



Corporation of the
City of St. Thomas

Report No.

File No.

Directed to: Mayor Joe Preston and Members of City Council

Meeting Date: 1/07/19
Date
Authored: 12/17/18

Department:

Attachment:

Prepared By: David G. Aristone, Director of Finance and City Treasurer

2019 Proposed Operating and Capital Budgets

Subject: Introduction of 2019 Proposed Operating and Capital Budgets

Property Tax Impact

I am pleased to present Council with the Proposed 2019 Operating and Capital Budget, following review by City Administration.

The proposed 2019 Adjusted Levy reflects a 1.8% increase. To arrive at this figure, the following has been taken into account:

- 1) The 2019 Draft Budget Binder as presented requires a municipal tax levy increase of 4.63 percent. A one percent change in the municipal tax levy equals to \$523,607.
- 2) Each year when the Assessment Roll is returned in December it includes assessment growth for the current year. For 2019 there is an additional 89.4 million in assessment growth. Of this total 70 million is from the residential category which makes up 78% of the growth. This additional assessment equates to an additional \$1.48 million in property taxes in 2019 using the 2018 tax rates.

Therefore the Levy increase in the attached 2018 Proposed Operating Budget is summarized as follows:

| Description | Amount | % |
|--|--------------|------|
| 2019 Proposed Levy | \$54,784,991 | |
| 2018 Actual Levy | 52,360,691 | |
| 2019 Levy Increase | 2,424,300 | 4.63 |
| Less: 2019 Additional Growth Related Taxes | 1,483,453 | 2.83 |
| 2019 Adjusted Levy Increase | \$ 940,847 | 1.80 |

On a four year cycle MPAC reassesses every property in the City for assessment purposes. The last cycle started in 2017 and ends in 2020. During the four year cycle assessment increases are implemented by 25% each year, and assessment decreases are implemented immediately. During the four year phase-in property taxes can shift between property classes due to differing assessment increases. Generally for the 2017 to 2020 assessment cycle there will be a shift of property taxes from the commercial and industrial classes to the residential classes. This occurs approximately by 1.7% per year.

The past years there has also been Education Tax Room created whereby the City could increase the tax levy by this amount and not impact the overall amount raised from taxpayers. The **new Provincial Government has not determined it's policy** on education tax rates, therefore we do not know if there will be Education Tax Room for 2019 at this time. For reference the 2018 Education Tax Room equated to \$394,872.

Capital Budget Commentary

The binder includes a summary spreadsheet of the proposed capital projects and supporting detailed project sheets that total **\$23,458,000** in proposed expenditures **(Actual 2018 - \$34,860,062)**.

The proposed sources of funding to support such capital expenditures as follows:

| Funding Source | \$ |
|----------------------------------|-------------------|
| 2019 Property Tax Levy | 4,070,000 |
| Water Reserve | 3,834,000 |
| Sanitary and Storm Sewer Reserve | 6,134,000 |
| Development Charges Reserve Fund | 5,190,000 |
| Debt Financing | 100,000 |
| Federal Gas Tax Reserve | 2,450,000 |
| Main Street Revitalization Grant | 64,000 |
| Other Reserves and Trust Funds | 1,210,000 |
| Previously Approved Funds | 366,000 |
| Other | 40,000 |
| Total Sources of Funding | 23,458,000 |

The City continues to have an infrastructure deficit that must be addressed. Our Asset Management Plan has been developed to provide increases in property tax supported capital funding. The Capital Forecast provided in the Budget Binder provides a reasonable plan for the next ten years.

2019 Proposed Capital Budget Summary and Detail Sheets

The summary sheet outlines the 2019 Capital Projects submitted by City Departments:

1. The projects recommended are distinguished within the top portion.
2. Projects not recommended are noted in the lower portion.
3. If the project has a reference number in the Strategic Plan Goal column then refer to the Strategic Plan tab for specific information on that objective.

Detailed capital project data sheets are provided for all capital projects outlined on the 2019 Proposed Capital Budget Summary.

Operating Budget Commentary

The 2018 year end and audit process is not yet complete. Therefore the 2018 Actual YTD column, in the Proposed 2019 Operating Budget, reflects the actual results to November 30, 2018.

The September 30, 2018 budget monitoring report predicted a 2018 operating surplus of \$20,000.

The following chart outlines some of the financial pressures on the 2019 Operating Budget:

| Description | Amount | Comments |
|---------------------------|-------------|--|
| Mayor and Council | \$28,000 | Addition of 8 th Councillor |
| Corporate Administration | 70,000 | Management and Strategic Studies |
| Clerks | 76,000 | 1 FTE and Contract Services Records Mgmt |
| Additional Capital Levy | 650,000 | Addition to provide for Infrastructure deficit |
| Treasury | 76,000 | 1 FTE in Information Technology |
| Police | 280,000 | 4 FTE's added to compliment |
| Parks & Forestry | 211,000 | 4 FTE's STORC and storm sewer costs |
| Property Management | 129,000 | 1 FTE and Wellington Block |
| Planning | 28,000 | CIP Study |
| Waste Management | 120,000 | Contract CPI & Household count increases |
| Corporate wide wage costs | 756,300 | Contract, Pay Equity & Job Evaluation Adjmts |
| Total | \$2,424,300 | Equates to a 4.63% increase |

Grant to St. Thomas Elgin General Hospital

The 2019 Operating Budget provides \$350,000 for the seventh **year of Council's ten year** commitment to the Hospital Foundation.

Grants and Financial Contributions to Community Organizations

Council has directed that ½ of one percent of the 2018 Levy or \$261,800 be include in the draft 2019 budget for grants to outside community groups.

Other Considerations

The 2019 Proposed Operating Budget provides a 3% increase to the funding support, for the St. Thomas-Elgin Health Unit. The 2019 Budget for the Health Unit is not available as yet. Health Unit staff recommend this is an appropriate post merger increase.

The amounts for Conservation Authority levies for 2019 are estimates based upon discussions with Authority staff.

In conclusion, the budget generally preserves existing service levels to the public, is fiscally responsible and maintains **the City's competitive position.**

Respectfully submitted,



David G. Aristone, CPA, CA
Director of Finance and City Treasurer

| ID No. | Description | Value | Trend | Annual Funding Surplus (Deficit) | Infrastructure Gap |
|--------|---------------------------|----------|-------|----------------------------------|--------------------|
| 1 | Bridges & Culverts | \$56M | ↑ | \$160k | \$2M |
| 2 | Sanitary Sewers | \$141M | ↑ | \$980k | \$9M |
| 3 | Fleet | \$16M | ↓ | (\$820k) | \$1M |
| 4 | Pumping Stations | \$13M | ↑ | (\$110k) | \$ - |
| 5 | Roads | \$301M | ↔ | (\$160k) | \$7M |
| 6 | Storm Ponds | \$6M | ↓ | (\$210k) | \$ - |
| 7 | Storm Sewers | \$129M | ↔ | \$2M | \$2M |
| 8 | Street Lights | \$12M | ↔ | (\$100k) | \$2M |
| 9 | Traffic Signals | \$8M | ↑ | (\$180k) | \$1M |
| 10 | Pollution Control Plant | \$90M | ↔ | (\$1M) | \$1M |
| 11 | Water | \$149M | ↑ | \$2M | \$7M |
| 12 | Outdoor Sports Facilities | \$13M | ↑ | \$4M | \$400k |
| 13 | Playgrounds | \$5M | ↑ | (\$50k) | \$400k |
| 14 | City Owned Buildings | \$185M | ↔ | (\$2M) | \$2M |
| 15 | Housing Corp. Properties | \$90M | ↑ | (\$160k) | \$400k |
| TOTALS | | \$1,214M | | \$4M | \$35M |

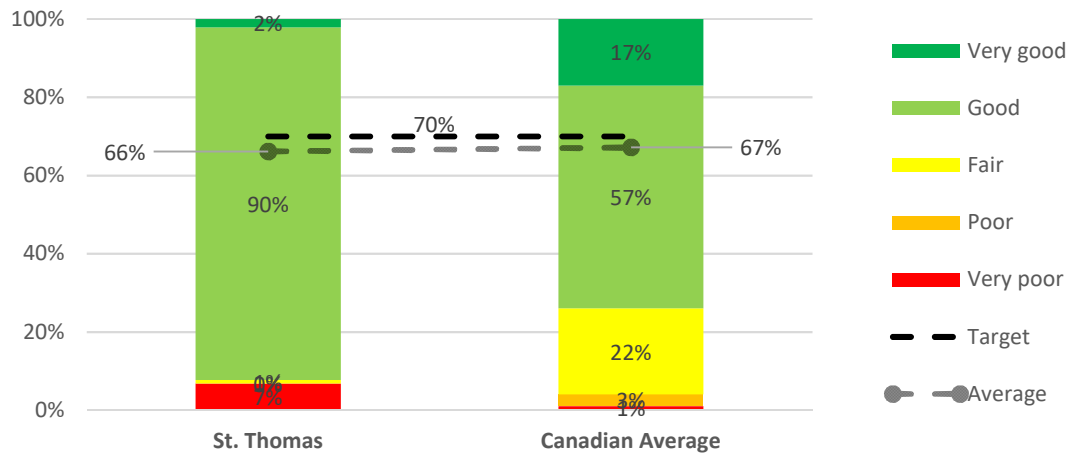
Bridges & Large Culverts

Asset Report Card - ID No. 1



13 Bridges & 9 Large Culverts - \$56,000,000 (\$3230/household)

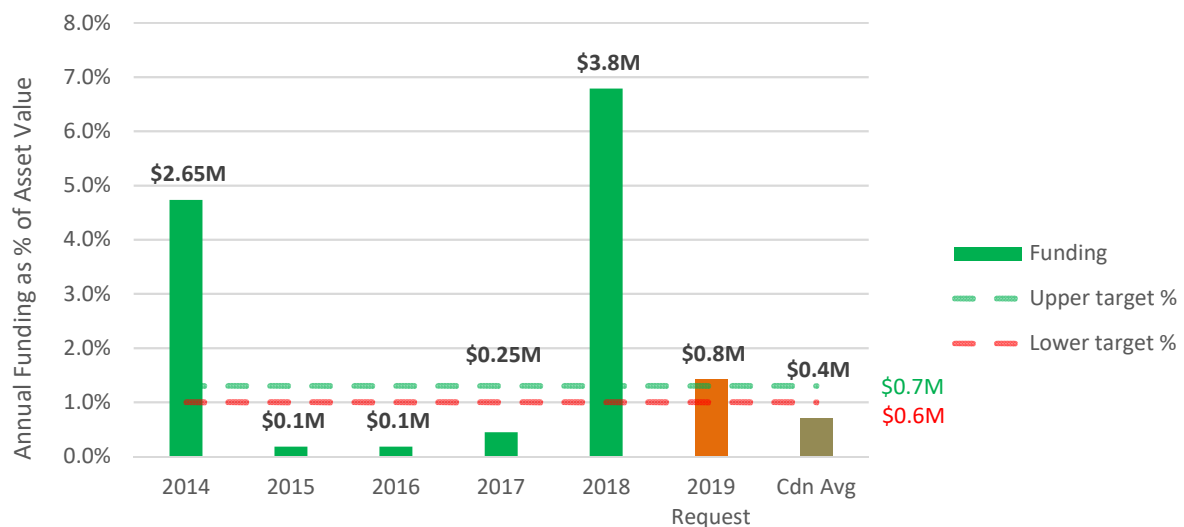
Asset Condition 0-100



Condition Trend

| 2014 | 2015 | 2016 | 2017 | 2018 | Target | Trend |
|------|------|------|------|------|--------|-------|
| 60 | 61 | 61 | 61 | 65 | 70 | ↑ |

Funding (5 Year Historical)



Infrastructure Gap - \$2,000,000 (\$115/household)

Annual Funding Surplus - \$160,000 (\$9/household)

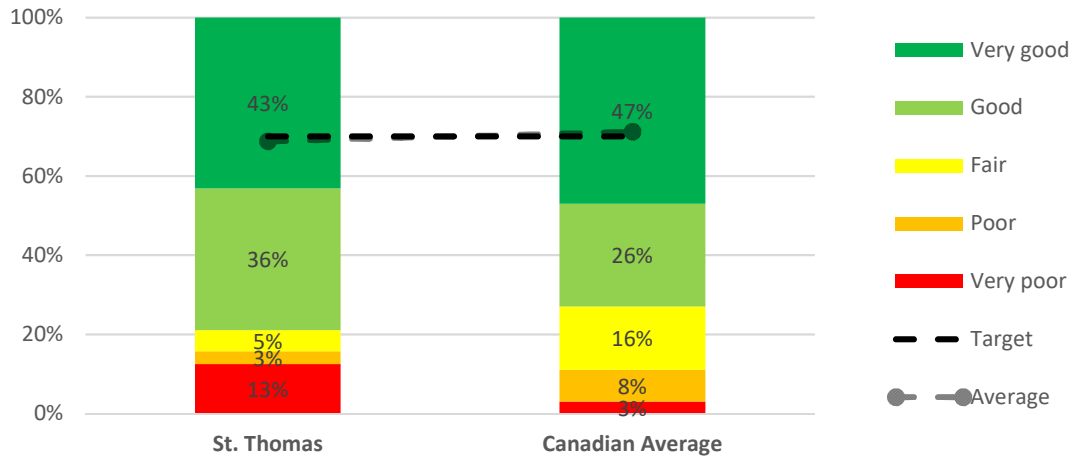
Sanitary Sewers

Asset Report Card - ID No. 2



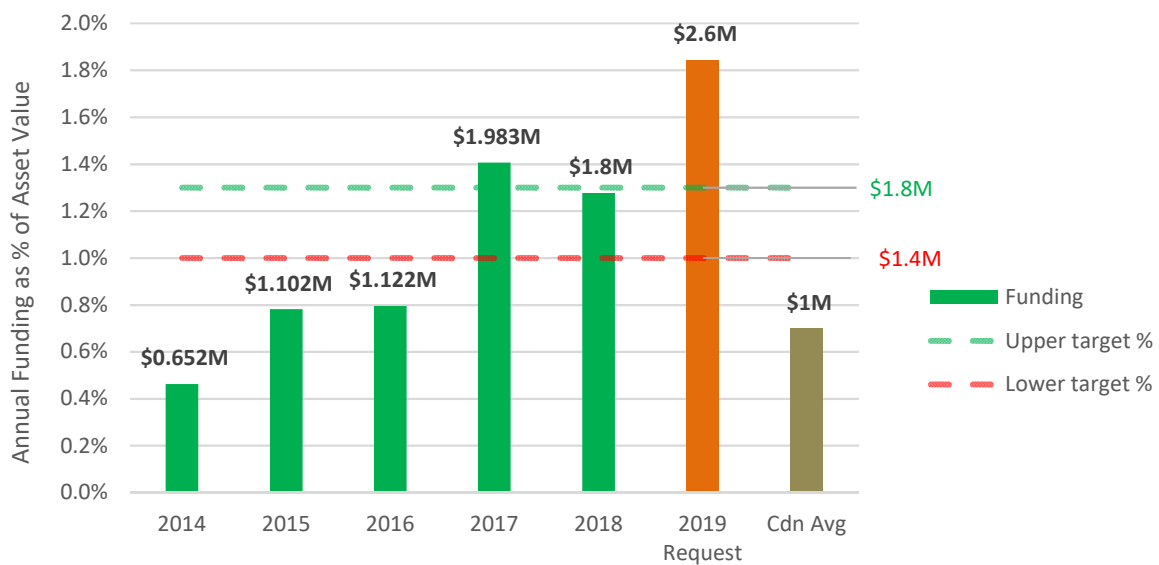
208 kilometres - \$141,000,000 (\$8130/household)

Asset Condition 0-100



| Condition Trend | | | | |
|-----------------|------|------|--------|-------|
| 2016 | 2017 | 2018 | Target | Trend |
| 69 | 68 | 69 | 70 | ↑ |

Funding (5 Year Historical)



Infrastructure Gap - \$9,170,000 (\$529/household)

Annual Funding Surplus - \$980,000 (\$57/household)

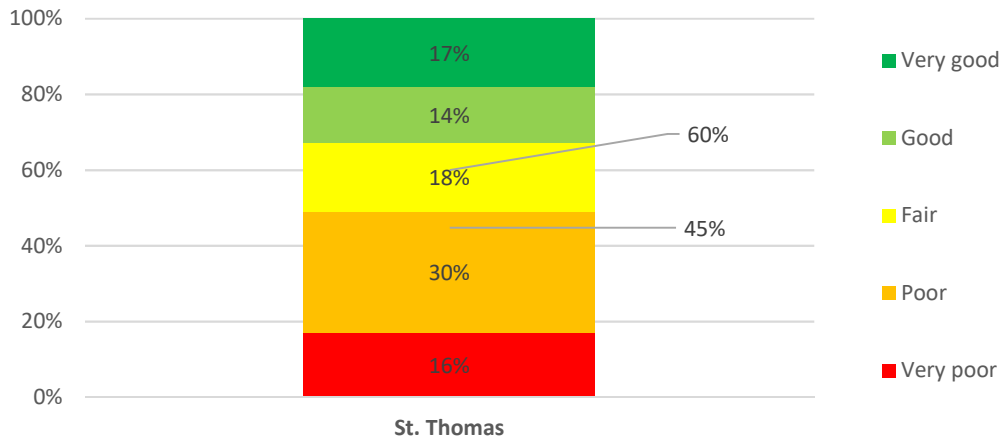
Fleet

Asset Report Card - ID No. 3



92 Vehicles & 46 Pieces of Equipment - \$16,000,000 (\$920/household)

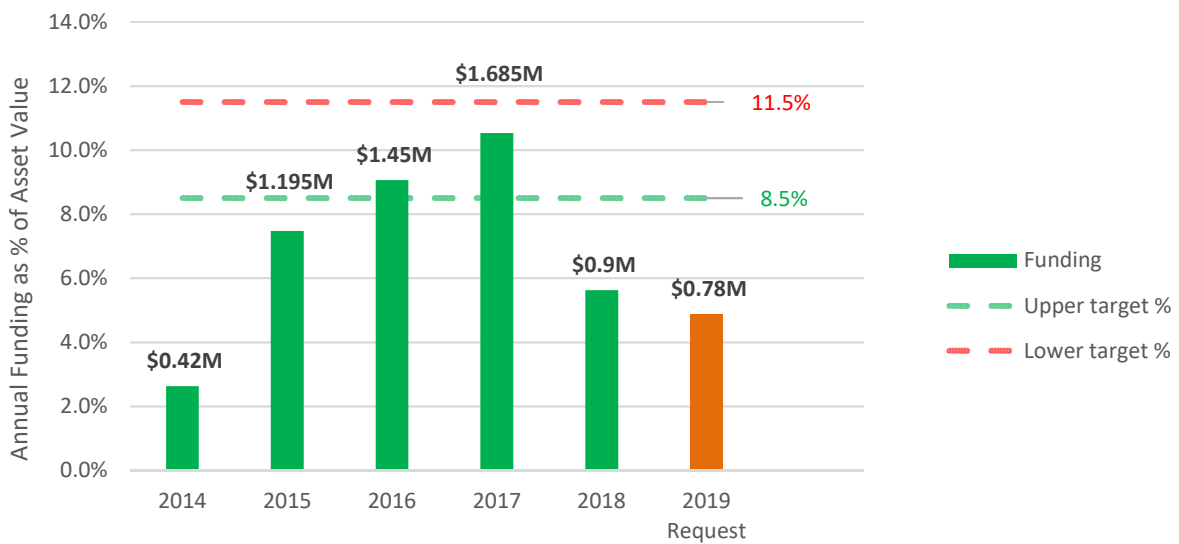
Asset Condition 0-100



Condition Trend

| 2016 | 2017 | 2018 | Target | Trend |
|------|------|------|--------|-------|
| 61 | 49 | 45 | 60 | ↓ |

Funding (5 Year Historical)



Infrastructure Gap - \$1,311,000 (\$76/household)

Annual Funding Deficit - -\$820,000 (\$-47/household)

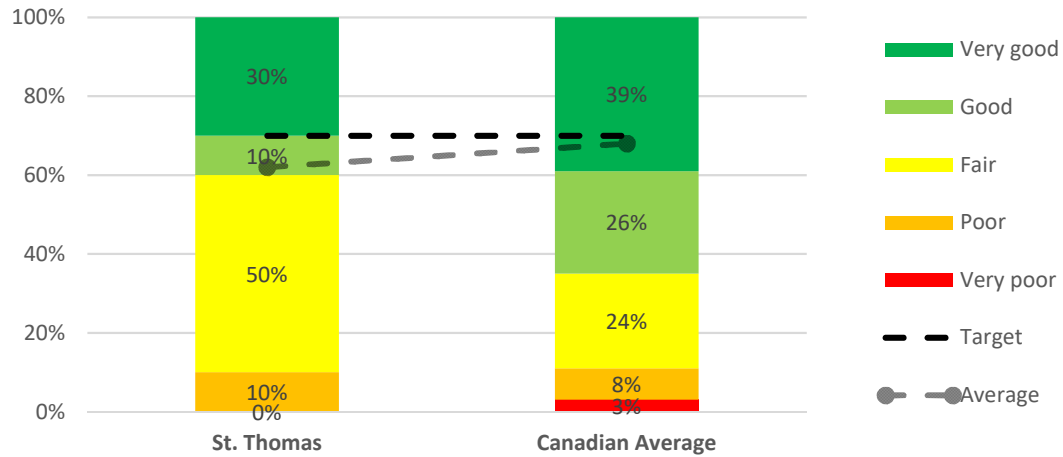
Pumping Station

Asset Report Card - ID No. 4



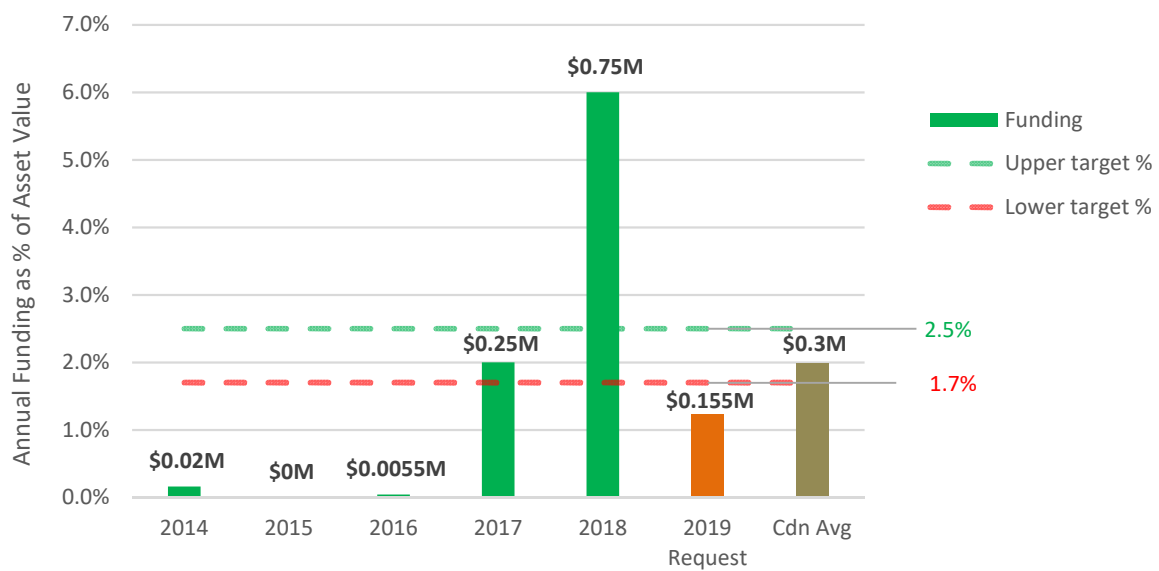
10 pumping stations - \$12,500,000 (\$830/household)

Asset Condition 0-100



| Condition Trend | | | | |
|-----------------|------|------|--------|-------|
| 2016 | 2017 | 2018 | Target | Trend |
| 54 | 54 | 62 | 70 | ↑ |

Funding (5 Year Historical)



Infrastructure Gap - \$ (\$0/household)

Annual Funding Deficit - \$110,000 (\$7/household)

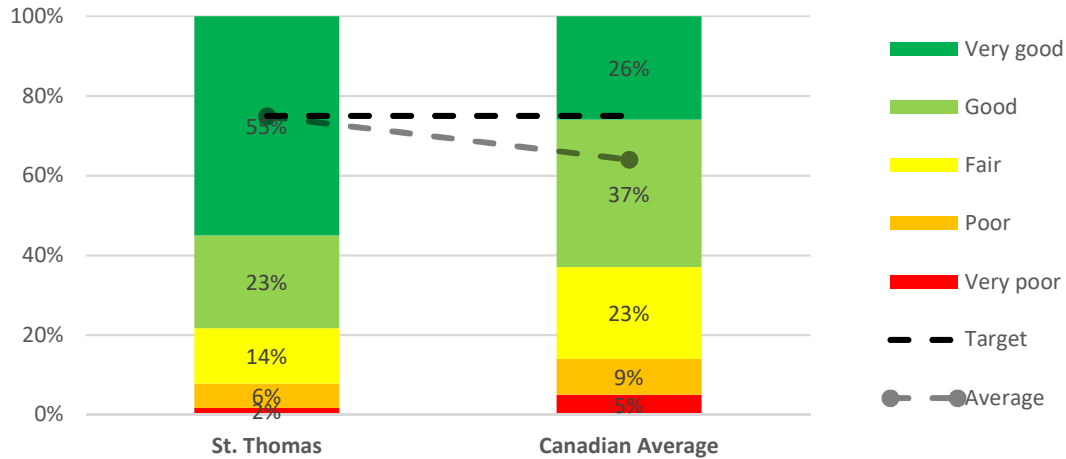
Roads

Asset Report Card - ID No. 5



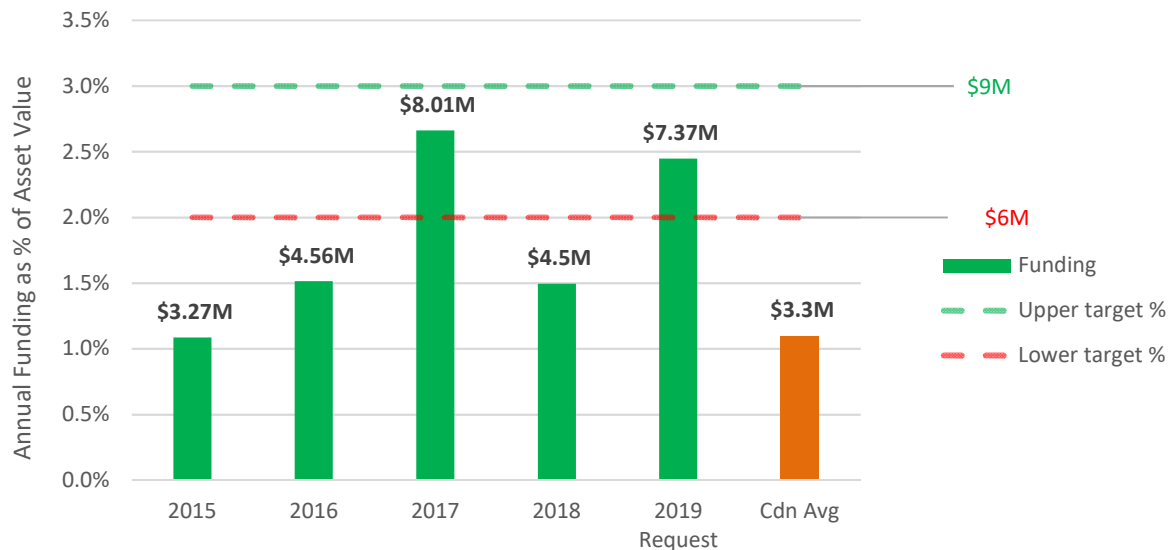
480 kilometres - \$301,000,000 (\$17350/household)

Asset Condition 0-100



| Condition Trend | | | | | | |
|-----------------|------|------|------|------|--------|-------|
| 2014 | 2015 | 2016 | 2017 | 2018 | Target | Trend |
| 80 | 78 | 76 | 75 | 75 | 75 | ↔ |

Funding (5 Year Historical)



Infrastructure Gap - \$7,300,000 (\$421/household)

Annual Funding Deficit - -\$160,000 (\$-9/household)

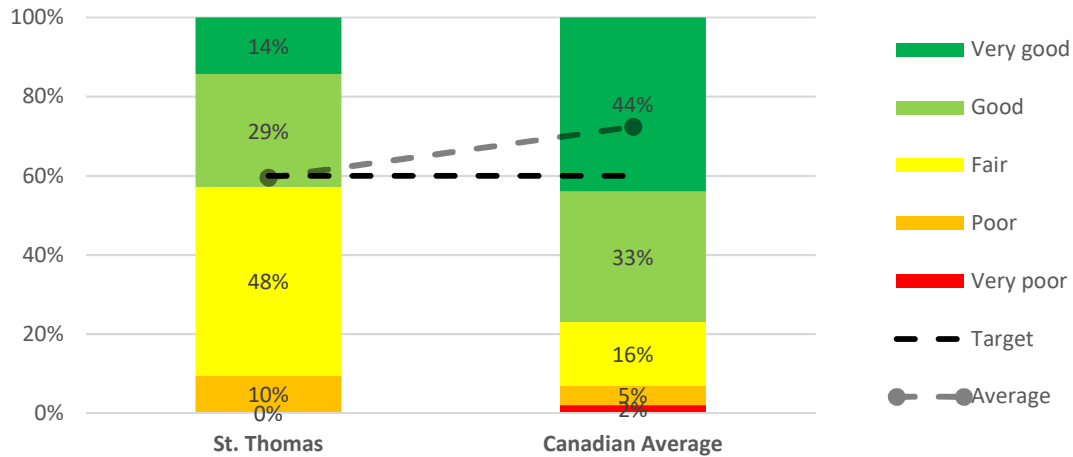
Storm Management Ponds

Asset Report Car - ID No. 6



21 Stormwater Management Ponds - \$6,000,000 (\$350/household)

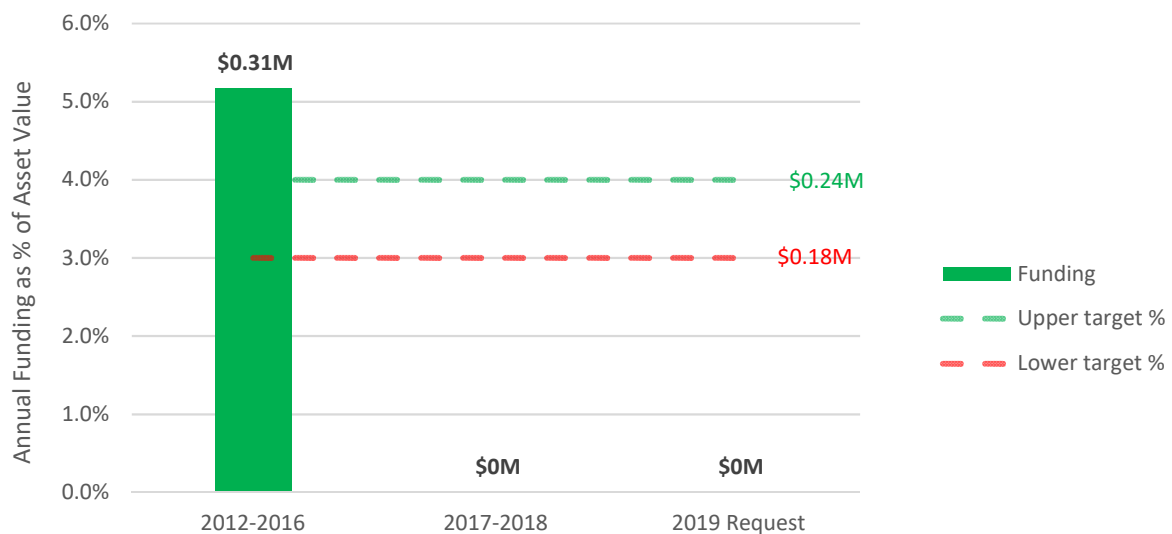
Asset Condition 0-100



Condition Trend

| 2016 | 2017 | 2018 | Target | Trend |
|------|------|------|--------|-------|
| 61 | 61 | 60 | 60 | ↓ |

Funding (5 Year Historical)



Infrastructure Gap - \$ (\$0/household)

Annual Funding Deficit - -\$210,000 (\$-12/household)

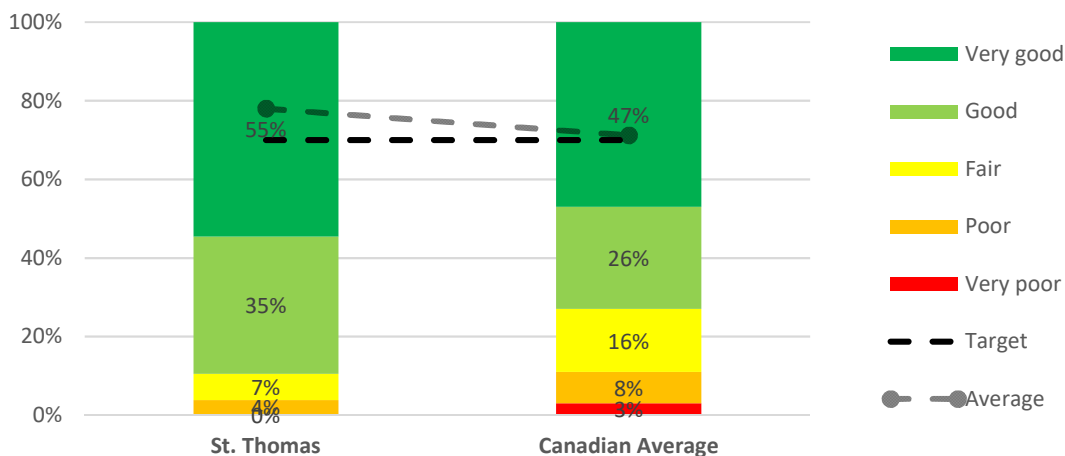
Storm Sewers

Asset Report Card - ID No. 7



208 kilometres - \$129,000,000 (\$7440/household)

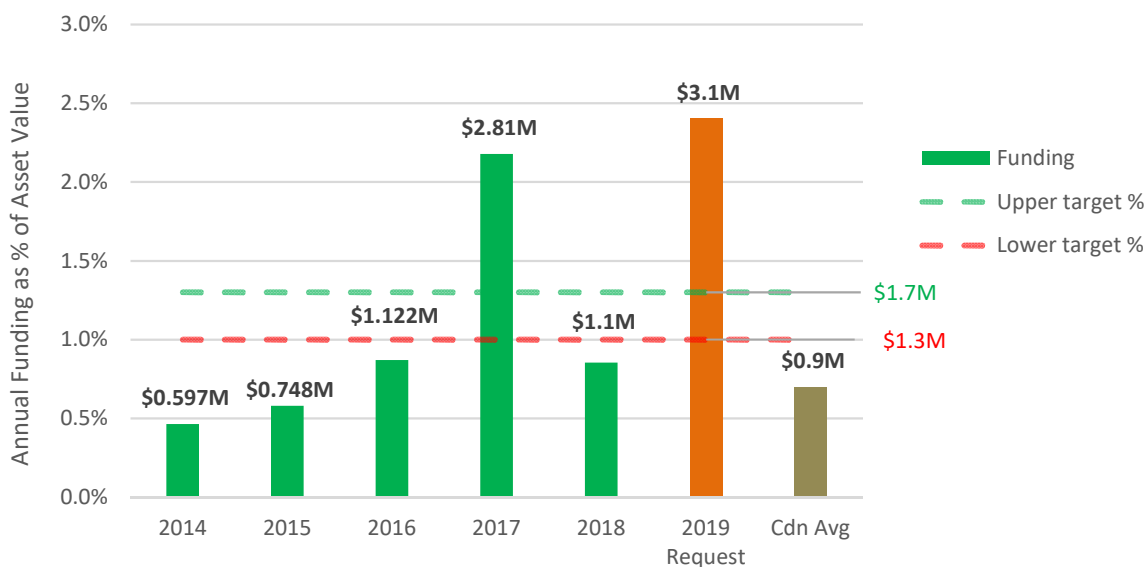
Asset Condition 0-100



Condition Trend

| 2016 | 2017 | 2018 | Target | Trend |
|------|------|------|--------|-------|
| 78 | 78 | 78 | 70 | ↔ |

Funding (5 Year Historical)



Infrastructure Gap - \$2,580,000 (\$149/household)

Annual Funding Surplus - \$1,620,000 (\$93/household)

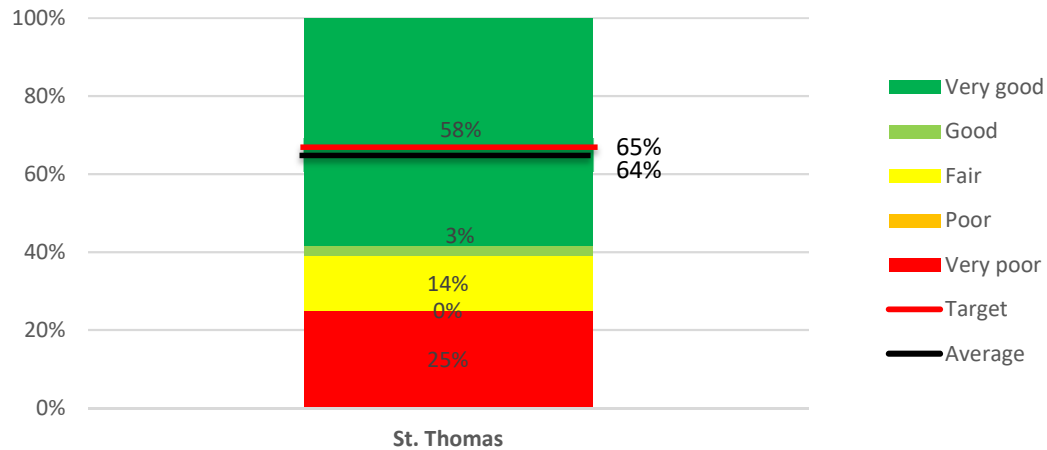
Streetlights

Asset Report Card - ID No. 8



4830 Streetlights & 2055 Poles - \$12,400,000 (\$710/household)

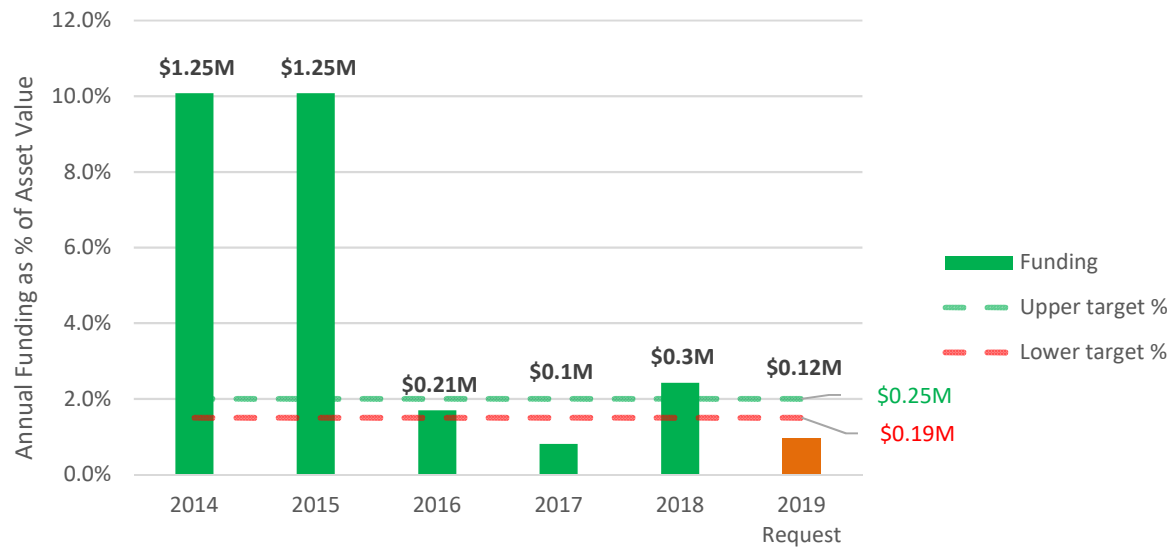
Asset Condition 0-100



Condition Trend

| 2016 | 2017 | 2018 | Target | Trend |
|------|------|------|--------|-------|
| 64 | 64 | 64 | 65 | ↔ |

