL EXPENSES		705,887	1,060,040	-33%	1,067,335	7,295	0.69%
TOTAL FLEET OPERATION		-13,756	0	0%	0	0	0.00%
TOTAL ROADS & FLEET		2,020,423	2,821,740	-28%	2,801,141	79,401	2.81%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
Transportation & Enforcement							
CROSSING GUARDS							
EXPENSES							
21-9-01-1-0010-3011	Part-time Salaries	32,024	63,220	-49%	65,660	2,440	3.86%
21-9-01-1-0010-3120	Employer Benefits	1,919	5,900	-67%	6,130	230	3.90%
21-9-01-1-0010-5021	Safety Wear & Supplies	905	750	21%	750	0	0.00%
21-9-01-1-0010-5026	Uniforms, Coveralls, etc.	0	1,400	-100%	1,400	0	0.00%
21-9-01-1-0010-5999	Materials	808	0	0%	0	0	0.00%
TOTAL EXPENSES		35,656	71,270	-50%	73,940	2,670	3.75%
TOTAL CROSSING GUARDS		35,656	71,270	-50%	73,940	2,670	3.75%
RAILWAY MAINTENANCE							
EXPENSES							
51-2-01-1-0020-4065	CNR Railway Crossing Maintenance	26,915	35,000	-23%	35,000	0	0.00%
51-2-01-1-0030-4065	Maintenance Contracts - CPR	243	250	-3%	250	0	0.00%
51-2-01-1-0040-4065	Railway Maintenance-OSR	11,440	17,600	-35%	17,600	0	0.00%
51-2-01-1-0050-4065	Railway Maintenance-PSTR	5,496	19,000	-71%	19,000	0	0.00%
TOTAL EXPENSES		44,094	71,850	-39%	71,850	0	0.00%
TOTAL RAILWAY MAINTENANCE		44,094	71,850	-39%	71,850	0	0.00%
TRANSPORTATION							
EXPENSES							
51-2-01-1-0900-3010	Full Time Salaries	62,321	100,760	-38%	75,110	-25,650	-25.46%
51-2-01-1-0900-3029	Distributed Wages	28,704	0	0%	27,340	27,340	0.00%
51-2-01-1-0900-3090	Overtime	289	1,000	-71%	1,000	0	0.00%
51-2-01-1-0900-3120	All Statutory Benefits	5,021	7,360	-32%	7,620	260	3.53%
51-2-01-1-0900-3130	All Employer Benefits	5,234	8,850	-41%	9,530	680	7.68%
51-2-01-1-0900-3135	OMERS	6,564	10,330	-36%	10,710	380	3.68%
WAGES & BENEFITS		108,133	128,300	-16%	131,310	3,010	2.35%
51-2-01-1-0900-4020	Training & Seminars	956	2,700	-65%	2,700	0	0.00%
51-2-01-1-0900-4022	Association Conferences	405	1,250	-68%	1,250	0	0.00%
51-2-01-1-0900-4023	Memberships & Associations	1,132	1,500	-25%	500	-1,000	-66.67%
51-2-01-1-0900-4051	Publications	0	50	-100%	0	-50	-100.00%
51-2-01-1-0900-4075	Traffic Equipment	5,406	7,000	-23%	10,000	3,000	42.86%
51-2-01-1-0900-4280	Mileage & Car Allowance	0	50	-100%	50	0	0.00%
51-2-01-1-0900-5026	Uniforms/Clothing	250	250	0%	250	0	0.00%
TOTAL EXPENSES		116,282	141,100	-18%	146,060	4,960	3.52%
TOTAL TRANSPORTATION		116,282	141,100	-18%	146,060	4,960	3.52%
TRAFFIC SIGNALS							
EXPENSES							
51-2-01-1-0905-4020	Underground Utility Locates - Wage Allocation	0	6,250	-100%	6,720	470	7.52%
51-2-01-1-0905-4065	Traffic Signals Maintenance Contract	40,082	190,000	-79%	200,000	10,000	5.26%
51-2-01-1-0905-5410	Traffic Signals - Hydro	17,909	27,500	-35%	26,000	-1,500	-5.45%
TOTAL TRAFFIC SIGNALS		57,991	223,750	-74%	232,720	8,970	4.01%
STREET LIGHTING							
EXPENSES							
51-2-01-1-0381-4020	Underground Utility Locates - Wage Allocation	0	18,750	-100%	20,190	1,440	7.68%
51-2-01-1-0381-4065	Street Lighting Maint Contract	95,237	150,000	-37%	180,000	30,000	20.00%
51-2-01-1-0381-4066	Street Lighting - Hydro	312,956	450,000	-30%	450,000	0	0.00%
51-2-01-1-0381-4235	Special Projects	0	15,000	-100%	15,000	0	0.00%
TOTAL EXPENSES		408,193	633,750	-36%	665,190	31,440	4.96%
TOTAL STREET LIGHTING		408,193	633,750	-36%	665,190	31,440	4.96%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
TRANSIT							
REVENUE							
52-2-01-1-0000-9179	Paratransit Passenger Revenue	0	1,000	-100%	1,000	0	0.00%
52-2-01-1-0000-9180	Transit Passenger Fees	52,858	120,000	-56%	120,000	0	0.00%
52-2-01-1-0000-9181	Ticket/Token/Pass Fees	49,709	100,000	-50%	100,000	0	0.00%
52-2-01-1-0000-9182	Contracted Passenger Fees	82,990	220,000	-62%	220,000	0	0.00%
52-2-01-1-0000-9320	Facility Rental Income	11,726	14,000	-16%	14,000	0	0.00%
52-2-01-1-0000-9499	Other Sales	291,973	15,000	1846%	15,000	0	0.00%
TOTAL REVENUE		489,256	470,000	4%	470,000	0	0.00%
EXPENSES							
52-2-01-1-0000-3010	Reg Full-time Wages	-831	31,320	-103%	0	-31,320	-100.00%
52-2-01-1-0000-3029	Salary Distributions	34,937	0	0%	37,490	37,490	0.00%
52-2-01-1-0000-3120	All Statutory Benefits	-75	2,080	-104%	0	-2,080	-100.00%
52-2-01-1-0000-3130	All Employer Benefits	0	3,570	-100%	0	-3,570	-100.00%
52-2-01-1-0000-3135	OMERS	0	3,430	-100%	0	-3,430	-100.00%
WAGES & BENEFITS		34,031	40,400	-16%	37,490	-2,910	-7.20%
52-2-01-1-0000-3999	Job Costing Labour	20,636	25,000	-17%	25,000	0	0.00%
52-2-01-1-0000-4023	Association Membership Fees	1,119	1,200	-7%	1,200	0	0.00%
52-2-01-1-0000-4051	Advertising, Marketing & Prom.	305	3,000	-90%	3,000	0	0.00%
52-2-01-1-0000-4055	Conventional Bus Service	388,733	970,000	-60%	730,000	-240,000	-24.74%
52-2-01-1-0000-4056	Paratransit Service	486,695	432,000	13%	620,000	188,000	43.52%
52-2-01-1-0000-4063	GPS Maintenance	6,268	15,000	-58%	35,000	20,000	133.33%
52-2-01-1-0000-4064	Fuel Surcharge	-20,399	-5,000	308%	-7,500	-2,500	50.00%
52-2-01-1-0000-4065	Ticket Sales Commission Fee	2,868	8,000	-64%	8,000	0	0.00%
52-2-01-1-0000-4075	Vehicle Repair	148,219	255,000	-42%	230,000	-25,000	-9.80%
52-2-01-1-0000-4141	Building Maintenance/Repair	9,586	7,000	37%	7,000	0	0.00%
52-2-01-1-0000-4175	Vehicle Rent/Lease	65,600	90,000	-27%	150,000	60,000	66.67%
52-2-01-1-0000-4176	Operating Equipment Rent/Lease	717	1,000	-28%	1,000	0	0.00%
52-2-01-1-0000-4179	Job Cost Equipment	4,662	5,500	-15%	5,500	0	0.00%
52-2-01-1-0000-4189	Job Cost Subcontractors	389	500	-22%	500	0	0.00%
52-2-01-1-0000-4259	Courier	770	1,200	-36%	1,000	-200	-16.67%
52-2-01-1-0000-4272	Other External Printing	2,229	2,600	-14%	2,600	0	0.00%
52-2-01-1-0000-5999	Job Cost Materials	42	3,000	-99%	0	-3,000	-100.00%
52-2-01-1-0000-7015	Transfer from Provincial Gas Tax	-203,250	-271,000	-25%	-271,000	0	0.00%
TOTAL EXPENSES		949,220	1,584,400	-40%	1,578,790	-5,610	-0.35%
TOTAL TRANSIT		459,964	1,114,400	-59%	1,108,790	-5,610	-0.50%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
BY-LAW ENFORCEMENT						
REVENUE						
21-9-01-2-0000-9515	By-Law Labour Recovery	500	2,000	-75%	2,500	500 25.00%
21-9-01-2-0000-9713	Taxi & Drivers Licence Fee	4,195	3,000	40%	3,000	0 0.00%
TOTAL REVENUE		4,695	5,000	-6%	5,500	500 10.00%
EXPENSES						
21-9-01-2-0000-3010	Reg Full-time Wages	47,768	94,250	-49%	173,850	79,600 84.46%
21-9-01-2-0000-3011	Reg Part-time Wages	-230	4,600	-105%	0	-4,600 -100.00%
21-9-01-2-0000-3029	Salary Distributions	15,050	0	0%	9,540	9,540 0.00%
21-9-01-2-0000-3039	Premium Overtime	-38	0	0%	0	0 0.00%
21-9-01-2-0000-3090	Overtime	122	550	-78%	550	0 0.00%
21-9-01-2-0000-3120	All Statutory Benefits	4,181	6,070	-31%	16,230	10,160 167.38%
21-9-01-2-0000-3130	All Employer Benefits	6,698	9,000	-26%	29,680	20,680 229.78%
21-9-01-2-0000-3135	OMERS	4,827	6,390	-24%	16,710	10,320 161.50%
WAGES & BENEFITS		78,378	120,860	-35%	246,560	125,700 104.00%
21-9-01-2-0000-4023	Association Membership Fees	309	350	-12%	350	0 0.00%
21-9-01-2-0000-4028	Staff Training	0	2,500	-100%	7,500	5,000 200.00%
21-9-01-2-0000-4249	Telephone Services	301	500	-40%	500	0 0.00%
21-9-01-2-0000-5011	Office/Field Supplies	2,193	500	339%	1,500	1,000 200.00%
21-9-01-2-0000-5026	Uniforms/Supplies	1,467	225	552%	725	500 222.22%
21-9-01-2-0000-7040	Internal Fleet Charges	2,037	1,550	31%	3,100	1,550 100.00%
TOTAL EXPENSES		84,685	126,485	-33%	260,235	133,750 105.74%