Funding (5 Year Historical)



Infrastructure Gap - \$1,550,000 (\$89/household)

Annual Funding Deficit - -\$100,000 (\$-6/household)

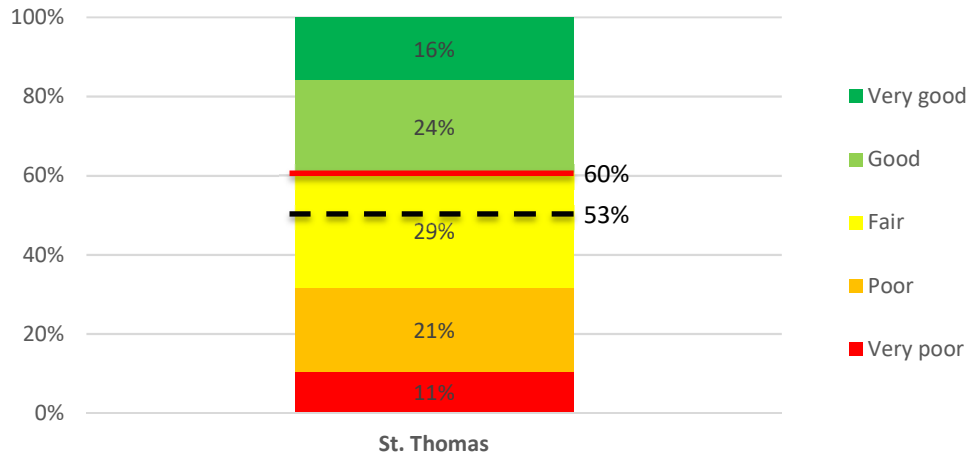
Traffic Signals

Asset Report Card - ID No. 9



38 Traffic Signals - \$7,600,000 (\$440/household)

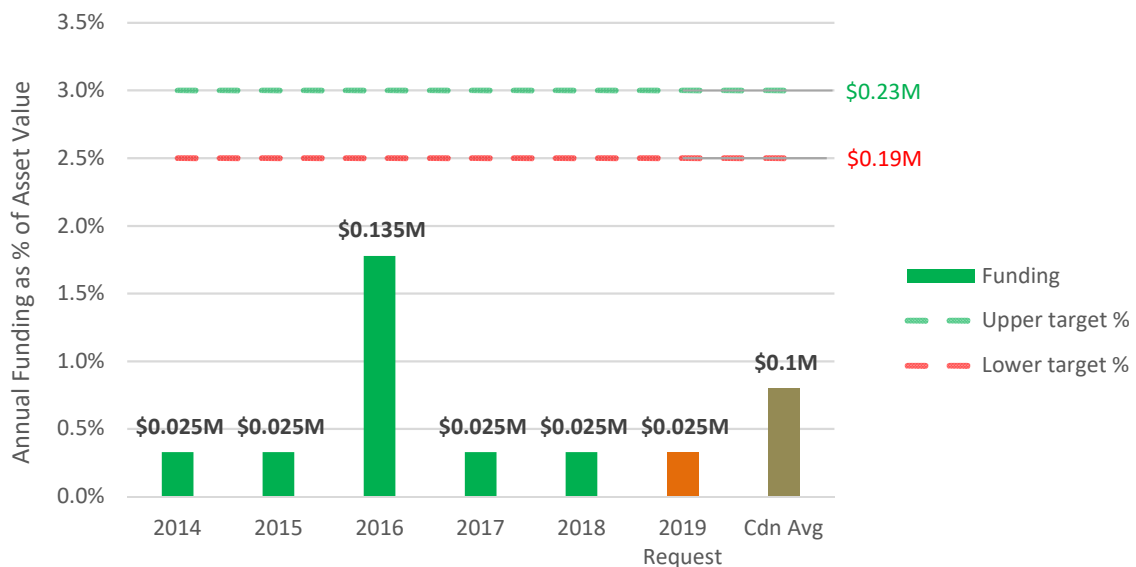
Asset Condition 0-100



Condition Trend

| 2016 | 2017 | 2018 | Target | Trend |
|------|------|------|--------|-------|
| 52 | 52 | 53 | 60 | ↑ |

Funding (5 Year Historical)



Infrastructure Gap - \$700,000 (\$40/household)

Annual Funding Deficit - -\$180,000 (\$-10/household)

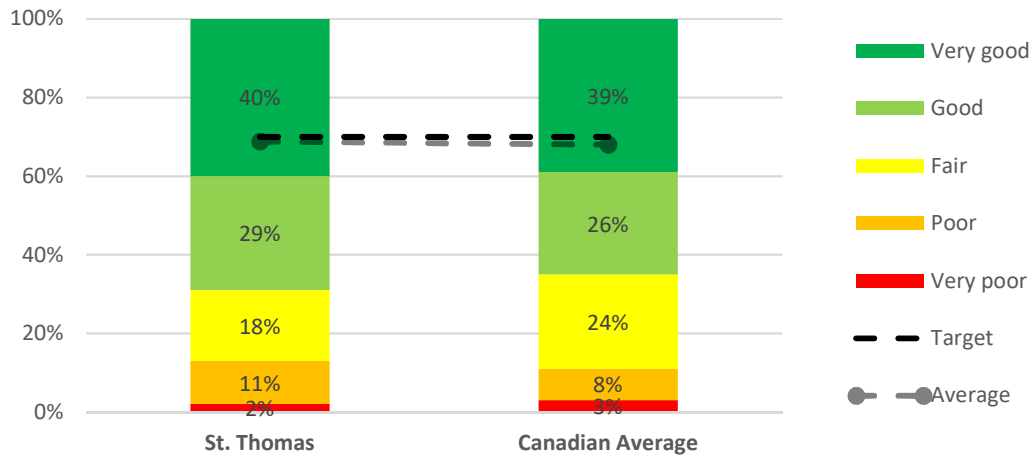
Pollution Control Plant

Asset Report Card - ID No. 10



Pollution Control Plant - \$90,000,000 (\$5190/household)

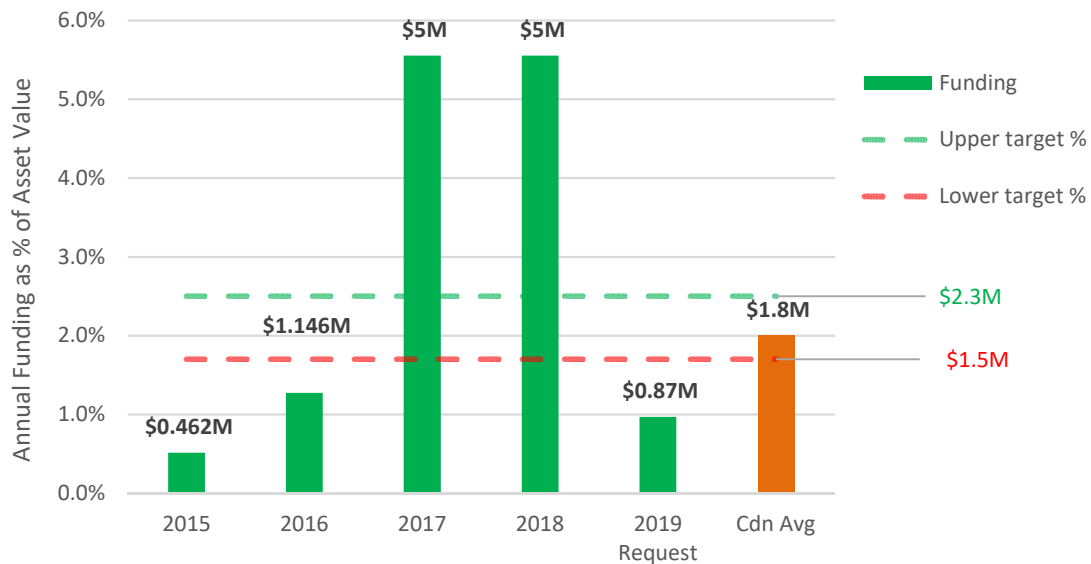
Asset Condition 0-100



Condition Trend

| 2016 | 2017 | 2018 | Target | Trend |
|------|------|------|--------|-------|
| 69 | 69 | 69 | 70 | ↔ |

Funding (5 Year Historical)



Infrastructure Gap - \$900,000 (\$52/household)

Annual Funding Deficit - -\$1,020,000 (\$-59/household)

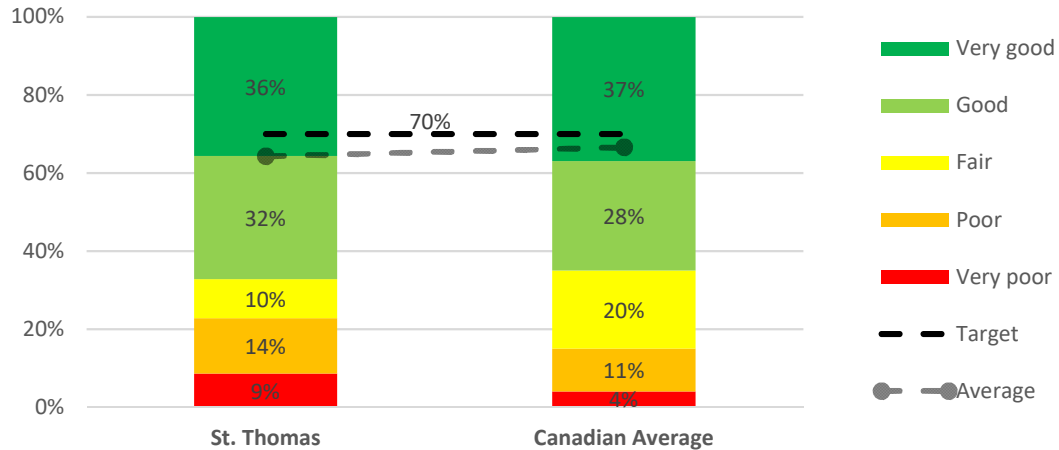
Watermain

Asset Report Card - ID No. 11



239000 - \$149,000,000 (\$8590/household)

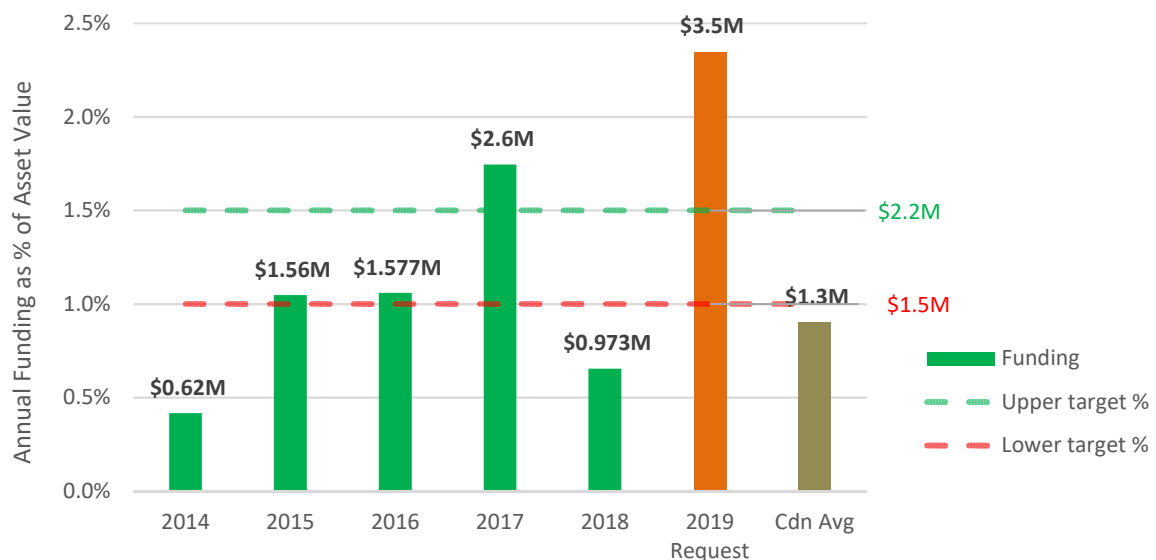
Asset Condition 0-100



Condition Trend

| 2016 | 2017 | 2018 | Target | Trend |
|------|------|------|--------|-------|
| 68 | 62 | 64 | 70 | ↑ |

Funding (5 Year Historical)



Infrastructure Gap - \$6,700,000 (\$386/household)

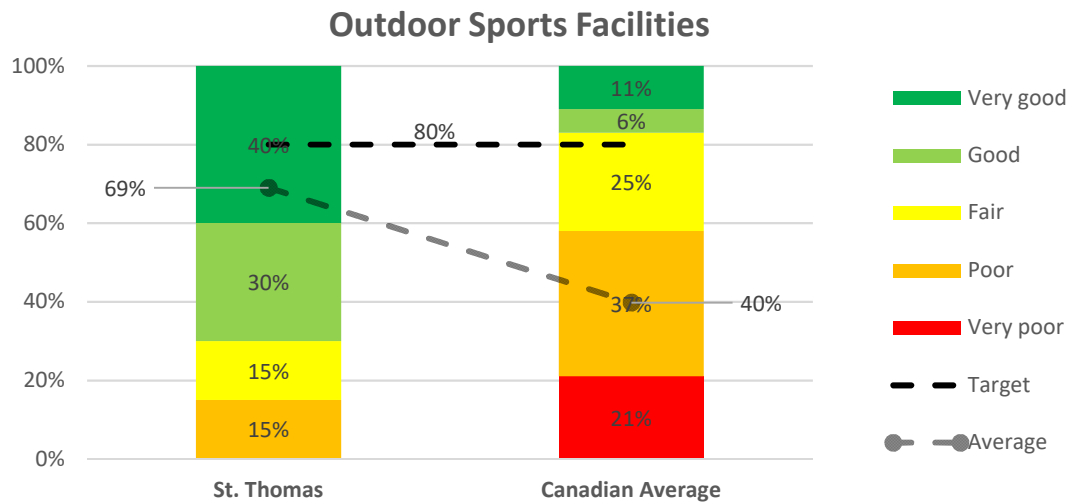
Annual Funding Surplus - \$1,640,000 (\$95/household)

Outdoor Sports Facilities

Asset Report Card - ID No. 12

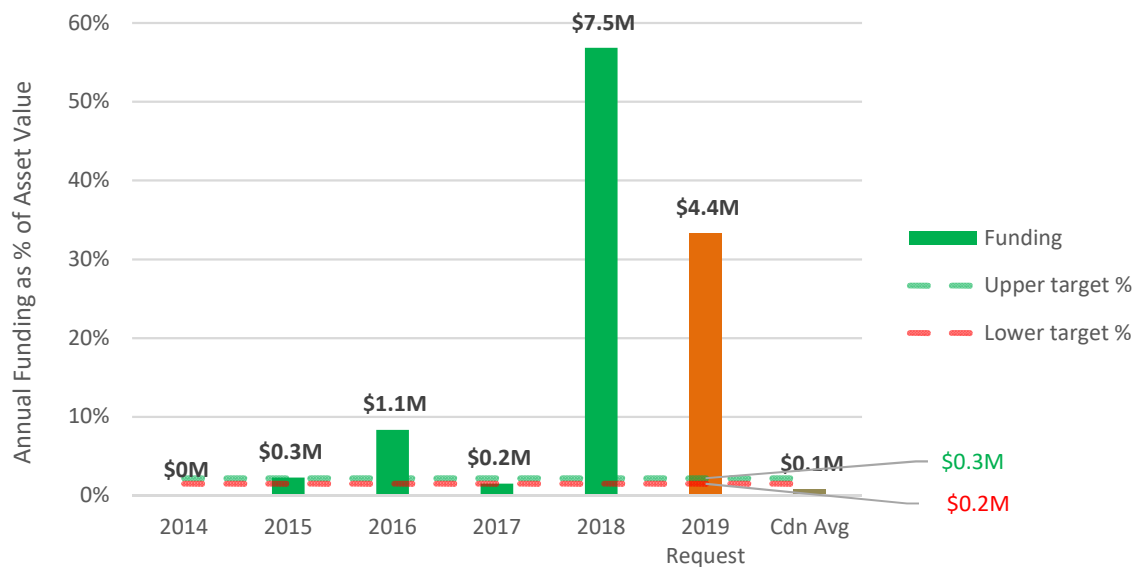


25 Outdoor Facilities - \$13,200,000 (\$760/household)



| Condition Trend | | | | |
|-----------------|------|------|--------|-------|
| 2016 | 2017 | 2018 | Target | Trend |
| 62 | 62 | 69 | 80 | ↑ |

Funding (5 Year Historical)



Infrastructure Gap - \$400,000 (\$23/household)

Annual Funding Surplus - \$4,160,000 (\$240/household)

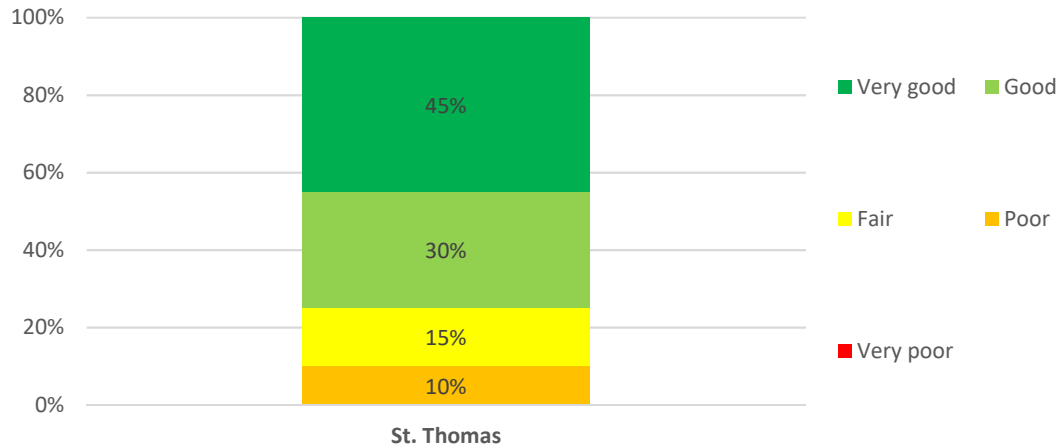
Playgrounds

Asset Report Card - ID No. 13



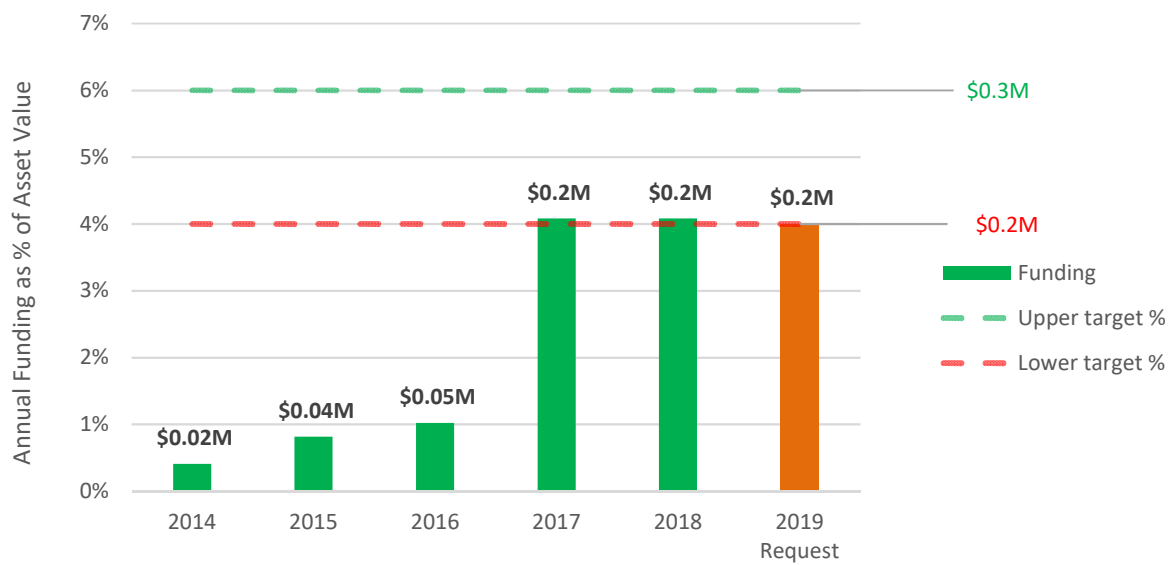
22 Playgrounds & 2 Splashpads - \$4,900,000 (\$280/household)

Playgrounds and Splashpads



| Condition Trend | | | | |
|-----------------|------|------|--------|-------|
| 2016 | 2017 | 2018 | Target | Trend |
| 66 | 66 | 72 | 80 | ↑ |

Funding (5 Year Historical)



Infrastructure Gap - \$400,000 (\$23/household)

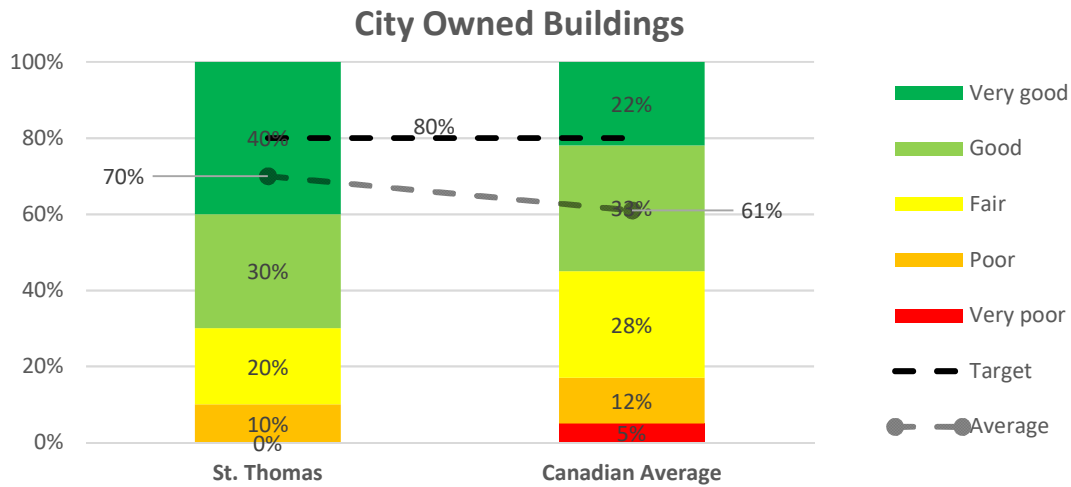
Annual Deficit - -\$50,000 (\$-3/household)

City Owned Buildings

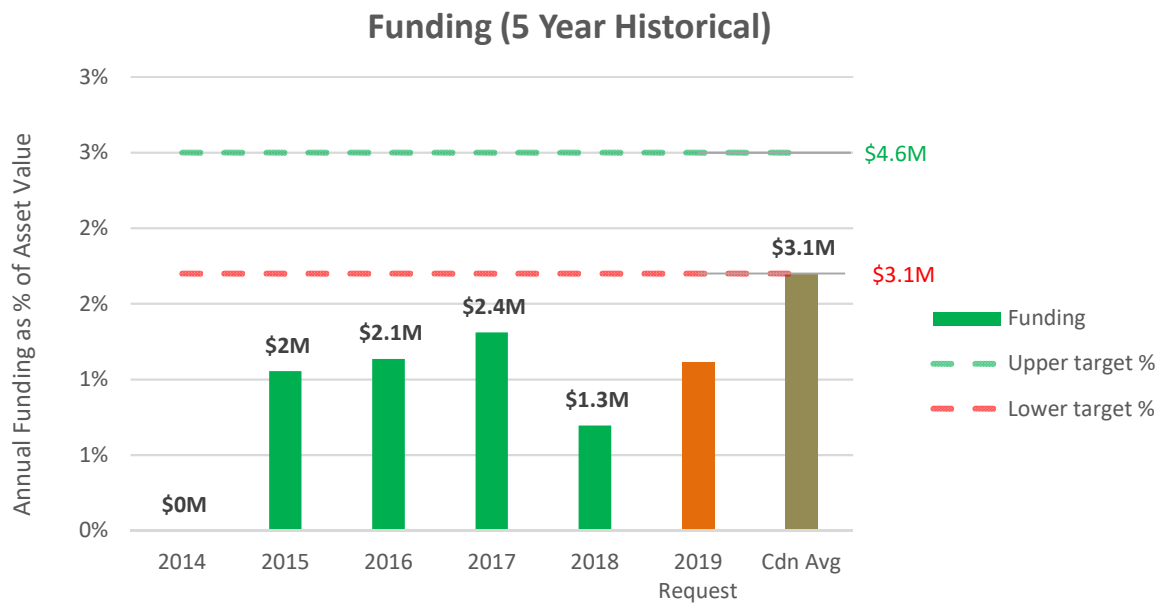
Asset Report Card - ID No. 14



75 Non- Residential Buildings - \$185,000,000 (\$10670/household)



| Condition Trend | | | | |
|-----------------|------|------|--------|-------|
| 2016 | 2017 | 2018 | Target | Trend |
| 70 | 70 | 70 | 80 | ↔ |



Infrastructure Gap - \$2,000,000 (\$115/household)

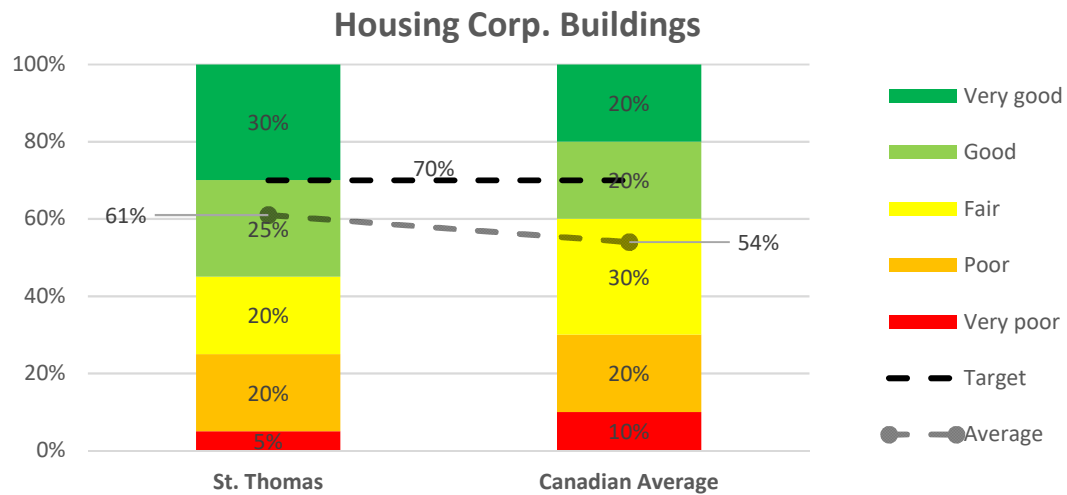
Annual Funding Deficit - -\$1,825,000 (\$-105/household)

Housing Corp Buildings

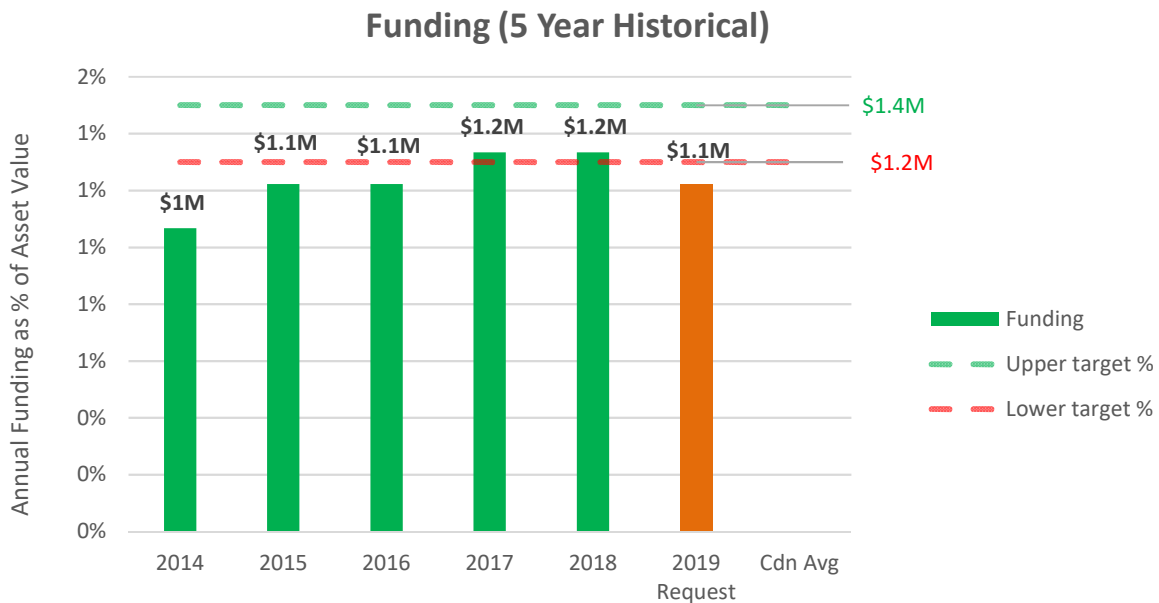
Asset Report Card - ID No. 15



113 Residential Buildings - \$90,000,000 (\$5190/household)



| Condition Trend | | | | |
|-----------------|------|------|--------|-------|
| 2016 | 2017 | 2018 | Target | Trend |
| 54 | 54 | 61 | 70 | ↑ |



Infrastructure Gap - \$400,000 (\$23/household)

Annual Funding Deficit - -\$160,000 (\$-9/household)

CITY OF ST. THOMAS
RESERVES AND RESERVE FUNDS

| | Estimated \$ 31-Dec-18 | 2019 Projected Contributions | 2019 Projected Drawdowns | Projected \$ 31-Dec-19 |
|---------------------------------------|------------------------------|------------------------------------|--------------------------------|------------------------------|
| RESERVES | | | | |
| Infrastructure Renewal Reserve | 1,102,289 | 84,500 | (800,000) | 386,789 |
| Working Reserve | 3,800,000 | - | - | 3,800,000 |
| Human Resource Issues | 1,000,000 | - | - | 1,000,000 |
| WSIB Excess Indemnity Reserve | 975,000 | - | - | 975,000 |
| Self Insurance Reserve | 200,000 | - | - | 200,000 |
| Community Centres Maintenance | 34,990 | 45,034 | (35,000) | 45,024 |
| Valleyview | 494,748 | - | - | 494,748 |
| Vehicle | 135,000 | | (55,000) | 80,000 |
| Water | 7,023,596 | 2,762,685 | (3,874,000) | 5,912,281 |
| Secondary Water | 1,228,618 | 730,630 | - | 1,959,248 |
| Sewer | 5,096,078 | 2,829,580 | (6,184,000) | 1,741,658 |
| Other Special Purposes | | | | |
| Ontario Works (AHP Rental/Best Start) | 1,025,058 | - | (617,215) | 407,843 |
| Environmental Committee | 60,000 | - | - | 60,000 |
| Parks Bridge Estate | - | - | - | - |
| CEPAC | 4,186 | - | (4,186) | - |
| Library | 22,224 | - | - | 22,224 |
| Total Other Special Purposes | 1,111,468 | - | (621,401) | 490,067 |
| TOTAL RESERVES | 22,201,787 | 6,452,429 | (11,569,401) | 17,084,815 |
| RESERVE FUNDS | | | | |
| Development Charges | 12,325,047 | 2,300,000 | (5,310,000) | 9,315,047 |
| Subdivisions | 873,190 | | (100,000) | 773,190 |
| Parkland | 45,640 | - | (30,000) | 15,640 |
| Provincial Gas Tax | 624,931 | 402,939 | (269,790) | 758,080 |
| Federal Gas Tax | 83,333 | 2,366,667 | (2,450,000) | - |
| Building Permit Fee Stabilization | 786,754 | 101,946 | - | 888,700 |
| TOTAL RESERVE FUNDS | 14,738,895 | 5,171,552 | (8,159,790) | 11,750,657 |
| TOTAL RESERVES/RESERVE FUNDS | 36,940,682 | 11,623,981 | (19,729,191) | 28,835,472 |



2019 Budget Highlights Index

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| 28 | Planning Services |
| 30 | Social Services |
| 34 | Valleyview Home |
| 36 | Library |
| 38 | St. Thomas Economic Development Corporation (EDC) |



2019 Operating Budget Highlights

Department

Mayor and Council

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|------------|
| 2019 Budget Request Total | \$ 691,333 |
| 2018 Approved Budget | \$ 369,810 |
| Percentage Change | 86.94% |

2018 Budget Performance

All accounts are on target to be under budget for the 2018 fiscal year

2019 Budget Comparison

Due to the addition of 1 councillor and the changes to council remuneration the overall budget has increased 16.15%

Service Level Commentary

With the addition of one council member it should help to ease the burden on councillors and improve engagement with residents

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|-------------|-------------|---------------|
| Permanent | 0.00 | 0.00 | 0.00 |
| Part-time | 8.00 | 9.00 | 1.00 |
| Casual | 0.00 | 0.00 | 0.00 |
| Total | 8.00 | 9.00 | 1.00 |

Explanation of FTE Changes

An eighth Councillor was added for this term of office.

Flow-Through Impact

The addition of one councillor will impact the budget moving forward.



2019 Operating Budget Highlights

Department

Corporate Administration

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|------------|
| 2019 Budget Request Total | \$ 675,633 |
| 2018 Approved Budget | \$ 431,086 |
| Percentage Change | 56.73% |

Long term financial planning requires an examination of current budget performance and analysis of future needs, in terms of service levels and financial impacts. Through the budget process, we can quantify these issues using the following guidelines.

2018 Budget Performance

No significant variances are predicted.

2019 Budget Comparison

There are no significant changes to the Corporate Administration Budget outside of the impacts of the Non Union Working By-law.

Service Level Commentary

Included within the proposed 2019 Budget are two strategic initiatives.

With over 90 potential employee retirements throughout the organization within the next 30 months, funding has been included to undertake a review of the City's Corporate Structure. Specific focuses of this review will be to ensure the municipality is operating efficiently in the management of the corporation while at the same time ensuring the City is equipped appropriately with front line resources to meet its physical growth.

The second strategic initiative will be to undertake an update of the City's Strategic Plan. Adopted in 2013, the advent of a new City Council times well with the need to update the plan.

Within the Community Improvement Plan, \$200,000 has been added as eligible funds being made available for CIP Grants. These additional funds are as a result of the implementation of the policy to eliminate the vacant property tax rebates.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|-------------|-------------|---------------|
| Permanent | 2.00 | 2.00 | 0.00 |
| Part-time | 0.00 | 0.00 | 0.00 |
| Contract | 0.00 | 0.00 | 0.00 |
| Total | 2.00 | 2.00 | 0.00 |

Explanation of FTE Changes

No changes.

Flow-Through Impact



2019 Operating Budget Highlights

Department

City Clerks

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | | |
|---------------------------|----|---------|
| 2019 Budget Request Total | \$ | 662,248 |
| 2018 Approved Budget | \$ | 638,349 |
| Percentage Change | | 3.74% |

2018 Budget Performance

No significant variances are expected from the budget.

2019 Budget Comparison

Records and Information Management: wages, consultant fees, purchase of classification system

Increase in wage expense: on-call minimums, job evaluation - Airport

Service Level Commentary

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|--------------|--------------|---------------|
| Permanent | 6.00 | 6.00 | 0.00 |
| Part-time | 0.00 | 1.00 | 1.00 |
| Casual | 7.00 | 7.00 | 0.00 |
| Total | 13.00 | 14.00 | 1.00 |

Explanation of FTE Changes

Records and Information Management contract position

Flow-Through Impact



2019 Operating Budget Highlights

Department

Treasury

Tax Levy Implications

Comparison of net costs for department.

Double click in table to edit.

| | |
|---------------------------|--------------|
| 2019 Budget Request Total | \$ 1,337,000 |
| 2018 Approved Budget | \$ 1,228,509 |
| Percentage Change | 8.83% |

2018 Budget Performance

The department anticipates an overall surplus for 2018 due to additional revenue from gaming events.

2019 Budget Comparison

Included in the IT division budget is an additional permanent position with an annual cost of 75,700. This accounts for 6.16% of the 8.83% increase in the Treasury budget for 2019. Council was updated on the need for this position at their September 4, 2018 Reference Committee meeting.

Service Level Commentary

This additional position will help to support a timely response by the IT division to the daily departmental requests received.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|--------------|--------------|---------------|
| Permanent | 13.00 | 14.00 | 1.00 |
| Part-time | 0.00 | 0.00 | 0.00 |
| Total | 13.00 | 14.00 | 1.00 |
| | | | |

Explanation of FTE Changes

One additional system support coordinator position has been added to the IT compliment starting in 2019. This increases the overall Treasury budget in 2019 by \$75,700.

Flow-Through Impact

There are no impacts for the 2020 Treasury budget due to any service level changes in 2019.



2019 Operating Budget Highlights

Department

HUMAN RESOURCES

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|--------------|
| 2019 Budget Request Total | \$ 1,870,114 |
| 2018 Approved Budget | \$ 1,681,816 |
| Percentage Change | 11.20% |

2018 Budget Performance

It is anticipated that the 2018 Budget will be in a deficit at December 31, 2018 of approximately \$200,000. This is mainly due to four (4) line items; Full Time Wages, Workers Compensation, Legal Fees & Expenses and Recruitment.

11-4-01-1-0000-3010 Regular Full-time Wages – This item deficit is due to Job Evaluation adjustments and retroactivity.

11-4-01-1-0000-3310 Workers Compensation – This Line items deficit is due to the following reasons:

- Presumptive Claims including survivor benefits and related costs
- An increase in hearing loss claims
- A WSIAT decision regarding a lengthy hearing

11-4-01-1-0000-4040 Legal Fees & Expenses – As with 2017 the deficit for this line item is as a result of significant Labour/Employee Relations issues such as Fire Interest Arbitration, WSIAT hearings and ruling, legal advice for numerous collective agreement grievances and harassment investigations.

11-4-01-1-0000-4261 Recruitment – There has been a significant increase in 2018 in this activity. This budget item is mainly for the advertising for and recruitment costs of prospective employees into vacant positions. As of the end of October 2018 there have been approximately 110 position recruitments (internal and external).

2019 Budget Comparison

The 2019 Operating Budget is being submitted with an overall 11.20% increase when compared to the 2018 Operating Budget. This increase is due mainly to Regular Full-time Wages, the associated benefit and Pension costs and Retired Employees Benefit costs. The 11.20 % equates to approximately \$188,000 increase.

Full-time wages are increased due to Job Evaluation and the Economic & Market Pressure Adjustments.

Retired Employee Costs are due to the increase in the number of retirees covered plus the renewal cost increase for 2019.

2017: 34 2018: 37

In addition to the above both Recruitment and Negotiations have been increased by \$5,000 each. This is due to anticipated increased activity in those areas.

It is also important to note that there has not been a proposed increase in the items of Legal Fees or Workers Compensation. Both these areas incur cost based on the level of activity and the required response to that activity. It is difficult to accurately predict the budget level requirement in advance.

Service Level Commentary

There is no Service Level impact as a result of the 2019 Operating Budget.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|-------------|-------------|---------------|
| Permanent | 7.00 | 7.00 | 0.00 |
| Part-time | 0.00 | 0.00 | 0.00 |
| Casual | 0.00 | 0.00 | 0.00 |
| Total | 7.00 | 7.00 | 0.00 |

Flow-Through Impact

2019 Operating Budget Highlights

Department

Fire Department

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|--------------|
| 2019 Budget Request Total | \$ 8,724,215 |
| 2018 Approved Budget | \$ 8,753,674 |
| Percentage Change | -0.34% |

2018 Budget Performance

It appears that the Fire Department will come in under budget in 2018, due largely to unfilled vacancies (Chief, Fire Prevention Officer), lower overtime expenditures, and a reduction in some other expenditures.

2019 Budget Comparison

There will be a net decrease in the Fire Department's budget requests for 2019 by 0.34%. This decrease includes projected increases in salaries and benefits resulting from collective bargaining. Those line items where there was a significant need for increases will be paid for by reducing other line items in order to reallocate funds within the existing fire department budget.

Service Level Commentary

The Fire Department seeks to reallocate resources to those areas where they are most needed. We believe we can reduce overall overtime with the implementation of attendance management, modified work and more rigorous requests for medical notes. We have reduced our budget in those line items that do not reflect actual or anticipated expenditures, for example: tools & equipment, laundry expenditures, building maintenance, vehicle repair and overtime. We have used these decreases to pay for the increases that we require in other essential areas. Those areas where increased expenditures are most needed include the following examples: training, medical (doctors notes & new DZ licensing requirements), fleet charges, emergency management (Community Emergency Alert System and EOC Smartboard), SCBA Maintenance. A clerical error between 2017 and 2018 resulted in an under-budgeted amount in Premium OT (#3039). With the delivery of a new rescue truck and the repositioning of aerials and pumpers we are projecting lower fleet charges.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|--------------|--------------|---------------|
| Permanent | 57.00 | 57.00 | 0.00 |
| Part-time | 0.00 | 0.00 | 0.00 |
| Casual | 0.00 | 0.00 | 0.00 |
| Total | 57.00 | 57.00 | 0.00 |

Explanation of FTE Changes

While the number of FTE's this year is the same as last year, we are hoping for the following to occur: the amalgamation of Police/Fire dispatch may permit two RTOs to transfer to Police. Two RTOs would then be reassigned and in 2020 three Flexibly Scheduled Firefighters would be recruited.

Flow-Through Impact

There is no flow-through impact for staffing.



2019 Operating Budget Highlights

Department

St. Thomas Police Services Board Budget; Police Operating Budget, Court Services Budget and Building Maintenance Budgets

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | | |
|---------------------------|----|------------|
| 2019 Budget Request Total | \$ | 12,545,177 |
| 2018 Approved Budget | \$ | 11,899,963 |
| Percentage Change | | 5.42% |

2018 Budget Performance

The Police Services Board account for legal fees, specifically 11 201 40000 4040 – will exceed \$10,000 due to ongoing Special Investigations Unit investigations and the associated legal expenses for the involved St. Thomas Police officers, paid in accordance with the Uniform Collective agreement; as well as the legal fees as a result of a personnel matter.

In the Police Operating budget account 21-2-01-1-0000-5018 – Major Crimes – there will be a deficit as a result of an approved additional \$25,000 for a special investigative project.

There will also be a deficit in the Overtime account 21-2-01-1-0000-3090 – as a result of staffing shortages and major investigations.

The fleet expenses have also increased mainly as a result of fuel increases and increased prices for repairs.

Overall, we do not anticipate a deficit in the combined Police budgets for 2018.

2019 Budget Comparison

The St. Thomas **Police Service Operating budget** for 2018 reflects a few changes including the negotiated and approved Collective Agreements for 2019 – specifically salary increases of 1% January 1st and 1% July 1st as well as all incremental pay increases. The combined benefit costs have increased by 2.49% (increased by \$336,329) from a 2018 rate of 27.77% to 30.26%. This budget reflects all promotions and retirements anticipated and approved for 2018. Salaries and benefits account for 94% of the overall budget. This budget also reflects the changes as recommended in the staffing plan including two part time civilian clerks for the business office; one full time temporary communicator to fill a vacancy due to injury; the creation of a Civilian Communications Coordinator (as a result of a uniform officer moving to civilian position – savings provide funding for these positions) and a part time School Resource officer; the replacement of one Constable (currently suspended) and the addition of one constable increasing our authorized strength from 70 to 72 officers. Included in our budget, we still have two officers that we anticipate will never return to duty but their combined salaries and benefits = \$279,682 impact the budget by approximately 3%.

This budget also addresses the restructuring of several accounts in goods and services to more accurately reflect our changing needs.

As for the estimated revenues for 2019, we have utilized the current amounts for grants such as (CPP) Community Policing Partnerships, 1,000 Officers Safer Communities Program, RIDE program and (CSPT) Court Security Prisoner Transportation Program. At the present time, we have not received confirmation of any increases in these grants. We have also not received any funding for the continuation of the CMHA mental health worker – an amount of \$91,000 that was included in 2018's recoveries budget. Changes to these grants could positively or negatively impact our budget estimates.

The overall increases of the combine budgets is a direct result of the negotiated and approved salary increases and the subsequent impact on all statutory benefits, employer benefits and OMERS – all of which are salary driven.

The Police Courthouse budget reflects the negotiated wage increases and associated statutory, employer and pension benefits. The Court Revenues do not accurately reflect the Court Security Prisoner Transportation grant for 2019 as the new government has put a hold on all grant allocations. All other accounts have been reviewed in detail and each account reflects the costs for 2019.

Service Level Commentary

In 2018, the St. Thomas Police Services Board approved an increase in the authorized sworn strength from 70 to 73 members for 2019 to better meet the staffing requirements of the front line patrol. Two part time clerks have been hired for the business office to assist with increased workloads. Court Services remains unchanged for 2018/2019.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|---------------|---------------|---------------|
| Permanent | 95.00 | 98.00 | 3.00 |
| Part-time | 8.00 | 9.00 | 1.00 |
| Casual | 0.00 | 0.00 | 0.00 |
| Total | 103.00 | 107.00 | 4.00 |

Explanation of FTE Changes

In 2019, two part time clerks will be working in the business office; one Communicator retires at the end of December 2018 and her replacement has been hired; one full time temporary Communicator will be hired to fill a vacancy due to long term disability; cadets will attend Basic Constable training in January and September 2019 to meet the increase in authorized strength and fill vacancies due to potential retirements in 2019.

Flow-Through Impact

The 2017 – 2019 Uniform and Civilian Collective Agreements have been ratified and approved and provide for a 1% increase on January 1st and July 1st of each year of the agreements. 2019 budget has been calculated accordingly and includes known staffing changes, experiential pay incremental increases and attrition.



2019 Operating Budget Highlights

Department

Recreation Division

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|--------------|
| 2019 Budget Request Total | \$ 1,262,531 |
| 2018 Approved Budget | \$ 1,208,512 |
| Percentage Change | 4.47% |

2018 Budget Performance

On track for balanced budget

2019 Budget Comparison

Included in this budget are anticipated provincial mandated minimum wage increases and associated staff benefits totalling approx \$13,652.00 (January 1, 2019). These pending proposed increases add approx 1.13% to 2019 budget submission.

Service Level Commentary

Some anticipated increased revenue will help offset some of the added expenditures.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|--------------|--------------|---------------|
| Permanent | 13.00 | 13.00 | 0.00 |
| Part-time | 7.90 | 7.90 | 0.00 |
| Casual | 2.00 | 2.00 | 0.00 |
| Total | 22.90 | 22.90 | 0.00 |

Explanation of FTE Changes

Not applicable

Flow-Through Impact

Not applicable



2019 Operating Budget Highlights

Department

Parks Division

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|--------------|
| 2019 Budget Request Total | \$ 2,367,387 |
| 2018 Approved Budget | \$ 2,190,609 |
| Percentage Change | 8.07% |

Long term financial planning requires an examination of current budget performance and analysis of future needs, in terms of service levels and financial impacts. Through the budget process, we can quantify these issues using the following guidelines.

2018 Budget Performance

The Parks Division is on track for a balance budget

2019 Budget Comparison

In 2019, the Parks Division has an increased budget of (8.07%) **\$180,680** made up of the following items:

- Additional staff - STORC **\$87,565**
- Additional staff benefits **\$34,865**
- Increased STORC Utilities **\$82,500**
- Increased operating expenses - STORC **\$40,750**
- **Total increase of \$245,680-\$65,000 (STORC projected revenue) = \$180,680**

Service Level Commentary

One additional Athletic Field Technician starting in May 2019, one casual position and two additional temporary staff are required to facilitate the maintenance of the new S.T.O.R.C. facility.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|--------------|--------------|---------------|
| Permanent | 8.00 | 9.00 | 1.00 |
| Part-time | 20.00 | 22.00 | 2.00 |
| Casual | 10.00 | 11.00 | 1.00 |
| Total | 38.00 | 42.00 | 4.00 |

Explanation of FTE Changes

The addition of the Athletic Field Technician, one Temporary Casual Worker and 2 temporary staff are in response to the increased work responsibilities with the new S.T.O.R.C. facility

Flow-Through Impact

An additional \$30,000 will flow through to 2020 to account for the Athletic Field Technician position for 12 mos.



2019 Operating Budget Highlights

Department

Property Management Division

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|------------|
| 2019 Budget Request Total | \$ 810,202 |
| 2018 Approved Budget | \$ 732,201 |
| Percentage Change | 10.65% |

2018 Budget Performance

On Track for a balanced budget

2019 Budget Comparison

In 2019 budget the department will have a 10.65% (\$78,801) increase made up of the following items:

- The additional cost for an electrician including benefits \$40,000.
- No revenue in the Wellington Block Facility \$54,710.
- The following City buildings a marginal increases for hydro, water, contracted building maintenance and gas:
 - City Hall \$10,000
 - City property \$6,000
 - Wellington Block \$9,500
 - Senior's Centre \$11,500
- Departmental wages account for the additional \$4,445.
- \$60,000 Grant to Seniors Centre removed from budget

Service Level Commentary

The service levels are changing as the building infrastructure ages tasking the department to keep our facilities properly maintained.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|-------------|-------------|---------------|
| Permanent | 6.00 | 7.00 | 1.00 |
| Part-time | 0.00 | 0.00 | 0.00 |
| Casual | 0.00 | 0.00 | 0.00 |
| Total | 6.00 | 7.00 | 0.00 |

Explanation of FTE Changes

Staff has analyzed the operation and are in need of a full time electrician to meet the service requests related to the Cities building infrastructure.

Flow-Through Impact

\$35,000 for 2020 to account for the position of electrician for 12 months



2019 Operating Budget Highlights

Department

Environmental Services

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|--------------|
| 2019 Budget Request Total | \$ 8,299,705 |
| 2018 Approved Budget | \$ 8,084,563 |
| Percentage Change | 2.66% |

In addition to these net costs the following departmental expenditures are covered by rates: Water Distribution, Secondary Water System, and sewer systems.

| | |
|------------------------|----------------------|
| Tax based | \$8.3 million |
| Water Rates | \$9.8 million |
| Secondary Water System | \$2.6 million |
| Sewer Rates | <u>\$8.0 million</u> |
| Total | \$28.7 million |

2018 Budget Performance

Savings from proactive management of Service Areas include

- Increased utilization of internal resources; for example restoration of surface cuts, line painting at signalized intersections and airport, provided support to others for special events, reduced water sample reporting costs
- Animal Shelter – cooperation with other municipalities and shelters to reduce costs and improve service
- CRC – continued service agreements with partner municipalities reduces collective costs and improves resident disposal options

2019 Budget Comparison

Waste Management cost increases account for approximately 60% of the departmental increase. Many of these costs increase with the number of houses that are serviced.

Several cost neutral changes to GL Accounts were performed as we work with Treasury to streamline invoice entry and align with provincially required reporting. For example, the cost of clearing snow has been moved from Transit to Road Operations.

Transit – increased level of service by adding 3rd parallel transit bus for full year.

Completion of new water pumps and pressure zones will deliver higher pressure in some areas and reduce costs.

Wastewater Treatment Plant operational changes reduce costs, the amount of material sent to landfill, and increases nutrient recycling.

Service Level Commentary

New plow in service and increased use of treated salt.

Transit – increased level of service by adding 3rd parallel transit bus for full year

Increased active transportation opportunities by adding trails and sidewalks

Partnered with School Board and Health Unit to improve Safe Routes to School

Could decrease Waste Management costs by removing Christmas Tree collection program

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Numerous operational efficiencies have been implemented to maintain a growing City without increasing FTEs. A significant 2019 capital program is also being managed with internal staff.

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|--------------|--------------|---------------|
| Permanent | 67.00 | 67.00 | 0.00 |
| Part-time | 9.70 | 8.70 | -1.00 |
| Casual | 5.72 | 5.72 | 0.00 |
| Total | 82.42 | 81.42 | -1.00 |

Explanation of FTE Changes

Crossing guard at the intersection of Elm St and Peach Tree is no longer required as a traffic signal has been installed.

Flow-Through Impact



2019 Operating Budget Highlights

Department

Building Services

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|------------|
| 2019 Budget Request Total | \$ 92,021 |
| 2018 Approved Budget | \$ 137,906 |
| Percentage Change | -33.27% |

Building Services is an enterprise operation that runs a balanced budget which has no implications on the Tax Levy. The construction sector is expected to continue strong well into 2019. Any year to year excesses or shortages are smoothed out by utilizing a reserve account. Building Services currently has sufficient funds in the reserve account to handle any variations encountered in permit activity.

2018 Budget Performance

Building and Plumbing

The Building and Plumbing revenue for 2018 are expected to be up approximately 5% over budget predictions and expenses are expected to be down approximately 2% below budget predictions. This should allow for approximately a \$60,000 surplus to transfer to the reserve account.

Property Standards Enforcement

The Property Standards revenue is well below budget predictions, however the expenses for 2018 are roughly half of budget predictions, resulting in a net loss of approximately half of what was budgeted for.

Digital Conversion

The Digital Conversion has no revenue source. Phase I has been completed. The next step in the digital conversion process is to upgrade the current software to improve the handling of building permits and to expand the current software to handle the tracking of Property Standards files.

2019 Budget Comparison

Building and Plumbing

The Building and Plumbing revenues in 2019 are expected to keep pace with the strong levels experienced in 2018.

| Account | 2018 Budget | Proposed 2019 | Variance |
|---------------|-------------|---------------|----------|
| Total Revenue | 528,080.04 | 665,475.29 | 26.02 % |

The Building and Plumbing expenses in 2019 are expected to be similar to those in 2018 with the exception of a few lines related to the by-law enforcement position. This position is detailed in the FTE section. This change will not represent a large impact on salary related line items but will have a small impact on training and membership.

| Account | 2018 Budget | Proposed 2019 | Variance |
|----------------------------|-------------|---------------|----------|
| Regular Full Time Salaries | 299,781.24 | 388,534 | 29.61% |
| Part Time Salaries | 55,486 | - | |
| Course/Exam Fees | 15,000 | 18,000 | 20.0 % |
| Membership Fees | 2,700 | 3,000 | 11.1 % |
| Legal Fees & Expenses | 15,000 | 20,000 | 33.3 % |
| Software Maintenance | 4,000 | 4,500 | 12.5 % |
| Telephone | 900 | 1,500 | 111.1 % |

The overall expenses of Building and Plumbing has increased by 1.3%. Coupled with a 9.2% increase in revenue provides the balance against which the losses of Property Standards Enforcement and Digital Conversion are offset.

Property Standards Enforcement

The increase in Legal and Contractors Fees are to provide for the expected increase in enforcement follow-up anticipated in 2019. Staff are reviewing the property standards by-law and it is proposed to implement Part 1 Provincial Offences enforcement (POA) into the by-law in 2019 which should increase the revenue side of the ledger but will also increase the legal fees. For this reason, two new revenue lines have been added.

| Account | 2018 Budget | Proposed 2019 | Variance |
|------------------|-------------|---------------|----------|
| Legal fees | | 15,000 | |
| Contractors Fees | | 8,000 | |

Similarly, there have been two new expense lines added to support the new by-law enforcement position. Consulting and Legal expenses have been increased to support the anticipated increase in enforcement enabled by the new position.

| Account | 2018 Budget | Proposed 2019 | Variance |
|-----------------------|-------------|---------------|----------|
| Legal fees | | 15,000 | |
| Contractors Fees | | 8,000 | |
| Legal Fees & Expenses | 50,000 | 60,000 | 20.0 % |
| Consulting Fees | 5,000 | 8,000 | 20.0 % |

The overall expenses of Property Standards Enforcement have increased by 12.0%.

Digital Conversion

Phase 2 of the Digital Conversion Project involves the continuing development of the building permitting program and the implementation of a similar program for property standards as Building Services continues to move towards an electronic format.

Service Level Commentary

Throughout the majority of 2018 the service levels have remained within desired timelines due to the addition of a contract inspector. The timelines have increased slightly in the fourth quarter coinciding with the end of that contract. However, it is expected that these timelines will quickly return to normal once the new by-law enforcement officer is in place.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|-------------|-------------|---------------|
| Permanent | 4.00 | 5.00 | 1.00 |
| Part-time | 0.75 | 0.00 | -0.75 |
| Casual | 0.00 | 0.00 | 0.00 |
| Total | 4.75 | 5.00 | 0.25 |

Explanation of FTE Changes

The Council-approved part-time building inspector was hired in 2017 for a one year contract. This contract expired near the end of September and the position was not replaced. This position is proposed to be replaced by a full-time by-law enforcement position. This officer would deal with the following by-laws; Property Standards, Pool Fence, Lodging Houses, Boarding, Noise, and Zoning.

The addition of this position will free up the building inspectors to concentrate on managing building permits. This increase in FTE will enable Building Services to continue to service the development and building sectors, keeping service levels at favourable levels while also increasing the attention to by-law enforcement.

Flow-Through Impact

Building Services does not deal with any flow-through accounts.



2019 Operating Budget Highlights

Department

Planning Services

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | | |
|---------------------------|----|---------|
| 2019 Budget Request Total | \$ | 536,564 |
| 2018 Approved Budget | \$ | 423,862 |
| Percentage Change | | 26.59% |

2018 Budget Performance

We currently estimate a budget deficit of \$5,445.00 in 2018, which in accordance with the CEPAC agreement, will be carried forward in the 2019 budget. The deficit flows from salary and benefit increases.

2019 Budget Comparison

Changes from our 2018 to 2019 budget are largely a result to increases in salaries and benefits.

Other changes are increases to staff training, association/membership fees, stationary/supplies, printing and publications.

| Account | 2018 | Proposed 2019 | Variance % |
|-----------------------------|-----------|---------------|------------|
| Full Time Salaries | \$490,902 | \$558,168 | 13.7% |
| Part Time Salaries | \$8,809 | \$9,610 | 9.09% |
| All Statutory Benefits | \$26,874 | \$34,990 | 30.20% |
| All Employer Benefits | \$29,259 | \$55,846 | 90.87% |
| OMERS | \$29,338 | \$42,945 | 46.38% |
| Staff Training | \$2,450 | \$5,300 | 116.33% |
| Association/Membership Fees | \$800 | \$2,000 | 150% |
| Printing | \$1400 | \$1600 | 14.28% |
| Stationary/Supplies | \$2,000 | \$2,200 | 10% |

Service Level Commentary

Contracted Services

The two studies noted below (official plan and zoning by-law) are ongoing and will be completed in 2019.

- Official Plan – 5 year review and update – DC growth related study - **\$30,000**
- Zoning By-law Consolidation and Update – DC growth related study - **\$20,000**

CIP - \$65,000

This relates to the updates for the community improvement plan and programs, which will include recommendations for new financial programs for housing, heritage and employment.

Heritage Conservation District training - \$3,000

The heritage conservation district is now in effect and we strongly recommend a training program for planning, building, and heritage committee/staff.

Employment Lands - \$2,800

This is for the Environmental Impact Review of the City's new employment lands.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|-------------|-------------|---------------|
| Permanent | 6.00 | 6.00 | 0.00 |
| Part-time | 1.00 | 1.00 | 0.00 |
| Casual | 0.00 | 0.00 | 0.00 |
| Total | 7.00 | 7.00 | 0.00 |

Explanation of FTE Changes

There are no proposed changes in staff compliment from 2018 to 2019.

Flow-Through Impact

We are not aware of any flow through impacts on the 2019 budget.



2019 Operating Budget Highlights

Department

Social Services

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|--------------|
| 2019 Budget Request Total | \$ 4,206,618 |
| 2018 Approved Budget | \$ 4,135,085 |
| Percentage Change | 1.73% |

Long term financial planning requires an examination of current budget performance and analysis of future needs, in terms of service levels and financial impacts. Through the budget process, we can quantify these issues using the following guidelines.

2018 Budget Performance

Social Services is expecting a small surplus at the 2018 yearend, probably in the range of \$25,000. This amount could vary and be a deficit depending on the cost sharing ratios with the County, these ratios are calculated at the yearend.

2019 Budget Comparison

Administration

- Administration expenses include general and non-program-related operating costs. These costs are charged to the three divisions (Ontario Works, children's services, and housing) through a costing allocation model.
- \$50,000 has been added under "Contracted Services" for digital scanning of all division files in preparation for the office move to 230 Talbot. The estimated cost includes a one-time initial payment plus ongoing monthly scanning fees.

Employment and Income Support (Ontario Works)

- 2018 was the final year of direct benefit cost uploading to the Province. As a result, for the first time since 2010, the 2019 OW budget shows an increase.
- \$20,000 has been included again this year under "Contracted Employees" to hire a contract person to purge all division files in preparation for scanning.
- Under "ERE – Supplies and Services", the total expense has increased by \$20,230 to \$170,230. These employment-related purchases of services are cost-shared 50/50 with the province and include LEADS Employment Services (\$60,230), Bridges Out Of Poverty (\$80,000), Fanshawe and Employment Services Elgin (\$5,000), Small Business Centre (\$10,000), and Pierce Williams Family Camp (\$15,000).

Children's Services

- Confirmation of the 2019 funding level from the Province has not yet been provided. As such, the 2019 operating budget is based on 2018 approved funding. There are no major changes in programs or costs in the Children's Services operating budget.

Social Housing

- "Contracted Services" was increased by \$20,000 to include the cost of third-party operational reviews of social housing providers under the City's administration. Due to workload pressures, housing staff have not been able to complete regular Operational Reviews for the past several years. Contracting out the services to a third-party professional will ensure that one or two reviews are completed in 2019.
- \$5,000 has been added to "Contracted Employee" to hire two summer students to assist with programming activities at Focus Fairview and Connect Confed, two City-owned housing complexes.
- The expense for "Portable Housing Benefits" was increased from \$135,500 to \$220,000 to phase in this program which was introduced in 2018 as an alternative form of rent-geared-to-income (RGI) subsidy. PHBs count toward the City's required Service Level Standard of 946 RGI units. At an average cost of \$270 per month per household, the budgeted amount of \$220,000 provides for about 68 PHBs.

Service Level Commentary

- In the Ontario Works division, the average 2018 monthly caseload to September 2018 was 1,504 cases per month (1,586 in 2017). Average caseload numbers have decreased every year from a peak of 1,703 in 2014. 100% of direct benefit costs are paid by the Province, therefore there is no impact to the City's cost. High-level changes to social assistance were announced by the Province in November; as of this writing, the impact on the 2019 budget is not known.
- In the Children's Services division, anticipated demand for child care subsidies is expected to increase with the introduction of new Expansion Funding programs and services. The new EarlyON Child and Family Centres program, managed by Community Living Elgin, intends to expand services in 2019.
- In social housing and homelessness services, 28 new units of affordable housing will be available in late 2019 when the new social services/housing facility at 230 Talbot is completed. As well, the new Portable Housing Benefits option will offer additional choices for the 359 applicant households waiting for subsidized housing on the St. Thomas and Elgin County Centralized Waiting List.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|--------------|--------------|---------------|
| Permanent | 49.00 | 49.00 | 0.00 |
| Part-time | 0.00 | 0.00 | 0.00 |
| Casual | 0.00 | 0.00 | 0.00 |
| Total | 49.00 | 49.00 | 0.00 |

Explanation of FTE Changes

No new staffing positions are included in the 2019 operating budget.

Flow-Through Impact

- Modernization of the social services system by the Province continues and is expected to create efficiencies in program administration going forward. Ongoing flow-through impact is not known at this time.
- As an electronic documents management system is implemented, there will be ongoing annual subscription costs for the digital scanning service estimated at \$25,000 per year.
- There are no significant flow-through impacts in Children's Services.
- In social housing, an additional \$50,000 will be required in the Portable Housing Benefits program in the future in order to achieve 946 RGI units required under legislated Service Level Standards.

New Programs in 2019

The following new expenses represent new activities in 2019. Costs are shared with the Province and/or the County.

| EXPENSE | NET CITY COST AFTER COST-SHARING |
|--|---|
| • \$50,000 for digital scanning services (electronic documents management system) | \$18,750 |
| • \$5,000 to purchase services from Employment Services Elgin and Fanshawe Employment Services | \$1,875 |
| • \$10,000 for client services provided by the St. Thomas Small Business Enterprise Centre | \$3,750 |
| • \$15,000 for summer family camp programs at Pierce Williams Family Camp | \$5,625 |
| • \$20,000 for third-party Operational Reviews of social housing providers | \$13,000 |
| • \$5,000 for two summer students at Focus Fairview and Connect Confed | \$3,250 |
| • \$84,500 to phase in the Portable Housing Benefits program | \$54,925 |



2019 Operating Budget Highlights

Department

Valleyview Home

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|--------------|
| 2019 Budget Request Total | \$ 2,352,877 |
| 2018 Approved Budget | \$ 2,194,619 |
| Percentage Change | 7.21% |

2018 Budget Performance

The 2018 budget is forecasted to meet budget exceptions at year end.

2019 Budget Comparison

The 2019 budget is similar to the 2018 budget with the following factors causing our municipal request to increase: negotiated wage increases; benefit increases; contract increases; several major maintenance project increases.

Service Level Commentary

The 2019 budget maintains the same service levels as the 2018 budget except as outlined below

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|---------------|---------------|---------------|
| Permanent | 78.00 | 79.00 | 1.00 |
| Part-time | 22.00 | 23.20 | 1.20 |
| Casual | 0.00 | 0.00 | 0.00 |
| Total | 100.00 | 102.20 | 2.20 |

Explanation of FTE Changes

The adult day program has received additional funding of \$80,000 to increase the # of hours it offers overnight respite care. This will require the addition of three part-time staff. This is fully covered by operating grants from the LHIN.

The Nursing Department will reactivate two extra days in the Nursing office which was suspended several years ago. The workload has increased in this office and requires the extra time in order to maintain existing service levels.

Flow-Through Impact

The flow-through impact will be \$18,928

2019 Operating Budget Highlights

Department

Library

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|--------------|
| 2019 Budget Request Total | \$ 2,381,025 |
| 2018 Approved Budget | \$ 2,303,742 |
| Percentage Change | 3.35% |

Long term financial planning requires an examination of current budget performance and analysis of future needs, in terms of service levels and financial impacts. Through the budget process, we can quantify these issues using the following guidelines.

2018 Budget Performance

To note in the 2018 budget is that the last grant payment was received and transferred to the STEAM Centre (formerly the Wellington Block Innovation Centre) so all budget lines referring to the WBIC are no longer relevant.

2019 Budget Comparison

The 2019 budget shows an increase of 3.35%.

Service Level Commentary

The increase in library technology is requested to support incremental increases in the maintenance of software and hardware currently being used. Some new computers will need to be purchased as a result of the move to Windows 10.

Impact: \$6000

An increase in Promotion and Public Relations supports promotion of a new Customer Experience model as well as increased efforts in fundraising.

Impact: \$3000

No increases have been requested in the materials budget lines. The Library requires a balance now between print materials and e-resources to meet the needs of those we serve.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|--------------|--------------|---------------|
| Permanent | 16.00 | 16.00 | 0.00 |
| Part-time | 7.50 | 7.50 | 0.00 |
| Casual | 1.00 | 1.00 | 0.00 |
| Total | 24.50 | 24.50 | 0.00 |

Explanation of FTE Changes

| |
|--|
| |
|--|

Flow-Through Impact

Incremental increases to support existing software and hardware.



2019 Operating Budget Highlights

Department

St. Thomas Economic Development Corporation (EDC)

Tax Levy Implications

Comparison of net cost for department.

Double click in table to edit.

| | |
|---------------------------|------------|
| 2019 Budget Request Total | \$ 629,641 |
| 2018 Approved Budget | \$ 614,930 |
| Percentage Change | 2.39% |

2018 Budget Performance

Economic Development

In 2018, the Economic Development Corporation has made good use of government funding and the membership with SOMA to maximize exposure for the City to outside investors, while also continuing the #stthomasproud campaign and continuing to work with local companies to help them grow, while at the same time doing what we can to mitigate any concerns they have while operating in the City. At year-end, the expectation is that the Economic Development spending will be on or slightly below budget.

Railway City Tourism

For Railway City Tourism, we continued to explore new options for marketing, promotion and advertising and new events to excite locals and attract outsiders. The re-introduction of the Culinary Tour was popular and resulted in some good revenue to offset some of the additional costs incurred. This success has prompted us to budget for it again in 2019, along with associated revenue. I expect Tourism to come in close to the annual budget at year-end.

Small Business Enterprise Centre

This program is largely funded by the Provincial government, with additional support from the EDC and the County of Elgin. The \$35,000 that is provided by the EDC has not changed and, since the EDC takes a management role with the SBEC, the Corporation has traditionally received an administration fee, reducing the overall cost to the EDC. The SBEC continues to spend within their budget and has been very successful in the past year.

2019 Budget Comparison

Economic Development

The proposed 2019 economic development budget includes a prescribed increase in labour costs along with a planned increase in operating costs. A full description of where those costs occur will be had at the Board meeting, however the majority of the increase comes as a result of a proposed addition to the EDC's contribution to the Small Business Enterprise Centre, increasing from \$35,000/year to \$40,000/year and eliminating the \$6,000 annual management services fee paid back to the EDC.

The EDC Operating budget that is proposed for 2019 remains lower than it was in 2011 and labour has just surpassed that of nearly 8 years ago. In 2011, the EDC did not manage the SBEC and Railway City Tourism did not exist.

Railway City Tourism

The overall cost for the Tourism program is proposed to see a minimal increase in 2019. Although this proposal includes a new \$10,000 payment to the SBEC, there is also a projection of revenue for Special Events anticipated for 2019.

Small Business Enterprise Centre (SBEC)

The 2019 SBEC budget is attached for information, however funding levels have not yet been fully determined for the 2019 fiscal year and allocations may change as a result of Ministry direction. We are proposing that the EDC's contribution in 2019 grow to \$50,000 and that the payment from the SBEC to the EDC of \$6,000 be eliminated.

In discussions with other municipalities who also run SBECs, we have discovered that ours is underfunded and yet is doing more with less. The SBEC here is also far more integrated into the EDC fabric than those in most other municipalities, which creates additional opportunities for combined projects between our business units and the potential for a hybrid role for a Business Advisor who also provides marketing and event planning/execution assistance to both Economic Development and Tourism.

This budget is based on a renewal of the Starter Company Plus program and if that program is discontinued, changes to the budget will have to occur.

Service Level Commentary

Overall, we intend to increase our service level without a significant impact on overall cost. To do this, the plan is to convert one of the Business Advisor roles within the SBEC into a more hybrid role that will work with Economic Development, Tourism and SBEC in marketing, event planning and business development. This is where the majority of additional funding for the SBEC will go and is somewhat contingent on the renewal of the Starter Company Program. If that program is not renewed, the EDC will have to re-evaluate the existing roles and consider requesting additional funding to ensure the staff complement is adequate to service the needs of the business community and enhance our tourism services.

2019 Workforce Requirements

Full Time Equivalent Positions (FTEs):

Double click in table to edit.

| FTE'S | 2018 | 2019 | Change |
|--------------|-------------|-------------|---------------|
| Permanent | 6.00 | 6.00 | 0.00 |
| Part-time | 0.22 | 0.22 | 0.00 |
| Casual | 0.53 | 0.53 | 0.00 |
| Total | 6.75 | 6.75 | 0.00 |

Explanation of FTE Changes

No changes, however there will be some modifications to the roles.

Flow-Through Impact

Not applicable at this time.

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|-----------------------------|--|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|----------------|
| DESCRIPTION | | | | | | | |
| Departmental Summary | | | | | | | |
| 3 | MAYOR & COUNCIL | 288,333 | 369,810 | -22% | 691,333 | 321,523 | 86.94% |
| 5 | Corporate Administration | 275,801 | 360,336 | -23% | 404,883 | 44,547 | 12.36% |
| 5 | Community Improvement Program (CIP) | 34,626 | 70,750 | -51% | 270,750 | 200,000 | 282.69% |
| | CITY MANAGER DEPARTMENT | 310,427 | 431,086 | -28% | 675,633 | 244,547 | 56.73% |
| 6 | Clerk's Office | 455,023 | 566,482 | -20% | 560,568 | -5,914 | -1.04% |
| 56 | Airport Operations | 124,151 | 71,867 | 73% | 101,680 | 29,813 | 41.48% |
| | CITY CLERK'S DEPARTMENT | 579,174 | 638,349 | -9% | 662,248 | 23,899 | 3.74% |
| 8 | Corporate Services | 2,232,160 | 2,485,389 | -10% | 2,606,112 | 120,723 | 4.86% |
| 9 | Taxation | -55,949,697 | -53,040,491 | 5% | -55,464,991 | -2,424,500 | 4.57% |
| 11 | Treasury | 520,685 | 701,268 | -26% | 736,100 | 34,832 | 4.97% |
| 12 | Information Technology | 345,869 | 527,241 | -34% | 600,900 | 73,659 | 13.97% |
| 12 | County POA Services | -171,877 | -200,000 | -14% | -200,000 | | 0.00% |
| 59 | Conservation | 284,063 | 269,667 | 5% | 273,500 | 3,833 | 1.42% |
| 12 | Health Services | 2,859,318 | 3,330,700 | -14% | 3,308,000 | -22,700 | -0.68% |
| | TREASURY DEPARTMENT | -49,879,479 | -45,926,226 | 9% | -48,140,379 | -2,214,153 | 4.82% |
| 13 | Human Resources | 1,472,807 | 1,442,956 | 2% | 1,589,216 | 146,260 | 10.14% |
| 13 | Retired Employees | 241,046 | 238,860 | 1% | 280,898 | 42,038 | 17.60% |
| | HUMAN RESOURCES DEPARTMENT | 1,713,853 | 1,681,816 | 2% | 1,870,114 | 188,298 | 11.20% |
| 18 | FIRE DEPARTMENT | 6,746,824 | 8,753,673 | -23% | 8,724,215 | -29,458 | -0.34% |
| 14 | Police Services Board | 39,273 | 26,680 | 47% | 26,742 | 62 | 0.23% |
| 14 | Police Services | 9,596,507 | 11,411,880 | -16% | 12,152,307 | 740,427 | 6.49% |
| 17 | Police - Courthouse | 378,610 | 229,803 | 65% | 134,528 | -95,275 | -41.46% |
| 17 | Police Station - Caso | 207,490 | 231,600 | -10% | 231,600 | | 0.00% |
| | POLICE DEPARTMENT | 10,221,880 | 11,899,963 | -14% | 12,545,177 | 645,214 | 5.42% |
| 20 | Recreational Facilities | 956,289 | 1,208,511 | -21% | 1,262,531 | 54,020 | 4.47% |
| 24 | Parks & Forestry | 1,899,559 | 2,190,609 | -13% | 2,367,387 | 176,778 | 8.07% |
| 27 | Property Maintenance Division | 1,148,392 | 732,201 | 57% | 810,202 | 78,001 | 10.65% |
| | PARKS AND RECREATION DEPARTMENT | 4,004,240 | 4,131,321 | -3% | 4,440,120 | 308,799 | 7.47% |
| 42 | Environmental Services Administration. | 127,080 | 156,126 | -19% | 148,675 | -7,451 | -4.77% |
| 54 | Development and Compliance | -134,656 | 36,116 | -473% | 40,660 | 4,544 | 12.58% |
| 54 | Waste Management | 2,262,550 | 2,362,623 | -4% | 2,488,000 | 125,377 | 5.31% |
| | Development and Compliance Service Area | 2,127,894 | 2,398,739 | -11% | 2,528,660 | 129,921 | 5.42% |
| 53 | Capital Works Service Area | 308,812 | 426,952 | -28% | 419,235 | -7,717 | -1.81% |
| 43 | Water | -323,046 | | 0% | | | 0.00% |
| 44 | Secondary Water | -46,247 | | 0% | | | 0.00% |
| 45 | Pollution Control | -545,517 | | 0% | | | 0.00% |
| | Sewer and Water Service Area | -914,810 | | 0% | | | 0.00% |
| 47 | Roads Operations | 2,212,432 | 2,570,780 | -14% | 2,745,845 | 175,065 | 6.81% |
| 47 | Fleet Operation | 113,130 | | 0% | | | 0.00% |
| | | 2,325,562 | 2,570,780 | -10% | 2,745,845 | 175,065 | 6.81% |
| 49 | Crossing Guards | 69,841 | 80,510 | -13% | 75,800 | -4,710 | -5.85% |
| 49 | Railway Maintenance | 53,073 | 79,550 | -33% | 79,550 | | 0.00% |
| 49 | Transportation | 100,741 | 133,813 | -25% | 123,675 | -10,138 | -7.58% |
| 49 | Traffic Signals | 71,913 | 205,000 | -65% | 205,600 | 600 | 0.29% |
| 49 | Transit | 881,160 | 1,079,581 | -18% | 1,085,885 | 6,304 | 0.58% |
| 50 | Street Lighting | 493,452 | 545,175 | -9% | 598,600 | 53,425 | 9.80% |
| 50 | By-Law Enforcement | 81,513 | 95,980 | -15% | 92,425 | -3,555 | -3.70% |
| 51 | Parking Enforcement | -37,329 | 127,573 | -129% | 13,040 | -114,533 | -89.78% |
| 51 | Animal Control | 174,753 | 184,784 | -5% | 182,715 | -2,069 | -1.12% |
| | | 1,889,117 | 2,531,966 | -25% | 2,457,290 | -74,676 | -2.95% |
| | Roads and Transportation Services Area | 4,214,679 | 5,102,746 | -17% | 5,203,135 | 100,389 | 1.97% |
| | ENVIRONMENTAL SERVICES | 5,863,655 | 8,084,563 | -27% | 8,299,705 | 215,142 | 2.66% |
| 37 | Building Services | -294,594 | 137,906 | -314% | 92,021 | -45,885 | -33.27% |
| 34 | Planning | 382,562 | 423,862 | -10% | 536,564 | 112,702 | 26.59% |
| | PLANNING DEPARTMENT | 87,968 | 561,768 | -84% | 628,585 | 66,817 | 11.89% |
| 60 | Administration | 488,013 | | 0% | -1 | -1 | 0.00% |
| 60 | Employment and Income Support | 7,245,943 | 1,063,760 | 581% | 1,153,508 | 89,748 | 8.44% |
| 61 | Childcare | -2,213,797 | 494,385 | -548% | 497,638 | 3,253 | 0.66% |
| 62 | Social Housing | 694,570 | 2,576,940 | -73% | 2,555,473 | -21,467 | -0.83% |
| 63 | Public Housing | 746,441 | | 0% | | | 0.00% |
| | ONTARIO WORKS | 6,961,170 | 4,135,085 | 68% | 4,206,618 | 71,533 | 1.73% |
| 64 | VALLEY VIEW | 904,253 | 2,194,619 | -59% | 2,352,877 | 158,258 | 7.21% |
| 32 | Downtown Development Board | 280 | | 0% | | | 0.00% |
| 32 | Municipal Heritage Committee | 4,580 | 5,500 | -17% | 5,500 | | 0.00% |
| 32 | St Thomas-Elgin Public Art Gallery | 60,000 | 60,000 | 0% | | -60,000 | -100.00% |
| 32 | Horton Farmers' Market | -295 | | 0% | 27,588 | 27,588 | 0.00% |
| 33 | Talbot Teen Centre | 60,000 | 60,000 | 0% | | -60,000 | -100.00% |
| | CULTURE | 124,565 | 125,500 | -1% | 33,088 | -92,412 | -73.64% |
| 29 | LIBRARY | 2,006,506 | 2,303,742 | -13% | 2,381,025 | 77,283 | 3.35% |
| 39 | ECONOMIC DEVELOPMENT | 444,409 | 614,931 | -28% | 629,641 | 14,710 | 2.39% |
| | | -9,622,222 | | 0% | | | 0.00% |

| DESCRIPTION | 2018 | 2018 | VAR | 2019 | 2018/2019 | |
|-------------|--------|--------|-----|--------|---------------|-----|
| | ACTUAL | ANNUAL | | ANNUAL | BUDGET CHANGE | |
| | YTD | BUDGET | % | BUDGET | (\$) | (%) |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|----------------------------|------------------------|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|---------|
| DESCRIPTION | | | | | | | |
| MAYOR & COUNCIL | | | | | | | |
| COUNCILLORS | | | | | | | |
| EXPENSES | | | | | | | |
| 11-2-01-1-0000-3011 | Reg Part-time Wages | 136,697 | 172,847 | -21% | 207,848 | 35,001 | 20.25% |
| 11-2-01-1-0000-3120 | All Statutory Benefits | 5,360 | 11,566 | -54% | 17,318 | 5,752 | 49.73% |
| 11-2-01-1-0000-3130 | All Employer Benefits | 4,960 | 5,391 | -8% | 6,362 | 971 | 18.01% |
| 11-2-01-1-0000-3210 | Car Allowance | 5,790 | 7,751 | -25% | 16,000 | 8,249 | 106.42% |
| 11-2-01-1-0000-3316 | Board Recoveries | -752 | -4,500 | -83% | -4,500 | | 0.00% |
| 11-2-01-1-0000-4001 | Meetings/Receptions | 169 | 1,500 | -89% | 1,750 | 250 | 16.67% |
| 11-2-01-1-0000-4005 | Public Relations | 209 | 1,500 | -86% | 1,750 | 250 | 16.67% |
| 11-2-01-1-0000-4022 | Conference Fees | 5,010 | 10,000 | -50% | 11,000 | 1,000 | 10.00% |
| 11-2-01-1-0000-4249 | Telephone Services | 1,499 | 1,550 | -3% | 1,750 | 200 | 12.90% |
| 11-2-01-1-0000-4280 | Mileage Expense | 25 | 750 | -97% | 850 | 100 | 13.33% |
| 11-2-01-1-0000-5010 | Miscellaneous Expenses | 55 | | 0% | | | 0.00% |
| 11-2-01-1-0000-5011 | Office Supplies | 24 | | 0% | | | 0.00% |
| TOTAL COUNCILLORS' EXPENSE | | 159,046 | 208,355 | -24% | 260,128 | 51,773 | 24.85% |