TOTAL BY-LAW ENFORCEMENT		79,990	121,485	-34%	254,735	133,250 109.68%

PARKING ENFORCEMENT

REVENUE						
21-5-01-1-0000-9272	Parking Permits Fees	42,848	40,000	7%	45,000	5,000 12.50%
21-5-01-1-0000-9273	Overnight Parking Permit Fees	1,980	5,500	-64%	6,000	500 9.09%
21-5-01-1-0000-9810	Parking - Initial Stage/Fine	24,895	75,000	-67%	75,000	0 0.00%
21-5-01-1-0000-9815	Ticket Cancellation Fee	30	400	-93%	400	0 0.00%
21-6-01-1-0002-9271	Crocker Ave Meter Fees	4,937	5,000	-1%	7,000	2,000 40.00%
21-6-01-1-0002-9272	Crocker Ave Permit Fees	2,519	1,250	102%	3,500	2,250 180.00%
21-6-01-1-0003-9271	Gladstone at Metcalfe Meter Fees	0	7,500	-100%	7,500	0 0.00%
21-6-01-1-0004-9271	Wellington at Metcalfe Meter Fees	0	1,300	-100%	1,300	0 0.00%
TOTAL REVENUE		77,209	135,950	-43%	145,700	9,750 7.17%
EXPENSES						
21-5-01-1-0000-3010	Reg Full-time Wages	76,654	84,290	-9%	0	-84,290 -100.00%
21-5-01-1-0000-3029	Salary Distributions	5,289	0	0%	0	0 0.00%
21-5-01-1-0000-3090	All Overtime	115	0	0%	0	0 0.00%
21-5-01-1-0000-3120	All Statutory Benefits	4,110	5,250	-22%	0	-5,250 -100.00%
21-5-01-1-0000-3130	All Employer Benefits	4,772	8,530	-44%	0	-8,530 -100.00%
21-5-01-1-0000-3135	OMERS	4,142	5,160	-20%	0	-5,160 -100.00%
WAGES & BENEFITS		95,082	103,230	-8%	0	-103,230 -100.00%
21-5-01-1-0000-4028	Staff Training	1,018	2,000	-49%	0	-2,000 -100.00%
21-6-01-1-0000-4065	Parking Systems Hardware Support	0	8,000	-100%	25,000	17,000 212.50%
21-6-01-1-0000-4075	Parking Systems Ticket Manager	6,198	11,500	-46%	25,000	13,500 117.39%
21-5-01-1-0000-4051	Advertising, Marketing & Prom.	0	150	-100%	150	0 0.00%
21-5-01-1-0000-4067	Security Contract	308	500	-38%	450	-50 -10.00%
21-5-01-1-0000-4190	City Own Property Taxes	1,937	1,870	4%	1,870	0 0.00%
21-5-01-1-0000-4272	External Printing	1,028	4,500	-77%	4,500	0 0.00%
21-5-01-1-0000-4280	Staff Mileage	0	50	-100%	50	0 0.00%
21-5-01-1-0000-5010	General Supplies	196	500	-61%	3,000	2,500 500.00%
21-5-01-1-0000-5026	Uniforms/Supply	1,324	500	165%	0	-500 -100.00%
21-5-01-1-0000-5410	Electricity (Hydro)	1,861	3,200	-42%	2,650	-550 -17.19%
21-6-01-1-0000-7490	Service Charges	332	750	-56%	750	0 0.00%
21-5-01-1-0000-3999	Job Cost Labour	3,733	1,500	149%	1,500	0 0.00%
21-5-01-1-0000-4179	Job Cost Equipment	1,657	350	373%	350	0 0.00%
21-5-01-1-0000-4189	Job Cost Subcontractors	0	1,000	-100%	1,000	0 0.00%
21-5-01-1-0000-5999	Job Cost Materials	0	500	-100%	500	0 0.00%
21-5-01-1-0000-7040	Internal Fleet Charges	3,437	1,550	122%	0	-1,550 -100.00%
TOTAL EXPENSES		118,111	141,650	-17%	66,770	-74,880 -52.86%
TOTAL PARKING ENFORCEMENT		40,902	5,700	618%	-78,930	-84,630 -1484.74%

		2020	2020	VAR	2021	2020/2021 CHANGE	
	DESCRIPTION	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
ANIMAL CONTROL							
REVENUE							
21-9-01-3-0000-9216	Animal Impound Fees	10,557	17,000	-38%	20,000	3,000	17.65%
21-9-01-3-0000-9217	Dog Tag Revenue	33,538	40,000	-16%	40,000	0	0.00%
21-9-01-3-0000-9218	Pet Store Admin Fees	-1,191	-1,700	-30%	-1,500	200	-11.76%
21-9-01-3-0000-9220	Cat Tag Revenue	2,281	2,850	-20%	2,850	0	0.00%
21-9-01-3-0000-9510	Donations Received	1,202	500	140%	1,000	500	100.00%
21-9-01-3-0000-9515	Recoveries	22,375	55,000	-59%	65,000	10,000	18.18%
	TOTAL REVENUE	68,762	113,650	-39%	127,350	13,700	12.05%
EXPENSES							
21-9-01-3-0000-3010	Reg Full-time Wages	90,301	104,060	-13%	112,130	8,070	7.76%
21-9-01-3-0000-3011	Reg Part-time Wages	27,638	52,930	-48%	54,540	1,610	3.04%
21-9-01-3-0000-3029	Salary Distributions	12,651	0	0%	0	0	0.00%
21-9-01-3-0000-3039	Premium O/T	11,039	15,700	-30%	15,700	0	0.00%
21-9-01-3-0000-3090	All Overtime	1,064	2,000	-47%	2,000	0	0.00%
21-9-01-3-0000-3120	All Statutory Benefits	11,374	14,550	-22%	15,790	1,240	8.52%
21-9-01-3-0000-3130	All Employer Benefits	13,730	15,730	-13%	18,170	2,440	15.51%
21-9-01-3-0000-3135	OMERS	8,480	9,370	-9%	10,090	720	7.68%
	WAGES & BENEFITS	176,277	214,340	-18%	228,420	14,080	6.57%
21-9-01-3-0000-4028	Staff Training	0	5,000	-100%	5,000	0	0.00%
21-9-01-3-0000-4040	Legal Fees and Expenses	0	500	-100%	500	0	0.00%
21-9-01-3-0000-4051	Advertising, Marketing & Prom.	0	400	-100%	400	0	0.00%
21-9-01-3-0000-4074	Community Cat Spay/Neuter	357	4,000	-91%	4,000	0	0.00%
21-9-01-3-0000-4075	Service Agreements - Animal Welfare	7,630	22,000	-65%	22,000	0	0.00%
21-9-01-3-0000-4249	Telephone Services	643	1,500	-57%	600	-900	-60.00%
21-9-01-3-0000-4320	Medical Services	9,357	20,000	-53%	20,000	0	0.00%
21-9-01-3-0000-4325	Medical Services - Wildlife	1,984	1,500	32%	5,000	3,500	233.33%
21-9-01-3-0000-5015	Community Cat Shelter	515	600	-14%	600	0	0.00%
21-9-01-3-0000-5016	Program Supplies	3,141	15,000	-79%	15,000	0	0.00%
21-9-01-3-0000-5026	Uniforms/Supply	1,746	1,500	16%	1,500	0	0.00%
21-9-01-3-0000-6130	Tools & Equipment Replacement	255	615	-59%	2,000	1,385	225.20%
21-9-01-3-0000-7040	Fleet Internal Charges	2,989	2,700	11%	2,700	0	0.00%
21-9-01-3-0000-7490	Service Fees	1,143	1,625	-30%	1,600	-25	-1.54%
21-9-01-8-0000-4141	Building Maintenance/Repair	3,290	1,000	229%	3,000	2,000	200.00%
21-9-01-8-0000-4249	Telephone Services	2,717	3,300	-18%	3,000	-300	-9.09%
21-9-01-8-0000-5010	General Supplies	874	0	0%	0	0	0.00%
21-9-01-8-0000-5013	Janitorial Supplies	3,864	5,000	-23%	5,000	0	0.00%
21-9-01-8-0000-5410	Electricity (Hydro)	1,588	2,850	-44%	2,500	-350	-12.28%
21-9-01-8-0000-5415	Hydro - Water	556	650	-14%	650	0	0.00%
21-9-01-8-0000-5421	Natural gas - heating	1,246	2,000	-38%	1,750	-250	-12.50%
	TOTAL EXPENSES	220,172	306,080	-28%	325,220	19,140	6.25%
	TOTAL ANIMAL CONTROL	151,410	192,430	-21%	197,870	5,440	2.83%
	TOTAL TRANSPORTATION & ENFORCEMENT	1,394,482	2,575,735	-46%	2,672,225	96,490	3.75%
	TOTAL ROADS & TRANSPORTATION	3,414,905	5,397,475	-37%	5,473,366	175,891	3.26%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
CAPITAL WORKS						
EXPENSES						
41-5-01-3-0000-3010	Reg Full-time Wages	204,337	269,000	-24%	268,140	-860 -0.32%
41-5-01-3-0000-3011	Reg Part-time Wages	6,458	6,140	5%	6,140	0 0.00%
41-5-01-3-0000-3090	All Overtime	10,971	15,000	-27%	15,000	0 0.00%
41-5-01-3-0000-3120	All Statutory Benefits	16,848	20,000	-16%	20,570	570 2.85%
41-5-01-3-0000-3130	All Employer Benefits	25,384	31,040	-18%	31,940	900 2.90%
41-5-01-3-0000-3135	OMERS	22,672	28,160	-19%	27,960	-200 -0.71%
	WAGES & BENEFITS	286,670	369,340	-22%	369,750	410 0.11%
41-5-01-3-0000-4020	Training/Course Work	12,924	12,000	8%	12,000	0 0.00%
41-5-01-3-0000-4022	Conference/Seminar Costs	683	1,500	-54%	1,500	0 0.00%
41-5-01-3-0000-4023	Association Membership Fees	2,343	2,500	-6%	2,500	0 0.00%
41-5-01-3-0000-4175	Vehicle Rentals	4,372	5,500	-21%	5,500	0 0.00%
41-5-01-3-0000-4249	Telephone Services	2,521	2,500	1%	3,000	500 20.00%
41-5-01-3-0000-4280	Staff Mileage	0	50	-100%	50	0 0.00%
41-5-01-3-0000-5011	Surveying Supplies/Repair	2,486	3,000	-17%	3,000	0 0.00%
41-5-01-3-0000-5016	Multi-Funct Printer Supplies	1,992	3,000	-34%	3,000	0 0.00%
41-5-01-3-0000-5510	Books & Subscriptions	11	100	-89%	100	0 0.00%
41-5-01-3-0000-6130	Equipment Purchases	212	1,500	-86%	1,500	0 0.00%
41-5-01-3-0000-7040	Fleet Charge	5,725	6,000	-5%	6,000	0 0.00%
41-5-01-3-0480-5026	Coverall, Uniform Etc.	613	1,575	-61%	650	-925 -58.73%
41-5-01-3-0000-4191	Bi-annual Bridge and Culvert Inspections	1,627	10,000	-84%	1,000	-9,000 -90.00%
TOTAL CAPITAL WORKS		322,179	418,565	-23%	409,550	-9,015 -2.15%

DEVELOPMENT AND COMPLIANCE						
REVENUE						
55-2-01-4-0000-9516	Internal Subdivision Recovery	65,471	144,600	-55%	145,240	640 0.44%
55-2-01-4-0000-9209	Site Plan Review Fee	7,000	10,000	-30%	10,000	0 0.00%
55-2-01-4-0000-9520	ECA Transfer of Review	4,200	8,000	-48%	8,000	0 0.00%
TOTAL REVENUE		76,671	162,600	-53%	163,240	640 0.39%
EXPENSES						
55-2-01-4-0000-3010	Full Time Salaries	89,022	109,560	-19%	111,190	1,630 1.49%
55-2-01-4-0000-3029	Salary Distributions	5,062	0	0%	0	0 0.00%
55-2-01-4-0000-3090	All Overtime	169	1,000	-83%	500	-500 -50.00%
55-2-01-4-0000-3120	Statutory Benefits	5,593	8,050	-31%	7,820	-230 -2.86%
55-2-01-4-0000-3130	Employer Benefits	8,935	11,330	-21%	12,010	680 6.00%
55-2-01-4-0000-3135	OMERS	9,414	11,410	-17%	11,970	560 4.91%
	WAGES & BENEFITS	118,195	141,350	-16%	143,490	2,140 1.51%
55-2-01-4-0000-4020	Training/Course Work	488	3,000	-84%	2,000	-1,000 -33.33%
55-2-01-4-0000-4022	Conference/Seminar Costs	426	3,000	-86%	2,000	-1,000 -33.33%
55-2-01-4-0000-4023	Associated Memberships & Training	1,165	1,500	-22%	2,000	500 33.33%
55-2-01-4-0000-4040	Legal Expenses	1,979	2,500	-21%	2,500	0 0.00%
55-2-01-4-0000-4051	Advertising	0	500	-100%	500	0 0.00%
55-2-01-4-0000-4280	Staff Mileage	907	250	263%	250	0 0.00%
55-2-01-4-0000-6130	Equipment Purchases	224	250	-10%	250	0 0.00%
55-2-01-4-0000-5017	Equipment Maintenance	0	250	-100%	250	0 0.00%
55-2-01-4-0000-5026	Coverall, Uniform Etc.	472	1,000	-53%	1,000	0 0.00%
55-2-01-4-0000-7040	Fleet Charge	2,907	3,600	-19%	3,600	0 0.00%
55-2-01-4-0000-4175	Vehicle Rental	4,451	5,400	-18%	5,400	0 0.00%
TOTAL EXPENSES		131,214	162,600	-19%	163,240	640 0.39%
TOTAL DEVELOPMENT AND COMPLIANCE						
TOTAL DEVELOPMENT AND COMPLIANCE		54,543	0	0%	0	0 0.00%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
WASTE MANAGEMENT							
REVENUE							
55-2-01-1-0000-9514	WDO Recoveries	118,222	200,000	-41%	200,000	0	0.00%
55-2-01-1-0000-9515	Misc. Recoveries	18,758	30,000	-37%	30,000	0	0.00%
55-2-01-1-0000-9520	CRC Revenue from Partner Municipalities	73,078	94,000	-22%	98,000	4,000	4.26%
55-2-01-1-0003-9515	Recyclable Material Revenue	84,807	275,000	-69%	250,000	-25,000	-9.09%
55-2-01-1-0005-9515	Household Hazardous Waste Recovery	0	6,000	-100%	6,000	0	0.00%
55-2-01-2-0000-9515	CRC Revenue	319,799	360,000	-11%	360,000	0	0.00%
TOTAL REVENUE		614,664	965,000	-36%	944,000	-21,000	-2.18%
EXPENSES							
55-2-01-1-0000-3010	Full Time Salaries	86,976	102,000	-15%	104,200	2,200	2.16%
55-2-01-1-0000-3120	Statutory Benefits	5,447	6,300	-14%	6,500	200	3.17%
55-2-01-1-0000-3130	Employer Benefits	9,627	11,300	-15%	11,900	600	5.31%
55-2-01-1-0000-3135	OMERS	10,161	11,500	-12%	11,700	200	1.74%
WAGES & BENEFITS		112,211	131,100	-14%	134,300	3,200	2.44%
55-2-01-1-0000-4023	Associated Memberships & Training	0	1,000	-100%	1,000	0	0.00%
55-2-01-1-0000-4040	Legal Expenses	1,340	0	0%	1,000	1,000	0.00%
55-2-01-1-0000-4051	Advertising	26,717	25,000	7%	25,000	0	0.00%
55-2-01-1-0000-4280	Staff Mileage	0	250	-100%	250	0	0.00%
55-2-01-1-0000-5026	Clothing Allowance	300	300	0%	300	0	0.00%
55-2-01-1-0001-4063	Leaf & Yard Waste Collection	33,754	66,000	-49%	70,000	4,000	6.06%
55-2-01-1-0001-4064	Organics Collection	299,111	380,000	-21%	409,000	29,000	7.63%
55-2-01-1-0001-4065	Recycling Collection	333,483	420,000	-21%	455,000	35,000	8.33%
55-2-01-1-0001-4066	Residual Waste Collection	620,468	775,000	-20%	843,000	68,000	8.77%
55-2-01-1-0002-4063	Organics Processing	226,470	240,000	-6%	240,000	0	0.00%
55-2-01-1-0003-4063	Recycling Processing	130,600	230,000	-43%	230,000	0	0.00%
55-2-01-1-0004-4063	Residual Waste Disposal	366,371	440,000	-17%	440,000	0	0.00%
55-2-01-1-0005-4063	Household Hazardous Waste	103,203	50,000	106%	45,000	-5,000	-10.00%
55-2-01-1-0005-4064	Hazardous Waste - Sharps Bin Collection	0	0	0%	55,000	55,000	0.00%
55-2-01-2-0000-4062	Purchase of Recycling Boxes	15,010	15,000	0%	15,000	0	0.00%
55-2-01-2-0000-4063	Green Cart Replacement	44,779	50,000	-10%	50,000	0	0.00%
55-2-01-2-0000-4064	Public Space Recycling Replacement	0	5,000	-100%	5,000	0	0.00%
55-2-01-2-0000-4185	CRC Contracted Operation	424,153	440,000	-4%	450,000	10,000	2.27%
55-2-01-2-0000-4190	CRC Waste Disposal	277,162	180,000	54%	190,000	10,000	5.56%
55-2-01-2-0000-4192	CRC Supplies	11,490	7,500	53%	7,500	0	0.00%
55-2-01-2-0000-4194	CRC Scales	5,069	1,500	238%	2,000	500	33.33%
55-2-01-1-0000-7015	Transfer from Reserves	0	0	0%	-55,000	-55,000	0.00%
TOTAL EXPENSES		3,031,691	3,457,650	-12%	3,613,350	155,700	4.50%
TOTAL WASTE MANAGEMENT		2,417,027	2,492,650	-3%	2,669,350	176,700	7.09%
CRC PROPERTY							
EXPENSES							
Contracted Services - Grass Cutting/Snow							
55-2-01-8-3000-4072	Removal	11,268	20,000	-44%	15,000	-5,000	-25.00%
55-2-01-8-3000-4141	Contracted Building Maintenance	9,329	15,000	-38%	15,000	0	0.00%
55-2-01-8-3000-5013	Contracted Janitorial Services	1,479	5,000	-70%	3,000	-2,000	-40.00%
55-2-01-8-3000-5015	Building Maintenance Supplies	0	3,000	-100%	1,000	-2,000	-66.67%
55-2-01-8-3000-5410	Electricity (Hydro)	7,192	10,000	-28%	9,000	-1,000	-10.00%
55-2-01-8-3000-5415	Water/Sewer	109	1,000	-89%	500	-500	-50.00%
55-2-01-8-3000-5421	Natural gas - heating	2,256	7,500	-70%	3,500	-4,000	-53.33%
TOTAL EXPENSES		31,633	61,500	-49%	47,000	-14,500	-23.58%
TOTAL CRC PROPERTY		31,633	61,500	-49%	47,000	-14,500	-23.58%
TOTAL DEV & COMPLIANCE		2,503,203	2,554,150	-2%	2,716,350	162,200	6.35%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE	
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
SOCIAL SERVICES - ONTARIO WORKS						
ADMINISTRATION						
EXPENSES						
61-1-01-0-0000-3010	Reg Full-time Wages	151,498	210,870	-28%	199,295	-11,575 -5.49%
61-1-01-0-0000-3120	All Statutory Benefits	10,578	12,502	-15%	12,881	379 3.03%
61-1-01-0-0000-3130	All Employer Benefits	14,700	14,148	4%	18,792	4,644 32.82%
61-1-01-0-0000-3135	OMERS	17,059	24,089	-29%	22,100	-1,989 -8.26%
61-1-01-1-0000-4075	Contracted Services	727	50,000	-99%	10,000	-40,000 -80.00%
61-1-01-1-0000-4173	Office Equipment - Rental/Lease	9,706	15,000	-35%	15,000	0 0.00%
61-1-01-1-0000-4175	Office Equipment - Purchases	325	10,000	-97%	5,000	-5,000 -50.00%
61-1-01-1-0000-4249	Telephone Services	14,238	32,000	-56%	24,000	-8,000 -25.00%
61-1-01-1-0000-4257	Regular Postage/Courier	27,933	25,000	12%	30,000	5,000 20.00%
61-1-01-1-0000-4275	Photocopying Expense	5,407	8,000	-32%	8,000	0 0.00%
61-1-01-1-0000-7046	Administrative and Accommodation Allocation	0	-895,428	-100%	-867,568	27,860 -3.11%
61-1-01-1-0001-4023	Association Membership Fees	9,560	10,000	-4%	10,000	0 0.00%
61-1-01-1-0001-4051	Advertising and Marketing	0	500	-100%	500	0 0.00%
61-1-01-1-0001-4160	Office Equipment Maint/Repair	4,695	1,000	370%	5,000	4,000 400.00%
61-1-01-1-0001-5010	General Supplies	4,496	5,000	-10%	5,000	0 0.00%
61-1-01-1-0001-5011	Office Supplies	19,621	56,000	-65%	45,000	-11,000 -19.64%
61-1-01-1-0001-5510	Books & Subscriptions	30	0	0%	0	0 0.00%
61-1-01-1-0004-4169	Information Systems/Technology	18,121	30,000	-40%	30,000	0 0.00%
61-1-01-1-0005-4280	Travel	422	2,000	-79%	2,000	0 0.00%
61-1-01-1-0005-4281	Training & Development	1,963	4,000	-51%	4,000	0 0.00%
61-1-01-1-0006-4040	Legal Fees - Administration	0	5,000	-100%	5,000	0 0.00%