MAYOR

| EXPENSES | | | | | | | |
|-------------------------------|------------------------|---------------|---------------|-------------|---------------|--------------|--------------|
| 11-2-01-1-1000-3011 | Reg Part-time Wages | 43,709 | 57,077 | -23% | 63,640 | 6,563 | 11.50% |
| 11-2-01-1-1000-3120 | All Statutory Benefits | 2,155 | 3,208 | -33% | 2,165 | -1,043 | -32.51% |
| 11-2-01-1-1000-3130 | All Employer Benefits | 1,902 | 2,320 | -18% | 2,500 | 180 | 7.76% |
| 11-2-01-1-1000-3210 | Car Allowance | 4,135 | 5,000 | -17% | 7,000 | 2,000 | 40.00% |
| 11-2-01-1-1000-4022 | Conference Fees | 2,442 | 5,000 | -51% | 5,000 | | 0.00% |
| 11-2-01-1-1000-4249 | Telephone Services | 258 | 600 | -57% | 600 | | 0.00% |
| 11-2-01-1-1000-4280 | Mileage Expense | 212 | 750 | -72% | 750 | | 0.00% |
| 11-2-01-1-1000-4001 | Meetings/Receptions | 977 | 1,500 | -35% | 1,500 | | 0.00% |
| 11-2-01-1-1000-3316 | Board Recoveries | -690 | | 0% | | | 0.00% |
| 11-2-01-1-1000-4005 | Public Relations | 1,838 | 3,000 | -39% | 3,000 | | 0.00% |
| TOTAL MAYOR'S EXPENSES | | 56,938 | 78,455 | -27% | 86,155 | 7,700 | 9.81% |

CITY COUNCIL

REVENUE

| EXPENSES | | | | | | | |
|------------------------------------|--------------------------------|----------------|----------------|-------------|----------------|----------------|----------------|
| 11-2-01-1-2000-4023 | Association Membership Fees | 11,421 | 12,500 | -9% | 12,500 | | 0.00% |
| 11-2-01-1-2000-4259 | Courier | 25 | 1,000 | -98% | 1,000 | | 0.00% |
| 11-2-01-1-2000-4261 | Advertising | 4,082 | 6,000 | -32% | 6,000 | | 0.00% |
| 11-2-01-1-2000-4272 | External Printing | 1,023 | 1,500 | -32% | 1,500 | | 0.00% |
| 11-2-01-1-2000-5010 | Miscellaneous Expenses | 266 | 500 | -47% | 500 | | 0.00% |
| 11-2-01-1-2000-5011 | Office Supplies | 1,386 | 1,500 | -8% | 1,750 | 250 | 16.67% |
| 11-2-01-1-2000-5510 | Publications and Subscriptions | 264 | 500 | -47% | 500 | | 0.00% |
| 11-2-01-1-2000-4001 | Meetings/Receptions | 4,786 | 7,000 | -32% | 7,000 | | 0.00% |
| 11-2-01-1-2000-4074 | Closed Session Investigator | 3,841 | 3,500 | 10% | 3,500 | | 0.00% |
| 11-2-01-1-2000-4076 | Strategic Planning Expenses | | 750 | -100% | 750 | | 0.00% |
| 11-2-01-1-2000-5020 | Canada 150 expenses | 5,029 | | 0% | | | 0.00% |
| 11-2-01-1-2000-4005 | Public Relations | 6,971 | 15,500 | -55% | 15,500 | | 0.00% |
| 11-2-01-1-2000-5200 | Council Grants | | | 0% | 261,800 | 261,800 | 0.00% |
| TOTAL EXPENSES | | 39,094 | 50,250 | -22% | 312,300 | 262,050 | 521.49% |
| TOTAL CITY COUNCIL | | 39,094 | 50,250 | -22% | 312,300 | 262,050 | 521.49% |
| TOTAL MAYOR AND COUNCILLORS | | 255,078 | 337,060 | -24% | 658,583 | 321,523 | 95.39% |

HONOURS & AWARDS

REVENUE

| | | | | | | | |
|----------------------|---------------------|------------|--------------|-------------|--------------|--|--------------|
| 11-2-01-1-0010-9515 | Unallocated Revenue | 135 | 1,350 | -90% | 1,350 | | 0.00% |
| TOTAL REVENUE | | 135 | 1,350 | -90% | 1,350 | | 0.00% |

EXPENSES

| | | | | | | | |
|-----------------------------------|------------------|--------------|--------------|------------|--------------|--|--------------|
| 11-2-01-1-0010-4016 | Banquet Expenses | 7,675 | 6,500 | 18% | 6,500 | | 0.00% |
| TOTAL EXPENSES | | 7,675 | 6,500 | 18% | 6,500 | | 0.00% |
| TOTAL HONOURS & AWARDS | | 7,540 | 5,150 | 46% | 5,150 | | 0.00% |

DOORS OPEN

| DESCRIPTION | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) (%) |
|---------------------|----------------------------------|-----------------------|--------------------------|-------------|--------------------------|---|
| EXPENSES | | | | | | |
| CANADA DAY | | | | | | |
| REVENUE | | | | | | |
| 11-2-01-1-0769-9010 | Federal Grant | 3,000 | 2,500 | 20% | 2,500 | 0.00% |
| 11-2-01-1-0769-9515 | Miscellaneous Revenue | 1,990 | 2,500 | -20% | 2,500 | 0.00% |
| | TOTAL REVENUE | 4,990 | 5,000 | 0% | 5,000 | 0.00% |
| EXPENSES | | | | | | |
| 11-2-01-1-0769-4051 | Promotion/Advertising | 2,428 | 1,600 | 52% | 1,600 | 0.00% |
| 11-2-01-1-0769-4073 | Canada Day - Entertainment | 5,360 | 3,500 | 53% | 3,500 | 0.00% |
| 11-2-01-1-0769-4075 | Miscellaneous Services | 5,564 | 6,000 | -7% | 6,000 | 0.00% |
| 11-2-01-1-0769-4171 | Equipment Rental | 6,085 | 6,000 | 1% | 6,000 | 0.00% |
| 11-2-01-1-0769-5410 | Hydro Expense | 429 | 500 | -14% | 500 | 0.00% |
| 11-2-01-1-0769-7063 | Fireworks | 10,839 | 15,000 | -28% | 15,000 | 0.00% |
| | TOTAL EXPENSES | 30,705 | 32,600 | -6% | 32,600 | 0.00% |
| | TOTAL CANADA DAY | 25,715 | 27,600 | -7% | 27,600 | 0.00% |
| | TOTAL MAYOR & COUNCIL | 288,333 | 369,810 | -22% | 691,333 | 321,523 86.94% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|---------------------------------------|------------------------------|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|---------------|
| DESCRIPTION | | | | | | | |
| CORPORATE ADMINISTRATION | | | | | | | |
| EXPENSES | | | | | | | |
| 11-2-01-2-0000-3010 | Reg Full-time Wages | 214,832 | 282,298 | -24% | 268,768 | -13,530 | -4.79% |
| 11-2-01-2-0000-3120 | All Statutory Benefits | 11,170 | 12,747 | -12% | 14,357 | 1,610 | 12.63% |
| 11-2-01-2-0000-3130 | All Employer Benefits | 15,634 | 17,520 | -11% | 14,589 | -2,931 | -16.73% |
| 11-2-01-2-0000-3135 | OMERS | 26,533 | 35,021 | -24% | 24,419 | -10,602 | -30.27% |
| 11-2-01-2-0000-4001 | Public Relations | 3,914 | 5,000 | -22% | 5,000 | | 0.00% |
| 11-2-01-2-0000-4002 + | Meetings/Receptions Expenses | 1,233 | 1,200 | 3% | 1,200 | | 0.00% |
| 11-2-01-2-0000-4010 | Management Consultants | | | 0% | 30,000 | 30,000 | 0.00% |
| 11-2-01-2-0000-4011 | Strategic Planning | | | 0% | 40,000 | 40,000 | 0.00% |
| 11-2-01-2-0000-4022 + | Associated Conferences | 315 | 1,000 | -69% | 1,000 | | 0.00% |
| 11-2-01-2-0000-4020 | Course & Exams | | 500 | -100% | 500 | | 0.00% |
| 11-2-01-2-0000-4023 | Association Membership Fees | 792 | 800 | -1% | 800 | | 0.00% |
| 11-2-01-2-0000-4249 + | Telephone Expense | 475 | 700 | -32% | 700 | | 0.00% |
| 11-2-01-2-0000-4280 | Mileage Expense | 223 | 950 | -77% | 950 | | 0.00% |
| 11-2-01-2-0000-5011 | Office Supplies | 680 | 2,500 | -73% | 2,500 | | 0.00% |
| 11-2-01-2-0000-5510 | Books & Subscriptions | | 100 | -100% | 100 | | 0.00% |
| TOTAL EXPENSES | | 275,801 | 360,336 | -23% | 404,883 | 44,547 | 12.36% |
| TOTAL CORPORATE ADMINISTRATION | | 275,801 | 360,336 | -23% | 404,883 | 44,547 | 12.36% |

| | | | | | | | |
|--|----------------------------|---------------|---------------|-------------|----------------|----------------|----------------|
| COMMUNITY IMPROVEMENT PROGRAM | | | | | | | |
| REVENUE | | | | | | | |
| EXPENSES | | | | | | | |
| 11-2-01-2-1000-4166 | CIP Technical Resources | 1,136 | 750 | 51% | 750 | | 0.00% |
| 11-2-01-2-1000-7090 | CIP Program Funds - Grants | 33,490 | 70,000 | -52% | 270,000 | 200,000 | 285.71% |
| TOTAL EXPENSES | | 34,626 | 70,750 | -51% | 270,750 | 200,000 | 282.69% |
| TOTAL COMMUNITY IMPROVEMENT PROGRAM | | 34,626 | 70,750 | -51% | 270,750 | 200,000 | 282.69% |
| | | 310,427 | 431,086 | -28% | 675,633 | 244,547 | 56.73% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|--------------------------|---|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|----------|
| DESCRIPTION | | | | | | | |
| CLERK'S DEPARTMENT | | | | | | | |
| REVENUE | | | | | | | |
| 11-2-01-3-0000-9515 | Misc. Sales | 199 | 500 | -60% | 500 | | 0.00% |
| 11-2-01-3-0000-9760 | In/Out of Town Death Recoveries | 3,800 | 4,500 | -16% | 4,500 | | 0.00% |
| 11-2-01-3-0000-9761 | Marriage Licence Fee | 30,360 | 28,000 | 8% | 28,000 | | 0.00% |
| 11-2-01-3-0000-9765 | Commissioners Fee | 3,060 | 3,000 | 2% | 3,000 | | 0.00% |
| 11-2-01-3-0000-9775 | Hertiage Committee Secretarial Recovery | 917 | 1,000 | -8% | 1,000 | | 0.00% |
| TOTAL REVENUE | | 38,336 | 37,000 | 4% | 37,000 | | 0.00% |
| EXPENSES | | | | | | | |
| 11-2-01-3-0000-3010 | Reg Full-time Wages | 257,958 | 362,348 | -29% | 434,994 | 72,646 | 20.05% |
| 11-2-01-3-0000-3011 | Reg Part-time Wages | 37,945 | | 0% | | | 0.00% |
| 11-2-01-3-0000-3090 | All Overtime | 2,791 | 4,500 | -38% | 4,500 | | 0.00% |
| 11-2-01-3-0000-3120 | Statutory Benefits | 22,562 | 25,298 | -11% | 25,809 | 511 | 2.02% |
| 11-2-01-3-0000-3130 | Employer Benefits | 33,185 | 37,007 | -10% | 46,633 | 9,626 | 26.01% |
| 11-2-01-3-0000-3135 | OMERS | 29,321 | 38,031 | -23% | 37,510 | -521 | -1.37% |
| 11-2-01-3-0000-4020 | Course/Exam Fees | 723 | 1,400 | -48% | 1,400 | | 0.00% |
| 11-2-01-3-0000-4022 | Associated Conferences | 35 | 500 | -93% | 500 | | 0.00% |
| 11-2-01-3-0000-4023 | Association Membership Fees | 1,398 | 1,500 | -7% | 1,500 | | 0.00% |
| 11-2-01-3-0000-4059 | Contracted Services | | | 0% | 27,000 | 27,000 | 0.00% |
| 11-2-01-3-0000-4067 | Contracted Security | 1,864 | 2,000 | -7% | 2,000 | | 0.00% |
| 11-2-01-3-0000-4075 | Records Storage/Document Mtg. | 45 | 200 | -78% | 4,200 | 4,000 | 2000.00% |
| 11-2-01-3-0000-4249 | Telephone Expense | 227 | 300 | -24% | 300 | | 0.00% |
| 11-2-01-3-0000-4259 | Courier | 110 | 200 | -45% | 200 | | 0.00% |
| 11-2-01-3-0000-4272 | External Printing | 396 | 200 | 98% | 200 | | 0.00% |
| 11-2-01-3-0000-4280 | Staff Mileage | | 200 | -100% | 200 | | 0.00% |
| 11-2-01-3-0000-5011 | Office Supplies | 2,944 | 3,000 | -2% | 2,000 | -1,000 | -33.33% |
| 11-2-01-3-0000-5016 | Marriage Licence Expense | 13,200 | 9,600 | 38% | 9,600 | | 0.00% |
| 11-2-01-3-0000-5510 | Books & Subscriptions | 218 | 300 | -27% | 300 | | 0.00% |
| 11-2-01-3-0000-6810 | Equipment Purchases | 322 | 1,000 | -68% | 1,000 | | 0.00% |
| TOTAL EXPENSES | | 405,244 | 487,584 | -17% | 599,846 | 112,262 | 23.02% |
| TOTAL CLERK'S DEPARTMENT | | 366,908 | 450,584 | -19% | 562,846 | 112,262 | 24.91% |

COMMITTEE OF ADJUSTMENT

| | | | | | | | |
|--------------------------------------|------------------------|---------------|---------------|-------------|---------------|-------------|---------------|
| REVENUE | | | | | | | |
| 11-2-01-3-0700-9194 | Application Fees | 6,100 | 8,000 | -24% | 8,000 | | 0.00% |
| 11-2-01-3-0700-9198 | Administrative Charges | 1,000 | 600 | 67% | 800 | 200 | 33.33% |
| TOTAL REVENUE | | 7,100 | 8,600 | -17% | 8,800 | 200 | 2.33% |
| EXPENSES | | | | | | | |
| 11-2-01-3-0700-3011 | Part-time Salaries | 1,739 | 1,700 | 2% | 1,725 | 25 | 1.47% |
| 11-2-01-3-0700-3120 | Stat Benefits | 83 | 153 | -46% | 167 | 14 | 9.15% |
| 11-2-01-3-0700-4023 | Membership Fees | 130 | 120 | 8% | 130 | 10 | 8.33% |
| 11-2-01-3-0700-4040 | Legal Fees | | 1,500 | -100% | 1,500 | | 0.00% |
| 11-2-01-3-0700-4051 | Advertising | 3,002 | 3,250 | -8% | 3,000 | -250 | -7.69% |
| TOTAL EXPENSES | | 4,954 | 6,723 | -26% | 6,522 | -201 | -2.99% |
| TOTAL COMMITTEE OF ADJUSTMENT | | -2,146 | -1,877 | 14% | -2,278 | -401 | 21.36% |

ELECTIONS

| | | | | | | | |
|----------------------|--------------------------------|--------------|--------|-----------|--|---------|--------------|
| REVENUE | | | | | | | |
| 11-2-01-3-3000-9110 | Election Nominations | 3,400 | | 0% | | | 0.00% |
| TOTAL REVENUE | | 3,400 | | 0% | | | 0.00% |
| EXPENSES | | | | | | | |
| 11-2-01-3-3000-3011 | Reg Part-time Salaries & Wages | 12,238 | 10,500 | 17% | | -10,500 | -100.00% |
| 11-2-01-3-3000-3090 | All Overtime | | 300 | -100% | | -300 | -100.00% |
| 11-2-01-3-3000-3120 | All Statutory Benefits | 650 | 700 | -7% | | -700 | -100.00% |
| 11-2-01-3-3000-4051 | Advertising, Marketing & Prom. | 1,093 | 1,855 | -41% | | -1,855 | -100.00% |
| 11-2-01-3-3000-4069 | Equipment Warranty | 692 | 2,525 | -73% | | -2,525 | -100.00% |
| 11-2-01-3-3000-4171 | Building Rent/Lease | 200 | 1,000 | -80% | | -1,000 | -100.00% |

| | | 2018 | 2018 | | 2019 | 2018/2019 | |
|---------------------------------|-------------------------------|----------------|----------------|-------------|----------------|-----------------|-----------------|
| | | ACTUAL | ANNUAL | VAR | ANNUAL | BUDGET CHANGE | |
| DESCRIPTION | | YTD | BUDGET | % | BUDGET | (\$) | (%) |
| 11-2-01-3-3000-4249 | Telephone Services | 169 | 400 | -58% | | -400 | -100.00% |
| 11-2-01-3-3000-4257 | Regular Postage | 22,131 | 24,600 | -10% | | -24,600 | -100.00% |
| 11-2-01-3-3000-4270 | Voters List, Ballots | 21,398 | 24,295 | -12% | | -24,295 | -100.00% |
| 11-2-01-3-3000-4272 | Other External Printing | 3,602 | 9,600 | -62% | | -9,600 | -100.00% |
| 11-2-01-3-3000-5016 | Special Departmental Supplies | 31,488 | 42,000 | -25% | | -42,000 | -100.00% |
| TOTAL EXPENSES | | 93,661 | 117,775 | -20% | | -117,775 | -100.00% |
| TOTAL ELECTIONS | | 90,261 | 117,775 | -23% | | -117,775 | -100.00% |
| TOTAL CLERK'S ACTIVITIES | | 455,023 | 566,482 | -20% | 560,568 | -5,914 | -1.04% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|--------------------------|---|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|----------|
| DESCRIPTION | | | | | | | |
| CORPORATE | | | | | | | |
| REVENUE | | | | | | | |
| 11-1-01-2-5001-7330 | Entegrus Dividend Income | | 550,000 | -100% | 1,100,000 | 550,000 | 100.00% |
| 11-1-01-2-5001-7410 | A/R Interest Earned | 1,082 | 4,000 | -73% | 4,000 | | 0.00% |
| 11-1-01-2-5001-7411 | Interest Earned | 374,031 | 375,000 | 0% | 375,000 | | 0.00% |
| 11-1-01-2-5001-9040 | Ministry of Health -LTC Facility Funding | 470,954 | 513,768 | -8% | 513,770 | 2 | 0.00% |
| 11-1-01-2-5001-9051 | Unconditional Grant - Provincial | 3,380,700 | 3,380,700 | 0% | 3,380,700 | | 0.00% |
| 11-1-01-2-5001-9112 | NSF Charges | 3,300 | 2,500 | 32% | 2,500 | | 0.00% |
| 11-1-01-2-5001-9182 | Tax Sale Recovery | 2,484 | | 0% | | | 0.00% |
| 11-1-01-2-5001-9390 | Other Rental Income | 1,590 | | 0% | | | 0.00% |
| 11-1-01-2-5001-9515 | Unallocated Revenues | 31,996 | | 0% | | | 0.00% |
| 11-1-01-2-5001-9610 | Interest-Current Year | 230,372 | 200,000 | 15% | 200,000 | | 0.00% |
| 11-1-01-2-5001-9620 | Interest-1 yr. Arrears | 191,267 | 200,000 | -4% | 200,000 | | 0.00% |
| 11-1-01-2-5001-9630 | Interest - 2 yr. Arrears | 73,260 | 95,000 | -23% | 95,000 | | 0.00% |
| 11-1-01-2-5001-9640 | Interest - 3+ yrs. Arrears | 18,539 | 50,000 | -63% | 50,000 | | 0.00% |
| 11-1-01-2-5001-9910 | Proceeds on Sale of Capital Asset | 44,747 | | 0% | | | 0.00% |
| 11-1-01-2-5001-9910 | Proceeds on Sale of Capital Asset | 44,747 | | 0% | | | 0.00% |
| 11-1-01-2-5001-9920 | Contribution from Development Charges | 137,914 | | 0% | 70,000 | 70,000 | 0.00% |
| TOTAL REVENUE | | 5,006,983 | 5,370,968 | -7% | 5,990,970 | 620,002 | 11.54% |
| EXPENSES | | | | | | | |
| 11-1-01-2-5001-4040 | Legal and Consulting Fees | 99,518 | 90,000 | 11% | 160,000 | 70,000 | 77.78% |
| 11-1-01-2-5001-4075 | Assessment Services | 428,888 | 427,916 | 0% | 427,960 | 44 | 0.01% |
| 11-1-01-2-5001-4216 | Insurance Premiums | 281,930 | 291,500 | -3% | 291,500 | | 0.00% |
| 11-1-01-2-5001-4220 | Insurance Claims | 112,570 | 100,000 | 13% | 100,000 | | 0.00% |
| 11-1-01-2-5001-4249 | Telephone/Fax Services | 30,717 | 32,000 | -4% | 32,000 | | 0.00% |
| 11-1-01-2-5001-4257 | Regular Postage | 18,852 | 18,000 | 5% | 18,000 | | 0.00% |
| 11-1-01-2-5001-4275 | Photocopying | 10,921 | 12,000 | -9% | 12,000 | | 0.00% |
| 11-1-01-2-5001-6810 | Office Equipment Acquisition | 1,402 | | 0% | | | 0.00% |
| 11-1-01-2-5001-7020 | Trfr to Capital Projects Res - Pre Approved | 3,420,000 | 3,420,000 | 0% | 4,070,000 | 650,000 | 19.01% |
| 11-1-01-2-5001-7028 | Transfer to Infrastructure Renewal Reserve | 900,000 | 900,000 | 0% | | -900,000 | -100.00% |
| 11-1-01-2-5001-7045 | Overhead Allocation | -588,960 | -642,501 | -8% | -655,350 | -12,849 | 2.00% |
| 11-1-01-2-5001-7211 | Tax Write-Offs | 147,095 | 500,000 | -71% | 500,000 | | 0.00% |
| 11-1-01-2-5001-7213 | Rebate Program-Vacancy | 121,311 | 200,000 | -39% | | -200,000 | -100.00% |
| 11-1-01-2-5001-7217 | Rebate Programs-Charities | 34,138 | 40,000 | -15% | 40,000 | | 0.00% |
| 11-1-01-2-5001-7219 | Rebate Programs-Affordable Housing | 87,718 | 90,000 | -3% | 90,000 | | 0.00% |
| 11-1-01-2-5001-7310 | Debenture Payments | 2,031,022 | 2,266,692 | -10% | 3,501,972 | 1,235,280 | 54.50% |
| 11-1-01-2-5001-7490 | Service Charges | 7,741 | 6,000 | 29% | 6,000 | | 0.00% |
| 11-1-01-2-5001-7995 | Council Grants | 93,174 | 101,750 | -8% | | -101,750 | -100.00% |
| Municipal Accessibility | | | | | | | |
| 11-1-01-6-5001-4075 | Municipal Accessibility Resources | 1,106 | 3,000 | -63% | 3,000 | | 0.00% |
| TOTAL EXPENSES | | 7,239,143 | 7,856,357 | -8% | 8,597,082 | 740,725 | 9.43% |
| TOTAL CORPORATE SERVICES | | 2,232,160 | 2,485,389 | -10% | 2,606,112 | 120,723 | 4.86% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|---------------------------|--|-----------------------|--------------------------|-----------|--------------------------|---------------------------------------|--------------|
| DESCRIPTION | | | | | | | |
| TAXATION | | | | | | | |
| GENERAL LEVY | | | | | | | |
| REVENUE | | | | | | | |
| 11-1-01-2-5001-8000 | Total Municipal Tax Levy | | 52,360,691 | -100% | 54,784,991 | 2,424,300 | 4.63% |
| 11-1-01-2-5001-8010 | Residential general Levy | 36,565,249 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8011 | Residential Supp Levy | 674,888 | 500,000 | 35% | 500,000 | | 0.00% |
| 11-1-01-2-5001-8015 | Residential Awaiting Development General Levy | 22,051 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8020 | Multi-Res General Levy | 4,038,517 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8030 | Commercial General Levy | 6,052,662 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8031 | Commercial Supp Levy | 23,791 | 50,000 | -52% | 50,000 | | 0.00% |
| 11-1-01-2-5001-8040 | Shopping Centre General Levy | 1,307,230 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8050 | Industrial General Levy | 1,139,804 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8051 | Industrial Supp Levy | 35,715 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8055 | Industrial Awaiting Development General Levy | 4,217 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8060 | Large Industrial General Levy | 2,270,311 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8070 | Pipelines General Levy | 169,512 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8071 | Pipelines Supp Levy | 5,363 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8080 | Farms General Levy | 49,640 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8085 | Managed Forest General Levy | 1,357 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8151 | Industrial PIL-No Support | 16,946 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8191 | Commercial PIL No Support | 672,664 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8192 | Commercial Vacant PIL No Support | 2,525 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8510 | Fanshawe H & B | 22,875 | 24,000 | -5% | 24,000 | | 0.00% |
| 11-1-01-2-5001-8511 | St. Thomas-Elgin General Hospital | 29,625 | 30,000 | -1% | 30,000 | | 0.00% |
| 11-1-01-2-5001-8515 | Hydro One Right of Way | 3,019 | 3,100 | -3% | 3,000 | -100 | -3.23% |
| 11-1-01-2-5001-8518 | PUC PIL | 47,987 | | 0% | | | 0.00% |
| 11-1-01-2-5001-8519 | Provincial Railway Land | 5,187 | 4,700 | 10% | 5,000 | 300 | 6.38% |
| 11-1-01-2-5001-9000 | Non-Shared Education Revenue | 66,677 | 68,000 | -2% | 68,000 | | 0.00% |
| TOTAL REVENUE | | 53,227,812 | 53,040,491 | 0% | 55,464,991 | 2,424,500 | 4.57% |
| EXPENSES | | | | | | | |
| TOTAL EXPENSES | | | | | | | |
| TOTAL GENERAL LEVY | | 53,227,812 | 53,040,491 | 0% | 55,464,991 | 2,424,500 | 4.57% |
| SCHOOL BOARD LEVY | | | | | | | |
| REVENUE | | | | | | | |
| 11-1-01-2-6010-8010 | Residential School Board General Levy | 3,978,881 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8011 | Residential School Board Supp Levy | 79,786 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8020 | Multi-Res School Board General Levy | 211,231 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8030 | Commercial School Board Levy - Eng Pub | 2,345,787 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8031 | Commercial School Board Supp Levy | 14,029 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8040 | Shopping Centre School Board Levy - Eng Pub | 512,534 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8050 | Industrial School Board Levy - Eng Pub | 373,012 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8051 | Industrial School Board Supp Levy | 10,105 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8055 | Industrial Awaiting Development Sch Levy - Eng Pub | 408 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8060 | Large Industrial School Levy - Eng Pub | 647,468 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8070 | Pipelines School Levy - Eng Pub | 71,519 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8071 | Pipelines School Board Supp Levy | 2,259 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8080 | Farms School Board General Levy | 6,190 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8085 | Managed Forest School Board General Levy | 162 | | 0% | | | 0.00% |
| 11-1-01-2-6010-8093 | Res/Farm/PIL:Full | 360 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8010 | Residential School Board General Levy | 565,884 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8011 | Residential School Board Supp Levy | 4,850 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8020 | Multi-Res School Board General Levy | 8,381 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8030 | Commercial School Board Levy - Eng Sep | 597,620 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8031 | Commercial School Board Supp Levy | 3,575 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8040 | Shopping Centre School Board Levy - Eng Sep | 130,575 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8050 | Industrial School Board Levy - Eng Sep | 95,030 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8051 | Industrial School Board Supp Levy | 2,575 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8055 | Industrial Awaiting Development Levy - Eng Sep | 104 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8060 | Large Industrial School Levy - Eng Sep | 164,951 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8070 | Pipelines School Levy - Eng Sep | 18,220 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8071 | Pipelines School Board Supp Levy | 576 | | 0% | | | 0.00% |
| 11-1-01-2-6011-8085 | Managed Forest School Board General Levy | 6 | | 0% | | | 0.00% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|---------------------|--|-----------------------|--------------------------|-----------|--------------------------|------------------------------------|--------------|
| | DESCRIPTION | | | | | | |
| 11-1-01-2-6012-8010 | Residential School Board General Levy | 9,030 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8011 | Residential School Board Supp Levy | 21 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8020 | Multi-Res School Board General Levy | 3 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8030 | Commercial School Board Levy - Fre Sep | 53,753 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8031 | Commercial School Board Supp Levy | 320 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8040 | Shopping Centre School Board Levy - Fre Sep | 11,744 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8050 | Industrial School Board Levy - Fre Sep | 8,547 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8051 | Industrial School Board Supp Levy | 231 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8055 | Industrial Awaiting Development Levy - Fre Sep | 9 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8060 | Large Industrial School Levy - Fre Sep | 14,836 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8070 | Pipelines School Levy - Fre Sep | 1,639 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8071 | Pipelines School Board Supp Levy | 51 | | 0% | | | 0.00% |
| 11-1-01-2-6012-8085 | Managed Forest School Board General Levy | 1 | | 0% | | | 0.00% |
| 11-1-01-2-6013-8010 | Residential School Board General Levy | 8,444 | | 0% | | | 0.00% |
| 11-1-01-2-6013-8020 | Mult-Res School Board General Levy | 84 | | 0% | | | 0.00% |
| 11-1-01-2-6013-8030 | Commercial School Board Levy - Fre Pub | 22,649 | | 0% | | | 0.00% |
| 11-1-01-2-6013-8031 | Commercial School Board Supp Levy | 135 | | 0% | | | 0.00% |
| 11-1-01-2-6013-8040 | Shopping Centre School Board Levy - Fre Pub | 4,949 | | 0% | | | 0.00% |
| 11-1-01-2-6013-8050 | Industrial School Board Levy - Fre Pub | 3,601 | | 0% | | | 0.00% |
| 11-1-01-2-6013-8051 | Industrial School Board Supp Levy | 98 | | 0% | | | 0.00% |
| 11-1-01-2-6013-8055 | Industrial Awaiting Development Levy - Fre Pub | 4 | | 0% | | | 0.00% |
| 11-1-01-2-6013-8060 | Large Industrial School Levy - Fre Pub | 6,251 | | 0% | | | 0.00% |
| 11-1-01-2-6013-8070 | Pipelines School Levy - Fre Pub | 691 | | 0% | | | 0.00% |
| 11-1-01-2-6013-8071 | Pipelines School Board Supp Levy | 22 | | 0% | | | 0.00% |
| | TOTAL REVENUE | 9,993,191 | | 0% | | | 0.00% |
| | EXPENSES | | | | | | |
| 11-1-01-2-6010-7070 | English Public Transfer | 5,904,167 | | 0% | | | 0.00% |
| 11-1-01-2-6010-7072 | Eng Public Write Offs | 48,146 | | 0% | | | 0.00% |
| 11-1-01-2-6010-7211 | Public School Bd. Write Offs | 5,487 | | 0% | | | 0.00% |
| 11-1-01-2-6010-7212 | Commercial School Write Off - Eng Pub | 43,625 | | 0% | | | 0.00% |
| 11-1-01-2-6010-7213 | Industrial School Write Off - Eng Pub | 19,173 | | 0% | | | 0.00% |
| 11-1-01-2-6011-7070 | English Separate Transfer | 1,115,842 | | 0% | | | 0.00% |
| 11-1-01-2-6011-7072 | English Separate Write-Offs | 12,302 | | 0% | | | 0.00% |
| 11-1-01-2-6011-7211 | Sep School Bd. Writeoffs | 200 | | 0% | | | 0.00% |
| 11-1-01-2-6011-7212 | Commercial School Write Off - Eng Sep | 11,139 | | 0% | | | 0.00% |
| 11-1-01-2-6011-7213 | Industrial School Write Off - Eng Sep | 4,884 | | 0% | | | 0.00% |
| 11-1-01-2-6012-7070 | French Separate Transfer | 68,568 | | 0% | | | 0.00% |
| 11-1-01-2-6012-7072 | French Separate Write Offs | 1,070 | | 0% | | | 0.00% |
| 11-1-01-2-6012-7212 | Commercial School Write Off - Fre Sep | 980 | | 0% | | | 0.00% |
| 11-1-01-2-6012-7213 | Industrial School Write Off - Fre Sep | 438 | | 0% | | | 0.00% |
| 11-1-01-2-6013-7070 | French Public Transfer | 34,236 | | 0% | | | 0.00% |
| 11-1-01-2-6013-7072 | French Public Write Offs | 451 | | 0% | | | 0.00% |
| 11-1-01-2-6013-7212 | Commercial School Write Off - Fre Pub | 412 | | 0% | | | 0.00% |
| 11-1-01-2-6013-7213 | Industrial School Write Off - Fre Pub | 186 | | 0% | | | 0.00% |
| | TOTAL EXPENSES | 7,271,306 | | 0% | | | 0.00% |
| | TOTAL SCHOOL BOARD LEVY | -2,721,885 | | 0% | | | 0.00% |
| | TOTAL TAXATION | -55,949,697 | -53,040,491 | 5% | -55,464,991 | -2,424,500 | 4.57% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|---------------------------|--------------------------------|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|---------|
| DESCRIPTION | | | | | | | |
| TREASURY DEPARTMENT | | | | | | | |
| REVENUE | | | | | | | |
| 11-3-01-1-0000-9730 | Bingo Revenue | 134,587 | 150,000 | -10% | 150,000 | | 0.00% |
| 11-3-01-1-0000-9732 | BOT/Raffle Licensing Fees | 14,263 | 12,000 | 19% | 12,000 | | 0.00% |
| 11-3-01-1-0000-9760 | Tax Certificate Fees | 65,285 | 56,000 | 17% | 56,000 | | 0.00% |
| 11-3-01-1-0000-9763 | Business Licences Fees | 4,455 | 6,000 | -26% | 6,000 | | 0.00% |
| TOTAL REVENUE | | 218,590 | 224,000 | -2% | 224,000 | | 0.00% |
| EXPENSES | | | | | | | |
| 11-3-01-1-0000-3010 | Reg Full-time Wages | 633,759 | 771,822 | -18% | 797,050 | 25,228 | 3.27% |
| 11-3-01-1-0000-3090 | All Overtime | 34 | | 0% | | | 0.00% |
| 11-3-01-1-0000-3120 | Statutory Benefits | 46,081 | 53,600 | -14% | 55,300 | 1,700 | 3.17% |
| 11-3-01-1-0000-3130 | Employer Benefits | 72,903 | 81,300 | -10% | 90,700 | 9,400 | 11.56% |
| 11-3-01-1-0000-3135 | OMERS | 68,053 | 82,383 | -17% | 83,970 | 1,587 | 1.93% |
| 11-3-01-1-0000-4022 | Conference Fees | 4,569 | 7,000 | -35% | 7,000 | | 0.00% |
| 11-3-01-1-0000-4023 | Association Membership Fees | 4,434 | 4,600 | -4% | 4,600 | | 0.00% |
| 11-3-01-1-0000-4028 | Staff Training | 2,819 | 8,000 | -65% | 8,000 | | 0.00% |
| 11-3-01-1-0000-4042 | Auditing & Accounting | 14,552 | 33,000 | -56% | 33,000 | | 0.00% |
| 11-3-01-1-0000-4051 | Advertising, Marketing & Prom. | 29 | 500 | -94% | 200 | -300 | -60.00% |
| 11-3-01-1-0000-4075 | Contracted Services | 9,351 | 10,000 | -6% | 10,000 | | 0.00% |
| 11-3-01-1-0000-4257 | Regular Postage | 16,234 | 16,000 | 1% | 16,000 | | 0.00% |
| 11-3-01-1-0000-4259 | Courier | 2,433 | 5,000 | -51% | 5,000 | | 0.00% |
| 11-3-01-1-0000-4272 | Other External Printing | 8,105 | 9,000 | -10% | 9,000 | | 0.00% |
| 11-3-01-1-0000-4280 | Staff Mileage | 1,332 | 1,500 | -11% | 1,500 | | 0.00% |
| 11-3-01-1-0000-5011 | Office Supplies | 1,651 | 3,500 | -53% | 3,500 | | 0.00% |
| 11-3-01-1-0000-6810 | Equipment Purchases | 2,781 | 1,500 | 85% | 2,000 | 500 | 33.33% |
| 11-3-01-1-0000-7045 | Overhead Allocation | -150,276 | -163,937 | -8% | -167,220 | -3,283 | 2.00% |
| 11-3-01-1-0000-7930 | Cashier Over/Under | 26 | 200 | -87% | 200 | | 0.00% |
| 11-3-01-1-0000-7490 | Service Charges | 405 | 300 | 35% | 300 | | 0.00% |
| TOTAL EXPENSES | | 739,275 | 925,268 | -20% | 960,100 | 34,832 | 3.76% |
| TOTAL TREASURY DEPARTMENT | | 520,685 | 701,268 | -26% | 736,100 | 34,832 | 4.97% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|------------------------------|-------------------------------|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|----------|
| DESCRIPTION | | | | | | | |
| INFORMATION TECHNOLOGY | | | | | | | |
| EXPENSES | | | | | | | |
| 11-5-01-1-0000-3010 | Reg Full-time Wages | 169,389 | 214,445 | -21% | 271,530 | 57,085 | 26.62% |
| 11-5-01-1-0000-3039 | On Call Salary | 12,645 | 16,200 | -22% | 16,200 | | 0.00% |
| 11-5-01-1-0000-3120 | All Statutory Benefits | 14,249 | 15,800 | -10% | 21,370 | 5,570 | 35.25% |
| 11-5-01-1-0000-3130 | All Employer Benefits | 22,233 | 19,600 | 13% | 28,340 | 8,740 | 44.59% |
| 11-5-01-1-0000-3135 | OMERS | 18,538 | 23,081 | -20% | 26,880 | 3,799 | 16.46% |
| 11-5-01-1-0000-4028 | Training & Development | 4,991 | 15,000 | -67% | 15,000 | | 0.00% |
| 11-5-01-1-0000-4042 | Contracted IT Services | | 10,000 | -100% | | -10,000 | -100.00% |
| 11-5-01-1-0000-4065 | Program Mtce Contracts | 73,456 | 172,000 | -57% | 192,000 | 20,000 | 11.63% |
| 11-5-01-1-0000-4075 | Contracted Services | 18,266 | 28,000 | -35% | 20,000 | -8,000 | -28.57% |
| 11-5-01-1-0000-4147 | Operating Equip. Maint/Repair | 7,162 | 12,000 | -40% | 10,000 | -2,000 | -16.67% |
| 11-5-01-1-0000-4150 | Internet Services | 70,982 | 70,000 | 1% | 70,000 | | 0.00% |
| 11-5-01-1-0000-4249 | Telephone Services | 930 | 2,000 | -54% | 2,000 | | 0.00% |
| 11-5-01-1-0000-4275 | Photocopy Expenses | 1,580 | 2,000 | -21% | 2,000 | | 0.00% |
| 11-5-01-1-0000-4280 | Staff Mileage | 165 | 1,000 | -84% | 1,000 | | 0.00% |
| 11-5-01-1-0000-5011 | Office Supplies | 797 | 2,000 | -60% | 2,000 | | 0.00% |
| 11-5-01-1-0000-5026 | Clothing | 689 | 700 | -2% | 700 | | 0.00% |
| 11-5-01-1-0000-7045 | Overhead Allocation | -70,203 | -76,585 | -8% | -78,120 | -1,535 | 2.00% |
| TOTAL EXPENSES | | 345,869 | 527,241 | -34% | 600,900 | 73,659 | 13.97% |
| TOTAL INFORMATION TECHNOLOGY | | 345,869 | 527,241 | -34% | 600,900 | 73,659 | 13.97% |

| PROVINCIAL OFFENCES ACT | | | | | | | |
|--------------------------------------|---------------------------|-----------------|-----------------|-------------|-----------------|--|--------------|
| REVENUE | | | | | | | |
| 21-4-01-1-0000-9513 | City Share - POA Revenues | 171,877 | 200,000 | -14% | 200,000 | | 0.00% |
| TOTAL REVENUE | | 171,877 | 200,000 | -14% | 200,000 | | 0.00% |
| EXPENSES | | | | | | | |
| TOTAL EXPENSES | | | | | | | |
| TOTAL PROVINCIAL OFFENCES ACT | | -171,877 | -200,000 | -14% | -200,000 | | 0.00% |

| HEALTH SERVICES | | | | | | | |
|-------------------------------------|------------------------------------|--------------------|--------------------|-------------|--------------------|-------------------|---------------|
| REVENUE | | | | | | | |
| EXPENSES | | | | | | | |
| 62-1-01-0-0000-7063 | Hospital Grant | 350,000 | 350,000 | 0% | 350,000 | | 0.00% |
| 62-2-01-1-0000-4059 | Health Recruitment Partnership | 117,402 | 38,000 | 209% | 38,000 | | 0.00% |
| 62-2-01-1-0000-7065 | City Operating Grant - Health Unit | 648,487 | 698,700 | -7% | 720,000 | 21,300 | 3.05% |
| 62-3-01-1-0000-7065 | Land Ambulance Services | 1,683,429 | 2,184,000 | -23% | 2,200,000 | 16,000 | 0.73% |
| 62-4-01-1-0000-7065 | City Operating Grant - Cemetery | 60,000 | 60,000 | 0% | | -60,000 | -100.00% |
| TOTAL EXPENSES | | 2,859,318 | 3,330,700 | -14% | 3,308,000 | -22,700 | -0.68% |
| TOTAL HEALTH SERVICES | | 2,859,318 | 3,330,700 | -14% | 3,308,000 | -22,700 | -0.68% |
| TOTAL CORPORATE AND TREASURY | | -50,163,542 | -46,195,893 | 9% | -48,413,879 | -2,217,986 | 4.80% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|---------------------|---------------------------------------|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|---------|
| DESCRIPTION | | | | | | | |
| HUMAN RESOURCES | | | | | | | |
| REVENUE | | | | | | | |
| 11-4-01-1-0000-9010 | Dress Down Collections/Donations | 12 | | 0% | | | 0.00% |
| | TOTAL REVENUE | 12 | | 0% | | | 0.00% |
| EXPENSES | | | | | | | |
| 11-4-01-1-0000-3010 | Reg Full-time Wages | 433,571 | 517,124 | -16% | 623,269 | 106,145 | 20.53% |
| 11-4-01-1-0000-3011 | Part Time Wages | 19,897 | | 0% | | | 0.00% |
| 11-4-01-1-0000-3035 | Wellness Training | 1,371 | 4,000 | -66% | 4,000 | | 0.00% |
| 11-4-01-1-0000-3090 | All Overtime | 328 | 5,000 | -93% | 5,000 | | 0.00% |
| 11-4-01-1-0000-3120 | Statutory Benefits | 32,195 | 34,904 | -8% | 39,689 | 4,785 | 13.71% |
| 11-4-01-1-0000-3130 | All Employer Benefits | 52,631 | 59,202 | -11% | 72,308 | 13,106 | 22.14% |
| 11-4-01-1-0000-3135 | OMERS | 41,410 | 50,276 | -18% | 59,000 | 8,724 | 17.35% |
| 11-4-01-1-0000-3211 | Clothing/Uniform/Car Allowance | 29 | 650 | -96% | 650 | | 0.00% |
| 11-4-01-1-0000-3310 | Workers Compensation | 589,607 | 415,000 | 42% | 415,000 | | 0.00% |
| 11-4-01-1-0000-3315 | Negotiations | 1,331 | 5,000 | -73% | 10,000 | 5,000 | 100.00% |
| 11-4-01-1-0000-4001 | Employee Recognition/Public Relations | 10,782 | 20,000 | -46% | 20,000 | | 0.00% |
| 11-4-01-1-0000-4020 | Course/Exam Fees | | 2,000 | -100% | 3,000 | 1,000 | 50.00% |
| 11-4-01-1-0000-4022 | Conference Fees | 2,720 | 5,000 | -46% | 5,000 | | 0.00% |
| 11-4-01-1-0000-4023 | Association Membership Fees | 2,083 | 1,500 | 39% | 1,500 | | 0.00% |
| 11-4-01-1-0000-4024 | Employee Assistance Program | 19,677 | 22,000 | -11% | 25,000 | 3,000 | 13.64% |
| 11-4-01-1-0000-4028 | First Aid/CPR Training | 810 | 5,000 | -84% | 5,000 | | 0.00% |
| 11-4-01-1-0000-4029 | Health & Safety Certification | 712 | 1,500 | -53% | 1,500 | | 0.00% |
| 11-4-01-1-0000-4030 | Corporate Training | 8,940 | 20,000 | -55% | 20,000 | | 0.00% |
| 11-4-01-1-0000-4040 | Legal Fees & Expenses | 110,915 | 75,000 | 48% | 75,000 | | 0.00% |
| 11-4-01-1-0000-4074 | Contracted Payroll Service | 76,556 | 120,000 | -36% | 120,000 | | 0.00% |
| 11-4-01-1-0000-4075 | Records Storage | 398 | 1,000 | -60% | 1,000 | | 0.00% |
| 11-4-01-1-0000-4076 | Contracted Services | 42,663 | 50,000 | -15% | 50,000 | | 0.00% |
| 11-4-01-1-0000-4147 | Operating Equip. Maint/Repair | | 600 | -100% | 600 | | 0.00% |
| 11-4-01-1-0000-4173 | Office Equipment Rent/Lease | 3,202 | 4,000 | -20% | 4,000 | | 0.00% |
| 11-4-01-1-0000-4249 | Telephone Services | 313 | 1,000 | -69% | 1,000 | | 0.00% |
| 11-4-01-1-0000-4259 | Courier | 16 | 200 | -92% | 200 | | 0.00% |
| 11-4-01-1-0000-4261 | Discretionary Advertising | 18,029 | 15,000 | 20% | 20,000 | 5,000 | 33.33% |
| 11-4-01-1-0000-4280 | Staff Mileage | 363 | 2,500 | -85% | 2,500 | | 0.00% |
| 11-4-01-1-0000-5011 | Office Supplies | 1,360 | 2,000 | -32% | 2,000 | | 0.00% |
| 11-4-01-1-0000-5021 | Safety Supplies | 506 | 1,500 | -66% | 1,500 | | 0.00% |
| 11-4-01-1-0000-5510 | Books & Subscriptions | 404 | 2,000 | -80% | 1,500 | -500 | -25.00% |
| | TOTAL EXPENSES | 1,472,819 | 1,442,956 | 2% | 1,589,216 | 146,260 | 10.14% |
| | TOTAL HUMAN RESOURCES | 1,472,807 | 1,442,956 | 2% | 1,589,216 | 146,260 | 10.14% |

| RETIRED EMPLOYEES | | | | | | | |
|---------------------|--------------------------------|------------------|------------------|-----------|------------------|----------------|---------------|
| EXPENSES | | | | | | | |
| 11-1-01-2-0001-3130 | Employer Benefits | | 8,592 | -100% | 9,062 | 470 | 5.47% |
| 11-1-01-2-0002-3130 | Employer Benefits | 241,046 | 230,268 | 5% | 271,836 | 41,568 | 18.05% |
| | TOTAL EXPENSES | 241,046 | 238,860 | 1% | 280,898 | 42,038 | 17.60% |
| | TOTAL RETIRED EMPLOYEES | 241,046 | 238,860 | 1% | 280,898 | 42,038 | 17.60% |
| | TOTAL HUMAN RESOURCES | 1,713,853 | 1,681,816 | 2% | 1,870,114 | 188,298 | 11.20% |

| DESCRIPTION | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|-----------------------------|-------------------------------|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|---------|
| POLICE SERVICES BOARD | | | | | | | |
| EXPENSES | | | | | | | |
| 11-2-01-4-0000-3011 | Wages | 6,159 | 8,840 | -30% | 9,152 | 312 | 3.53% |
| 11-2-01-4-0000-3120 | Statutory Benefits | 515 | 840 | -39% | 590 | -250 | -29.76% |
| 11-2-01-4-0000-4040 | Legal Fees & Expenses | 30,112 | 15,000 | 101% | 15,000 | | 0.00% |
| 11-2-01-4-0001-4001 | Receptions & Public Relations | 2,487 | 2,000 | 24% | 2,000 | | 0.00% |
| TOTAL EXPENSES | | 39,273 | 26,680 | 47% | 26,742 | 62 | 0.23% |
| TOTAL POLICE SERVICES BOARD | | 39,273 | 26,680 | 47% | 26,742 | 62 | 0.23% |

| | | | | | | | |
|--|--|----------------|----------------|-------------|----------------|----------------|----------------|
| POLICE SERVICES | | | | | | | |
| GENERAL OPERATIONS | | | | | | | |
| REVENUE | | | | | | | |
| 21-2-01-1-0000-9515 | Police Recoveries | 55,767 | 53,600 | 4% | 53,600 | | 0.00% |
| 21-2-01-1-0000-9516 | OPC Recoveries | 76,300 | 149,840 | -49% | 152,852 | 3,012 | 2.01% |
| 21-2-01-1-0000-9517 | Paid Duty Recovery | 9,952 | 20,000 | -50% | 20,000 | | 0.00% |
| 21-2-01-1-0000-9518 | RCMP Prints Recovery | 2,450 | 5,000 | -51% | 5,000 | | 0.00% |
| 21-2-01-1-0007-9040 | RIDE Grant | 15,369 | 15,653 | -2% | 16,994 | 1,341 | 8.57% |
| Community Policing Partnership Program (CPP) Grant | | | 210,000 | -100% | 210,000 | | 0.00% |
| 21-2-01-1-0008-9040 | 1,000 Officers Safer Communities Program Grant | 7,480 | 70,000 | -89% | 70,000 | | 0.00% |
| 21-2-01-1-0014-9040 | Proceeds of Crime - Project TRAP CMHA Grant | 70,346 | 91,000 | -23% | | -91,000 | -100.00% |
| TOTAL REVENUE | | 237,664 | 615,093 | -61% | 528,446 | -86,647 | -14.09% |
| EXPENSES | | | | | | | |
| 21-2-01-1-0000-3010 | Full-time Wages | 6,869,759 | 8,429,217 | -19% | 8,757,501 | 328,284 | 3.89% |
| 21-2-01-1-0000-3011 | Part-time Wages | 66,640 | 35,059 | 90% | 105,016 | 69,957 | 199.54% |
| 21-2-01-1-0000-3012 | Paid Duty Wages | | 20,000 | -100% | 20,000 | | 0.00% |
| 21-2-01-1-0000-3039 | Premium | 975 | 12,100 | -92% | 12,900 | 800 | 6.61% |
| 21-2-01-1-0000-3090 | Overtime/Stat Pay | 139,157 | 180,900 | -23% | 201,895 | 20,995 | 11.61% |
| 21-2-01-1-0000-3120 | All Statutory Benefits | 437,806 | 525,136 | -17% | 583,189 | 58,053 | 11.05% |
| 21-2-01-1-0000-3130 | All Employer Benefits | 742,168 | 897,758 | -17% | 1,067,824 | 170,066 | 18.94% |
| 21-2-01-1-0000-3135 | OMERS | 804,731 | 983,548 | -18% | 1,085,003 | 101,455 | 10.32% |
| 21-2-01-1-0000-3210 | Car Allowance | 8,000 | 7,000 | 14% | 7,000 | | 0.00% |
| 21-2-01-1-0000-3211 | Clothing Allowance | 17,500 | 15,400 | 14% | 16,400 | 1,000 | 6.49% |
| 21-2-01-1-0000-3321 | Dry Cleaning Allowance | | 1,000 | -100% | 1,000 | | 0.00% |
| 21-2-01-1-0000-4001 | Public Relations | 6,794 | 10,000 | -32% | 10,000 | | 0.00% |
| 21-2-01-1-0000-4020 | Tuition Reimbursement | 2,417 | 5,000 | -52% | 5,000 | | 0.00% |
| 21-2-01-1-0000-4023 | Membership Fees | 6,423 | 5,000 | 28% | 6,000 | 1,000 | 20.00% |
| 21-2-01-1-0000-4024 | Employee Assistance Program | 2,180 | 3,775 | -42% | 3,775 | | 0.00% |
| 21-2-01-1-0000-4027 | Training | 70,143 | 75,000 | -6% | 60,000 | -15,000 | -20.00% |
| 21-2-01-1-0000-4040 | Legal Fees & Expenses | | 10,000 | -100% | 10,000 | | 0.00% |
| 21-2-01-1-0000-4051 | Advertising, Marketing & Prom. | 1,511 | 4,400 | -66% | 4,400 | | 0.00% |
| 21-2-01-1-0000-4147 | Equipment Maintenance and Repair | 6,176 | 12,000 | -49% | 13,000 | 1,000 | 8.33% |
| 21-2-01-1-0000-4168 | OPTIC | 63,435 | 81,000 | -22% | 91,000 | 10,000 | 12.35% |
| 21-2-01-1-0000-4176 | Equipment Rent/Lease | 10,403 | 14,300 | -27% | 12,000 | -2,300 | -16.08% |
| 21-2-01-1-0000-4247 | Mobile Radio | 53 | | 0% | | | 0.00% |
| 21-2-01-1-0000-4249 | Communications | 32,827 | 63,300 | -48% | 60,000 | -3,300 | -5.21% |
| 21-2-01-1-0000-4257 | Regular Postage | 3,121 | 4,530 | -31% | 4,000 | -530 | -11.70% |
| 21-2-01-1-0000-4259 | Courier | 2,908 | 1,650 | 76% | 1,650 | | 0.00% |
| 21-2-01-1-0000-4272 | Printing | 5,114 | 5,000 | 2% | 4,000 | -1,000 | -20.00% |
| 21-2-01-1-0000-5010 | General Supplies | 19,857 | 13,000 | 53% | 14,000 | 1,000 | 7.69% |
| 21-2-01-1-0000-5011 | Office Supplies | 6,404 | 8,200 | -22% | 8,200 | | 0.00% |
| 21-2-01-1-0000-5017 | Equipment | 28,217 | 25,000 | 13% | 25,000 | | 0.00% |
| 21-2-01-1-0000-5018 | Major Crime Expenses | 26,060 | 10,000 | 161% | 10,000 | | 0.00% |
| 21-2-01-1-0000-5019 | Forensic Identification Supplies | 4,357 | 10,000 | -56% | 10,000 | | 0.00% |
| 21-2-01-1-0000-5020 | Canine Unit | 4,093 | 8,000 | -49% | 8,000 | | 0.00% |
| 21-2-01-1-0000-5021 | Safety Supplies | 1,587 | 3,000 | -47% | 4,000 | 1,000 | 33.33% |
| 21-2-01-1-0000-5026 | Uniforms and Footwear | 30,381 | 35,000 | -13% | 35,000 | | 0.00% |

| | | 2018 | 2018 | | 2019 | 2018/2019 | |
|---------------------|---|------------------|-------------------|-------------|-------------------|----------------|--------------|
| | DESCRIPTION | ACTUAL | ANNUAL | VAR | ANNUAL | BUDGET CHANGE | |
| | | YTD | BUDGET | % | BUDGET | (\$) | (%) |
| 21-2-01-1-0000-5030 | Body Armour | | 5,000 | -100% | 5,000 | | 0.00% |
| 21-2-01-1-0000-5510 | Books & Subscriptions | 2,118 | 2,700 | -22% | 2,000 | -700 | -25.93% |
| 21-2-01-1-0000-5650 | RCMP Prints Expense | 2,653 | 5,000 | -47% | 5,000 | | 0.00% |
| 21-2-01-1-0000-6110 | Vehicle Purchases | 125,798 | 125,000 | 1% | 125,000 | | 0.00% |
| 21-2-01-1-0000-6850 | Office Furniture | 10,099 | 10,000 | 1% | 8,000 | -2,000 | -20.00% |
| 21-2-01-1-0000-6910 | Computer/IT Systems | 66,708 | 60,000 | 11% | 63,000 | 3,000 | 5.00% |
| 21-2-01-1-0014-5010 | Proceeds of Crime - Project TRAP CMHA Grant | 68,950 | 91,000 | -24% | | -91,000 | -100.00% |
| 21-2-01-1-0012-4075 | Forensic Analyst | 6,453 | 14,000 | -54% | 16,000 | 2,000 | 14.29% |
| | TOTAL EXPENSES | 9,703,976 | 11,826,973 | -18% | 12,480,753 | 653,780 | 5.53% |
| | TOTAL GENERAL OPERATIONS | 9,466,312 | 11,211,880 | -16% | 11,952,307 | 740,427 | 6.60% |

FLEET OPERATIONS

REVENUE

| | | | | | | | |
|---------------------|----------------------|--|--------------|--------------|--------------|--|--------------|
| 21-2-01-4-0035-9040 | CISO Grant - Unit 35 | | 8,000 | -100% | 8,000 | | 0.00% |
| | TOTAL REVENUE | | 8,000 | -100% | 8,000 | | 0.00% |

EXPENSES

| | | | | | | | |
|---------------------|-------------------------------|----------------|----------------|-------------|----------------|--|--------------|
| 21-2-01-4-0000-4145 | Vehicle Repair & Maintenance | 18,799 | 208,000 | -91% | 208,000 | | 0.00% |
| 21-2-01-4-0001-4145 | Vehicle Repair & Maintenance | 555 | | 0% | | | 0.00% |
| 21-2-01-4-0009-4145 | Vehicle Repair & Maintenance | 41 | | 0% | | | 0.00% |
| 21-2-01-4-0009-5435 | Gasoline - Operating | 1,212 | | 0% | | | 0.00% |
| 21-2-01-4-0011-4145 | Vehicle Repair & Maintenance | 775 | | 0% | | | 0.00% |
| 21-2-01-4-0011-5435 | Gasoline - Operating | 685 | | 0% | | | 0.00% |
| 21-2-01-4-0019-4145 | Vehicle Repair & Maintenance | 1,484 | | 0% | | | 0.00% |
| 21-2-01-4-0019-5435 | Gasoline - Operating | 1,046 | | 0% | | | 0.00% |
| 21-2-01-4-0031-4145 | Vehicle Repair & Maintenance | 466 | | 0% | | | 0.00% |
| 21-2-01-4-0031-5435 | Gasoline - Operating | 47 | | 0% | | | 0.00% |
| 21-2-01-4-0032-4145 | Vehicle Repairs/Maintenance | 2,574 | | 0% | | | 0.00% |
| 21-2-01-4-0032-5435 | Gasoline - Operating | 2,965 | | 0% | | | 0.00% |
| 21-2-01-4-0033-4145 | Vehicle Repairs & Maintenance | 422 | | 0% | | | 0.00% |
| 21-2-01-4-0033-5435 | Gasoline - Operating | 1,204 | | 0% | | | 0.00% |
| 21-2-01-4-0034-4145 | Vehicle Repairs & Maintenance | 114 | | 0% | | | 0.00% |
| 21-2-01-4-0035-4145 | Vehicle Repairs & Maintenance | 94 | | 0% | | | 0.00% |
| 21-2-01-4-0035-5435 | Gasoline - Operating | 3,091 | | 0% | | | 0.00% |
| 21-2-01-4-0036-4145 | Vehicle Repairs & Maintenance | 1,276 | | 0% | | | 0.00% |
| 21-2-01-4-0036-5435 | Gasoline - Operating | 1,545 | | 0% | | | 0.00% |
| 21-2-01-4-0037-4145 | Vehicle Repairs & Maintenance | 325 | | 0% | | | 0.00% |
| 21-2-01-4-0037-5435 | Gasoline - Operating | 258 | | 0% | | | 0.00% |
| 21-2-01-4-0038-4145 | Vehicle Repairs & Maintenance | 9,499 | | 0% | | | 0.00% |
| 21-2-01-4-0038-5435 | Gasoline - Operating | 8,727 | | 0% | | | 0.00% |
| 21-2-01-4-0039-4145 | Vehicle Repair & Maintenance | 928 | | 0% | | | 0.00% |
| 21-2-01-4-0040-4145 | Vehicle Repair & Maintenance | 702 | | 0% | | | 0.00% |
| 21-2-01-4-0040-5435 | Gasoline - Operating | 2,539 | | 0% | | | 0.00% |
| 21-2-01-4-0041-4145 | Vehicle Repair & Maintenance | 1,366 | | 0% | | | 0.00% |
| 21-2-01-4-0041-5435 | Gasoline - Operating | 1,233 | | 0% | | | 0.00% |
| 21-2-01-4-0042-4145 | Vehicle Repairs & Maintenance | 446 | | 0% | | | 0.00% |
| 21-2-01-4-0042-5435 | Gasoline - Operating | 853 | | 0% | | | 0.00% |
| 21-2-01-4-0043-4145 | Vehicle Repairs & Maintenance | 9,077 | | 0% | | | 0.00% |
| 21-2-01-4-0043-5435 | Gasoline - Operating | 11,273 | | 0% | | | 0.00% |
| 21-2-01-4-0044-4145 | Vehicle Repairs & Maintenance | 8,397 | | 0% | | | 0.00% |
| 21-2-01-4-0044-5435 | Gasoline - Operating | 12,590 | | 0% | | | 0.00% |
| 21-2-01-4-0045-4145 | Vehicle Repairs & Maintenance | 2,949 | | 0% | | | 0.00% |
| 21-2-01-4-0045-5435 | Gasoline - Operating | 8,966 | | 0% | | | 0.00% |
| 21-2-01-4-0054-4145 | Vehicle Repair & Maintenance | 2,091 | | 0% | | | 0.00% |
| 21-2-01-4-0054-5435 | Gasoline - Operating | 8,463 | | 0% | | | 0.00% |
| 21-2-01-4-0047-4145 | Vehicle Repair & Maintenance | 458 | | 0% | | | 0.00% |
| 21-2-01-4-0047-5435 | Gasoline - Operating | 660 | | 0% | | | 0.00% |
| | TOTAL EXPENSES | 130,195 | 208,000 | -37% | 208,000 | | 0.00% |
| | TOTAL FLEET OPERATIONS | 130,195 | 200,000 | -35% | 200,000 | | 0.00% |

POLICE SPECIAL SERVICES

REVENUE

EXPENSES

| | | | | | | | |
|--|------------------------------|------------------|-------------------|-------------|-------------------|----------------|--------------|
| | TOTAL POLICE SERVICES | 9,596,507 | 11,411,880 | -16% | 12,152,307 | 740,427 | 6.49% |
|--|------------------------------|------------------|-------------------|-------------|-------------------|----------------|--------------|

| DESCRIPTION | 2018 | 2018 | VAR | 2019 | 2018/2019 | |
|-------------|--------|--------|-----|--------|---------------|-----|
| | ACTUAL | ANNUAL | | ANNUAL | BUDGET CHANGE | |
| | YTD | BUDGET | % | BUDGET | (\$) | (%) |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|-----------------------------|--|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|---------|
| DESCRIPTION | | | | | | | |
| POLICE - COURTHOUSE | | | | | | | |
| GENERAL OPERATIONS | | | | | | | |
| REVENUE | | | | | | | |
| 21-2-01-6-0000-9040 | (CSPT) Court Security Prisoner Transpo Grant | 390,756 | 781,512 | -50% | 781,512 | | 0.00% |
| 21-2-01-6-0000-9515 | Courthouse Recoveries | 15,068 | 18,000 | -16% | 18,000 | | 0.00% |
| TOTAL REVENUE | | 405,824 | 799,512 | -49% | 799,512 | | 0.00% |
| EXPENSES | | | | | | | |
| 21-2-01-6-0000-3010 | Full-time Wages | 382,191 | 537,649 | -29% | 443,876 | -93,773 | -17.44% |
| 21-2-01-6-0000-3011 | Part-time Wages | 202,981 | 247,385 | -18% | 252,318 | 4,933 | 1.99% |
| 21-2-01-6-0000-3090 | Overtime/StatPay | 8,468 | | 0% | | | 0.00% |
| 21-2-01-6-0000-3120 | Statutory Benefits | 45,362 | 45,748 | -1% | 44,905 | -843 | -1.84% |
| 21-2-01-6-0000-3130 | Employer Benefits | 51,382 | 55,701 | -8% | 52,422 | -3,279 | -5.89% |
| 21-2-01-6-0000-3135 | OMERS | 50,544 | 65,728 | -23% | 63,415 | -2,313 | -3.52% |
| 21-2-01-6-0000-4023 | Membership Fees | 634 | 675 | -6% | 675 | | 0.00% |
| 21-2-01-6-0000-4027 | Training | | 1,140 | -100% | 1,140 | | 0.00% |
| 21-2-01-6-0000-4168 | OPTIC | | 9,643 | -100% | 9,643 | | 0.00% |
| 21-2-01-6-0000-4176 | Equipment Rent/Lease | 1,738 | 4,746 | -63% | 4,746 | | 0.00% |
| 21-2-01-6-0000-4247 | Mobile Radio | | 2,500 | -100% | 2,500 | | 0.00% |
| 21-2-01-6-0000-4249 | Communications | 18,688 | 22,000 | -15% | 22,000 | | 0.00% |
| 21-2-01-6-0000-4272 | Printing | | 900 | -100% | 900 | | 0.00% |
| 21-2-01-6-0000-5010 | General Supplies | 2,165 | 2,000 | 8% | 2,000 | | 0.00% |
| 21-2-01-6-0000-5011 | Office Supplies | 2,708 | 1,850 | 46% | 1,850 | | 0.00% |
| 21-2-01-6-0000-5017 | Equipment | 3,623 | 4,600 | -21% | 4,600 | | 0.00% |
| 21-2-01-6-0000-5021 | Safety Supplies | 213 | 3,700 | -94% | 3,700 | | 0.00% |
| 21-2-01-6-0000-5026 | Uniforms and Footwear | 7,572 | 8,000 | -5% | 8,000 | | 0.00% |
| 21-2-01-6-0000-5510 | Books & Subscriptions | | 100 | -100% | 100 | | 0.00% |
| 21-2-01-6-0000-6850 | Office Furniture | | 2,250 | -100% | 2,250 | | 0.00% |
| 21-2-01-6-0000-6910 | Computer/IT Systems | 2,320 | 5,000 | -54% | 5,000 | | 0.00% |
| TOTAL EXPENSES | | 780,589 | 1,021,315 | -24% | 926,040 | -95,275 | -9.33% |
| TOTAL GENERAL OPERATIONS | | 374,765 | 221,803 | 69% | 126,528 | -95,275 | -42.95% |
| FLEET OPERATIONS | | | | | | | |
| EXPENSES | | | | | | | |
| 21-2-01-7-0000-4145 | Vehicle Repair & Maintenance | | 8,000 | -100% | 8,000 | | 0.00% |
| 21-2-01-7-0046-4145 | Vehicle Repair & Maintenance | 2,023 | | 0% | | | 0.00% |
| 21-2-01-7-0046-5435 | Gasoline - Operating | 1,822 | | 0% | | | 0.00% |
| TOTAL EXPENSES | | 3,845 | 8,000 | -52% | 8,000 | | 0.00% |
| TOTAL FLEET OPERATIONS | | 3,845 | 8,000 | -52% | 8,000 | | 0.00% |
| TOTAL POLICE - COURTHOUSE | | 378,610 | 229,803 | 65% | 134,528 | -95,275 | -41.46% |
| POLICE STATION - CASO | | | | | | | |
| EXPENSES | | | | | | | |
| 21-2-01-8-1000-4058 | Contracted Janitorial Services | 83,647 | 90,000 | -7% | 90,000 | | 0.00% |
| 21-2-01-8-1000-4063 | Contracted Garbage Collection | 2,755 | 2,400 | 15% | 2,400 | | 0.00% |
| 21-2-01-8-1000-4075 | Service Contracts | 22,077 | 16,500 | 34% | 16,500 | | 0.00% |
| 21-2-01-8-1000-4141 | Contracted Building Maintenance | 5,505 | 20,000 | -72% | 20,000 | | 0.00% |
| 21-2-01-8-1000-4147 | Contracted Operating Equipment Repair | 524 | 15,000 | -97% | 15,000 | | 0.00% |
| 21-2-01-8-1000-4179 | Contracted Alarm Systems | | 3,600 | -100% | 3,600 | | 0.00% |
| 21-2-01-8-1000-4249 | Telephone Services | 229 | 1,100 | -79% | 1,100 | | 0.00% |
| 21-2-01-8-1000-5015 | Building Maintenance Supplies | 105 | 4,000 | -97% | 4,000 | | 0.00% |
| 21-2-01-8-1000-5410 | Electricity (Hydro) | 50,744 | 70,000 | -28% | 70,000 | | 0.00% |
| 21-2-01-8-1000-5415 | Water | 34,033 | | 0% | | | 0.00% |
| 21-2-01-8-1000-5421 | Natural gas - heating | 7,871 | 9,000 | -13% | 9,000 | | 0.00% |
| TOTAL EXPENSES | | 207,490 | 231,600 | -10% | 231,600 | | 0.00% |
| TOTAL POLICE STATION - CASO | | 207,490 | 231,600 | -10% | 231,600 | | 0.00% |
| TOTAL POLICE | | 10,221,880 | 11,899,963 | -14% | 12,545,177 | 645,214 | 5.42% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|---------------------------------|---|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|---------------|
| DESCRIPTION | | | | | | | |
| FIRE DEPARTMENT | | | | | | | |
| GENERAL OPERATIONS | | | | | | | |
| REVENUE | | | | | | | |
| 21-3-01-1-0000-9221 | Fire Occurrence Reports Fees | 7,210 | 6,000 | 20% | 7,000 | 1,000 | 16.67% |
| 21-3-01-1-0000-9515 | Air Tank Refills Revenue | 1,080 | 1,000 | 8% | 1,000 | | 0.00% |
| 21-3-01-1-0000-9520 | Fire Marque Revenue | 19,324 | 10,000 | 93% | 16,000 | 6,000 | 60.00% |
| 21-3-01-1-0000-9530 | Motor Vehicle Collision Revenue | 2,757 | 5,000 | -45% | 4,000 | -1,000 | -20.00% |
| TOTAL REVENUE | | 30,371 | 22,000 | 38% | 28,000 | 6,000 | 27.27% |
| EXPENSES | | | | | | | |
| 21-3-01-0-0000-3010 | Reg Full-time Wages | 269,448 | 338,996 | -21% | 343,467 | 4,471 | 1.32% |
| 21-3-01-0-0000-3120 | All Statutory Benefits | 15,309 | 17,882 | -14% | 18,751 | 869 | 4.86% |
| 21-3-01-0-0000-3130 | All Employer Benefits | 21,620 | 27,040 | -20% | 29,031 | 1,991 | 7.36% |
| 21-3-01-0-0000-3135 | O.M.E.R.S. | 18,479 | 39,829 | -54% | 40,570 | 741 | 1.86% |
| 21-3-01-1-0000-3010 | Reg Full-time Wages | 4,441,669 | 6,008,573 | -26% | 5,910,253 | -98,320 | -1.64% |
| 21-3-01-1-0000-3039 | Premium O/T | 32,295 | 17,000 | 90% | 40,000 | 23,000 | 135.29% |
| 21-3-01-1-0000-3090 | All Overtime | 415,711 | 450,000 | -8% | 410,000 | -40,000 | -8.89% |
| 21-3-01-1-0000-3120 | All Statutory Benefits | 284,701 | 331,848 | -14% | 330,686 | -1,162 | -0.35% |
| 21-3-01-1-0000-3130 | All Employer Benefits | 290,465 | 331,404 | -12% | 409,374 | 77,970 | 23.53% |
| 21-3-01-1-0000-3135 | OMERS | 526,021 | 692,136 | -24% | 676,608 | -15,528 | -2.24% |
| 21-3-01-1-0000-3210 | Car Allowance | 263 | 300 | -12% | | -300 | -100.00% |
| 21-3-01-1-0000-4001 | Public Relations | 560 | 700 | -20% | 700 | | 0.00% |
| 21-3-01-1-0000-4022 | Conference Fees | 2,108 | 2,700 | -22% | 4,000 | 1,300 | 48.15% |
| 21-3-01-1-0000-4023 | Membership Fees | 1,026 | 1,300 | -21% | 1,300 | | 0.00% |
| 21-3-01-1-0000-4025 | Medical/Physical Fitness | 643 | 1,500 | -57% | 2,000 | 500 | 33.33% |
| 21-3-01-1-0000-4051 | Advertising, Marketing & Prom. | 640 | 750 | -15% | 1,000 | 250 | 33.33% |
| 21-3-01-1-0000-4140 | Furnishings Maint/Repair | 19 | 500 | -96% | 400 | -100 | -20.00% |
| 21-3-01-1-0000-4147 | Radio Equipment Maintenance | 162 | 1,500 | -89% | 1,500 | | 0.00% |
| 21-3-01-1-0000-4249 | Telephone Services/Pagers | 6,931 | 10,000 | -31% | 15,000 | 5,000 | 50.00% |
| 21-3-01-1-0000-4257 | Regular Postage | 25 | 75 | -67% | 80 | 5 | 6.67% |
| 21-3-01-1-0000-4259 | Courier | 294 | 500 | -41% | 500 | | 0.00% |
| 21-3-01-1-0000-4272 | Printing | 499 | 400 | 25% | 700 | 300 | 75.00% |
| 21-3-01-1-0000-4280 | Mileage/College Courses | 2,157 | 3,000 | -28% | 3,500 | 500 | 16.67% |
| 21-3-01-1-0000-5011 | Office Supplies | 3,181 | 3,500 | -9% | 3,500 | | 0.00% |
| 21-3-01-1-0000-5013 | Janitorial Supplies | 8,910 | 10,500 | -15% | 10,500 | | 0.00% |
| 21-3-01-1-0000-5015 | Call Back Expenses | | 500 | -100% | 500 | | 0.00% |
| 21-3-01-1-0000-5016 | Fire Extinguisher/SCBA Cylinder Maintenance | 5,758 | 2,000 | 188% | 5,000 | 3,000 | 150.00% |
| 21-3-01-1-0000-5017 | Vehicle Repair/Maintenance | 11,158 | 25,000 | -55% | 20,000 | -5,000 | -20.00% |
| 21-3-01-1-0000-5021 | Safety Supplies | 2,682 | 3,500 | -23% | 3,500 | | 0.00% |
| 21-3-01-1-0000-5026 | Uniforms/Supply | 82,816 | 77,000 | 8% | 78,000 | 1,000 | 1.30% |
| 21-3-01-1-0000-5510 | Books & Subscriptions | 111 | 200 | -45% | 200 | | 0.00% |
| 21-3-01-1-0000-6130 | Equipment Purchases | 54,102 | 65,000 | -17% | 65,000 | | 0.00% |
| 21-3-01-1-0000-6810 | Furniture - Office/Lounge | 1,753 | 3,500 | -50% | 3,500 | | 0.00% |
| 21-3-01-1-0000-7040 | Internal Fleet Charges | 122,504 | 114,000 | 7% | 116,508 | 2,508 | 2.20% |
| 21-3-01-1-0000-7064 | Redman Scholarship | 4,000 | 2,000 | 100% | 2,000 | | 0.00% |
| TOTAL EXPENSES | | 6,628,020 | 8,584,633 | -23% | 8,547,628 | -37,005 | -0.43% |
| TOTAL GENERAL OPERATIONS | | 6,597,649 | 8,562,633 | -23% | 8,519,628 | -43,005 | -0.50% |
| TRAINING | | | | | | | |
| EXPENSES | | | | | | | |
| 21-3-01-1-0000-4020 | Training | 15,057 | 13,000 | 16% | 23,000 | 10,000 | 76.92% |
| 21-3-01-1-0000-5010 | Training Supplies | 4,292 | 6,000 | -28% | 6,000 | | 0.00% |
| TOTAL EXPENSES | | 19,349 | 19,000 | 2% | 29,000 | 10,000 | 52.63% |
| TOTAL TRAINING | | 19,349 | 19,000 | 2% | 29,000 | 10,000 | 52.63% |
| FIRE PREVENTION | | | | | | | |
| EXPENSES | | | | | | | |
| 21-3-01-2-0000-4020 | Training/Supplies | 2,061 | 3,400 | -39% | 3,500 | 100 | 2.94% |
| 21-3-01-2-0000-4023 | Membership Fees | 504 | 700 | -28% | 1,100 | 400 | 57.14% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE | |
|---------------------|---|-----------------------|--------------------------|-------------|--------------------------|----------------------------|----------------|
| | DESCRIPTION | | | | | (\$) | (%) |
| 21-3-01-2-0000-4051 | Advertising, Marketing & Prom. | 2,834 | 2,200 | 29% | 2,600 | 400 | 18.18% |
| | TOTAL EXPENSES | 5,399 | 6,300 | -14% | 7,200 | 900 | 14.29% |
| | TOTAL FIRE PREVENTION | 5,399 | 6,300 | -14% | 7,200 | 900 | 14.29% |
| | DISPATCH CENTRE | | | | | | |
| | REVENUE | | | | | | |
| | EXPENSES | | | | | | |
| 21-3-01-4-0000-4147 | Dispatch Service Contracts | 21,673 | 21,500 | 1% | 22,236 | 736 | 3.42% |
| 21-3-01-4-0000-4247 | Mobile Radio Licences | 2,049 | 2,500 | -18% | 2,200 | -300 | -12.00% |
| | TOTAL EXPENSES | 23,722 | 24,000 | -1% | 24,436 | 436 | 1.82% |
| | TOTAL DISPATCH CENTRE | 23,722 | 24,000 | -1% | 24,436 | 436 | 1.82% |
| | 911 EMERGENCY | | | | | | |
| | EXPENSES | | | | | | |
| 21-3-01-6-0000-4075 | Bell Neutral Answering Service | 17,724 | 19,500 | -9% | 18,500 | -1,000 | -5.13% |
| | TOTAL EXPENSES | 17,724 | 19,500 | -9% | 18,500 | -1,000 | -5.13% |
| | TOTAL 911 EMERGENCY | 17,724 | 19,500 | -9% | 18,500 | -1,000 | -5.13% |
| | COMMUNITY EMERGENCY MANAGEMENT | | | | | | |
| | EXPENSES | | | | | | |
| 21-3-01-6-0000-5016 | CEMC Supplies | 3,230 | 5,500 | -41% | 18,000 | 12,500 | 227.27% |
| | TOTAL EXPENSES | 3,230 | 5,500 | -41% | 18,000 | 12,500 | 227.27% |
| | TOTAL COMMUNITY EMERGENCY MANAGEMENT | 3,230 | 5,500 | -41% | 18,000 | 12,500 | 227.27% |
| | FIRE BUILDINGS | | | | | | |
| | EXPENSES | | | | | | |
| | MAIN BUILDING | | | | | | |
| 21-3-01-8-0000-4063 | Contracted Garbage Collection | 1,008 | 1,100 | -8% | 1,150 | 50 | 4.55% |
| 21-3-01-8-0000-4075 | Service Contracts | 12,379 | 20,000 | -38% | 20,000 | | 0.00% |
| 21-3-01-8-0000-4121 | Laundry Cleaning | 301 | 3,600 | -92% | | -3,600 | -100.00% |
| 21-3-01-8-0000-5012 | Building Maint/Repair Supply | 13,281 | 20,000 | -34% | 16,000 | -4,000 | -20.00% |
| 21-3-01-8-0000-5410 | Electricity (Hydro) | 12,460 | 18,000 | -31% | 18,000 | | 0.00% |
| 21-3-01-8-0000-5415 | Hydro - Water | 2,695 | 5,700 | -53% | 5,700 | | 0.00% |
| 21-3-01-8-0000-5421 | Natural gas - heating | 3,701 | 8,800 | -58% | 8,976 | 176 | 2.00% |
| 21-3-01-8-0000-6130 | Tools & Equipment Replacement | 263 | 1,100 | -76% | | -1,100 | -100.00% |
| | TOTAL MAIN BUILDING | 46,088 | 78,300 | -41% | 69,826 | -8,474 | -10.82% |
| | SUB-STATION | | | | | | |
| 21-3-01-8-1000-4063 | Contracted Garbage Collection | 515 | 540 | -5% | 650 | 110 | 20.37% |
| 21-3-01-8-1000-4075 | Service Contract | 570 | | 0% | | | 0.00% |
| 21-3-01-8-1000-4121 | Laundry Cleaning | | 500 | -100% | | -500 | -100.00% |
| 21-3-01-8-1000-4249 | Telephone Services | 3,826 | 3,500 | 9% | 4,000 | 500 | 14.29% |
| 21-3-01-8-1000-5012 | Building Maintenance Materials & Supplies | 11,457 | 9,000 | 27% | 9,000 | | 0.00% |
| 21-3-01-8-1000-5410 | Hydro Expense | 7,739 | 12,000 | -36% | 12,000 | | 0.00% |
| 21-3-01-8-1000-5415 | Water Expense | 3,251 | 3,000 | 8% | 3,000 | | 0.00% |
| 21-3-01-8-1000-5421 | Gas Expense | 6,305 | 8,800 | -28% | 8,975 | 175 | 1.99% |
| 21-3-01-8-1000-6130 | Tools & Equipment Replacement | | 1,100 | -100% | | -1,100 | -100.00% |
| | TOTAL SUB-STATION | 33,663 | 38,440 | -12% | 37,625 | -815 | -2.12% |
| | TOTAL FIRE BUILDINGS | 79,751 | 116,740 | -32% | 107,451 | -9,289 | -7.96% |
| | TOTAL FIRE DEPARTMENT | 6,746,824 | 8,753,673 | -23% | 8,724,215 | -29,458 | -0.34% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|--|-------------------------------------|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|---------------|
| DESCRIPTION | | | | | | | |
| RECREATIONAL FACILITIES | | | | | | | |
| RECREATION ADMINISTRATION | | | | | | | |
| EXPENSES | | | | | | | |
| 31-2-01-0-0000-3010 | Full-time Wages | 353,245 | 406,261 | -13% | 442,179 | 35,918 | 8.84% |
| 31-2-01-0-0000-3011 | Part-time Admin | 6,546 | 29,255 | -78% | 29,917 | 662 | 2.26% |
| 31-2-01-0-0000-3090 | Overtime | 4,388 | 4,000 | 10% | 4,060 | 60 | 1.50% |
| 31-2-01-0-0000-3120 | Statutory Benefits | 24,540 | 28,292 | -13% | 31,569 | 3,277 | 11.58% |
| 31-2-01-0-0000-3130 | Employer Benefits | 37,238 | 45,075 | -17% | 49,684 | 4,609 | 10.23% |
| 31-2-01-0-0000-3135 | OMERS | 40,046 | 47,525 | -16% | 51,086 | 3,561 | 7.49% |
| 31-2-01-0-0000-3211 | Clothing Allowance | 479 | 500 | -4% | 500 | | 0.00% |
| 31-2-01-0-0000-4001 | Promotion/Advertising | 2,219 | 3,000 | -26% | 3,000 | | 0.00% |
| 31-2-01-0-0000-4020 | Conference and Training | 2,622 | 5,000 | -48% | 5,000 | | 0.00% |
| 31-2-01-0-0000-4023 | Association Membership Fees | | 2,500 | -100% | 2,500 | | 0.00% |
| 31-2-01-0-0000-4249 | Telephone | 452 | 1,500 | -70% | 1,500 | | 0.00% |
| 31-2-01-0-0000-4272 | Printing | -172 | 500 | -134% | 500 | | 0.00% |
| 31-2-01-0-0000-4275 | Equipment Rental | 7,101 | 7,000 | 1% | 7,154 | 154 | 2.20% |
| 31-2-01-0-0000-4280 | Staff Mileage | 981 | 2,200 | -55% | 2,200 | | 0.00% |
| 31-2-01-0-0000-5011 | Office Supplies | 3,800 | 5,000 | -24% | 5,000 | | 0.00% |
| 31-2-01-0-0000-5026 | Dry Cleaning Allowance | | 150 | -100% | 150 | | 0.00% |
| 31-2-01-0-0000-5510 | Books & Subscriptions | 200 | 500 | -60% | 500 | | 0.00% |
| 31-2-01-0-0000-7490 | Service Charges | 4,708 | 8,096 | -42% | 8,096 | | 0.00% |
| 31-2-01-1-0000-7490 | Service Charges | 4,925 | | 0% | 5,000 | 5,000 | 0.00% |
| 31-2-01-8-0000-4122 | Brownsfield Properties | | 3,000 | -100% | 3,000 | | 0.00% |
| TOTAL EXPENSES | | 493,318 | 599,354 | -18% | 652,595 | 53,241 | 8.88% |
| TOTAL RECREATION ADMINISTRATION | | 493,318 | 599,354 | -18% | 652,595 | 53,241 | 8.88% |
| PROGRAM - OUTDOOR POOLS | | | | | | | |
| REVENUE | | | | | | | |
| 31-2-01-1-0774-9133 | Admissions | 24,633 | 10,000 | 146% | 10,300 | 300 | 3.00% |
| 31-2-01-1-0774-9499 | Staff Uniform Recovery | 1,705 | 1,500 | 14% | 1,500 | | 0.00% |
| 31-2-01-1-0774-9514 | Instructional Fees | 6,227 | 21,424 | -71% | 22,067 | 643 | 3.00% |
| 31-2-01-1-0774-9515 | Misc. Sales | 463 | 2,000 | -77% | 2,000 | | 0.00% |
| TOTAL REVENUE | | 33,028 | 34,924 | -5% | 35,867 | 943 | 2.70% |
| EXPENSES | | | | | | | |
| 31-2-01-1-0774-3011 | Part Time Salaries and Wages | 69,381 | 66,874 | 4% | 66,588 | -286 | -0.43% |
| 31-2-01-1-0774-3120 | Benefits - Part Time | 4,889 | 6,032 | -19% | 6,103 | 71 | 1.18% |
| 31-2-01-1-0774-4023 | Memberships & Assoc | 325 | 600 | -46% | 600 | | 0.00% |
| 31-2-01-1-0774-4051 | Advertising | 1,000 | 1,000 | 0% | 1,000 | | 0.00% |
| 31-2-01-1-0774-4249 | Telephone | 854 | 850 | 0% | 850 | | 0.00% |
| 31-2-01-1-0774-4280 | Mileage & Car Allowance | | 100 | -100% | 100 | | 0.00% |
| 31-2-01-1-0774-5011 | Stationary Supplies, etc. | 993 | 2,000 | -50% | 2,044 | 44 | 2.20% |
| 31-2-01-1-0774-5026 | Staff Uniforms | 1,038 | 1,000 | 4% | 1,000 | | 0.00% |
| TOTAL EXPENSES | | 78,480 | 78,456 | 0% | 78,285 | -171 | -0.22% |
| TOTAL PROGRAM - OUTDOOR POOLS | | 45,452 | 43,532 | 4% | 42,418 | -1,114 | -2.56% |
| BUILDING - OUTDOOR POOLS | | | | | | | |
| EXPENSES | | | | | | | |
| 31-2-01-8-0774-3010 | Full Time Salaries | 7,505 | 10,996 | -32% | 11,496 | 500 | 4.55% |
| 31-2-01-8-0774-3090 | O/T | 411 | | 0% | | | 0.00% |
| 31-2-01-8-0774-3120 | Stat Benefits | | 1,237 | -100% | 979 | -258 | -20.86% |
| 31-2-01-8-0774-3130 | Employer Benefits | 38 | | 0% | 1,638 | 1,638 | 0.00% |
| 31-2-01-8-0774-5438 | Chemicals | 5,000 | 4,300 | 16% | 4,395 | 95 | 2.21% |
| 31-2-01-8-0774-4141 | Building Maintenance | 770 | 1,200 | -36% | 1,227 | 27 | 2.25% |
| 31-2-01-8-0774-5015 | Maintenance Supplies | 330 | 2,500 | -87% | 2,555 | 55 | 2.20% |
| 31-2-01-8-0774-5410 | 93 Inkerman St Jaycees Pool - Hydro | 5,877 | 6,121 | -4% | 6,255 | 134 | 2.19% |
| 31-2-01-8-0774-5415 | Water | 1,998 | 5,045 | -60% | 5,358 | 313 | 6.20% |
| TOTAL EXPENSES | | 21,929 | 31,399 | -30% | 33,903 | 2,504 | 7.97% |
| TOTAL BUILDING - OUTDOOR POOLS | | 21,929 | 31,399 | -30% | 33,903 | 2,504 | 7.97% |
| TOTAL OUTDOOR POOLS | | 67,381 | 74,931 | -10% | 76,321 | 1,390 | 1.86% |
| PROGRAM - MUSIC IN THE PARK | | | | | | | |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|----------------------------|---|-----------------------|--------------------------|--------------|--------------------------|---------------------------------------|--------------|
| DESCRIPTION | | | | | | | |
| REVENUE | | | | | | | |
| EXPENSES | | | | | | | |
| 31-2-01-1-0773-4051 | Music in the Park Advertising | 598 | 750 | -20% | 750 | | 0.00% |
| 31-2-01-1-0773-4075 | Music in the Park Contracted Service | 2,500 | 2,564 | -2% | 2,621 | 57 | 2.22% |
| | TOTAL EXPENSES | 3,098 | 3,314 | -7% | 3,371 | 57 | 1.72% |
| | TOTAL PROGRAM - MUSIC IN THE | 3,098 | 3,314 | -7% | 3,371 | 57 | 1.72% |
| PROGRAM-MOVIES IN THE PARK | | | | | | | |
| REVENUE | | | | | | | |
| EXPENSES | | | | | | | |
| 31-2-01-1-0772-4051 | Advertising-Movies in the Park | 3,028 | 500 | 506% | 500 | | 0.00% |
| 31-2-01-1-0772-4076 | Equipment Rental | 3,077 | 3,589 | -14% | 3,668 | 79 | 2.20% |
| | TOTAL EXPENSES | 6,105 | 4,089 | 49% | 4,168 | 79 | 1.93% |
| | TOTAL PROGRAM-MOVIES IN THE | 6,105 | 4,089 | 49% | 4,168 | 79 | 1.93% |
| PROGRAM - MEMORIAL ARENA | | | | | | | |
| REVENUE | | | | | | | |
| 31-2-01-1-1025-9320 | Meeting Room Rental | 16,157 | 25,000 | -35% | 32,400 | 7,400 | 29.60% |
| 31-2-01-1-1040-9320 | Storage Space Rental | 1,029 | 1,000 | 3% | 1,200 | 200 | 20.00% |
| 31-2-01-1-1050-9400 | Concession Revenue | | 150 | -100% | | -150 | -100.00% |
| 31-2-01-1-1050-9402 | Vending Revenue | 886 | 1,000 | -11% | 1,000 | | 0.00% |
| 31-2-01-1-1050-9320 | Off Season Floor Rental | 7,830 | 1,000 | 683% | 8,000 | 7,000 | 700.00% |
| 31-2-01-1-1100-9325 | Ice Rental Memorial | 175,597 | 237,271 | -26% | 237,271 | | 0.00% |
| | TOTAL REVENUE | 201,499 | 265,421 | -24% | 279,871 | 14,450 | 5.44% |
| EXPENSES | | | | | | | |
| 31-2-01-1-1000-7026 | Transfer to Community Centres Cap Maint Reserve | | 13,238 | -100% | 14,000 | 762 | 5.76% |
| | TOTAL EXPENSES | | 13,238 | -100% | 14,000 | 762 | 5.76% |
| | TOTAL PROGRAM - MEMORIAL ARENA | -201,499 | -252,183 | -20% | -265,871 | -13,688 | 5.43% |
| BUILDING - MEMORIAL ARENA | | | | | | | |
| REVENUE | | | | | | | |
| EXPENSES | | | | | | | |
| 31-2-01-8-1000-3010 | Full Time Salaries | 88,869 | 117,160 | -24% | 119,768 | 2,608 | 2.23% |
| 31-2-01-8-1000-3011 | Part Time Salaries | 6,292 | 27,083 | -77% | 28,314 | 1,231 | 4.55% |
| 31-2-01-8-1000-3039 | Premium Overtime | 2,606 | 3,600 | -28% | 3,600 | | 0.00% |
| 31-2-01-8-1000-3090 | O/T | 3,459 | 5,000 | -31% | 5,000 | | 0.00% |
| 31-2-01-8-1000-3120 | Stat Benefits | 8,287 | 12,247 | -32% | 12,967 | 720 | 5.88% |
| 31-2-01-8-1000-3130 | Employer Benefits | 12,784 | 16,057 | -20% | 17,360 | 1,303 | 8.11% |
| 31-2-01-8-1000-3135 | OMERS | 8,931 | 10,989 | -19% | 11,072 | 83 | 0.76% |
| 31-2-01-8-1000-4020 | Training & Workshops | 1,014 | 1,500 | -32% | 1,500 | | 0.00% |
| 31-2-01-8-1000-4023 | Membership Fees | 220 | 500 | -56% | 500 | | 0.00% |
| 31-2-01-8-1000-4063 | Contracted Garbage Collection | 831 | 1,250 | -34% | 1,278 | 28 | 2.24% |
| 31-2-01-8-1000-4141 | Contracted Building Maintenance | 39,588 | 30,000 | 32% | 32,400 | 2,400 | 8.00% |
| 31-2-01-8-1000-4170 | Land Rental | 4,247 | 7,200 | -41% | 7,200 | | 0.00% |
| 31-2-01-8-1000-4249 | Memorial Telephone | 2,299 | 2,000 | 15% | 2,000 | | 0.00% |
| 31-2-01-8-1000-4280 | Mileage | 405 | | 0% | | | 0.00% |
| 31-2-01-8-1000-5011 | Stationary & Supplies | | 500 | -100% | 500 | | 0.00% |
| 31-2-01-8-1000-5013 | Janitorial Supplies | 3,870 | 4,048 | -4% | 4,138 | 90 | 2.22% |
| 31-2-01-8-1000-5015 | Building Maint. Supplies | 15,493 | 12,144 | 28% | 12,412 | 268 | 2.21% |
| 31-2-01-8-1000-5021 | Safety Equipment | 413 | 500 | -17% | 500 | | 0.00% |
| 31-2-01-8-1000-5026 | Uniforms, Coveralls etc. | 1,818 | 1,600 | 14% | 1,875 | 275 | 17.19% |
| 31-2-01-8-1000-5410 | Memorial Arena - Hydro | 41,740 | 78,936 | -47% | 80,515 | 1,579 | 2.00% |
| 31-2-01-8-1000-5415 | Memorial Arena - Water | 6,182 | 9,926 | -38% | 10,542 | 616 | 6.21% |
| 31-2-01-8-1000-5421 | Memorial Arena Natural Gas | 15,900 | 26,367 | -40% | 26,894 | 527 | 2.00% |
| 31-2-01-8-1000-5435 | Motor Fuel | | 250 | -100% | 250 | | 0.00% |
| 31-2-01-8-1000-5437 | Propane | 1,035 | 1,650 | -37% | 1,650 | | 0.00% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|---------------------|--|-----------------------|--------------------------|-------------|--------------------------|------------------------------------|---------------|
| 31-2-01-8-1000-7042 | City Equipment | 8,764 | 7,974 | 10% | 8,149 | 175 | 2.19% |
| 31-2-01-8-1990-4069 | SOCAN/Licence Fees - Auditorium | -508 | 500 | -202% | 500 | | 0.00% |
| | TOTAL EXPENSES | 274,539 | 378,981 | -28% | 390,884 | 11,903 | 3.14% |
| | TOTAL BUILDING - MEMORIAL ARENA | 274,539 | 378,981 | -28% | 390,884 | 11,903 | 3.14% |
| | TOTAL MEMORIAL ARENA | 73,040 | 126,798 | -42% | 125,013 | -1,785 | -1.41% |