61-1-01-1-0006-4050	Professional Fees	0	2,000	-100%	2,000	0 0.00%
61-1-01-8-0000-4120	Janitorial Cleaning	25,002	40,000	-37%	40,000	0 0.00%
61-1-01-8-0000-4171	Building Rent/Lease	0	298,319	-100%	315,000	16,681 5.59%
61-1-01-8-0000-4177	Building Operating Costs	59,535	35,000	70%	54,000	19,000 54.29%
61-1-01-8-0000-5012	Building Maint/Repair Supply	9,503	5,000	90%	5,000	0 0.00%
61-1-01-1-0000-7490	Bank Service Charges	75	0	0%	0	0 0.00%
TOTAL ADMINISTRATION		405,194	0	0%	0	0 0.00%

DESCRIPTION	2020	2020	VAR	2021	2020/2021 CHANGE		
	Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)	
EMPLOYMENT AND INCOME SUPPORT							
REVENUE							
61-2-01-0-0003-9040	MCSS - Administration/COA	1,076,707	1,459,382	-26%	1,444,955	-14,427	-0.99%
61-2-01-1-0001-9515	Wage Recovery	0	3,500	-100%	3,500	0	0.00%
61-2-01-2-0000-9040	MOH - Homemakers Funding	3,350	7,500	-55%	7,500	0	0.00%
61-2-01-4-0000-9040	MCSS - Assistance Subsidy (Form 3028)	10,822,084	13,285,000	-19%	13,285,000	0	0.00%
61-2-01-5-0000-9513	County of Elgin - Cost Share Subsidy	234,900	325,267	-28%	303,345	-21,922	-6.74%
61-2-01-5-0000-9520	County of Elgin - Admin Subsidy	95,400	132,377	-28%	132,085	-292	-0.22%
61-3-01-1-0000-9515	Misc. Recoveries	89	0	0%	0	0	0.00%
61-3-01-1-0003-9040	Outcome Based Funding	216,814	1,198,800	-82%	1,227,000	28,200	2.35%
61-3-01-1-0009-9040	MCSS - LEAP Incentives Subsidy	915,566	0	0%	0	0	0.00%
TOTAL REVENUE		13,364,910	16,411,826	-19%	16,403,385	-8,441	-0.05%
EXPENSES							
61-2-01-0-0000-4035	Emergency Planning	0	7,500	-100%	7,500	0	0.00%
61-2-01-0-0000-5011	Office Supplies	77	0	0%	0	0	0.00%
61-2-01-0-0001-4169	Administrative and Accommodation Allocation	825	698,434	-100%	694,055	-4,379	-0.63%
61-2-01-1-0000-3010	Reg Full-time Wages	1,450,916	2,089,037	-31%	2,068,245	-20,792	-1.00%
61-2-01-1-0000-3011	Reg Part-time Wages	28,965	0	0%	0	0	0.00%
61-2-01-1-0000-3120	All Statutory Benefits	125,947	176,572	-29%	183,001	6,429	3.64%
61-2-01-1-0000-3130	All Employer Benefits	220,198	295,476	-25%	310,512	15,036	5.09%
61-2-01-1-0000-3135	Omers	145,584	211,982	-31%	215,979	3,997	1.89%
61-2-01-1-0000-4059	Contracted Employee	52	20,000	-100%	20,000	0	0.00%
61-2-01-1-0000-4171	Office Rent	7,313	9,500	-23%	15,000	5,500	57.89%
61-2-01-1-0000-4280	Staff Mileage	83	4,000	-98%	4,000	0	0.00%
61-2-01-1-0000-4281	Staff Training & Development	6,301	15,000	-58%	15,000	0	0.00%
61-2-01-1-0003-4075	Contracted Services	2,685	3,000	-11%	3,000	0	0.00%
61-2-01-2-0000-4340	OW Income Mtce Homemakers (80% AND 100%)	5,304	9,375	-43%	9,375	0	0.00%
61-2-01-3-0003-4311	Refunds to Clients	9,204	0	0%	0	0	0.00%
61-2-01-4-0000-4311	O.W. Allowances	9,762,458	12,500,000	-22%	12,500,000	0	0.00%
61-2-01-4-0000-4312	Recoveries/Reimbursements Form V	-112,139	0	0%	0	0	0.00%
61-2-01-4-0000-4313	Reimbursements	-55,950	-100,000	-44%	-100,000	0	0.00%
61-2-01-4-0000-4314	Family Resp Centre Recoveries	-79,741	-120,000	-34%	-120,000	0	0.00%
61-2-01-4-0000-4380	Transition Child Benefits	33,427	125,000	-73%	125,000	0	0.00%
61-2-01-4-0002-4336	Discretionary Benefits	454,892	520,000	-13%	520,000	0	0.00%
61-2-01-4-0002-4339	Funeral	68,421	100,000	-32%	100,000	0	0.00%
61-2-01-4-0002-4370	Discretionary Benefits	675	0	0%	0	0	0.00%
61-2-01-4-0003-4336	Mandatory Benefits	163,315	360,000	-55%	360,000	0	0.00%
61-2-01-8-0000-7045	City O/H Allocation	359,547	479,396	-25%	488,984	9,588	2.00%
61-3-01-1-0006-4372	ERE - Supplies & Services	43,822	70,000	-37%	40,000	-30,000	-42.86%
61-3-01-1-0007-4385	ERE - Employment Benefits	103,442	164,000	-37%	164,000	0	0.00%
TOTAL EXPENSES		12,745,623	17,638,272	-28%	17,623,651	-14,621	-0.08%
TOTAL EMPLOYMENT AND INCOME SUPPORT							
		-619,287	1,226,446	-150%	1,220,266	-6,180	-0.50%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
CHILD CARE							
REVENUE							
61-4-01-1-0000-9040	MCYS - Childcare Administration	7,747,619	131,401	5796%	131,401	0	0.00%
61-4-01-1-0000-9515	Miscellaneous Recoveries	0	0	0%	101,450	101,450	100.00%
61-4-01-2-0002-9040	EDU 80/20 Funding	0	2,060,078	-100%	2,060,078	0	0.00%
61-4-01-2-0007-9040	ELCC Funding	0	612,468	-100%	612,468	0	0.00%
61-4-01-2-0013-9040	Ontario Early Years Child and Family Centres	0	1,108,570	-100%	1,108,570	0	0.00%
61-4-01-3-0001-9040	Expansion Funding	0	1,420,791	-100%	1,420,791	0	0.00%
61-4-01-3-0006-9040	Wage Enhancement	0	1,086,759	-100%	1,086,759	0	0.00%
61-4-01-4-0000-9040	EDU 100% Funding	0	3,774,900	-100%	3,774,900	0	0.00%
61-4-01-5-0000-9513	County of Elgin - Cost Share Subsidy	150,300	207,975	-28%	201,638	-6,337	12.08%
61-4-01-5-0000-9520	County of Elgin - Admin Subsidy	63,000	86,937	-28%	63,746	-23,191	-26.68%
TOTAL REVENUE		7,960,919	10,489,879	-24%	10,561,801	71,922	0.69%
EXPENSES							
61-4-01-0-0000-5016	Program Supplies	41	2,000	-98%	2,000	0	0.00%
61-4-01-0-0001-4051	Administrative and Accommodation Allocation	0	107,451	-100%	86,757	-20,694	-19.26%
61-4-01-0-0004-4169	Childcare Software Costs	15,743	14,000	12%	15,500	1,500	10.71%
61-4-01-0-0006-4025	Professional Fees	0	20,000	-100%	20,000	0	0.00%
61-4-01-1-0000-3010	Reg Full-time Wages	427,501	509,984	-16%	527,641	17,657	3.46%
61-4-01-1-0000-3120	All Statutory Benefits	34,579	40,247	-14%	41,318	1,071	2.66%
61-4-01-1-0000-3130	All Employer Benefits	56,765	70,511	-19%	64,336	-6,175	-8.76%
61-4-01-1-0000-3135	Omers	47,208	51,034	-7%	46,525	-4,509	-8.84%
61-4-01-1-0000-4280	Staff Mileage	991	7,000	-86%	7,000	0	0.00%
61-4-01-1-0000-4281	Staff Training & Development	662	5,000	-87%	5,000	0	0.00%
61-4-01-1-0001-4040	Childcare Legal Fees	1,772	4,000	-56%	4,000	0	0.00%
61-4-01-2-0001-4340	Special Needs Costs	292,897	570,000	-49%	570,000	0	0.00%
61-4-01-2-0001-4341	General Operating Grant Costs	2,102,339	3,350,000	-37%	3,454,956	104,956	3.13%
61-4-01-2-0002-4340	DNA Fee Subsidy	922,793	2,900,000	-68%	2,900,000	0	0.00%
61-4-01-2-0003-4344	Ontario Works Childcare Formal	222,932	400,000	-44%	400,000	0	0.00%
61-4-01-2-0003-4345	Ontario Works Childcare Informal	0	2,000	-100%	2,000	0	0.00%
61-4-01-3-0011-4340	Extended Day Fee Subsidy	33,582	150,000	-78%	150,000	0	0.00%
61-4-01-2-0006-4390	Family and Childrens Centres Expenses	628,248	0	0%	0	0	0.00%
61-4-01-2-0013-4390	Ontario Early Years Child and Family Centres	0	1,108,570	-100%	1,108,570	0	0.00%
61-4-01-2-0007-4341	Capacity Building Expense	24,362	174,602	-86%	139,002	-35,600	-20.39%
61-4-01-2-0007-4390	ELCC Expenses	0	612,468	-100%	612,468	0	0.00%
61-4-01-2-0009-4390	Expansion Funding Expense	315	0	0%	0	0	0.00%
61-4-01-2-0011-4390	Emergency Childcare Expense	124,265	0	0%	0	0	0.00%
61-4-01-2-0012-4390	Childrens Services System Planning Expense	49,139	0	0%	0	0	0.00%
61-4-01-3-0006-4340	Wage Enhancement	653,919	1,039,792	-37%	1,039,792	0	0.00%
61-4-01-3-0006-4390	Wage Enhancement Admin	0	46,967	-100%	46,967	0	0.00%
61-4-01-3-0010-3029	Salary Distributions	0	-340,736	-100%	-296,969	43,767	-12.84%
61-4-01-3-0010-4340	Best Start - Planning Implementation Expenses	181	0	0%	0	0	0.00%
61-4-01-8-0000-7045	City O/H Allocation	36,291	48,388	-25%	49,355	967	2.00%
TOTAL EXPENSES		5,676,525	10,893,278	-48%	10,996,218	102,940	0.94%
TOTAL CHILD CARE		-2,284,394	403,399	-666%	434,417	31,018	7.69%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
SOCIAL HOUSING							
REVENUE							
61-5-01-0-0001-9040	AHP Admin Funding	117,318	21,400	448%	21,400	0	0.00%
61-5-01-0-0005-9515	AHP Home Ownership Recoveries	91,573	0	0%	0	0	0.00%
61-5-01-0-0006-9040	COCHI Funding	115,745	153,000	-24%	609,790	456,790	298.56%
61-5-01-0-0015-9040	AHP Rental Unit Construction Funding	44,441	2,438,515	-98%	0	-2,438,515	-100.00%
61-5-01-0-0020-9040	Provincial Affordability Payment funding	180,000	241,656	-26%	241,656	0	0.00%
61-5-01-0-0030-9040	Debenture Funding	0	326,038	-100%	326,370	332	0.10%
61-5-01-1-0001-9075	Federal Non-Specific Grant	918,680	877,013	5%	974,902	97,889	11.16%
	SCRSP - Strong Communities Rent						
61-5-01-1-0003-9040	Supplement Program	152,801	203,734	-25%	203,734	0	0.00%
61-5-01-1-0005-9040	Housing Allowance Subsidy	23,718	135,000	-82%	0	-135,000	-100.00%
61-5-01-1-0006-9040	Affordable Housing Program Subsidy	0	50,000	-100%	0	-50,000	-100.00%
61-5-01-1-0009-9040	CHPI Funding	1,099,002	1,458,954	-25%	1,458,954	0	0.00%
61-5-01-1-0010-9040	SSRF	1,775,600	0	0%	0	0	0.00%
61-5-01-5-0000-9513	County of Elgin - Cost Share Subsidy	1,079,100	1,439,640	-25%	1,492,155	52,515	3.65%
61-5-01-5-0000-9520	County of Elgin - Admin Subsidy	60,300	98,844	-39%	62,347	-36,497	-36.92%
TOTAL REVENUE		5,658,278	7,443,794	-24%	5,391,308	-2,052,486	-27.57%
EXPENSES							
61-5-01-0-0000-3010	Reg Full-time Wages	372,342	438,478	-15%	587,013	148,535	33.88%
61-5-01-0-0000-3120	All Statutory Benefits	27,691	35,176	-21%	46,898	11,722	33.32%
61-5-01-0-0000-3130	All Employer Benefits	45,321	52,412	-14%	80,835	28,423	54.23%
61-5-01-0-0000-3135	Omers	38,379	43,905	-13%	58,058	14,153	32.24%
61-5-01-0-0000-4023	Association Membership Fees	4,860	5,150	-6%	5,150	0	0.00%
61-5-01-0-0000-4075	Development Consultant	6,055	20,400	-70%	20,400	0	0.00%
61-5-01-0-0000-4076	Contracted Employee	0	5,000	-100%	5,000	0	0.00%
61-5-01-0-0000-4077	AHP Program Delivery Expenses	0	1,000	-100%	1,000	0	0.00%
61-5-01-0-0000-4179	Contracted Services	7,415	30,000	-75%	7,500	-22,500	-75.00%
61-5-01-0-0000-4280	Travel	303	1,600	-81%	1,600	0	0.00%
61-5-01-0-0000-4281	Staff Training & Development	812	6,600	-88%	6,600	0	0.00%
61-5-01-0-0000-5010	Goods & Services	1,144	4,650	-75%	4,650	0	0.00%
61-5-01-0-0000-5016	Eviction Expense	2,899	11,300	-74%	11,300	0	0.00%
61-5-01-0-0001-4051	Administrative and Accommodation Allocation	0	89,543	-100%	86,757	-2,786	-3.11%
61-5-01-0-0001-5016	Community Development Expense	943	0	0%	0	0	0.00%
61-5-01-0-0005-4075	AHP Home Ownership Program	0	50,000	-100%	50,000	0	0.00%
61-5-01-0-0005-7015	AHP Home Ownership Trfr from Reserve	0	-50,000	-100%	-50,000	0	0.00%
61-5-01-0-0006-4059	COCHI Expenses	0	153,000	-100%	609,790	456,790	298.56%
61-5-01-0-0010-4075	Home Repair Expenses	26,280	50,000	-47%	50,000	0	0.00%
61-5-01-0-0015-4075	AHP Rental Unit Construction	0	2,438,515	-100%	0	-2,438,515	-100.00%
61-5-01-0-0020-4075	Provincial Affordability Payment	201,119	241,656	-17%	241,656	0	0.00%
61-5-01-0-0030-4301	Debenture Expense	0	326,038	-100%	326,370	332	0.10%
61-5-01-1-0000-4301	Service Manager Subsidy - Non Profit	2,324,364	3,277,766	-29%	3,277,766	0	0.00%
61-5-01-1-0000-4303	Portable Housing Benefit	197,468	230,000	-14%	240,000	10,000	4.35%
61-5-01-1-0002-4301	ESHC Subsidy	0	891,703	-100%	843,821	-47,882	-5.37%
61-5-01-1-0003-4301	OCHAP CHSP Rent Supplement	67,146	85,000	-21%	85,000	0	0.00%
61-5-01-1-0003-4303	Provincial Rent Supplement	160,422	217,250	-26%	217,250	0	0.00%
61-5-01-1-0004-4050	Help program expenses	230,229	340,873	-32%	340,873	0	0.00%
61-5-01-1-0005-4303	Housing Allowance Program Expenses	141,474	135,000	5%	135,000	0	0.00%
61-5-01-1-0008-4340	Temporary Pandemic Pay	1,372	0	0%	0	0	0.00%
61-5-01-1-0009-3025	CHPI Admin Expenses	0	228,263	-100%	228,263	0	0.00%
61-5-01-1-0009-3029	Salary Distributions - CHPI	0	-231,528	-100%	-308,263	-76,735	33.14%
61-5-01-1-0009-4311	CHPI Expenses	855,737	889,818	-4%	889,818	0	0.00%
61-5-01-1-0010-4075	SSRF	798,032	0	0%	0	0	0.00%
61-5-01-8-0000-7045	City O/H Allocation	23,957	31,943	-25%	32,582	639	2.00%
TOTAL EXPENSES		5,535,764	10,050,511	-45%	8,132,687	-1,917,824	-19.08%
TOTAL SOCIAL HOUSING		-122,514	2,606,717	-105%	2,741,379	134,662	5.17%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
PUBLIC HOUSING							
REVENUE							
61-6-01-0-0000-9010	ESHC Non-Specific Grant CSM	0	891,703	-100%	873,821	-17,882	-2.01%
61-6-01-0-0000-9340	ESHC Rental Revenue	1,566,414	2,185,000	-28%	2,185,000	0	0.00%
61-6-01-0-0000-9400	ESHC - Online payments	64,858	0	0%	0	0	0.00%
61-6-01-0-0000-9514	Tenant Recoveries	2,818	6,000	-53%	6,000	0	0.00%
61-6-01-0-0000-9516	Sundry Revenue	37,667	50,000	-25%	50,000	0	0.00%
61-6-01-0-0000-7991	Bad Debts	0	-30,000	-100%	-60,000	-30,000	100.00%
61-6-01-0-0001-9515	Other revenue	-40,598	0	0%	0	0	0.00%
61-6-01-0-0030-9010	Debenture	0	326,038	-100%	326,370	332	0.10%
TOTAL REVENUE		1,631,159	3,428,741	-52%	3,381,191	-47,550	-1.39%
EXPENSES							
61-6-01-0-0000-4110	Housing Tenant Refunds	2,635	0	0%	0	0	0.00%
61-6-01-0-0001-4043	Consultants - Legal	1,140	10,000	-89%	5,000	-5,000	-50.00%
61-6-01-0-0001-4160	Equipment Rental - Non Owned	2,979	7,500	-60%	5,000	-2,500	-33.33%
61-6-01-0-0001-4249	Telephone	9,750	11,000	-11%	11,000	0	0.00%
61-6-01-0-0001-5011	Office Supplies	51	0	0%	0	0	0.00%
61-6-01-0-0001-7910	Administration Expense	6,789	364,000	-98%	371,000	7,000	1.92%
61-6-01-0-0010-7310	Debenture Expense	0	453,889	-100%	424,460	-29,429	-6.48%
61-6-01-1-0000-4280	Staff Mileage	232	0	0%	0	0	0.00%
61-6-01-2-0010-4141	Building Maintenance/Repair	89,443	0	0%	0	0	0.00%
61-6-01-2-0010-4150	Building Maintenance - Work Manager	531,257	730,000	-27%	730,000	0	0.00%
61-6-01-2-0010-4190	City Own Property Taxes	839,965	840,000	0%	851,231	11,231	1.34%
61-6-01-2-0010-4212	Insurance Premiums	56,100	93,352	-40%	64,500	-28,852	-30.91%
61-6-01-2-0010-5410	Electricity (Hydro)	232,436	360,000	-35%	360,000	0	0.00%
61-6-01-2-0010-5415	Water	87,222	100,000	-13%	100,000	0	0.00%
61-6-01-2-0010-5421	Natural gas - heating	53,668	79,000	-32%	79,000	0	0.00%
61-6-01-2-0010-6025	Capital Asset Repairs	269,317	380,000	-29%	380,000	0	0.00%
TOTAL EXPENSES		2,182,984	3,428,741	-36%	3,381,191	-47,550	-1.39%
TOTAL PUBLIC HOUSING		551,825	0	0%	0	0	0.00%
TOTAL S.S. - ONTARIO WORKS		-2,069,176	4,236,562	-149%	4,396,062	159,500	3.76%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	CHANGE (%)
SOCIAL SERVICES - VALLEYVIEW							
ADMINISTRATION							
REVENUE							
61-8-01-1-0000-9040	Ontario Specific Grant - Nursing & Personal Care	4,080,194	6,208,903	-34%	6,379,256	170,353	2.74%
61-8-01-1-0000-9041	Ontario Specific Grant - Program & Support Service	506,175	0	0%	0	0	0.00%
61-8-01-1-0000-9042	Ontario Specific Grant-Raw Foods	395,927	0	0%	0	0	0.00%
61-8-01-1-0000-9043	Ontario Specific Grant-Other Accomodation	240,811	0	0%	0	0	0.00%
61-8-01-1-0000-9045	Ontario Specific Grant - Equalization & Pay Equity	134,916	161,544	-16%	161,544	0	0.00%
61-8-01-1-0000-9046	Ontario Specific Grant - High Wage	71,250	85,500	-17%	85,500	0	0.00%
61-8-01-1-0000-9514	Ward-Basic	1,237,709	1,404,252	-12%	1,404,252	0	0.00%
61-8-01-1-0000-9515	Miscellaneous Revenue	788,194	20,000	3841%	20,000	0	0.00%
61-8-01-1-0000-9516	Private Basic	466,501	560,000	-17%	560,000	0	0.00%
61-8-01-1-0000-9517	Respite Revenue	4,064	18,000	-77%	18,000	0	0.00%