PROGRAM - JOE THORNTON COMMUNITY
CENTRE

REVENUE

| | | | | | | | |
|---------------------|----------------------------|----------------|----------------|-------------|----------------|---------------|--------------|
| 31-2-01-1-0000-9300 | Program Revenues | 61,817 | 95,481 | -35% | 98,000 | 2,519 | 2.64% |
| 31-2-01-1-0010-9300 | Day Camp Revenue | 67,117 | 53,045 | 27% | 60,000 | 6,955 | 13.11% |
| 31-2-01-1-3015-9040 | Walking Track Donations | 42 | | 0% | | | 0.00% |
| 31-2-01-1-3025-9320 | JTCC Room Rental | 17,575 | 25,462 | -31% | 26,225 | 763 | 3.00% |
| 31-2-01-1-3040-9320 | Storage Facilities Rental | 4,054 | 5,303 | -24% | 5,500 | 197 | 3.71% |
| 31-2-01-1-3050-9320 | Off-Season Floor Rentals | 21,835 | 25,000 | -13% | 25,750 | 750 | 3.00% |
| 31-2-01-1-3050-9340 | Pro Shop Revenue | | 1,000 | -100% | 1,000 | | 0.00% |
| 31-2-01-1-3050-9400 | Concession Revenue | 6,197 | 15,000 | -59% | 15,000 | | 0.00% |
| 31-2-01-1-3050-9402 | Vending Revenue | 10,500 | 11,500 | -9% | 11,500 | | 0.00% |
| 31-2-01-1-3050-9405 | ATM Revenue | 710 | 800 | -11% | 800 | | 0.00% |
| 31-2-01-1-0000-9410 | CC Advertising | 8,726 | | 0% | 6,000 | 6,000 | 0.00% |
| 31-2-01-1-3100-9325 | Ice Rental JTCC | 444,020 | 571,780 | -22% | 588,933 | 17,153 | 3.00% |
| 31-2-01-1-3135-9320 | Jr. B Stars Room Rental | 5,297 | 2,546 | 108% | 2,623 | 77 | 3.02% |
| 31-2-01-1-3135-9325 | Jr. B Stars Ice Rental | 18,586 | 30,817 | -40% | 31,740 | 923 | 3.00% |
| 31-2-01-1-3150-9410 | Jr. B Advertising Revenue | 3,349 | 3,182 | 5% | 3,278 | 96 | 3.02% |
| 31-2-01-1-3205-9130 | Leisure Skate Registration | 2,839 | 4,000 | -29% | 4,000 | | 0.00% |
| 31-2-01-1-3210-9130 | 50+ Hockey Registration | 36,090 | 27,975 | 29% | 32,000 | 4,025 | 14.39% |
| 31-2-01-1-3215-9130 | Spring Hockey Registration | 29,808 | 37,131 | -20% | 37,131 | | 0.00% |
| 31-2-01-1-3225-9133 | Public Skate Admissions | 3,436 | 4,000 | -14% | 4,200 | 200 | 5.00% |
| | TOTAL REVENUE | 741,998 | 914,022 | -19% | 953,680 | 39,658 | 4.34% |

EXPENSES

| | | | | | | | |
|---------------------|--|-----------------|-----------------|-------------|-----------------|----------------|--------------|
| 31-2-01-1-0000-3011 | Program Labour | 31,951 | 57,483 | -44% | 63,929 | 6,446 | 11.21% |
| 31-2-01-1-0000-3120 | All Statutory Benefits | 1,655 | 5,756 | -71% | 5,862 | 106 | 1.84% |
| 31-2-01-1-0000-3135 | OMERS | | 100 | -100% | 100 | | 0.00% |
| 31-2-01-1-0000-4020 | Program Training & Workshops | 4,981 | 4,000 | 25% | 4,000 | | 0.00% |
| 31-2-01-1-0000-4249 | Telephone Services | 518 | 1,000 | -48% | 1,000 | | 0.00% |
| 31-2-01-1-0000-5016 | Misc. Program Supplies | 7,814 | 5,000 | 56% | 5,110 | 110 | 2.20% |
| 31-2-01-1-0010-3011 | Summer Day Camp Staff | 49,391 | 43,044 | 15% | 45,350 | 2,306 | 5.36% |
| 31-2-01-1-0010-3090 | Overtime | 486 | | 0% | | | 0.00% |
| 31-2-01-1-0010-3120 | Stat Benefits - Summer Day Camp | 3,314 | 3,895 | -15% | 4,159 | 264 | 6.78% |
| 31-2-01-1-0010-3135 | OMERS | 673 | 100 | 573% | 100 | | 0.00% |
| 31-2-01-1-0010-4020 | Conferences & Workshops | | 1,000 | -100% | 1,000 | | 0.00% |
| 31-2-01-1-0010-5016 | Program Supplies | 3,747 | 2,000 | 87% | 2,100 | 100 | 5.00% |
| 31-2-01-1-0020-5015 | Skateboard Park Supplies | 4,059 | 3,500 | 16% | 3,500 | | 0.00% |
| 31-2-01-1-3210-4075 | 50+ Officials | 7,720 | 7,720 | 0% | 7,800 | 80 | 1.04% |
| 31-2-01-1-3210-5016 | 50+ Hockey Program Supplies | 297 | 500 | -41% | 500 | | 0.00% |
| 31-2-01-1-3215-3011 | Part Time Wages - Spring Hockey | | 2,184 | -100% | | -2,184 | -100.00% |
| 31-2-01-1-3215-3120 | Stat Benefits - Spring Hockey | | 124 | -100% | | -124 | -100.00% |
| 31-2-01-1-3215-4051 | Promotion/Advertising | 764 | 4,000 | -81% | 4,000 | | 0.00% |
| 31-2-01-1-3215-4075 | Officials | 3,926 | 5,000 | -21% | 5,000 | | 0.00% |
| 31-2-01-1-3215-5016 | Program Supplies | 6,396 | 2,500 | 156% | 2,500 | | 0.00% |
| 31-2-01-1-3225-3011 | Public Skate Part-time Wages | 1,661 | 4,368 | -62% | 4,368 | | 0.00% |
| 31-2-01-1-3225-3120 | Public Skate Employer Benefits | | 247 | -100% | 247 | | 0.00% |
| | TOTAL EXPENSES | 129,353 | 153,521 | -16% | 160,625 | 7,104 | 4.63% |
| | TOTAL PROGRAM - JOE THORNTON COMMUNITY CENTRE | -612,645 | -760,501 | -19% | -793,055 | -32,554 | 4.28% |

BUILDING - JOE THORNTON COMMUNITY
CENTRE

REVENUE

EXPENSES

| | | | | | | | |
|---------------------|--------------------|---------|---------|------|---------|-------|--------|
| 31-2-01-8-3000-3010 | Full Time Salaries | 279,906 | 326,893 | -14% | 336,303 | 9,410 | 2.88% |
| 31-2-01-8-3000-3011 | Part Time Salaries | 64,758 | 95,912 | -32% | 102,123 | 6,211 | 6.48% |
| 31-2-01-8-3000-3039 | Premium Overtime | 9,381 | 20,000 | -53% | 20,300 | 300 | 1.50% |
| 31-2-01-8-3000-3090 | Overtime | 13,600 | 30,000 | -55% | 30,450 | 450 | 1.50% |
| 31-2-01-8-3000-3120 | Statutory Benefits | 32,156 | 35,805 | -10% | 38,034 | 2,229 | 6.23% |
| 31-2-01-8-3000-3130 | Employer Benefits | 38,567 | 40,850 | -6% | 47,921 | 7,071 | 17.31% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|---------------------|---|-----------------------|--------------------------|-------------|--------------------------|------------------------------------|---------------|
| | DESCRIPTION | | | | | | |
| 31-2-01-8-3000-3135 | OMERS | 28,917 | 31,136 | -7% | 31,530 | 394 | 1.27% |
| 31-2-01-8-3000-4020 | Training & Workshops | 1,943 | 4,500 | -57% | 4,500 | | 0.00% |
| 31-2-01-8-3000-4023 | Membership Fees | 1,165 | 1,000 | 17% | 1,000 | | 0.00% |
| 31-2-01-8-3000-4063 | Contracted Garbage Collection | 3,377 | 3,542 | -5% | 3,542 | | 0.00% |
| 31-2-01-8-3000-4141 | Contracted Building Maintenance | 72,268 | 60,720 | 19% | 62,056 | 1,336 | 2.20% |
| 31-2-01-8-3000-4249 | Community Centre Telephone | 3,438 | 3,500 | -2% | 3,500 | | 0.00% |
| 31-2-01-8-3000-5013 | Janitorial Supplies | 16,757 | 17,204 | -3% | 17,583 | 379 | 2.20% |
| 31-2-01-8-3000-5015 | Building Maint. Supplies | 28,266 | 25,300 | 12% | 25,857 | 557 | 2.20% |
| 31-2-01-8-3000-5021 | Safety Equipment | 974 | 2,500 | -61% | 2,500 | | 0.00% |
| 31-2-01-8-3000-5026 | Uniforms, Coveralls etc. | 3,750 | 3,300 | 14% | 3,750 | 450 | 13.64% |
| 31-2-01-8-3000-5410 | Community Centre - Hydro | 196,419 | 235,785 | -17% | 240,501 | 4,716 | 2.00% |
| 31-2-01-8-3000-5415 | Community Centre - Water | 17,741 | 21,500 | -17% | 22,833 | 1,333 | 6.20% |
| 31-2-01-8-3000-5421 | Community Centre Natural Gas | 28,901 | 50,521 | -43% | 51,531 | 1,010 | 2.00% |
| 31-2-01-8-3000-5435 | Motor Fuel | | 1,500 | -100% | 1,500 | | 0.00% |
| 31-2-01-8-3000-5437 | Propane | 4,039 | 5,500 | -27% | 5,621 | 121 | 2.20% |
| 31-2-01-8-3000-7042 | City Equipment | 9,775 | 7,973 | 23% | 8,149 | 176 | 2.21% |
| 31-2-01-8-3990-4069 | SOCAN/Licence Fees | 941 | 2,000 | -53% | 2,000 | | 0.00% |
| | TOTAL EXPENSES | 857,039 | 1,026,941 | -17% | 1,063,084 | 36,143 | 3.52% |
| | TOTAL BUILDING - JOE THORNTON | | | | | | |
| | COMMUNITY CENTRE | 857,039 | 1,026,941 | -17% | 1,063,084 | 36,143 | 3.52% |
| | TOTAL JOE THORNTON COMMUNITY | | | | | | |
| | CENTRE | 244,394 | 266,440 | -8% | 270,029 | 3,589 | 1.35% |
| | MAJOR MAINTENANCE | | | | | | |
| | EXPENSES | | | | | | |
| 31-2-01-1-3000-7026 | Transfer from Community Centres Cap Maint Reserve | | 33,585 | -100% | 31,034 | -2,551 | -7.60% |
| 31-2-01-8-0010-4075 | Contracted Services | 68,953 | 100,000 | -31% | 100,000 | | 0.00% |
| | TOTAL MAJOR MAINTENANCE | 68,953 | 133,585 | -48% | 131,034 | -2,551 | -1.91% |
| | TOTAL PROGRAMS | -759,489 | -961,749 | -21% | -1,008,969 | -47,220 | 4.91% |
| | TOTAL BUILDINGS | 1,222,460 | 1,570,906 | -22% | 1,618,905 | 47,999 | 3.06% |
| | NET PROGRAMS/BUILDINGS | 462,971 | 609,157 | -24% | 609,936 | 779 | 0.13% |
| | TOTAL RECREATION | 956,289 | 1,208,511 | -21% | 1,262,531 | 54,020 | 4.47% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|---------------------|--|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|----------|
| DESCRIPTION | | | | | | | |
| PARKS & FORESTRY | | | | | | | |
| REVENUE | | | | | | | |
| PROGRAMS | | | | | | | |
| 31-3-01-1-2726-9300 | Athletic Park Field Rental | 11,179 | 10,000 | 12% | 10,000 | | 0.00% |
| 31-3-01-1-2756-9300 | Burwell Ball Park Field Rental | 1,468 | 500 | 194% | 1,000 | 500 | 100.00% |
| 31-3-01-1-2727-9300 | Cowan Park Field Rental | 6,546 | 5,500 | 19% | 5,500 | | 0.00% |
| 31-3-01-1-2753-9300 | DJ Tarry Ball Complex Field Rental | 64,811 | 51,000 | 27% | 55,000 | 4,000 | 7.84% |
| 31-3-01-1-2753-9400 | DJ Tarry Ball Complex Concession Revenue | 4,468 | 4,000 | 12% | 3,000 | -1,000 | -25.00% |
| 31-3-01-1-2736-9300 | Emslie Field Rental | 7,755 | 8,000 | -3% | 7,000 | -1,000 | -12.50% |
| 31-3-01-1-2736-9400 | Emslie Field Concession Revenue | | 300 | -100% | | -300 | -100.00% |
| 31-3-01-1-2734-9300 | Gorman Rupp Field Rental | 2,872 | 1,000 | 187% | 1,800 | 800 | 80.00% |
| 31-3-01-1-2731-9300 | User Charges - Lions Park | 500 | 400 | 25% | 400 | | 0.00% |
| 31-3-01-1-2728-9300 | New York Central Field Rental | 4,407 | 2,500 | 76% | 3,000 | 500 | 20.00% |
| 31-3-01-1-5700-9300 | Pinafore Pavilion Rental | 23,582 | 25,000 | -6% | 25,000 | | 0.00% |
| 31-3-01-1-2733-9300 | Optimist Park Field Rental | 286 | 200 | 43% | 200 | | 0.00% |
| 31-3-01-1-3738-9300 | V.A. Barrie Park Rental | 181 | 100 | 81% | 100 | | 0.00% |
| 31-3-01-1-6700-9300 | Waterworks Pavilion Rental | 5,966 | 4,500 | 33% | 4,500 | | 0.00% |
| 31-3-01-1-2729-9300 | Sauve Field Rental | 8,837 | 6,500 | 36% | 7,500 | 1,000 | 15.38% |
| 31-3-01-1-5722-9510 | Wildlife Donations | 500 | | 0% | | | 0.00% |
| 31-3-01-1-5710-9300 | Pinafore Outdoor Courts Rental | 210 | | 0% | 150 | 150 | 0.00% |
| 31-3-01-1-6750-9300 | STORC Rental | | 10,800 | -100% | 75,000 | 64,200 | 594.44% |
| OPERATIONS | | | | | | | |
| 31-3-01-1-0000-9515 | Misc. Recoveries | 1,418 | | 0% | | | 0.00% |
| 31-3-01-1-0485-9514 | Recoveries - Talbot St. Plant & Trees | 9,547 | 10,000 | -5% | 10,000 | | 0.00% |
| TOTAL REVENUE | | 154,533 | 140,300 | 10% | 209,150 | 68,850 | 49.07% |
| EXPENSES | | | | | | | |
| PROGRAMS | | | | | | | |
| OPERATIONS | | | | | | | |
| 31-3-01-0-0000-3010 | Reg Full-time Wages | 484,866 | 631,247 | -23% | 639,029 | 7,782 | 1.23% |
| 31-3-01-0-0000-3011 | Reg Part-time Wages | 364,529 | 394,044 | -7% | 479,506 | 85,462 | 21.69% |
| 31-3-01-0-0000-3039 | Premium O/T | 7,635 | 16,000 | -52% | 18,000 | 2,000 | 12.50% |
| 31-3-01-0-0000-3090 | Over Time | 11,454 | 20,000 | -43% | 20,000 | | 0.00% |
| 31-3-01-0-0000-3120 | All Statutory Benefits | 71,438 | 75,632 | -6% | 91,658 | 16,026 | 21.19% |
| 31-3-01-0-0000-3130 | All Employer Benefits | 54,055 | 72,803 | -26% | 73,486 | 683 | 0.94% |
| 31-3-01-0-0000-3135 | OMERS | 50,669 | 59,683 | -15% | 65,858 | 6,175 | 10.35% |
| 31-3-01-0-0000-3211 | Clothing Allowance | 500 | | 0% | | | 0.00% |
| 31-3-01-1-0000-4022 | Conference Fees | 6,050 | 5,000 | 21% | 6,000 | 1,000 | 20.00% |
| 31-3-01-1-0000-4023 | Association Membership Fees | 2,254 | 2,000 | 13% | 3,000 | 1,000 | 50.00% |
| 31-3-01-1-0000-4040 | Legal and Consulting Fees | 20,152 | 18,000 | 12% | 18,000 | | 0.00% |
| 31-3-01-1-0000-4192 | Other Property Taxes | 3,334 | 3,000 | 11% | 3,000 | | 0.00% |
| 31-3-01-1-0000-4275 | Photocopying | 3,255 | 3,500 | -7% | 3,500 | | 0.00% |
| 31-3-01-1-0000-5010 | General Supplies | 2,369 | 2,500 | -5% | 2,500 | | 0.00% |
| 31-3-01-1-0000-5021 | Health and Safety Supplies | 4,809 | 4,000 | 20% | 4,000 | | 0.00% |
| 31-3-01-1-0000-5026 | Uniforms/Supply | 3,717 | 4,000 | -7% | 4,500 | 500 | 12.50% |
| 31-3-01-1-0000-6130 | Small Tools & Equipment | 10,317 | 8,000 | 29% | 10,000 | 2,000 | 25.00% |
| 31-3-01-1-0000-7040 | Internal Fleet Charges | 63,086 | 78,500 | -20% | 78,500 | | 0.00% |
| 31-3-01-1-0001-4189 | Job Costing Subcontractors | | 320,500 | -100% | 340,000 | 19,500 | 6.08% |
| 31-3-01-1-5712-4189 | Subcontractors | -813 | | 0% | | | 0.00% |
| 31-3-01-1-5713-4189 | Subcontractors | 564 | | 0% | | | 0.00% |
| 31-3-01-1-5717-4189 | Subcontractors | 51,367 | | 0% | | | 0.00% |
| 31-3-01-1-5722-4189 | Subcontractors | 1,302 | | 0% | | | 0.00% |
| 31-3-01-1-1745-4189 | Subcontractors | 687 | | 0% | | | 0.00% |
| 31-3-01-1-1746-4189 | Subcontractors | 1,030 | | 0% | | | 0.00% |
| 31-3-01-1-1749-4189 | Subcontractors | 407 | | 0% | | | 0.00% |
| 31-3-01-1-2726-4189 | Subcontractors | 6,955 | | 0% | | | 0.00% |
| 31-3-01-1-2727-4189 | Subcontractors----Cowan Park- | 1,173 | | 0% | | | 0.00% |
| 31-3-01-1-2728-4189 | Subcontractors | 280 | | 0% | | | 0.00% |
| 31-3-01-1-2729-4189 | Subcontractors | 941 | | 0% | | | 0.00% |
| 31-3-01-1-2736-4189 | Subcontractors | 9,205 | | 0% | | | 0.00% |
| 31-3-01-1-2753-4189 | Subcontractors | 17,584 | | 0% | | | 0.00% |
| 31-3-01-1-3731-4189 | Subcontractors | 1,556 | | 0% | | | 0.00% |
| 31-3-01-1-3738-4189 | Subcontractors | 2,792 | | 0% | | | 0.00% |
| 31-3-01-1-3741-4189 | Subcontractors | 2,616 | | 0% | | | 0.00% |

| | DESCRIPTION | 2018 | 2018 | VAR | 2019 | 2018/2019 | |
|---------------------|---|-----------|-----------|-------|-----------|---------------|--------|
| | | ACTUAL | ANNUAL | | ANNUAL | BUDGET CHANGE | |
| | | YTD | BUDGET | % | BUDGET | (\$) | (%) |
| 31-3-01-1-3743-4189 | Subcontractors | 11,491 | | 0% | | | 0.00% |
| 31-3-01-1-3753-4189 | Subcontractors | 1,913 | | 0% | | | 0.00% |
| 31-3-01-1-3757-4189 | Subcontractors | 1,851 | | 0% | | | 0.00% |
| 31-3-01-1-3760-4189 | Subcontractors | 1,068 | | 0% | | | 0.00% |
| 31-3-01-1-4746-4189 | Subcontractors | 37,441 | | 0% | | | 0.00% |
| 31-3-01-1-4754-4189 | Subcontractors | 14,856 | | 0% | | | 0.00% |
| 31-3-01-1-4757-4189 | Subcontractors | 8,642 | | 0% | | | 0.00% |
| 31-3-01-1-4758-4189 | Subcontractors | 36,634 | | 0% | | | 0.00% |
| 31-3-01-1-4759-4189 | Subcontractors | 39,588 | | 0% | | | 0.00% |
| 31-3-01-1-4760-4189 | Subcontractors | 4,241 | | 0% | | | 0.00% |
| 31-3-01-1-4763-4189 | Subcontractors | 4,609 | | 0% | | | 0.00% |
| 31-3-01-1-4765-4189 | Subcontractors | 193 | | 0% | | | 0.00% |
| 31-3-01-1-5725-4189 | Subcontractors | 7,301 | | 0% | | | 0.00% |
| 31-3-01-1-6713-4189 | Subcontractors | 519 | | 0% | | | 0.00% |
| 31-3-01-1-6717-4189 | Subcontractors | 24,992 | | 0% | | | 0.00% |
| 31-3-01-1-4756-4189 | Subcontractors | 855 | | 0% | | | 0.00% |
| 31-3-01-1-3751-4189 | Subcontractors | 374 | | 0% | | | 0.00% |
| 31-3-01-1-4748-4189 | Subcontractors | 572 | | 0% | | | 0.00% |
| 31-3-01-1-0001-5405 | Job Costing Utilities | | 248,750 | -100% | 333,000 | 84,250 | 33.87% |
| 31-3-01-1-5716-5410 | Electricity | 19,479 | | 0% | | | 0.00% |
| 31-3-01-1-2726-5410 | Electricity | 3,654 | | 0% | | | 0.00% |
| 31-3-01-1-2728-5410 | Electricity | 1,076 | | 0% | | | 0.00% |
| 31-3-01-1-2729-5410 | Electricity | 1,681 | | 0% | | | 0.00% |
| 31-3-01-1-2734-5410 | Electricity | 640 | | 0% | | | 0.00% |
| 31-3-01-1-2736-5410 | Electricity | 2,423 | | 0% | | | 0.00% |
| 31-3-01-1-2753-5410 | Electricity | 21,404 | | 0% | | | 0.00% |
| 31-3-01-1-3733-5410 | Electricity | 375 | | 0% | | | 0.00% |
| 31-3-01-1-3741-5410 | Electricity | 4,630 | | 0% | | | 0.00% |
| 31-3-01-1-3743-5410 | Electricity | 6,608 | | 0% | | | 0.00% |
| 31-3-01-1-3757-5410 | Electricity | 252 | | 0% | | | 0.00% |
| 31-3-01-1-3761-5410 | Electricity | 327 | | 0% | | | 0.00% |
| 31-3-01-1-6716-5410 | Electricity | 4,073 | | 0% | | | 0.00% |
| 31-3-01-1-5716-5415 | Water | 61,150 | | 0% | | | 0.00% |
| 31-3-01-1-2727-5415 | Water----Cowan Park- | 420 | | 0% | | | 0.00% |
| 31-3-01-1-2728-5415 | Water | 3,495 | | 0% | | | 0.00% |
| 31-3-01-1-2729-5415 | Water | 9,101 | | 0% | | | 0.00% |
| 31-3-01-1-2753-5415 | Water | 28,471 | | 0% | | | 0.00% |
| 31-3-01-1-6716-5415 | Water | 20,710 | | 0% | | | 0.00% |
| 31-3-01-1-5716-5421 | Natural Gas | 8,363 | | 0% | | | 0.00% |
| 31-3-01-1-2753-5421 | Natural Gas | 550 | | 0% | | | 0.00% |
| 31-3-01-1-0001-5999 | Job Costing Materials | | 123,750 | -100% | 138,000 | 14,250 | 11.52% |
| 31-3-01-1-5712-5999 | Materials | 9,778 | | 0% | | | 0.00% |
| 31-3-01-1-5713-5999 | Materials | 4,198 | | 0% | | | 0.00% |
| 31-3-01-1-5714-5999 | Materials | 1,660 | | 0% | | | 0.00% |
| 31-3-01-1-5717-5999 | Materials | 22,667 | | 0% | | | 0.00% |
| 31-3-01-1-5719-5999 | Materials | 3,766 | | 0% | | | 0.00% |
| 31-3-01-1-5722-5999 | Materials | 3,882 | | 0% | | | 0.00% |
| 31-3-01-1-1745-5999 | Materials | 212 | | 0% | | | 0.00% |
| 31-3-01-1-2726-5999 | Materials | 4,423 | | 0% | | | 0.00% |
| 31-3-01-1-2727-5999 | Materials----Cowan Park- | 4,137 | | 0% | | | 0.00% |
| 31-3-01-1-2728-5999 | Materials | 3,620 | | 0% | | | 0.00% |
| 31-3-01-1-2729-5999 | Materials | 4,507 | | 0% | | | 0.00% |
| 31-3-01-1-2731-5999 | Materials | 765 | | 0% | | | 0.00% |
| 31-3-01-1-2734-5999 | Materials | 696 | | 0% | | | 0.00% |
| 31-3-01-1-2736-5999 | Materials | 10,172 | | 0% | | | 0.00% |
| 31-3-01-1-2753-5999 | Materials | 18,158 | | 0% | | | 0.00% |
| 31-3-01-1-2756-5999 | Materials | 41 | | 0% | | | 0.00% |
| 31-3-01-1-3733-5999 | Materials | 8 | | 0% | | | 0.00% |
| 31-3-01-1-3741-5999 | Materials | 366 | | 0% | | | 0.00% |
| 31-3-01-1-3743-5999 | Materials | 2,637 | | 0% | | | 0.00% |
| 31-3-01-1-3757-5999 | Materials | 22 | | 0% | | | 0.00% |
| 31-3-01-1-3761-5999 | Materials | 74 | | 0% | | | 0.00% |
| 31-3-01-1-4750-5999 | Materials | 1,160 | | 0% | | | 0.00% |
| 31-3-01-1-4754-5999 | Materials | 10,924 | | 0% | | | 0.00% |
| 31-3-01-1-4757-5999 | Materials | 5,689 | | 0% | | | 0.00% |
| 31-3-01-1-4760-5999 | Materials | 12,968 | | 0% | | | 0.00% |
| 31-3-01-1-5725-5999 | Materials | 1,502 | | 0% | | | 0.00% |
| 31-3-01-1-6713-5999 | Materials | 1,534 | | 0% | | | 0.00% |
| 31-3-01-1-6717-5999 | Materials | 3,168 | | 0% | | | 0.00% |
| 31-3-01-1-4756-5999 | Materials | 191 | | 0% | | | 0.00% |
| 31-3-01-1-2733-5999 | Materials | 74 | | 0% | | | 0.00% |
| 31-3-01-1-4748-5999 | Materials | 5,724 | | 0% | | | 0.00% |
| 31-3-01-5-0000-4145 | Park Vehicle/Equipment Maint./Purchases | 67,874 | 60,000 | 13% | 60,000 | | 0.00% |
| 31-3-01-5-0000-5435 | Park Fuel Used | 46,547 | 40,000 | 16% | 45,000 | 5,000 | 12.50% |
| | TOTAL EXPENSES | 1,911,301 | 2,190,909 | -13% | 2,436,537 | 245,628 | 11.21% |