61-8-01-1-0000-9518	Private-Preferred	192,432	220,000	-13%	220,000	0	0.00%
61-8-01-1-0000-9520	Semi Preferred	108,101	115,000	-6%	115,000	0	0.00%
61-8-01-1-0000-9521	Semi Basic	550,014	622,961	-12%	622,961	0	0.00%
61-8-01-1-0001-9499	Sales	0	500	-100%	500	0	0.00%
61-8-01-1-0001-9510	Donations	5,165	0	0%	0	0	0.00%
61-8-01-1-6000-9515	Pharmacy Sponsored Program	287,961	110,000	162%	60,000	-50,000	-45.45%
TOTAL REVENUE		9,069,414	9,526,660	-5%	9,647,013	120,353	1.26%
EXPENSES							
61-8-01-1-0000-3010	Reg Full-time Wages	290,139	331,481	-12%	336,510	5,029	1.52%
61-8-01-1-0000-3011	Reg Part-time Wages	44,967	0	0%	0	0	0.00%
61-8-01-1-0000-3090	All Overtime	3,688	0	0%	0	0	0.00%
61-8-01-1-0000-3120	All Statutory Benefits	25,256	23,790	6%	24,552	762	3.20%
61-8-01-1-0000-3130	All Employer Benefits	28,243	37,563	-25%	39,686	2,123	5.65%
61-8-01-1-0000-3135	Omers	30,731	34,789	-12%	35,383	594	1.71%
61-8-01-1-0000-4022	Conference Fees	299	2,700	-89%	2,700	0	0.00%
61-8-01-1-0000-4023	Association Membership Fees	11,833	11,500	3%	11,500	0	0.00%
61-8-01-1-0000-4040	Legal Fees & Expenses	0	4,000	-100%	4,000	0	0.00%
61-8-01-1-0000-4042	External Audit Fees & Expenses	0	2,500	-100%	2,500	0	0.00%
61-8-01-1-0000-4051	Advertising, Marketing & Prom.	505	2,450	-79%	2,450	0	0.00%
61-8-01-1-0000-4065	Computer Program Maint. Contract	62,121	8,800	606%	9,200	400	4.55%
61-8-01-1-0000-4075	Other Contracted Services	5,785	11,500	-50%	11,500	0	0.00%
61-8-01-1-0000-4145	Vehicle Maintenance/Repair	285	1,200	-76%	1,200	0	0.00%
61-8-01-1-0000-4249	Telephone Services	3,967	12,000	-67%	12,000	0	0.00%
61-8-01-1-0000-4257	Regular Postage	2,643	4,700	-44%	4,700	0	0.00%
61-8-01-1-0000-4275	Photocopying	774	1,100	-30%	1,100	0	0.00%
61-8-01-1-0000-4280	Staff Mileage	0	1,700	-100%	1,700	0	0.00%
61-8-01-1-0000-5010	Misc. Administrative Expenses	9,174	7,200	27%	7,200	0	0.00%
61-8-01-1-0000-5011	Office Supplies	6,916	10,500	-34%	10,500	0	0.00%
61-8-01-1-0000-5016	In-Service Coordinator	0	1,200	-100%	1,200	0	0.00%
61-8-01-1-0000-5017	Equipment Maint/Repair Supply	0	400	-100%	400	0	0.00%
61-8-01-1-0000-5018	Volunteer Co-ordinator	1,318	2,200	-40%	2,200	0	0.00%
61-8-01-1-0000-5510	Books & Subscriptions	253	850	-70%	850	0	0.00%
61-8-01-1-0000-6130	Tools & Equipment Replacement	265	1,500	-82%	1,500	0	0.00%
61-8-01-1-0000-7040	Internal Fleet Charges	3,553	7,680	-54%	7,680	0	0.00%
61-8-01-1-0000-7991	Bad Debts	677	0	0%	0	0	0.00%
61-8-01-1-6000-5010	Pharmacy Sponsored Expenditure	4,155	110,000	-96%	60,000	-50,000	-45.45%
TOTAL EXPENSES		537,547	633,303	-15%	592,211	-41,092	-6.49%
TOTAL ADMINISTRATION		-8,531,867	-8,893,357	-4%	-9,054,802	-161,445	1.82%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)(%)	
MDS							
REVENUE							
61-8-01-1-2000-9040	MDS Funding	59,345	75,204	-21%	75,204	0	0.00%
TOTAL REVENUE		59,345	75,204	-21%	75,204	0	0.00%
EXPENSES							
61-8-01-1-2000-3010	Reg Full-time Wages	63,711	70,543	-10%	71,598	1,055	1.50%
61-8-01-1-2000-3090	Overtime / Stat Pay	4,610	0	0%	0	0	0.00%
61-8-01-1-2000-3120	All Statutory Benefits	5,134	5,502	-7%	5,610	108	1.96%
61-8-01-1-2000-3130	All ER Benefits	8,062	9,960	-19%	10,012	52	0.52%
61-8-01-1-2000-3135	OMERS	6,129	6,920	-11%	6,989	69	1.00%
TOTAL EXPENSES		87,646	92,925	-6%	94,209	1,284	1.38%
TOTAL MDS		28,301	17,721	60%	19,005	1,284	7.25%
HIGH INTENSITY NEEDS							
REVENUE							
61-8-01-1-5000-9040	Provincial Funding - High Intensity Needs	47,855	16,800	185%	16,800	0	0.00%
TOTAL REVENUE		47,855	16,800	185%	16,800	0	0.00%
EXPENSES							
61-8-01-1-5000-5010	General Supplies	0	5,000	-100%	5,000	0	0.00%
61-8-01-1-5000-5016	Medical Supplies	0	5,000	-100%	5,000	0	0.00%
61-8-01-1-5000-5017	Equipment Maint/Repair Supply	0	3,000	-100%	3,000	0	0.00%
61-8-01-1-5000-5510	Books & Subscriptions	0	500	-100%	500	0	0.00%
61-8-01-1-5000-6130	Tools & Equipment Replacement	0	3,300	-100%	3,300	0	0.00%
61-8-01-1-5000-4057	High Intensity Transportation	31,837	0	0%	0	0	0.00%
TOTAL EXPENSES		31,837	16,800	90%	16,800	0	0.00%
TOTAL HIGH INTENSITY NEEDS		-16,018	0	0%	0	0	0.00%
TOTAL ADMINISTRATION		-8,519,584	-8,875,636	-4%	-9,035,797	-160,161	1.80%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
ACTIVATION							
REVENUE							
61-8-01-2-0000-9510	Activation Donations	1,865	0	0%	0	0	0.00%
61-8-01-2-0000-9515	Miscellaneous Revenue	140	0	0%	0	0	0.00%
61-8-01-2-0010-9510	Gentle Care Donations	2,297	0	0%	0	0	0.00%
61-8-01-2-0020-9510	Family and Friends Council	2,520	0	0%	0	0	0.00%
61-8-01-2-0030-9510	The Whistle Stop	525	0	0%	0	0	0.00%
TOTAL REVENUE		7,347	0	0%	0	0	0.00%
EXPENSES							
61-8-01-2-0000-3010	Reg Full-time Wages	205,305	245,419	-16%	249,496	4,077	1.66%
61-8-01-2-0000-3011	Reg Part-time Wages	123,788	129,152	-4%	131,569	2,417	1.87%
61-8-01-2-0000-3039	Premium O/T	0	800	-100%	800	0	0.00%
61-8-01-2-0000-3090	All Overtime	5,612	400	1303%	400	0	0.00%
61-8-01-2-0000-3120	All Statutory Benefits	29,855	33,379	-11%	33,899	520	1.56%
61-8-01-2-0000-3130	All Employer Benefits	31,463	37,152	-15%	39,447	2,295	6.18%
61-8-01-2-0000-3135	Omers	27,340	29,081	-6%	29,211	130	0.45%
61-8-01-2-0000-4016	Food, Catering Costs	34,932	42,000	-17%	44,000	2,000	4.76%
61-8-01-2-0000-4022	Conference Fees	540	900	-40%	900	0	0.00%
61-8-01-2-0000-4023	Association Membership Fees	0	300	-100%	300	0	0.00%
61-8-01-2-0000-4075	Social Work	12,396	15,000	-17%	15,000	0	0.00%
61-8-01-2-0000-4280	Staff Mileage	37	225	-84%	225	0	0.00%
61-8-01-2-0000-5010	General Supplies	8,099	1,000	710%	1,000	0	0.00%
61-8-01-2-0000-5011	Office Supplies	0	100	-100%	100	0	0.00%
61-8-01-2-0000-5016	Resident Entertainment	11,183	23,000	-51%	23,000	0	0.00%
61-8-01-2-0000-5017	Equipment Maint/Repair Supply	440	900	-51%	900	0	0.00%
61-8-01-2-0000-5026	Uniforms/Supply	300	1,600	-81%	1,600	0	0.00%
61-8-01-2-0000-5510	Books & Subscriptions	624	1,200	-48%	1,200	0	0.00%
61-8-01-2-0000-6130	Tools & Equipment Replacement	449	600	-25%	600	0	0.00%
61-8-01-2-0020-5016	Family and Friends Council Expenditures	400	0	0%	0	0	0.00%
61-8-01-2-0030-5016	The Whistle Stop Expenditures	6,251	0	0%	0	0	0.00%
61-8-01-2-1000-4330	Exercise Expenses	72,973	12,000	508%	12,000	0	0.00%
61-8-01-2-1000-4336	Physiotherapy Expense	40,727	112,608	-64%	112,608	0	0.00%
TOTAL EXPENSES		612,714	686,816	-11%	698,255	11,439	1.67%
TOTAL ACTIVATION		605,367	686,816	-12%	698,255	11,439	1.67%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
NURSING DEPARTMENT							
OPERATIONS							
REVENUE							
61-8-01-3-0000-9515	Recoveries	20,785	4,000	420%	4,000	0	0.00%
	TOTAL REVENUE	20,785	4,000	420%	4,000	0	0.00%
EXPENSES							
61-8-01-3-0000-3010	Reg Full-time Wages	2,635,486	3,513,143	-25%	3,583,405	70,262	2.00%
61-8-01-3-0000-3011	Reg Part-time Wages	2,096,820	2,055,486	2%	2,178,000	122,514	5.96%
61-8-01-3-0000-3039	Premiums	0	51,000	-100%	51,000	0	0.00%
61-8-01-3-0000-3090	All Overtime/Stat Pay	152,833	35,000	337%	35,000	0	0.00%
61-8-01-3-0000-3120	All Statutory Benefits	413,686	483,125	-14%	491,256	8,131	1.68%
61-8-01-3-0000-3130	All Employer Benefits	479,381	516,025	-7%	529,125	13,100	2.54%
61-8-01-3-0000-3135	Omers	323,500	415,126	-22%	415,126	0	0.00%
61-8-01-3-0000-4022	Conference Fees	1,110	1,900	-42%	1,900	0	0.00%
61-8-01-3-0000-4023	Association Membership Fees	0	200	-100%	200	0	0.00%