| DESCRIPTION | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE | |
|----------------------------------|---|-----------------------|--------------------------|-------------|--------------------------|----------------------------|--------------|
| | | | | | | (\$) | (%) |
| TOTAL PROGRAMS/OPERATIONS | | 1,756,768 | 2,050,609 | -14% | 2,227,387 | 176,778 | 8.62% |
| TREE WORK (WORKS DEPARTMENT) | | | | | | | |
| EXPENSES | | | | | | | |
| MAJOR MAINTENANCE | | | | | | | |
| EXPENSES | | | | | | | |
| 31-3-01-1-0010-4075 | Contracted Services - Playground Upgrades | 38,960 | 40,000 | -3% | 40,000 | | 0.00% |
| 31-3-01-8-0010-4075 | Contracted Services | 103,831 | 100,000 | 4% | 100,000 | | 0.00% |
| TOTAL MAJOR MAINTENANCE | | 142,791 | 140,000 | 2% | 140,000 | | 0.00% |
| TOTAL PARKS DEPARTMENT | | 1,899,559 | 2,190,609 | -13% | 2,367,387 | 176,778 | 8.07% |

| | | 2018 | 2018 | | 2019 | 2018/2019 | |
|----------------------------------|---------------------------------|---------|----------|-------|----------|---------------|----------|
| DESCRIPTION | | ACTUAL | ANNUAL | VAR | ANNUAL | BUDGET CHANGE | |
| | | YTD | BUDGET | % | BUDGET | (\$) | (%) |
| PROPERTY MAINTENANCE | | | | | | | |
| NON-RESIDENTIAL ADMIN | | | | | | | |
| EXPENSES | | | | | | | |
| 31-1-01-8-0000-3010 | Reg Full-time Salaries & Wages | 188,577 | 232,720 | -19% | 264,857 | 32,137 | 13.81% |
| 31-1-01-8-0000-3039 | Standby | 7,163 | 16,000 | -55% | 8,900 | -7,100 | -44.38% |
| 31-1-01-8-0000-3090 | Overtime | 4,800 | 12,000 | -60% | 10,000 | -2,000 | -16.67% |
| 31-1-01-8-0000-3120 | All Statutory Benefits | 14,643 | 16,802 | -13% | 25,083 | 8,281 | 49.29% |
| 31-1-01-8-0000-3130 | All Employer Benefits | 19,922 | 9,786 | 104% | 22,753 | 12,967 | 132.51% |
| 31-1-01-8-0000-3135 | OMERS | 21,174 | 20,639 | 3% | 23,647 | 3,008 | 14.57% |
| 31-1-01-8-0000-4020 | Training, Workshops, Exam Fees | 535 | 4,000 | -87% | | -4,000 | -100.00% |
| 31-1-01-8-0000-4040 | Legal Fees & Expenses | | 750 | -100% | | -750 | -100.00% |
| 31-1-01-8-0000-4065 | CMMS Support Fee | | 1,600 | -100% | 1,600 | | 0.00% |
| 31-1-01-8-0000-4249 | Telephone Services | 436 | 5,000 | -91% | 5,000 | | 0.00% |
| 31-1-01-8-0000-4280 | Staff Mileage | | 3,200 | -100% | | -3,200 | -100.00% |
| 31-1-01-8-0000-5010 | General Supplies | | 1,000 | -100% | 1,000 | | 0.00% |
| 31-1-01-8-0000-5011 | Office Supplies | 95 | 500 | -81% | 500 | | 0.00% |
| 31-1-01-8-0000-5012 | Flag Purchases | -400 | 1,500 | -127% | 1,500 | | 0.00% |
| 31-1-01-8-0000-5026 | Uniforms/Supply | 1,167 | 2,450 | -52% | 2,450 | | 0.00% |
| 31-1-01-8-0000-6130 | Tools and Equipment Replacement | 853 | 2,500 | -66% | 2,500 | | 0.00% |
| 31-1-01-8-0000-7040 | City Vehicles | 8,754 | 7,000 | 25% | 18,280 | 11,280 | 161.14% |
| TOTAL NON-RESIDENTIAL ADMIN | | 267,719 | 337,447 | -21% | 388,070 | 50,623 | 15.00% |
| RESIDENTIAL ADMIN (HOUSING CORP) | | | | | | | |
| EXPENSES | | | | | | | |
| 31-1-01-8-1000-3010 | Reg Full-time Salaries & Wages | 208,803 | 320,027 | -35% | 248,805 | -71,222 | -22.25% |
| 31-1-01-8-1000-3011 | Reg Part-time Salaries & Wages | 37,677 | | 0% | 45,895 | 45,895 | 0.00% |
| 31-1-01-8-1000-3090 | Overtime | 106 | | 0% | | | 0.00% |
| 31-1-01-8-1000-3120 | All Statutory Benefits | 20,159 | 21,781 | -7% | 23,089 | 1,308 | 6.01% |
| 31-1-01-8-1000-3130 | All Employer Benefits | 55,006 | 12,686 | 334% | 22,193 | 9,507 | 74.94% |
| 31-1-01-8-1000-4020 | Training, Workshops, Exam Fees | 2,710 | 4,000 | -32% | 4,000 | | 0.00% |
| 31-1-01-8-1000-4249 | Telephone Services | 749 | | 0% | | | 0.00% |
| 31-1-01-8-1000-4280 | Staff Mileage | 4,292 | 4,000 | 7% | 5,400 | 1,400 | 35.00% |
| 31-1-01-8-1000-5010 | General Supplies | 35 | 500 | -93% | 500 | | 0.00% |
| 31-1-01-8-1000-5026 | Uniforms/Supply | 500 | | 0% | | | 0.00% |
| 31-1-01-8-1000-4275 | Photocopy expense | 1,994 | 2,000 | 0% | 2,100 | 100 | 5.00% |
| 31-1-01-8-1000-3039 | Standby | 5,135 | | 0% | 6,500 | 6,500 | 0.00% |
| 31-1-01-8-1000-3150 | Payroll Clearing | | -357,351 | -100% | -357,351 | | 0.00% |
| 31-1-01-8-1000-3135 | OMERS | 23,565 | 30,362 | -22% | 22,492 | -7,870 | -25.92% |
| TOTAL RESIDENTIAL ADMIN | | 360,731 | 38,005 | 849% | 23,623 | -14,382 | -37.84% |
| TOTAL PROPERTY ADMIN | | 628,450 | 375,452 | 67% | 411,693 | 36,241 | 9.65% |
| CITY HALL - BUILDING | | | | | | | |
| EXPENSES | | | | | | | |
| 11-1-01-8-0000-4058 | Contracted Janitorial Services | 38,953 | 48,500 | -20% | 50,000 | 1,500 | 3.09% |
| 11-1-01-8-0000-4063 | Contracted Garbage Collection | | 1,000 | -100% | 1,000 | | 0.00% |
| 11-1-01-8-0000-4075 | Service Contracts | 10,864 | 20,000 | -46% | 15,000 | -5,000 | -25.00% |
| 11-1-01-8-0000-4141 | Contracted Building Maintenance | 40,264 | 30,000 | 34% | 38,000 | 8,000 | 26.67% |
| 11-1-01-8-0000-5015 | Building Maintenance Supplies | 5,622 | 9,000 | -38% | 9,000 | | 0.00% |
| 11-1-01-8-0000-5410 | Electricity (Hydro) | 50,053 | 70,000 | -28% | 72,000 | 2,000 | 2.86% |
| 11-1-01-8-0000-5415 | Water | 5,287 | 4,500 | 17% | 6,200 | 1,700 | 37.78% |
| 11-1-01-8-0000-5421 | Natural gas - heating | 6,980 | 10,000 | -30% | 11,200 | 1,200 | 12.00% |
| TOTAL EXPENSES | | 158,023 | 193,000 | -18% | 202,400 | 9,400 | 4.87% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | 2018/2019 BUDGET CHANGE (%) |
|---------------------|-----------------------------|-----------------------|--------------------------|-------------|--------------------------|------------------------------------|-----------------------------------|
| | DESCRIPTION | | | | | | |
| | TOTAL CITY HALL - BUILDING | 158,023 | 193,000 | -18% | 202,400 | 9,400 | 4.87% |
| | MAJOR MAINTENANCE | | | | | | |
| | EXPENSES | | | | | | |
| 11-1-01-8-0010-4075 | Contracted Services | 46,732 | 65,000 | -28% | 65,000 | | 0.00% |
| | TOTAL MAJOR MAINTENANCE | 46,732 | 65,000 | -28% | 65,000 | | 0.00% |
| | ENABLING ACCESSIBILITY FUND | | | | | | |
| | REVENUE | | | | | | |
| | EXPENSES | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | TOTAL CITY HALL | 204,755 | 258,000 | -21% | 267,400 | 9,400 | 3.64% |

CITY PROPERTY

REVENUE

| | | | | | | | |
|---------------------|------------------------------|---------------|----------------|-------------|----------------|--|--------------|
| 11-2-01-8-0000-9301 | CEPAC Office Rent | 5,632 | 6,000 | -6% | 6,000 | | 0.00% |
| 11-2-01-8-0000-9320 | Bell Tower Lease | 9,000 | 9,000 | 0% | 9,000 | | 0.00% |
| 11-2-01-8-0010-9300 | Pinafore Park House Rent | 6,185 | 6,600 | -6% | 6,600 | | 0.00% |
| 11-2-01-8-0025-9300 | Rent Revenue - 423 Talbot | | 163,488 | -100% | 163,488 | | 0.00% |
| 11-2-01-8-0030-9300 | Dennis Farm Rent | 12,593 | 10,000 | 26% | 10,000 | | 0.00% |
| 11-2-01-8-0060-9300 | City Lands - Former MTO Spur | 11,280 | 10,750 | 5% | 10,750 | | 0.00% |
| | TOTAL REVENUE | 44,690 | 205,838 | -78% | 205,838 | | 0.00% |

EXPENSES

| | | | | | | | |
|---------------------|---|----------------|----------------|------------|----------------|--------------|--------------|
| 11-2-01-8-0000-4075 | Major Maintenance | 50,070 | | 0% | | | 0.00% |
| 11-2-01-8-0000-4141 | Contracted Repairs - Building Maintenance | 716 | 8,000 | -91% | 8,000 | | 0.00% |
| 11-2-01-8-0000-4190 | Property Taxes-Pinafore/Dennis | 8,749 | 3,000 | 192% | 8,700 | 5,700 | 190.00% |
| 11-2-01-8-0000-4249 | Telephone Services | 230 | 400 | -43% | 400 | | 0.00% |
| 11-2-01-8-0010-7040 | Horton Market Transfer - Off Season Utilities | 803 | 800 | 0% | 900 | 100 | 12.50% |
| 11-2-01-8-0020-5012 | Building Maintenance | 410 | 850 | -52% | 1,000 | 150 | 17.65% |
| 11-2-01-8-0020-5415 | Rental Utilities | | 150 | -100% | 150 | | 0.00% |
| 11-2-01-8-0025-7310 | Debenture Payments - 423 Talbot | 116,492 | 120,997 | -4% | 120,997 | | 0.00% |
| 11-2-01-8-0025-4141 | Building Repairs - 423 Talbot | 12,586 | 20,000 | -37% | 20,000 | | 0.00% |
| 11-2-01-8-0076-5415 | BX Tower Water and Hydro | 446 | 1,300 | -66% | 1,500 | 200 | 15.38% |
| | TOTAL EXPENSES | 190,502 | 155,497 | 23% | 161,647 | 6,150 | 3.96% |

MAJOR MAINTENANCE

EXPENSES

| | | | | | | | |
|---------------------|--|----------------|---------------|-------------|------------|--------------|-----------------|
| 11-2-01-8-0010-4075 | Contracted Services | | 45,000 | -100% | 45,000 | | 0.00% |
| | TOTAL CITY PROPERTY MAINTENANCE | 145,812 | -5,341 | #### | 809 | 6,150 | -115.15% |

| DESCRIPTION | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|------------------------|---------------------------------|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|----------|
| WELLINGTON BLOCK | | | | | | | |
| REVENUE | | | | | | | |
| 11-2-01-8-2000-9300 | Common Area Recovery | 415 | | 0% | | | 0.00% |
| 11-2-01-8-2000-9301 | Rent | 25,868 | 39,710 | -35% | | -39,710 | -100.00% |
| 11-2-01-8-2000-9302 | Utilities/Maintenance Recovery | 9,867 | 15,000 | -34% | | -15,000 | -100.00% |
| TOTAL REVENUE | | 36,150 | 54,710 | -34% | | -54,710 | -100.00% |
| EXPENSES | | | | | | | |
| 11-2-01-8-2000-4040 | Administration | 5,137 | 5,500 | -7% | 5,500 | | 0.00% |
| 11-2-01-8-2000-4058 | Contracted Janitorial Services | | 2,500 | -100% | 4,000 | 1,500 | 60.00% |
| 11-2-01-8-2000-4063 | Contracted Garbage Collection | 900 | 2,300 | -61% | 2,300 | | 0.00% |
| 11-2-01-8-2000-4141 | Contracted Building Maintenance | 15,915 | 15,000 | 6% | 20,000 | 5,000 | 33.33% |
| 11-2-01-8-2000-4216 | Insurance | 4,628 | 5,500 | -16% | 14,500 | 9,000 | 163.64% |
| 11-2-01-8-2000-4249 | Telephone Services | 1,039 | 2,000 | -48% | 2,000 | | 0.00% |
| 11-2-01-8-2000-5015 | Building Maintenance Supplies | 2,892 | 3,500 | -17% | 4,000 | 500 | 14.29% |
| 11-2-01-8-2000-5410 | Electricity (Hydro) | 3,629 | 7,500 | -52% | 7,500 | | 0.00% |
| 11-2-01-8-2000-5415 | Water/Sewer | 1,656 | 2,000 | -17% | 2,000 | | 0.00% |
| 11-2-01-8-2000-5421 | Natural gas - heating | 6,921 | 9,500 | -27% | 12,000 | 2,500 | 26.32% |
| TOTAL EXPENSES | | 42,717 | 55,300 | -23% | 73,800 | 18,500 | 33.45% |
| TOTAL WELLINGTON BLOCK | | 6,567 | 590 | #### | 73,800 | 73,210 | ##### |

JUSTICE BUILDING

REVENUE

EXPENSES

| | | | | | | | |
|-------------------------------|---------------------------------|---------------|--|-----------|--|--|--------------|
| 21-2-01-8-0000-4141 | Contracted Building Maintenance | 1,801 | | 0% | | | 0.00% |
| 21-2-01-8-0000-4249 | Telephone Services | 21 | | 0% | | | 0.00% |
| 21-2-01-8-0000-5015 | Building Maintenance Supplies | 741 | | 0% | | | 0.00% |
| 21-2-01-8-0000-5410 | Electricity (Hydro) | 33,821 | | 0% | | | 0.00% |
| 21-2-01-8-0000-5415 | Water | 4,564 | | 0% | | | 0.00% |
| 21-2-01-8-0000-5421 | Natural gas - heating | 2,024 | | 0% | | | 0.00% |
| TOTAL EXPENSES | | 42,972 | | 0% | | | 0.00% |
| TOTAL JUSTICE BUILDING | | 42,972 | | 0% | | | 0.00% |

SENIOR'S CENTRE

PROPERTY MAINTENANCE

EXPENSES

| | | | | | | | |
|-----------------------|----------------------|---------------|---------------|------------|---------------|----------------|----------------|
| 31-7-01-1-0000-3029 | Distributed Wages | | 1,500 | -100% | 1,500 | | 0.00% |
| 31-7-01-1-0000-5015 | Building Maintenance | 23,689 | 7,000 | 238% | 20,000 | 13,000 | 185.71% |
| 31-7-01-1-0000-7065 | Senior's Centre | 60,000 | 60,000 | 0% | | -60,000 | -100.00% |
| TOTAL EXPENSES | | 83,689 | 68,500 | 22% | 21,500 | -47,000 | -68.61% |

MAJOR MAINTENANCE

EXPENSES

| | | | | | | | |
|--------------------------------|---------------------|---------------|---------------|-----------|---------------|--|--------------|
| 31-7-01-8-0010-4075 | Contracted Services | 36,147 | 35,000 | 3% | 35,000 | | 0.00% |
| TOTAL MAJOR MAINTENANCE | | 36,147 | 35,000 | 3% | 35,000 | | 0.00% |

PARKS GROUND MAINTENANCE

EXPENSES

| | | | | | | | |
|------------------------------|--|----------------|----------------|------------|---------------|----------------|----------------|
| TOTAL SENIOR'S CENTRE | | 119,836 | 103,500 | 16% | 56,500 | -47,000 | -45.41% |
|------------------------------|--|----------------|----------------|------------|---------------|----------------|----------------|

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|-------------------------------------|--------------------------------|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|--------------|
| DESCRIPTION | | | | | | | |
| LIBRARY | | | | | | | |
| LIBRARY ADMINISTRATION | | | | | | | |
| EXPENSES | | | | | | | |
| 31-4-01-0-0000-3010 | Reg Full-time Wages (Admin) | 305,825 | 406,591 | -25% | 411,247 | 4,656 | 1.15% |
| 31-4-01-0-0000-3011 | Reg Part-time Wages (Admin) | 18,604 | 26,289 | -29% | 26,810 | 521 | 1.98% |
| 31-4-01-0-0000-3120 | All Statutory Benefits (Admin) | 24,825 | 41,713 | -40% | 41,858 | 145 | 0.35% |
| 31-4-01-0-0000-3130 | All Employer Benefits (Admin) | 37,189 | 37,975 | -2% | 56,614 | 18,639 | 49.08% |
| 31-4-01-0-0000-3135 | OMERS | 32,172 | 44,002 | -27% | 45,842 | 1,840 | 4.18% |
| TOTAL EXPENSES | | 418,615 | 556,570 | -25% | 582,371 | 25,801 | 4.64% |
| TOTAL LIBRARY ADMINISTRATION | | 418,615 | 556,570 | -25% | 582,371 | 25,801 | 4.64% |

LIBRARY OPERATIONS

| | | | | | | | |
|---------------------------------|---------------------------------------|------------------|------------------|-------------|------------------|---------------|---------------|
| REVENUE | | | | | | | |
| 31-4-01-1-0000-9010 | Province of Ontario - Operating Grant | | 54,533 | -100% | 54,533 | | 0.00% |
| 31-4-01-1-0000-9030 | Provincial Pay Equity | | 4,457 | -100% | 4,457 | | 0.00% |
| 31-4-01-1-0000-9514 | Special Project Revenue | | 4,391 | -100% | | -4,391 | -100.00% |
| 31-4-01-1-0000-9515 | Photocopier Income | 5,376 | 6,000 | -10% | 6,000 | | 0.00% |
| 31-4-01-1-0001-9920 | Contribution From Development Charges | 45,833 | 50,000 | -8% | 50,000 | | 0.00% |
| 31-4-01-2-0000-9320 | Room Rentals | 2,626 | 2,500 | 5% | 2,500 | | 0.00% |
| 31-4-01-2-0000-9515 | Desk Receipts | 18,892 | 23,000 | -18% | 23,000 | | 0.00% |
| TOTAL REVENUE | | 72,727 | 144,881 | -50% | 140,490 | -4,391 | -3.03% |
| EXPENSES | | | | | | | |
| 31-4-01-1-0000-3010 | Reg Full-time Wages (Service) | 482,300 | 542,992 | -11% | 526,763 | -16,229 | -2.99% |
| 31-4-01-1-0000-3011 | Reg Part-time Wages (Service) | 395,405 | 430,604 | -8% | 456,095 | 25,491 | 5.92% |
| 31-4-01-1-0000-3090 | All Overtime (Service) | 603 | | 0% | | | 0.00% |
| 31-4-01-1-0000-3120 | All Statutory Benefits (Service) | 74,940 | 118,974 | -37% | 92,756 | -26,218 | -22.04% |
| 31-4-01-1-0000-3130 | All Employer Benefits (Service) | 87,502 | 73,766 | 19% | 124,212 | 50,446 | 68.39% |
| 31-4-01-1-0000-3135 | OMERS | 61,075 | 57,956 | 5% | 54,216 | -3,740 | -6.45% |
| 31-4-01-1-0000-3310 | WSIB Premiums | 4,871 | 5,500 | -11% | 5,500 | | 0.00% |
| 31-4-01-1-0000-4020 | Training & Travel | 19,573 | 20,000 | -2% | 22,000 | 2,000 | 10.00% |
| 31-4-01-1-0000-4023 | Association Fees | 3,031 | 5,000 | -39% | 5,000 | | 0.00% |
| 31-4-01-1-0000-4051 | Promotion & Public Relations | 12,997 | 20,000 | -35% | 23,000 | 3,000 | 15.00% |
| 31-4-01-1-0000-4065 | Other Professional Fees - ITC | 6,141 | 10,000 | -39% | 10,000 | | 0.00% |
| 31-4-01-1-0000-4249 | Telephone Services | 5,880 | 6,000 | -2% | 6,000 | | 0.00% |
| 31-4-01-1-0000-4257 | Postage & Postage Meter | 4,084 | 3,090 | 32% | 3,275 | 185 | 5.99% |
| 31-4-01-1-0000-4275 | Photocopier Expense | 16,762 | 20,000 | -16% | 20,000 | | 0.00% |
| 31-4-01-1-0000-5010 | Goods & Services/Misc. | 3,078 | 3,500 | -12% | 3,500 | | 0.00% |
| 31-4-01-1-0000-5011 | Office Supplies | 2,915 | 7,000 | -58% | 7,000 | | 0.00% |
| 31-4-01-1-0000-5017 | Office Contracts/Repairs | 522 | 600 | -13% | 600 | | 0.00% |
| 31-4-01-1-0000-5075 | Technical Services | 27,156 | 25,000 | 9% | 25,000 | | 0.00% |
| 31-4-01-1-0000-7490 | Library Bank Charges | 1,667 | 1,800 | -7% | 1,800 | | 0.00% |
| 31-4-01-2-0000-4024 | Employee Assistance Program | 1,258 | 1,258 | 0% | 1,258 | | 0.00% |
| 31-4-01-2-0000-5011 | Office - Reader Printer | | 7,400 | -100% | 4,000 | -3,400 | -45.95% |
| 31-4-01-2-0000-5550 | Gaming Software | 1,012 | 1,200 | -16% | 1,200 | | 0.00% |
| 31-4-01-2-0000-5551 | AV-CD'S (Adults) | 2,130 | 1,000 | 113% | 1,000 | | 0.00% |
| 31-4-01-2-0000-5552 | AV - Videos/DVD's (Adults) | 18,186 | 23,000 | -21% | 23,000 | | 0.00% |
| 31-4-01-2-0000-5553 | AV - Audio Books (Adults) | 6,378 | 2,600 | 145% | 2,600 | | 0.00% |
| 31-4-01-2-0000-5554 | AV - CD's (Children & Teens) | 8 | 500 | -98% | 500 | | 0.00% |
| 31-4-01-2-0000-5555 | AV - Video's/DVD's (Children & Teens) | 3,247 | 5,000 | -35% | 5,000 | | 0.00% |
| 31-4-01-2-0000-5556 | AV - Audio Books (Children & Teens) | 459 | 500 | -8% | 500 | | 0.00% |
| 31-4-01-2-0000-5700 | Adult Books | 75,316 | 77,200 | -2% | 78,000 | 800 | 1.04% |
| 31-4-01-2-0000-5705 | Books-Children | 45,024 | 49,790 | -10% | 50,000 | 210 | 0.42% |
| 31-4-01-2-0000-5715 | Programs-Adult | 5,267 | 3,500 | 50% | 4,000 | 500 | 14.29% |
| 31-4-01-2-0000-5716 | Programs-Children | 5,768 | 5,500 | 5% | 6,000 | 500 | 9.09% |
| 31-4-01-2-0000-5720 | Machine Readable Media | 30,597 | 39,000 | -22% | 39,000 | | 0.00% |
| 31-4-01-2-0000-5725 | Periodicals | 9,168 | 8,000 | 15% | 7,000 | -1,000 | -12.50% |
| 31-4-01-2-0000-6810 | Furniture & Equipment | 11,545 | 13,000 | -11% | 15,000 | 2,000 | 15.38% |
| 31-4-01-2-0000-6910 | Library Technology | 59,832 | 52,000 | 15% | 58,000 | 6,000 | 11.54% |
| TOTAL EXPENSES | | 1,485,697 | 1,642,230 | -10% | 1,682,775 | 40,545 | 2.47% |
| TOTAL LIBRARY OPERATIONS | | 1,412,970 | 1,497,349 | -6% | 1,542,285 | 44,936 | 3.00% |

LIBRARY BUILDING

| | | | | | | | |
|---------------------|-------------------------------------|--------|--------|------|--------|--------|---------|
| EXPENSES | | | | | | | |
| 31-4-01-8-0000-3010 | Reg Full-time Wages(Maintenance) | 42,162 | 50,803 | -17% | 48,612 | -2,191 | -4.31% |
| 31-4-01-8-0000-3011 | Reg Part-time Wages(Maintenance) | 21,031 | 26,829 | -22% | 33,439 | 6,610 | 24.64% |
| 31-4-01-8-0000-3090 | All Overtime(Maintenance) | 457 | | 0% | | | 0.00% |
| 31-4-01-8-0000-3120 | All Statutory Benefits(Maintenance) | 5,628 | 9,010 | -38% | 7,380 | -1,630 | -18.09% |

| | | 2018 | 2018 | | 2019 | 2018/2019 | |
|--------------------------------|------------------------------------|------------------|------------------|-------------|------------------|---------------|--------------|
| | | ACTUAL | ANNUAL | VAR | ANNUAL | BUDGET CHANGE | |
| DESCRIPTION | | YTD | BUDGET | % | BUDGET | (\$) | (%) |
| 31-4-01-8-0000-3130 | All Employer Benefits(Maintenance) | 8,240 | 8,611 | -4% | 12,417 | 3,806 | 44.20% |
| 31-4-01-8-0000-3135 | OMERS | 5,710 | 6,870 | -17% | 6,821 | -49 | -0.71% |
| 31-4-01-8-0000-4065 | Building Contracts | 8,821 | 8,000 | 10% | 8,000 | | 0.00% |
| 31-4-01-8-0000-4210 | Insurance Premium | 4,058 | 5,700 | -29% | 5,700 | | 0.00% |
| 31-4-01-8-0000-5012 | Building Maint/Repair | 7,204 | 10,000 | -28% | 10,000 | | 0.00% |
| 31-4-01-8-0000-5013 | Cleaning & Washroom Supplies | 4,621 | 6,000 | -23% | 6,000 | | 0.00% |
| 31-4-01-8-0000-5405 | Utilities | 38,167 | 55,000 | -31% | 55,000 | | 0.00% |
| 31-4-01-8-0000-6810 | Equipment Purchases | 2,398 | 3,000 | -20% | 3,000 | | 0.00% |
| TOTAL EXPENSES | | 148,497 | 189,823 | -22% | 196,369 | 6,546 | 3.45% |
| TOTAL LIBRARY BUILDING | | 148,497 | 189,823 | -22% | 196,369 | 6,546 | 3.45% |
| MAJOR MAINTENANCE | | | | | | | |
| EXPENSES | | | | | | | |
| 31-4-01-8-0010-4075 | Contracted Services | 26,424 | 60,000 | -56% | 60,000 | | 0.00% |
| TOTAL MAJOR MAINTENANCE | | 26,424 | 60,000 | -56% | 60,000 | | 0.00% |
| TOTAL LIBRARY | | 2,006,506 | 2,303,742 | -13% | 2,381,025 | 77,283 | 3.35% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|------------------------------|---|-----------------------|--------------------------|-------------|--------------------------|------------------------------------|-----------------|
| CULTURE | | | | | | | |
| DOWNTOWN DEVELOPMENT | | | | | | | |
| EXPENSES | | | | | | | |
| 31-5-01-1-0001-7917 | BIA Levy Pd. | 116,000 | | 0% | 116,000 | 116,000 | 0.00% |
| 31-5-01-1-0001-8010 | Downtown Improvement Area Levy | -115,720 | | 0% | -116,000 | -116,000 | 0.00% |
| | TOTAL EXPENSES | 280 | | 0% | | | 0.00% |
| | TOTAL DOWNTOWN DEVELOPMENT | 280 | | 0% | | | 0.00% |
| MUNICIPAL HERITAGE COMMITTEE | | | | | | | |
| REVENUE | | | | | | | |
| 31-5-01-1-0002-9080 | National Trust for Canada funding | 2,925 | 1,500 | 95% | | -1,500 | -100.00% |
| 31-5-01-1-0002-9480 | Book Sales | 325 | | 0% | | | 0.00% |
| | TOTAL REVENUE | 3,250 | 1,500 | 117% | | -1,500 | -100.00% |
| EXPENSES | | | | | | | |
| 31-5-01-1-0002-3011 | Reg Part-time Wages | 5,242 | 4,100 | 28% | | -4,100 | -100.00% |
| 31-5-01-1-0002-3120 | All Statutory Benefits | 444 | 400 | 11% | | -400 | -100.00% |
| 31-5-01-1-0002-4076 | Secretarial Support | 917 | 1,000 | -8% | 1,000 | | 0.00% |
| 31-5-01-1-0002-5019 | Program Supplies | 1,227 | 1,500 | -18% | 4,500 | 3,000 | 200.00% |
| | TOTAL EXPENSES | 7,830 | 7,000 | 12% | 5,500 | -1,500 | -21.43% |
| | TOTAL MUNICIPAL HERITAGE COMMITTEE | 4,580 | 5,500 | -17% | 5,500 | | 0.00% |
| FANTASY OF LIGHTS | | | | | | | |
| REVENUE | | | | | | | |
| EXPENSES | | | | | | | |
| ART GALLERY | | | | | | | |
| EXPENSES | | | | | | | |
| 31-5-01-1-0004-7065 | St. Thomas-Elgin Public Art Gallery Grant | 60,000 | 60,000 | 0% | | -60,000 | -100.00% |
| | TOTAL EXPENSES | 60,000 | 60,000 | 0% | | -60,000 | -100.00% |
| | TOTAL ART GALLERY | 60,000 | 60,000 | 0% | | -60,000 | -100.00% |
| HORTON FARMERS' MARKET | | | | | | | |
| REVENUE | | | | | | | |
| 31-5-01-1-0008-7040 | Transfer from City - Off Season Utilities | 803 | 1,250 | -36% | 1,250 | | 0.00% |
| 31-5-01-1-0008-9515 | Sales/Recoveries | 36,884 | 38,000 | -3% | 38,000 | | 0.00% |
| | TOTAL REVENUE | 37,687 | 39,250 | -4% | 39,250 | | 0.00% |
| EXPENSES | | | | | | | |
| 31-5-01-1-0008-4023 | Membership Expense | 1,421 | 1,250 | 14% | 1,250 | | 0.00% |
| 31-5-01-1-0008-4051 | Advertising | 3,149 | 4,000 | -21% | 3,500 | -500 | -12.50% |
| 31-5-01-1-0008-4058 | Contracted Janitorial Services | 2,995 | 2,500 | 20% | 3,000 | 500 | 20.00% |
| 31-5-01-1-0008-4075 | Contracted Employee | 22,523 | 24,400 | -8% | 24,888 | 488 | 2.00% |
| 31-5-01-1-0008-4141 | Building Maintenance/Repair | 1,301 | 1,200 | 8% | 11,200 | 10,000 | 833.33% |
| 31-5-01-1-0008-4249 | Telephone/Alarm Expense | 1,210 | 1,400 | -14% | 1,200 | -200 | -14.29% |
| 31-5-01-1-0008-5016 | Janitorial Supplies | 1,025 | 600 | 71% | 1,000 | 400 | 66.67% |
| 31-5-01-1-0008-5019 | Program Supplies | 428 | 500 | -14% | 2,500 | 2,000 | 400.00% |
| 31-5-01-1-0008-5410 | Hydro Expense | 1,987 | 1,900 | 5% | 1,900 | | 0.00% |
| 31-5-01-1-0008-5415 | Water Expense | 114 | 500 | -77% | 300 | -200 | -40.00% |
| 31-5-01-1-0008-5421 | Gas Expense | 829 | 1,000 | -17% | 1,100 | 100 | 10.00% |
| | TOTAL EXPENSES | 36,982 | 39,250 | -6% | 51,838 | 12,588 | 32.07% |
| | TOTAL HORTON FARMERS' MARKET | -705 | | 0% | 12,588 | 12,588 | 0.00% |

| DESCRIPTION | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|-----------------------------------|----------------------------|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|----------|
| HORTON MARKET - MAJOR MAINTENANCE | | | | | | | |
| EXPENSES | | | | | | | |
| 31-5-01-8-0010-4075 | Contracted Services | 410 | | 0% | 15,000 | 15,000 | 0.00% |
| TOTAL MAJOR MAINTENANCE | | 410 | | 0% | 15,000 | 15,000 | 0.00% |
| TOTAL HORTON MARKET (OPS & M/M) | | -295 | | 0% | 27,588 | 27,588 | 0.00% |
| TALBOT TEEN CENTRE | | | | | | | |
| EXPENSES | | | | | | | |
| 31-5-01-1-0009-7063 | Talbot Teen Centre - Grant | 60,000 | 60,000 | 0% | | -60,000 | -100.00% |
| TOTAL EXPENSES | | 60,000 | 60,000 | 0% | | -60,000 | -100.00% |
| TOTAL TALBOT TEEN CENTRE | | 60,000 | 60,000 | 0% | | -60,000 | -100.00% |
| TOTAL CULTURE | | 124,565 | 125,500 | -1% | 33,088 | -92,412 | -73.64% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|------------------------------------|--|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|---------------|
| DESCRIPTION | | | | | | | |
| PLANNING | | | | | | | |
| PLANNING OPERATIONS | | | | | | | |
| REVENUE | | | | | | | |
| 41-2-01-1-0000-9194 | Report Fees | 5,005 | 4,000 | 25% | 4,500 | 500 | 12.50% |
| 41-2-01-1-0000-9499 | Misc. Sales | 50 | 50 | 0% | 50 | | 0.00% |
| | TOTAL REVENUE | 5,055 | 4,050 | 25% | 4,550 | 500 | 12.35% |
| EXPENSES | | | | | | | |
| 41-2-01-1-0000-3010 | Full Time Salaries | 412,463 | 490,902 | -16% | 558,168 | 67,266 | 13.70% |
| 41-2-01-1-0000-3011 | Part Time Salaries | 8,154 | 8,809 | -7% | 9,610 | 801 | 9.09% |
| 41-2-01-1-0000-3120 | All Statutory Benefits | 29,175 | 26,874 | 9% | 34,990 | 8,116 | 30.20% |
| 41-2-01-1-0000-3130 | All Employer Benefits | 38,742 | 29,259 | 32% | 55,846 | 26,587 | 90.87% |
| 41-2-01-1-0000-3135 | OMERS | 30,585 | 29,338 | 4% | 42,945 | 13,607 | 46.38% |
| 41-2-01-1-0000-7020 | Salary Distribution | | -20,500 | -100% | -20,500 | | 0.00% |
| 41-2-01-1-0000-3210 | Car Allowance | 525 | 600 | -13% | 600 | | 0.00% |
| 41-2-01-1-0000-4001 | Receptions/P. Relations | 30 | 150 | -80% | 150 | | 0.00% |
| 41-2-01-1-0000-4020 | Staff Training | 1,830 | 2,450 | -25% | 5,300 | 2,850 | 116.33% |
| 41-2-01-1-0000-4023 | Association/Membership Fees | 703 | 800 | -12% | 2,000 | 1,200 | 150.00% |
| 41-2-01-1-0000-4065 | Software Licenses/Maintenance/Updates | 3,500 | 3,500 | 0% | 3,500 | | 0.00% |
| 41-2-01-1-0000-4171 | Building Rent/Lease | 5,632 | 6,144 | -8% | 6,144 | | 0.00% |
| 41-2-01-1-0000-4173 | Equipment Rental Non-Owned | 1,135 | 2,000 | -43% | 2,000 | | 0.00% |
| 41-2-01-1-0000-4257 | Regular Postage | 173 | 500 | -65% | 500 | | 0.00% |
| 41-2-01-1-0000-4259 | Courier, Delivery, Freight | 228 | 250 | -9% | 250 | | 0.00% |
| 41-2-01-1-0000-4272 | Printing | 1,687 | 1,400 | 21% | 1,600 | 200 | 14.29% |
| 41-2-01-1-0000-4280 | Staff Mileage | | 500 | -100% | 500 | | 0.00% |
| 41-2-01-1-0000-5010 | Equipment Supplies | 6,438 | 900 | 615% | 900 | | 0.00% |
| 41-2-01-1-0000-5011 | Stationery, Supplies | 2,160 | 2,000 | 8% | 2,200 | 200 | 10.00% |
| 41-2-01-1-0000-5510 | Publications/Subscriptions | 452 | 300 | 51% | 400 | 100 | 33.33% |
| 41-2-01-1-0001-9499 | Sales | | -3,000 | -100% | -1,800 | 1,200 | -40.00% |
| 41-2-01-1-0000-7011 | Transfer to/from Reserves | -5,644 | 3,000 | -288% | 1,800 | -1,200 | -40.00% |
| 41-2-01-1-0000-7039 | Surplus/Deficit Forward | | -3,080 | -100% | 5,445 | 8,525 | -276.79% |
| 41-2-01-1-0000-7045 | Overhead Allocation | 38,628 | 42,140 | -8% | 42,982 | 842 | 2.00% |
| | TOTAL EXPENSES | 576,596 | 625,236 | -8% | 755,530 | 130,294 | 20.84% |
| | TOTAL PLANNING OPERATIONS | 571,541 | 621,186 | -8% | 750,980 | 129,794 | 20.89% |
| MEMBERS | | | | | | | |
| REVENUE | | | | | | | |
| 41-2-01-1-0150-9513 | CEPAC Membership-Central Elgin | 183,410 | 200,084 | -8% | 244,056 | 43,972 | 21.98% |
| | TOTAL REVENUE | 183,410 | 200,084 | -8% | 244,056 | 43,972 | 21.98% |
| EXPENSES | | | | | | | |
| | TOTAL EXPENSES | | | | | | |
| | CEPAC CENTRAL ELGIN SHARE | -183,410 | -200,084 | -8% | -244,056 | -43,972 | 21.98% |
| | CEPAC CITY SHARE | 388,131 | 421,102 | -8% | 506,924 | 85,822 | 20.38% |
| CITY ZONING AND PLANNING | | | | | | | |
| REMOVAL OF PART LOT CONTROL | | | | | | | |
| REVENUE | | | | | | | |
| 41-2-01-2-0150-9194 | Application Processing Fee | 2,460 | 1,100 | 124% | 1,100 | | 0.00% |
| 41-2-01-2-0150-9203 | Part Lot Control Legal Fees Recovery | 2,063 | 800 | 158% | 800 | | 0.00% |
| | TOTAL REVENUE | 4,523 | 1,900 | 138% | 1,900 | | 0.00% |
| EXPENSES | | | | | | | |
| 41-2-01-2-0150-4040 | Part Lot Control Legal Fees Paid | 2,063 | 800 | 158% | 800 | | 0.00% |
| | TOTAL EXPENSES | 2,063 | 800 | 158% | 800 | | 0.00% |
| | TOTAL REMOVAL OF PART LOT CONTROL | -2,460 | -1,100 | 124% | -1,100 | | 0.00% |
| OFFICIAL PLAN AND ZONING | | | | | | | |
| REVENUE | | | | | | | |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | 2018/2019 BUDGET CHANGE (%) |
|---------------------------------------|----------------------------------|-----------------------|--------------------------|------------|--------------------------|------------------------------------|-----------------------------------|
| DESCRIPTION | | | | | | | |
| 41-2-01-2-0300-9194 | Zoning Application Fees | 7,350 | 9,000 | -18% | 9,000 | | 0.00% |
| 41-2-01-2-0300-9204 | Official Plan Application Fees | 1,800 | 1,500 | 20% | 1,500 | | 0.00% |
| 41-2-01-2-0300-9205 | Zoning By-Law Legal Fee Recovery | 6,849 | | 0% | 2,000 | 2,000 | 0.00% |
| TOTAL REVENUE | | 15,999 | 10,500 | 52% | 12,500 | 2,000 | 19.05% |
| EXPENSES | | | | | | | |
| 41-2-01-2-0300-4051 | Advertising | 4,767 | 6,000 | -21% | 6,000 | | 0.00% |
| 41-2-01-2-0300-4257 | Postage | 138 | 1,000 | -86% | 1,000 | | 0.00% |
| 41-2-01-2-0300-4272 | Printing | 108 | 120 | -10% | 120 | | 0.00% |
| 41-2-01-2-0300-4141 | Zoning By-Law Legal Fees Expense | 6,849 | | 0% | 2,000 | 2,000 | 0.00% |
| TOTAL EXPENSES | | 11,862 | 7,120 | 67% | 9,120 | 2,000 | 28.09% |
| TOTAL OFFICIAL PLAN AND ZONING | | -4,137 | -3,380 | 22% | -3,380 | | 0.00% |