61-8-01-3-0000-4075	Medical Director	14,892	18,000	-17%	18,000	0	0.00%
61-8-01-3-0000-4076	Physician On Call	12,438	15,500	-20%	15,500	0	0.00%
61-8-01-3-0000-4280	Staff Mileage	81	250	-68%	250	0	0.00%
61-8-01-3-0000-5010	General Supplies	79,256	1,500	5184%	1,500	0	0.00%
61-8-01-3-0000-5016	Medical Supplies	47,096	39,500	19%	39,500	0	0.00%
61-8-01-3-0000-5017	Equipment Maint/Repair Supply	31,040	30,152	3%	30,152	0	0.00%
61-8-01-3-0000-5026	Uniforms/Supply	600	24,000	-98%	24,000	0	0.00%
61-8-01-3-0000-5510	Books & Subscriptions	36	18,500	-100%	18,500	0	0.00%
61-8-01-3-0000-6130	Tools & Equipment Replacement	65,213	69,000	-5%	69,000	0	0.00%
	TOTAL EXPENSES	6,353,468	7,287,407	-13%	7,501,414	214,007	2.94%
	TOTAL OPERATIONS	6,332,683	7,283,407	-13%	7,497,414	214,007	2.94%
REGISTERED PRACTICAL NURSE - SPECIAL FUNDING							
REVENUE							
61-8-01-3-1000-9040	Provincial Funding - Registered Practical Nurse	88,340	0	0%	0	0	0.00%
	TOTAL REVENUE	88,340	0	0%	0	0	0.00%
EXPENSES							
61-8-01-3-1000-3010	Reg Full-Time Wages	1,324	0	0%	0	0	0.00%
61-8-01-3-1000-3011	Reg Part-Time Wages	493	0	0%	0	0	0.00%
61-8-01-3-1000-3090	All Overtime/Stat Pay	138	0	0%	0	0	0.00%
61-8-01-3-1000-3120	All Statutory Benefits	84	0	0%	0	0	0.00%
61-8-01-3-1000-3130	All Employer Benefits	7	0	0%	0	0	0.00%
61-8-01-3-1000-3135	Omers	253	0	0%	0	0	0.00%
	TOTAL EXPENSES	2,299	0	0%	0	0	0.00%
	TOTAL REGISTERED PRACTICAL	-86,041	0	0%	0	0	0.00%
BSO							
REVENUE							
61-8-01-3-2000-9040	Provincial Funding - BSO	58,120	69,738	-17%	69,738	0	0.00%
	TOTAL REVENUE	58,120	69,738	-17%	69,738	0	0.00%
EXPENSES							
61-8-01-3-2000-3010	Reg Full-Time Wages - BSO	31,802	6,730	373%	6,730	0	0.00%
61-8-01-3-2000-3011	Reg Part-Time Wages - BSO	0	47,122	-100%	47,122	0	0.00%
61-8-01-3-2000-3130	All Employer Benefits - BSO	283	6,897	-96%	6,897	0	0.00%
61-8-01-3-2000-3135	Omers - BSO	0	6,589	-100%	6,589	0	0.00%
61-8-01-3-2000-5011	General Supplies - BSO	380	2,400	-84%	2,400	0	0.00%
	TOTAL EXPENSES	32,465	69,738	-53%	69,738	0	0.00%
	TOTAL BSO	-25,655	0	0%	0	0	0.00%
	TOTAL NURSING DEPARTMENT	6,220,987	7,283,407	-15%	7,497,414	214,007	2.94%

		2020	2020	VAR	2021	2020/2021 CHANGE	
DESCRIPTION		Oct. YTD	BUDGET	%	BUDGET	(\$)	(%)
DIETARY SERVICES							
REVENUE							
61-8-01-4-0000-9515	Recoveries	5	500	-99%	500	0	0.00%
TOTAL REVENUE		5	500	-99%	500	0	0.00%
EXPENSES							
61-8-01-4-0000-4016	Food, Catering Costs	1,258,456	1,355,890	-7%	1,383,007	27,117	2.00%
61-8-01-4-0000-5010	General Supplies	517	4,900	-89%	4,900	0	0.00%
61-8-01-4-0000-5016	Program Supplies	4,999	7,400	-32%	7,400	0	0.00%
61-8-01-4-0000-5017	Equipment Maint/Repair Supply	22,883	9,500	141%	10,000	500	5.26%
61-8-01-4-0000-6130	Tools & Equipment Replacement	3,414	7,000	-51%	7,000	0	0.00%
TOTAL EXPENSES		1,290,269	1,384,690	-7%	1,412,307	27,617	1.99%
TOTAL DIETARY SERVICES		1,290,264	1,384,190	-7%	1,411,807	27,617	2.00%
HOUSEKEEPING/LAUNDRY							
REVENUE							
61-8-01-5-0000-9516	Laundry Service Recoveries	0	500	-100%	500	0	0.00%
TOTAL REVENUE		0	500	-100%	500	0	0.00%
EXPENSES							
61-8-01-5-0000-3010	Reg Full-time Wages	317,903	367,618	-14%	374,024	6,406	1.74%
61-8-01-5-0000-3011	Reg Part-time Wages	203,011	194,490	4%	195,646	1,156	0.59%
61-8-01-5-0000-3039	Premium - Part Time Workers	0	500	-100%	500	0	0.00%
61-8-01-5-0000-3090	All Overtime/Stat Pay	15,216	1,500	914%	1,500	0	0.00%
61-8-01-5-0000-3120	All Statutory Benefits	48,565	52,582	-8%	54,429	1,847	3.51%
61-8-01-5-0000-3130	All Employer Benefits	46,110	60,346	-24%	65,317	4,971	8.24%
61-8-01-5-0000-3135	Omers	30,243	46,353	-35%	46,852	499	1.08%
61-8-01-5-0000-4058	Contracted Janitorial Services	205,428	247,485	-17%	251,489	4,004	1.62%
61-8-01-5-0000-5010	General Supplies	3,620	8,000	-55%	8,000	0	0.00%
61-8-01-5-0000-5011	Incontinence Supplies	59,559	64,000	-7%	65,000	1,000	1.56%
61-8-01-5-0000-5013	Janitorial Supplies	94,812	49,000	93%	49,500	500	1.02%
61-8-01-5-0000-5016	Program Supplies	20,613	9,600	115%	9,600	0	0.00%
61-8-01-5-0000-5017	Equipment Maint/Repair Supply	5,517	3,000	84%	3,000	0	0.00%
61-8-01-5-0000-5026	Uniforms/Supply	0	3,750	-100%	3,750	0	0.00%
61-8-01-5-0000-5027	Laundry Supplies	14,729	14,000	5%	14,000	0	0.00%
61-8-01-5-0000-6130	Tools & Equipment Replacement	0	1,000	-100%	1,000	0	0.00%
61-8-01-5-0000-6850	Furnishings	6,953	2,500	178%	2,500	0	0.00%
TOTAL EXPENSES		1,072,279	1,125,724	-5%	1,146,107	20,383	1.81%
TOTAL HOUSEKEEPING/LAUNDRY		1,072,279	1,125,224	-5%	1,145,607	20,383	1.81%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
ADULT DAY PROGRAM							
REVENUE							
61-8-01-6-0000-9040	Ontario Specific Grant	472,549	646,325	-27%	646,325	0	0.00%
61-8-01-6-0000-9041	One Time Funding	58,860	0	0%	0	0	0.00%
61-8-01-6-0000-9510	Donations	108	0	0%	0	0	0.00%
61-8-01-6-0000-9513	Recoveries/Other Municipality	0	80,000	-100%	80,000	0	0.00%
61-8-01-6-0000-9514	Recoveries/Sundry User Groups	14,993	57,980	-74%	57,980	0	0.00%
61-8-01-6-0000-9515	Day Program Recoveries	0	8,000	-100%	8,000	0	0.00%
61-8-01-6-0003-9513	Recoveries/Other Municipality	12,000	0	0%	0	0	0.00%
61-8-01-6-0003-9514	Recoveries/Sundry User Groups	6,667	0	0%	0	0	0.00%
TOTAL REVENUE		565,177	792,305	-29%	792,305	0	0.00%
EXPENSES							
61-8-01-6-0000-7040	Internal Fleet Charges	13,383	26,000	-49%	26,000	0	0.00%
61-8-01-6-0000-7045	Building Occupancy	15,000	20,000	-25%	20,000	0	0.00%
61-8-01-6-0000-7910	Central Agency Costs	0	3,000	-100%	3,000	0	0.00%
61-8-01-6-0000-3010	Reg Full-time Salaries & Wages	83,737	96,000	-13%	96,000	0	0.00%
61-8-01-6-0001-3010	Reg Full-time Salaries & Wages	69,426	80,568	-14%	80,568	0	0.00%
61-8-01-6-0000-3011	Reg Part-time Salaries & Wages	246,370	362,725	-32%	362,725	0	0.00%
61-8-01-6-0000-3090	O/T	4,230	4,500	-6%	4,500	0	0.00%
61-8-01-6-0000-3120	All Statutory Benefits	29,787	18,567	60%	18,567	0	0.00%
61-8-01-6-0001-3120	All Statutory Benefits	5,189	6,254	-17%	6,254	0	0.00%
61-8-01-6-0000-3130	All Employer Benefits	19,504	22,489	-13%	22,489	0	0.00%
61-8-01-6-0001-3130	All Employer Benefits	8,491	10,600	-20%	10,600	0	0.00%
61-8-01-6-0000-4020	Training, Workshops, Exam Fees	0	2,000	-100%	2,000	0	0.00%
61-8-01-6-0000-4022	Professional Development	1,350	1,500	-10%	1,500	0	0.00%
61-8-01-6-0000-4023	Memberships	198	1,000	-80%	1,000	0	0.00%
61-8-01-6-0000-4040	Legal Fees	0	2,000	-100%	2,000	0	0.00%
61-8-01-6-0000-4042	Audit Fees & Expenses	0	600	-100%	600	0	0.00%
61-8-01-6-0000-4051	Advertising, Marketing & Prom.	0	5,000	-100%	5,000	0	0.00%
61-8-01-6-0000-4246	Adult Day Cable	2,450	4,000	-39%	4,000	0	0.00%
61-8-01-6-0000-4249	Telephone Services	730	1,000	-27%	1,000	0	0.00%
61-8-01-6-0000-4280	Staff Mileage	3,921	8,700	-55%	8,700	0	0.00%
61-8-01-6-0000-5010	Program Supplies	23,416	14,000	67%	14,000	0	0.00%
61-8-01-6-0000-5011	Office Supplies	0	1,500	-100%	1,500	0	0.00%
61-8-01-6-0000-5016	Equipment Purchases and Maintenance	3,764	6,000	-37%	6,000	0	0.00%
61-8-01-6-0000-5026	Uniforms/Supply	0	1,900	-100%	1,900	0	0.00%
61-8-01-6-0000-4059	Allocated Administration	0	9,000	-100%	9,000	0	0.00%
61-8-01-6-0000-4065	ADP Computer Fees	1,009	1,000	1%	1,000	0	0.00%
61-8-01-6-0000-4075	Contracted Services-Food	6,641	33,000	-80%	33,000	0	0.00%
61-8-01-6-0000-3039	Shift Premium	0	1,000	-100%	1,000	0	0.00%
61-8-01-6-0002-4061	Contracted Services - Wages	14,900	0	0%	0	0	0.00%
61-8-01-6-0000-4057	Transportation	1,075	6,000	-82%	6,000	0	0.00%
61-8-01-6-0003-4057	Transportation	1,994	0	0%	0	0	0.00%
61-8-01-6-0000-3135	Omers	17,498	21,748	-20%	21,748	0	0.00%
61-8-01-6-0001-3135	Omers	7,316	10,154	-28%	10,154	0	0.00%
61-8-01-6-0000-4076	Raw Food Costs	929	1,500	-38%	1,500	0	0.00%
61-8-01-6-0002-4062	Contracted Services - Benefits	4,153	0	0%	0	0	0.00%
61-8-01-6-0000-4077	Entertainment	2,478	9,000	-72%	9,000	0	0.00%
TOTAL EXPENSES		588,939	792,305	-26%	792,305	0	0.00%
TOTAL ADULT DAY PROGRAM		23,762	0	0%	0	0	0.00%

DESCRIPTION		2020 Oct. YTD	2020 BUDGET	VAR %	2021 BUDGET	2020/2021 CHANGE (\$)	2020/2021 CHANGE (%)
ANCILLARY SERVICES							
REVENUE							
61-8-01-7-0001-9515	Transportation	509	0	0%	0	0	0.00%
61-8-01-7-0003-9515	Hairdresser/Barber	15,878	0	0%	0	0	0.00%
	TOTAL REVENUE	16,387	0	0%	0	0	0.00%
EXPENSES							
61-8-01-7-0003-6310	Hairdressing/Barber Service	19,393	0	0%	0	0	0.00%
61-8-01-7-0005-5016	High Intensity Supplies	4,107	0	0%	0	0	0.00%
	TOTAL EXPENSES	23,500	0	0%	0	0	0.00%
	TOTAL ANCILLARY SERVICES	7,113	0	0%	0	0	0.00%
BUILDING							
REVENUE							
61-8-01-8-0000-9516	Misc. Recoveries	25,902	1,000	2490%	1,000	0	0.00%
	TOTAL REVENUE	25,902	1,000	2490%	1,000	0	0.00%
EXPENSES							
61-8-01-8-0000-3010	Reg Full-time Wages	208,442	239,708	-13%	243,086	3,378	1.41%
61-8-01-8-0000-3011	Part Time Salaries	16,074	15,504	4%	18,251	2,747	17.72%
61-8-01-8-0000-3039	Shift Premium	1,826	200	813%	200	0	0.00%
61-8-01-8-0000-3090	All Overtime/Stat Pay	1,479	1,500	-1%	1,500	0	0.00%
61-8-01-8-0000-3120	All Statutory Benefits	17,041	19,262	-12%	18,251	-1,011	-5.25%
61-8-01-8-0000-3130	All Employer Benefits	25,787	30,531	-16%	32,367	1,836	6.01%
61-8-01-8-0000-3135	Omers	21,861	26,206	-17%	25,257	-949	-3.62%
61-8-01-8-0000-4063	Contracted Garbage Collection	10,960	15,500	-29%	16,000	500	3.23%
61-8-01-8-0000-4075	Contracted Services	135,862	90,000	51%	90,000	0	0.00%
61-8-01-8-0000-4141	Building Maintenance/Repair	19,091	20,500	-7%	20,500	0	0.00%
61-8-01-8-0000-4246	Cable TV	4,239	6,000	-29%	6,000	0	0.00%
61-8-01-8-0000-4249	Telephone Expenses	4,967	750	562%	750	0	0.00%
61-8-01-8-0000-4280	Staff Mileage	0	400	-100%	400	0	0.00%
61-8-01-8-0000-5010	Donation Purchases	130	0	0%	0	0	0.00%
61-8-01-8-0000-5015	Building Maint Supplies	19,913	18,700	6%	19,100	400	2.14%
61-8-01-8-0000-5017	Equipment Maint/Repair Supply	28,492	56,500	-50%	57,000	500	0.88%
61-8-01-8-0000-5026	Uniforms/Supply	300	925	-68%	925	0	0.00%
61-8-01-8-0000-5410	Electricity (Hydro)	118,438	174,000	-32%	174,000	0	0.00%
61-8-01-8-0000-5415	Water	44,464	44,900	-1%	44,900	0	0.00%
61-8-01-8-0000-5421	Natural gas - heating	51,565	83,000	-38%	83,000	0	0.00%
61-8-01-8-0000-5510	Books & Subscriptions	150	150	0%	150	0	0.00%
61-8-01-8-0000-6130	Tools & Equipment Replacement	1,836	1,500	22%	1,500	0	0.00%
61-8-01-8-0000-7045	ADP Building Distribution	-15,000	-20,000	-25%	-20,000	0	0.00%
	TOTAL EXPENSES	717,917	825,736	-13%	833,137	7,401	0.90%
	TOTAL BUILDING	692,015	824,736	-16%	832,137	7,401	0.90%
MAJOR MAINTENANCE							
EXPENSES							
61-8-01-8-0010-4075	Contracted Services	20,318	50,000	-59%	50,000	0	0.00%
	TOTAL MAJOR MAINTENANCE	20,318	50,000	-59%	50,000	0	0.00%
	TOTAL BUILDING/MAJOR	712,333	874,736	-19%	882,137	7,401	0.85%
	TOTAL S.S. - VALLEYVIEW	1,412,521	2,478,737	-43%	2,599,423	120,686	4.87%

The Corporation of the City of St. Thomas
2021 Approved Capital Budget

Page No.	Department	Division	Project	Estimated Total Cost	Previously Approved	Reserves & Reserve Fund	Fund	Grants & Recoveries	Development Charges	Water Rates	Sewer Rates	Debt or Future Tax Levy	2021 Tax Levy
1	Environmental Services	Fleet	Vehicle & Equipment Replacement	\$ 750,000						\$ 136,550	\$ 136,550		\$ 476,900
2	Environmental Services	Fleet	Electric Light Duty SUV's	120,000						50,000	50,000		20,000
3	Environmental Services	Fleet	Electric Light Duty Vehicle	50,000									50,000
4	Environmental Services	Roads	Annual Road Rehabilitation	2,000,000		2,000,000	Federal Gas Tax						
5	Environmental Services	Roads	Complete Streets	6,800,000		2,750,000	Federal Gas Tax & OCIF		450,000	1,400,000	2,200,000		-
6	Environmental Services	Roads	Fairview Ave- Elm St to Southdale Line	10,800,000	300,000				7,500,000	1,700,000	800,000		500,000
7	Parks Rec & Prop Maint	Property	City Hall- Slate Roof Repairs	677,000	61,630			615,370					-
8	Police	Police	Next Generaltion 9-1-1 System	135,000									135,000
9	Police	Police	Service Pistols	80,000									80,000
10-13	Fire Services	Fire	30m Ladder Truck with Rescue Platform	1,800,000		474,900	Infrastructure Renewal						1,325,100
14-19	Fire Services	Fire	NG 911 Migration	270,000									270,000
20	Parks Rec & Prop Maint	Parks	Annual Sports Field Maintenance- Athletic & Cowan Park Soccer field renovations	200,000									200,000
21	Parks Rec & Prop Maint	Parks	Annual Playground Replacement- Pinafore Pk	400,000	200,000								200,000
22	Parks Rec & Prop Maint	Parks	Annual Trail Dev- Applewood & Greeway Pk Connect to Residential Path	200,000									200,000
23	Parks Rec & Prop Maint	Recreation	Jaycee Pool- Parking Lot & Landscape Improvements	175,000									175,000
24	Parks Rec & Prop Maint	Property	Seniors Centre- Replace 3 HVAC Units	130,000									130,000
25	Parks Rec & Prop Maint	Recreation	JTCC- Evaporative Condenser Replacement	175,000									175,000
26-27	Parks Rec & Prop Maint	Property	Council Chamber Renovations	358,000				358,000					
28	Environmental Services	Fleet	Street Sweeper	400,000					400,000				
29	Environmental Services	Pollution	Biosolids Rooftop Odour Control Unit	750,000							750,000		
30	Environmental Services	Pollution	Evaluation & Expansion of Wastewater Storage Facilities	2,989,621				2,040,077			949,544		
31	Environmental Services	Wastewater	Burwell Pumping Station- Generator & Electrical Design RFP	100,000							100,000		
32	Environmental Services	Wastewater	Northwest Area 1- Sanitary Servicing- Class EA & Detailed Design	600,000					600,000				
33	Environmental Services	Development	Edgeware Line Employment Lands Servicing- Phase 1	4,500,000		4,200,000	Industrial Land Servicing Reserves		300,000				
34	Environmental Services	Water	Annual Watermain Trenchless Rehab Program	2,900,000						2,900,000			
35	Library	Library	Library Courtyard	350,000		350,000	Trust Funds						
36	Parks Rec & Prop Maint	Property	425-483 Elm St- New Backyard Stormwater Drain System	150,000							150,000		
37	Valleyview	Valleyview	Resident Lift System	165,000									165,000
38	Valleyview	Valleyview	Courtyard Expansion- CP Place	175,000		175,000	Counsel Estate						
39	Valleyview	Valleyview	Walkway Restoration	72,000		72,000	Counsel Estate						
40	Corporate	Corporate	Westlake-Evans Civic Park	2,100,000		71,200	Infrastructure Renewal	2,028,800					
41	Fire Services	Fire	Fire Station 1 Renovations	50,000		50,000	Infrastructure Renewal						
42	Valleyview	Valleyview	Painting & Restoration	60,000		60,000	Infrastructure Renewal						
	Treasury	IT	Information Technology upgrades and projects	173,000									173,000
			2020 Tax Deferral - SCBA	295,000									295,000
				\$ 40,949,621	\$ 561,630	\$ 10,203,100		\$ 5,042,247	\$ 9,250,000	\$ 6,186,550	\$ 5,136,094	\$ -	\$ 4,570,000