SITE PLANS

REVENUE

| | | | | | | | |
|----------------------|----------------------------|---------------|---------------|-------------|---------------|--|--------------|
| 41-2-01-1-0900-9203 | Site Plan Legal Fees | 5,238 | 6,000 | -13% | 6,000 | | 0.00% |
| 41-2-01-1-0900-9196 | Site Plan Review Fees | 4,000 | 6,000 | -33% | 6,000 | | 0.00% |
| 41-2-01-2-0900-9194 | Site Plan Application Fees | 1,950 | 1,800 | 8% | 1,800 | | 0.00% |
| TOTAL REVENUE | | 11,188 | 13,800 | -19% | 13,800 | | 0.00% |

EXPENSES

| | | | | | | | |
|-------------------------|---------------------------|---------------|---------------|--------------|---------------|--|--------------|
| 41-2-01-1-0900-4040 | Site Plan Legal Fees Paid | 28,969 | 6,000 | 383% | 6,000 | | 0.00% |
| 41-2-01-2-0900-4257 | Postage | | 400 | -100% | 400 | | 0.00% |
| 41-2-01-2-0900-4259 | Site Plan - Courier | 30 | 80 | -63% | 80 | | 0.00% |
| 41-2-01-2-0900-4272 | Printing | 135 | 120 | 13% | 120 | | 0.00% |
| TOTAL EXPENSES | | 29,134 | 6,600 | 341% | 6,600 | | 0.00% |
| TOTAL SITE PLANS | | 17,946 | -7,200 | -349% | -7,200 | | 0.00% |

PLANS FOR SUBDIVISIONS

REVENUE

| | | | | | | | |
|----------------------|--|---------------|---------------|------------|---------------|--------------|--------------|
| 41-2-01-1-0010-9200 | Subdivision Agreement Administration Fee | 3,341 | 2,200 | 52% | 2,200 | | 0.00% |
| 41-2-01-1-0010-9201 | Subdivision Agreement Registration Fee | 2,441 | 2,520 | -3% | 2,520 | | 0.00% |
| 41-2-01-1-0010-9203 | Subdivision Legal Fee | 18,910 | 6,000 | 215% | 6,000 | | 0.00% |
| 41-2-01-1-0010-9204 | Subdivision Compliance Letters | 330 | 90 | 267% | 90 | | 0.00% |
| 41-2-01-1-0000-9590 | Net Recoveries (P/Subd) | | | 0% | 6,170 | 6,170 | 0.00% |
| 41-2-01-1-0010-9205 | Application Fees | 9,000 | 11,250 | -20% | 4,500 | -6,750 | -60.00% |
| 41-2-01-1-0010-9210 | Phased Registration Application Fees | | | 0% | 2,000 | 2,000 | 0.00% |
| TOTAL REVENUE | | 34,022 | 22,060 | 54% | 23,480 | 1,420 | 6.44% |

EXPENSES

| | | | | | | | |
|-------------------------------------|-----------------------------|---------------|----------------|-------------|----------------|---------------|---------------|
| 41-2-01-1-0010-4040 | Subdivision Legal Fees Paid | 23,724 | 6,000 | 295% | 6,000 | | 0.00% |
| 41-2-01-1-0010-4257 | Postage | | 600 | -100% | 600 | | 0.00% |
| 41-2-01-1-0010-4259 | Plan of Sub - Courier | 46 | 80 | -43% | 80 | | 0.00% |
| 41-2-01-1-0010-4261 | Advertising | 843 | 2,200 | -62% | 2,200 | | 0.00% |
| 41-2-01-1-0010-4272 | Printing | 180 | 120 | 50% | 120 | | 0.00% |
| TOTAL EXPENSES | | 24,793 | 9,000 | 175% | 9,000 | | 0.00% |
| TOTAL PLANS FOR SUBDIVISIONS | | -9,229 | -13,060 | -29% | -14,480 | -1,420 | 10.87% |

ROAD WIDENINGS AND DEDICATIONS

REVENUE

| | | | | | | | |
|----------------------|--------------------|--------------|--|-----------|--------------|--------------|--------------|
| 41-2-01-2-0200-9203 | Legal Fee Recovery | 1,538 | | 0% | 1,000 | 1,000 | 0.00% |
| TOTAL REVENUE | | 1,538 | | 0% | 1,000 | 1,000 | 0.00% |

EXPENSES

| | | | | | | | |
|-----------------------|-------------------|--------------|--|-----------|--------------|--------------|--------------|
| 41-2-01-2-0200-4040 | Legal Fee Expense | 1,461 | | 0% | 1,000 | 1,000 | 0.00% |
| TOTAL EXPENSES | | 1,461 | | 0% | 1,000 | 1,000 | 0.00% |
| TOTAL CONSENT | | -77 | | 0% | | | 0.00% |

TERANET

REVENUE

| | DESCRIPTION | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE | |
|---------------------|---------------------------------------|-----------------------|--------------------------|--------------|--------------------------|----------------------------|----------------|
| | | | | | | (\$) | (%) |
| 41-2-01-1-0301-9205 | Teranet Fee Recovery | 2,412 | 5,000 | -52% | 4,000 | -1,000 | -20.00% |
| | TOTAL REVENUE | 2,412 | 5,000 | -52% | 4,000 | -1,000 | -20.00% |
| | EXPENSES | | | | | | |
| 41-2-01-1-0301-4052 | Teranet Expenses | 4,500 | 5,000 | -10% | 4,000 | -1,000 | -20.00% |
| | TOTAL EXPENSES | 4,500 | 5,000 | -10% | 4,000 | -1,000 | -20.00% |
| | TOTAL TERANET | 2,088 | | 0% | | | 0.00% |
| | PLANNING STUDIES | | | | | | |
| | EXPENSES | | | | | | |
| 41-2-01-1-0020-4075 | Contracted Services | 86,523 | 100,000 | -13% | 100,800 | 800 | 0.80% |
| 41-2-01-1-0020-7045 | Transfer to/from reserves | -96,300 | -72,500 | 33% | -45,000 | 27,500 | -37.93% |
| | TOTAL PLANNING STUDIES | -9,777 | 27,500 | -136% | 55,800 | 28,300 | 102.91% |
| | TOTAL CITY ZONING AND PLANNING | -5,569 | 2,760 | -302% | 29,640 | 26,880 | 973.91% |
| | TOTAL PLANNING | 382,562 | 423,862 | -10% | 536,564 | 112,702 | 26.59% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|--|--|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|----------|
| DESCRIPTION | | | | | | | |
| BUILDING AND PLUMBING | | | | | | | |
| REVENUE | | | | | | | |
| 21-9-01-4-0000-9190 | Work Order / Permit Letter Fees | 12,252 | 13,000 | -6% | 13,000 | | 0.00% |
| 21-9-01-4-0000-9750 | Building Permit Fees | 641,601 | 640,000 | 0% | 640,000 | | 0.00% |
| 21-9-01-4-0000-9760 | Plumbing Permits Fees | 86,933 | 48,000 | 81% | 52,000 | 4,000 | 8.33% |
| 21-9-01-4-0000-9770 | Sewer and Water Permits | 22,400 | 20,000 | 12% | 20,000 | | 0.00% |
| 21-9-01-4-0000-9780 | Sign Permit Fees | 3,800 | 3,600 | 6% | 3,000 | -600 | -16.67% |
| 21-9-01-4-0000-7000 | Transfer from (to) Building Services Reserve | | -196,520 | -100% | -101,946 | 94,574 | -48.12% |
| TOTAL REVENUE | | 766,986 | 528,080 | 45% | 626,054 | 97,974 | 18.55% |
| EXPENSES | | | | | | | |
| 21-9-01-4-0000-3010 | Reg Full-time Wages | 179,356 | 299,781 | -40% | 388,534 | 88,753 | 29.61% |
| 21-9-01-4-0000-3011 | Part Time Salaries | 38,893 | 55,486 | -30% | | -55,486 | -100.00% |
| 21-9-01-4-0000-3029 | Salary Distributions | 18,792 | -63,606 | -130% | -41,721 | 21,885 | -34.41% |
| 21-9-01-4-0000-3090 | All Overtime | 6,186 | 5,500 | 12% | 5,500 | | 0.00% |
| 21-9-01-4-0000-3120 | All Statutory Benefits | 16,004 | 15,823 | 1% | 22,378 | 6,555 | 41.43% |
| 21-9-01-4-0000-3130 | All Employer Benefits | 19,478 | 22,651 | -14% | 40,655 | 18,004 | 79.48% |
| 21-9-01-4-0000-3135 | OMERS | 20,164 | 25,384 | -21% | 33,838 | 8,454 | 33.30% |
| 21-9-01-4-0000-7020 | Salary Distribution | | 20,500 | -100% | 20,500 | | 0.00% |
| 21-9-01-4-0000-4020 | Course/Exam Fees | 8,295 | 15,000 | -45% | 18,000 | 3,000 | 20.00% |
| 21-9-01-4-0000-4023 | Association Membership Fees | 1,484 | 2,700 | -45% | 3,000 | 300 | 11.11% |
| 21-9-01-4-0000-4040 | Legal Fees & Expenses | 12,670 | 15,000 | -16% | 20,000 | 5,000 | 33.33% |
| 21-9-01-4-0000-4051 | Advertising | | 500 | -100% | 500 | | 0.00% |
| 21-9-01-4-0000-4060 | Temporary Employees | 16,298 | | 0% | | | 0.00% |
| 21-9-01-4-0000-4075 | Contracted Services | | 5,000 | -100% | 5,000 | | 0.00% |
| 21-9-01-4-0000-4065 | Software Maintenance | 4,480 | 4,000 | 12% | 17,500 | 13,500 | 337.50% |
| 21-9-01-4-0000-4176 | Equipment Rental - Non-Owned | 1,135 | 2,000 | -43% | 2,000 | | 0.00% |
| 21-9-01-4-0000-4216 | Insurance Premiums | 13,457 | 18,900 | -29% | 18,900 | | 0.00% |
| 21-9-01-4-0000-4249 | Telephone | 1,728 | 900 | 92% | 1,900 | 1,000 | 111.11% |
| 21-9-01-4-0000-4272 | Printing Costs | 1,999 | 1,400 | 43% | 1,600 | 200 | 14.29% |
| 21-9-01-4-0000-4280 | Staff Mileage | 6,008 | 7,500 | -20% | 7,500 | | 0.00% |
| 21-9-01-4-0000-5011 | Office/Field Supplie | 2,331 | 2,000 | 17% | 2,200 | 200 | 10.00% |
| 21-9-01-4-0000-5026 | Uniforms/Supply | 632 | 1,700 | -63% | 1,700 | | 0.00% |
| 21-9-01-4-0000-7040 | Internal Fleet Charges | 1,471 | 1,769 | -17% | 1,804 | 35 | 1.98% |
| Overhead Allocation - Corporate Support Services | | 49,218 | 53,692 | -8% | 54,766 | 1,074 | 2.00% |
| 21-9-01-4-0000-7045 | | | | | | | |
| TOTAL EXPENSES | | 420,079 | 513,580 | -18% | 626,054 | 112,474 | 21.90% |
| TOTAL BUILDING AND PLUMBING | | -346,907 | -14,500 | ##### | | 14,500 | -100.00% |
| PROPERTY STANDARDS ENFORCEMENT | | | | | | | |
| REVENUE | | | | | | | |
| 41-5-01-3-0005-9480 | Contractors Fees | | | 0% | 8,000 | 8,000 | 0.00% |
| 41-5-01-3-0005-9490 | Legal Fees | | | 0% | 15,000 | 15,000 | 0.00% |
| 41-5-01-3-0005-9499 | Order Admin Fees | 1,600 | 2,200 | -27% | 2,200 | | 0.00% |
| 41-5-01-3-0005-9500 | Disbursement Admin Fees | | 7,000 | -100% | 7,000 | | 0.00% |
| TOTAL REVENUE | | 1,600 | 9,200 | -83% | 32,200 | 23,000 | 250.00% |
| EXPENSES | | | | | | | |
| 41-5-01-3-0005-3029 | Distributed Wages | 45,606 | 63,606 | -28% | 41,721 | -21,885 | -34.41% |
| 41-5-01-3-0005-3211 | Uniform/Supply | | | 0% | 500 | 500 | 0.00% |
| 41-5-01-3-0005-4040 | Legal Fees & Expenses | 4,938 | 50,000 | -90% | 47,000 | -3,000 | -6.00% |
| 41-5-01-3-0005-4043 | Consulting Fees | 2,209 | 5,000 | -56% | 4,000 | -1,000 | -20.00% |
| 41-5-01-3-0005-4180 | Contractors Fees | | 8,000 | -100% | 8,000 | | 0.00% |
| 41-5-01-3-0005-4257 | Postage/Courier | | 500 | -100% | 500 | | 0.00% |
| 41-5-01-3-0005-4280 | Staff Mileage | | | 0% | 1,000 | 1,000 | 0.00% |
| TOTAL EXPENSES | | 52,753 | 127,106 | -58% | 102,721 | -24,385 | -19.18% |
| TOTAL PROP STDS ENFORCEMENT | | 51,153 | 117,906 | -57% | 70,521 | -47,385 | -40.19% |
| BUILDING FILES - DIGITAL CONVERSION | | | | | | | |
| EXPENSES | | | | | | | |
| 21-9-01-4-0002-3011 | Part Time Salaries | | 20,000 | -100% | 20,000 | | 0.00% |
| 21-9-01-4-0002-4173 | Equipment/Supplies Expense | 1,160 | 1,500 | -23% | 1,500 | | 0.00% |
| 21-9-01-4-0002-4049 | Software Development and Maintenance | | 13,000 | -100% | | -13,000 | -100.00% |

| DESCRIPTION | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE | |
|--|-----------------------|--------------------------|----------|--------------------------|----------------------------|---------|
| | | | | | (\$) | (%) |
| TOTAL EXPENSES | 1,160 | 34,500 | -97% | 21,500 | -13,000 | -37.68% |
| TOTAL BUILDING FILES - DIGITAL CONVERSION | 1,160 | 34,500 | -97% | 21,500 | -13,000 | -37.68% |
| TOTAL BLDG & PLBG AND PROP STDS | -294,594 | 137,906 | -314% | 92,021 | -45,885 | -33.27% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|-----------------------------|----------------------------------|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|----------------|
| DESCRIPTION | | | | | | | |
| ECONOMIC DEVELOPMENT | | | | | | | |
| REVENUE | | | | | | | |
| 41-3-01-1-0000-7045 | SBEC Administration Recovery | 6,000 | 6,000 | 0% | | -6,000 | -100.00% |
| 41-3-01-1-0000-9041 | ICCI Funding | 15,000 | 30,000 | -50% | 35,000 | 5,000 | 16.67% |
| 41-3-01-1-0000-9515 | Recoveries | 1,179 | | 0% | 3,600 | 3,600 | 0.00% |
| 41-3-01-1-0000-9550 | Circus Revenue | 231 | | 0% | | | 0.00% |
| TOTAL REVENUE | | 22,410 | 36,000 | -38% | 38,600 | 2,600 | 7.22% |
| EXPENSES | | | | | | | |
| 41-3-01-1-0000-3010 | Reg Full-time Wages | 172,799 | 215,400 | -20% | 220,120 | 4,720 | 2.19% |
| 41-3-01-1-0000-3120 | All Statutory Benefits | 10,435 | 11,528 | -9% | 12,330 | 802 | 6.96% |
| 41-3-01-1-0000-3130 | All Employer Benefits | 17,836 | 20,112 | -11% | 22,280 | 2,168 | 10.78% |
| 41-3-01-1-0000-3135 | OMERS | 20,477 | 25,182 | -19% | 25,225 | 43 | 0.17% |
| 41-3-01-1-0000-3210 | Car Allowance | 525 | 600 | -13% | 600 | | 0.00% |
| 41-3-01-1-0000-4020 | Course/Exam Fees | 1,224 | 4,000 | -69% | 4,000 | | 0.00% |
| 41-3-01-1-0000-4022 | Conference Fees | 4,920 | 5,000 | -2% | 5,000 | | 0.00% |
| 41-3-01-1-0000-4023 | Association Membership Fees | 1,182 | 1,500 | -21% | 1,500 | | 0.00% |
| 41-3-01-1-0000-4040 | Legal Fees & Expenses | 9,338 | 2,000 | 367% | 2,000 | | 0.00% |
| 41-3-01-1-0000-4042 | External Audit Fees & Expenses | 1,441 | 1,600 | -10% | 2,000 | 400 | 25.00% |
| 41-3-01-1-0000-4048 | Small Business Enterprise Centre | 35,000 | 35,000 | 0% | 40,000 | 5,000 | 14.29% |
| 41-3-01-1-0000-4067 | Contracted Security | 62 | 300 | -79% | 200 | -100 | -33.33% |
| 41-3-01-1-0000-4147 | Operating Equip. Maint/Repair | | 300 | -100% | 300 | | 0.00% |
| 41-3-01-1-0000-4150 | Web Site Maint. Contract | | 250 | -100% | 250 | | 0.00% |
| 41-3-01-1-0000-4216 | Insurance Premiums | 854 | 1,200 | -29% | 1,000 | -200 | -16.67% |
| 41-3-01-1-0000-4249 | Telephone Services | 2,582 | 2,500 | 3% | 3,000 | 500 | 20.00% |
| 41-3-01-1-0000-4259 | Courier | 5 | 300 | -98% | 300 | | 0.00% |
| 41-3-01-1-0000-4271 | Marketing and Promotion | 58,936 | 65,000 | -9% | 65,000 | | 0.00% |
| 41-3-01-1-0000-4280 | Staff Mileage | 8,334 | 8,500 | -2% | 8,500 | | 0.00% |
| 41-3-01-1-0000-4285 | Trade Shows | 41,281 | 36,000 | 15% | 40,000 | 4,000 | 11.11% |
| 41-3-01-1-0000-4290 | Soma | 30,000 | 30,000 | 0% | 30,000 | | 0.00% |
| 41-3-01-1-0000-5011 | Office Supplies | 1,475 | 3,000 | -51% | 2,500 | -500 | -16.67% |
| 41-3-01-1-0000-6130 | Equipment Purchases | | 1,000 | -100% | 1,000 | | 0.00% |
| TOTAL EXPENSES | | 418,706 | 470,272 | -11% | 487,105 | 16,833 | 3.58% |
| SUBTOTAL | | 396,296 | 434,272 | -9% | 448,505 | 14,233 | 3.28% |
| TOURISM | | | | | | | |
| REVENUE | | | | | | | |
| 41-3-01-1-0007-9010 | Canada Summer Jobs Program | | 1,500 | -100% | 2,000 | 500 | 33.33% |
| 41-3-01-1-0007-9516 | Special Events Revenue | 3,763 | | 0% | 7,500 | 7,500 | 0.00% |
| TOTAL REVENUE | | 3,763 | 1,500 | 151% | 9,500 | 8,000 | 533.33% |
| EXPENSES | | | | | | | |
| 41-3-01-1-0007-3010 | Full Time Salaries | 1,672 | 65,381 | -97% | 66,829 | 1,448 | 2.21% |
| 41-3-01-1-0007-3011 | Summer Student | 61,763 | 13,146 | 370% | 13,728 | 582 | 4.43% |
| 41-3-01-1-0007-3120 | All Stat Benefits | 5,502 | 10,756 | -49% | 6,541 | -4,215 | -39.19% |
| 41-3-01-1-0007-3130 | All ER Benefits | 7,392 | 7,947 | -7% | 9,166 | 1,219 | 15.34% |
| 41-3-01-1-0007-3135 | OMERS | 117 | 6,479 | -98% | 6,422 | -57 | -0.88% |
| 41-3-01-1-0007-4020 | Training & Seminars | 868 | 2,000 | -57% | 2,000 | | 0.00% |
| 41-3-01-1-0007-4022 | Conference Fees | 2,219 | 4,000 | -45% | 4,000 | | 0.00% |
| 41-3-01-1-0007-4023 | Tourism Memberships | 395 | 800 | -51% | 800 | | 0.00% |
| 41-3-01-1-0007-4042 | Audit Fees | 747 | 600 | 25% | 800 | 200 | 33.33% |
| 41-3-01-1-0007-4150 | Web Site Maint. Contract | 986 | 1,000 | -1% | 1,000 | | 0.00% |
| 41-3-01-1-0007-4249 | Telephone Services | 488 | 750 | -35% | 750 | | 0.00% |
| 41-3-01-1-0007-4261 | Advertising | 395 | | 0% | | | 0.00% |
| 41-3-01-1-0007-4271 | Tourism Marketing & Promtion | 66,366 | 60,000 | 11% | 60,000 | | 0.00% |
| 41-3-01-1-0007-4280 | Tourism Mileage | 885 | 700 | 26% | 700 | | 0.00% |
| 41-3-01-1-0007-4290 | SBEC | | | 0% | 10,000 | 10,000 | 0.00% |
| 41-3-01-1-0007-5011 | Tourism Office Supplies | 1,613 | 1,000 | 61% | 1,500 | 500 | 50.00% |
| 41-3-01-1-0007-5019 | Station Expenses | 7,341 | 6,000 | 22% | 6,000 | | 0.00% |
| 41-3-01-1-0007-5410 | Tourism Hydro | 393 | 600 | -35% | 600 | | 0.00% |
| 41-3-01-1-0007-6130 | Equipment Purchases | 842 | 1,000 | -16% | 1,000 | | 0.00% |
| TOTAL EXPENSES | | 159,984 | 182,159 | -12% | 191,836 | 9,677 | 5.31% |
| TOTAL TOURISM | | 156,221 | 180,659 | -14% | 182,336 | 1,677 | 0.93% |

SMALL BUSINESS ENTERPRISE CENTRE

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|----------------------------------|--------------------------------------|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|----------------|
| DESCRIPTION | | | | | | | |
| REVENUE | | | | | | | |
| 41-3-01-4-0021-9010 | Ontario Works Recovery | 13,100 | 5,000 | 162% | 10,000 | 5,000 | 100.00% |
| 41-3-01-4-0021-9040 | Provincial Core Funding | 189,871 | 93,525 | 103% | 93,525 | | 0.00% |
| 41-3-01-4-0021-9510 | Sponsorship Revenue | 14,636 | 10,000 | 46% | 10,000 | | 0.00% |
| 41-3-01-4-0021-9516 | Special Events Revenue | | 15,000 | -100% | 15,000 | | 0.00% |
| 41-3-01-4-0021-9520 | Elgin County Recovery | 25,000 | 25,000 | 0% | 35,000 | 10,000 | 40.00% |
| 41-3-01-4-0021-9780 | St Thomas EDC Recovery | 25,000 | 25,000 | 0% | 50,000 | 25,000 | 100.00% |
| 41-3-01-4-0021-9800 | | | | 0% | 15,000 | 15,000 | 0.00% |
| TOTAL REVENUE | | 267,607 | 173,525 | 54% | 228,525 | 55,000 | 31.70% |
| EXPENSES | | | | | | | |
| 41-3-01-4-0021-3010 + | Reg Full-time Wages | 53,095 | 78,105 | -32% | 126,736 | 48,631 | 62.26% |
| 41-3-01-4-0021-3011 | Reg Part-time Salaries & Wages | 33,332 | | 0% | | | 0.00% |
| 41-3-01-4-0021-3120 | All Statutory Benefits | 4,328 | 13,011 | -67% | 15,318 | 2,307 | 17.73% |
| 41-3-01-4-0021-3130 | All Employer Benefits | -1,075 | 22,565 | -105% | 18,499 | -4,066 | -18.02% |
| 41-3-01-4-0021-3135 | OMERS | 9,266 | 12,948 | -28% | 10,202 | -2,746 | -21.21% |
| 41-3-01-4-0021-4022 | Association Conferences | 1,611 | 4,000 | -60% | 2,000 | -2,000 | -50.00% |
| 41-3-01-4-0021-4023 | Memberships | 171 | 1,000 | -83% | 500 | -500 | -50.00% |
| 41-3-01-4-0021-4028 | Training & Seminars | 1,575 | 4,500 | -65% | 3,000 | -1,500 | -33.33% |
| 41-3-01-4-0021-4051 | Marketing & Promotion | 6,899 | 2,696 | 156% | 3,000 | 304 | 11.28% |
| 41-3-01-4-0021-4171 | Office Rent | 12,880 | 12,000 | 7% | 14,400 | 2,400 | 20.00% |
| 41-3-01-4-0021-4249 | IT - Telephone/Internet | 978 | 1,200 | -19% | 3,400 | 2,200 | 183.33% |
| 41-3-01-4-0021-4280 | Mileage | 1,357 | 1,000 | 36% | 1,200 | 200 | 20.00% |
| 41-3-01-4-0021-5010 | Office Expenses | 1,786 | 1,000 | 79% | 1,000 | | 0.00% |
| 41-3-01-4-0021-5011 | Special Events Expenses | 35,521 | 13,500 | 163% | 29,270 | 15,770 | 116.81% |
| 41-3-01-4-0021-7045 | Corporate Services | 4,000 | 6,000 | -33% | | -6,000 | -100.00% |
| TOTAL EXPENSES | | 165,724 | 173,525 | -4% | 228,525 | 55,000 | 31.70% |
| SMALL BUSINESS ENTERPRISE | | -101,883 | | 0% | | | 0.00% |
| STARTER COMPANY | | | | | | | |
| REVENUE | | | | | | | |
| 41-3-01-5-0021-9040 | Provincial Funding | 143,249 | 138,571 | 3% | 138,571 | | 0.00% |
| 41-3-01-5-0021-9042 | Elgin County Funding | 10,000 | 10,000 | 0% | | -10,000 | -100.00% |
| 41-3-01-5-0021-9044 | St. Thomas Funding | 10,000 | 10,000 | 0% | | -10,000 | -100.00% |
| TOTAL REVENUE | | 163,249 | 158,571 | 3% | 138,571 | -20,000 | -12.61% |
| EXPENSES | | | | | | | |
| 41-3-01-5-0021-3029 | Program Staff (Salary Distributions) | 46,559 | 55,871 | -17% | 46,471 | -9,400 | -16.82% |
| 41-3-01-5-0021-4051 | Marketing & Promotion | 6,392 | 5,000 | 28% | 500 | -4,500 | -90.00% |
| 41-3-01-5-0021-4280 | Travel Expense | 1,651 | 1,500 | 10% | 1,000 | -500 | -33.33% |
| 41-3-01-5-0021-5010 | Office Expense | 1,942 | 1,600 | 21% | 500 | -1,100 | -68.75% |
| 41-3-01-5-0021-5011 | Mentoring Expenses | 1,260 | 1,500 | -16% | 1,000 | -500 | -33.33% |
| 41-3-01-5-0021-5910 | Client Training | 4,123 | 5,000 | -18% | 1,000 | -4,000 | -80.00% |
| 41-3-01-5-0021-7045 | Management & Financial Admin. | 2,000 | | 0% | | | 0.00% |
| 41-3-01-5-0021-4249 | Telephone Expense | 534 | 600 | -11% | 600 | | 0.00% |
| 41-3-01-5-0021-7065 | Program Grants | 175,500 | 87,500 | 101% | 87,500 | | 0.00% |
| TOTAL EXPENSES | | 239,961 | 158,571 | 51% | 138,571 | -20,000 | -12.61% |
| TOTAL STARTER COMPANY | | 76,712 | | 0% | | | 0.00% |
| SUMMER COMPANY | | | | | | | |
| REVENUE | | | | | | | |
| 41-3-01-6-0021-9040 | Summer Company Provincial Funding | 60,359 | 72,500 | -17% | 72,500 | | 0.00% |
| TOTAL REVENUE | | 60,359 | 72,500 | -17% | 72,500 | | 0.00% |
| EXPENSES | | | | | | | |
| 41-3-01-6-0021-3029 | Salary & Benefits | 33,452 | 22,500 | 49% | 25,000 | 2,500 | 11.11% |
| 41-3-01-6-0021-4051 | Marketing & Promotion | 1,866 | 1,500 | 24% | 1,000 | -500 | -33.33% |
| 41-3-01-6-0021-5010 | Office Expense | 23 | 500 | -95% | 100 | -400 | -80.00% |
| 41-3-01-6-0021-5011 | Mentoring Expenses | 377 | 1,500 | -75% | 1,000 | -500 | -33.33% |
| 41-3-01-6-0021-5910 | Client Training | 895 | 1,500 | -40% | 400 | -1,100 | -73.33% |
| 41-3-01-6-0021-7065 | Program Grants - Summer Comp | 42,000 | 45,000 | -7% | 45,000 | | 0.00% |
| TOTAL EXPENSES | | 78,613 | 72,500 | 8% | 72,500 | | 0.00% |
| TOTAL SUMMER COMPANY | | 18,254 | | 0% | | | 0.00% |
| LAND OPERATIONS | | | | | | | |

| DESCRIPTION | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE | |
|-----------------------------------|--------------------|-----------------------|--------------------------|-------------|--------------------------|----------------------------|--------------|
| | | | | | | (\$) | (%) |
| REVENUE | | | | | | | |
| 41-3-01-1-0070-7411 | Interest Earned | 23,279 | | 0% | | | 0.00% |
| 41-3-01-1-0070-9320 | Land Lease Revenue | 1,200 | | 0% | 1,200 | 1,200 | 0.00% |
| TOTAL REVENUE | | 24,479 | | 0% | 1,200 | 1,200 | 0.00% |
| EXPENSES | | | | | | | |
| | | | | | | | |
| TOTAL LAND OPERATIONS | | -24,479 | | 0% | -1,200 | -1,200 | 0.00% |
| TOTAL ECONOMIC DEVELOPMENT | | 444,409 | 614,931 | -28% | 629,641 | 14,710 | 2.39% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|------------------------|-------------------------------|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|---------|
| DESCRIPTION | | | | | | | |
| ENVIRONMENTAL SERVICES | | | | | | | |
| ADMINISTRATION | | | | | | | |
| EXPENSES | | | | | | | |
| 41-5-01-0-0000-3010 | Reg Full-time Wages | 78,481 | 108,209 | -27% | 104,020 | -4,189 | -3.87% |
| 41-5-01-0-0000-3120 | All Statutory Benefits | 4,687 | 5,540 | -15% | 5,930 | 390 | 7.04% |
| 41-5-01-0-0000-3130 | All Employer Benefits | 8,709 | 9,980 | -13% | 11,020 | 1,040 | 10.42% |
| 41-5-01-0-0000-3135 | OMERS | 10,339 | 13,072 | -21% | 12,880 | -192 | -1.47% |
| | WAGES & BENEFITS | 102,216 | 136,801 | -25% | 133,850 | -2,951 | -2.16% |
| 41-5-01-0-0000-4022 | Conference Fees | | 3,000 | -100% | 3,000 | | 0.00% |
| 41-5-01-0-0000-4023 | Association Membership Fees | 1,014 | 1,500 | -32% | 1,500 | | 0.00% |
| 41-5-01-0-0000-4060 | Temporary Employees | 14,777 | | 0% | | | 0.00% |
| 41-5-01-0-0000-4147 | Operating Equip. Maint/Repair | 194 | | 0% | | | 0.00% |
| 41-5-01-0-0000-4249 | Telephone Services | 1,022 | 2,000 | -49% | 2,000 | | 0.00% |
| 41-5-01-0-0000-4259 | Courier | 72 | 250 | -71% | 250 | | 0.00% |
| 41-5-01-0-0000-4275 | Photocopying | 1,546 | 3,000 | -48% | 2,000 | -1,000 | -33.33% |
| 41-5-01-0-0000-4280 | Staff Mileage | | 500 | -100% | 500 | | 0.00% |
| 41-5-01-0-0000-5011 | Office Supplies | 4,363 | 5,000 | -13% | 5,000 | | 0.00% |
| 41-5-01-0-0000-6130 | Equipment Purchases | 1,801 | 4,000 | -55% | 500 | -3,500 | -87.50% |
| 41-5-01-0-0000-7490 | Service Charges | 75 | 75 | 0% | 75 | | 0.00% |
| | TOTAL EXPENSES | 127,080 | 156,126 | -19% | 148,675 | -7,451 | -4.77% |
| | TOTAL ADMINISTRATION | 127,080 | 156,126 | -19% | 148,675 | -7,451 | -4.77% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|---|--------------------------------|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|----------------|
| DESCRIPTION | | | | | | | |
| WATER | | | | | | | |
| ADMINISTRATION | | | | | | | |
| REVENUE | | | | | | | |
| 56-3-01-1-0000-9410 | Water Revenues | 8,909,477 | 9,530,000 | -7% | 10,121,000 | 591,000 | 6.20% |
| 56-3-01-1-0000-9411 | Central Elgin Water Revenue | -230,544 | -309,000 | -25% | -328,000 | -19,000 | 6.15% |
| 56-3-01-1-0000-9412 | Southwold Water Revenue | -7,723 | -11,000 | -30% | -12,000 | -1,000 | 9.09% |
| TOTAL REVENUE | | 8,671,210 | 9,210,000 | -6% | 9,781,000 | 571,000 | 6.20% |
| EXPENSES | | | | | | | |
| 56-3-01-1-0000-3010 | Reg Full-time Wages | 112,807 | 293,190 | -62% | 356,040 | 62,850 | 21.44% |
| 56-3-01-1-0000-3120 | All Statutory Benefits | 7,875 | 19,860 | -60% | 19,880 | 20 | 0.10% |
| 56-3-01-1-0000-3130 | All Employer Benefits | 12,897 | 32,100 | -60% | 35,060 | 2,960 | 9.22% |
| 56-3-01-1-0000-3135 | OMERS | 14,450 | 31,910 | -55% | 31,730 | -180 | -0.56% |
| WAGES & BENEFITS | | 148,029 | 377,060 | -61% | 442,710 | 65,650 | 17.41% |
| 56-3-01-0-0000-3999 | Overhead Allocation Labour | 81,331 | 146,710 | -45% | | -146,710 | -100.00% |
| 56-3-01-0-0000-4020 | Course/Exam Fees | 605 | | 0% | | | 0.00% |
| 56-3-01-0-0000-4023 | Association Membership Fees | 987 | | 0% | | | 0.00% |
| 56-3-01-0-0000-4051 | Advertising, Marketing & Prom. | 1,364 | 2,500 | -45% | 2,500 | | 0.00% |
| 56-3-01-0-0000-4075 | Billing Services | 229,224 | 160,070 | 43% | 163,270 | 3,200 | 2.00% |
| 56-3-01-0-0000-4216 | Insurance Premiums | 45,333 | 64,000 | -29% | 52,030 | -11,970 | -18.70% |
| 56-3-01-0-0000-4249 | Communications SCADA | 10,720 | 15,000 | -29% | 15,000 | | 0.00% |
| 56-3-01-0-0000-4275 | Photocopying | 683 | 750 | -9% | 750 | | 0.00% |
| 56-3-01-0-0000-4252 | SCADA Maintenance | | 20,000 | -100% | 20,000 | | 0.00% |
| 56-3-01-0-0000-5010 | General Supplies | 3,914 | 2,000 | 96% | 2,000 | | 0.00% |
| 56-3-01-0-0000-5530 | Government Publications | | 2,000 | -100% | | -2,000 | -100.00% |
| 56-3-01-1-0000-4065 | CMMS/Water Trax Support Fee | 1,221 | 23,180 | -95% | 23,180 | | 0.00% |
| 56-3-01-1-0000-4075 | Source Water Protection | | 30,000 | -100% | | -30,000 | -100.00% |
| 56-3-01-1-0000-4080 | DWQMS Certification | 10,049 | 10,000 | 0% | 10,000 | | 0.00% |
| 56-3-01-1-0000-4249 | Telephone Services | 3,935 | 3,500 | 12% | 4,300 | 800 | 22.86% |
| 56-3-01-1-0000-4190 | City Own Property Taxes | 4,089 | 5,000 | -18% | 5,100 | 100 | 2.00% |
| 56-3-01-1-0000-5010 | Secondary Water Purchases | 2,070,043 | 1,931,000 | 7% | 1,707,000 | -224,000 | -11.60% |
| 56-3-01-1-0000-5016 | Primary Water Purchases | 1,516,187 | 2,278,000 | -33% | 2,724,000 | 446,000 | 19.58% |
| 56-3-01-1-0000-5410 | Electricity (Hydro) | 5,989 | 9,500 | -37% | 9,500 | | 0.00% |
| 56-3-01-1-0000-5421 | Natural gas - heating | 2,219 | 3,000 | -26% | 3,200 | 200 | 6.67% |
| 56-3-01-1-0000-7000 | Transfer to Water Reserve Fund | 2,615,783 | 2,489,860 | 5% | 2,762,685 | 272,825 | 10.96% |
| 56-3-01-1-0000-7044 | Public Works Building Overhead | 97,248 | 75,000 | 30% | 75,000 | | 0.00% |
| Overhead Allocation - Corporate Support | | | | | | | |
| 56-3-01-1-0000-7045 | Services | 91,541 | 99,860 | -8% | 101,860 | 2,000 | 2.00% |
| TOTAL EXPENSES | | 6,940,494 | 7,747,990 | -10% | 8,124,085 | 376,095 | 4.85% |
| TOTAL ADMINISTRATION | | -1,730,716 | -1,462,010 | 18% | -1,656,915 | -194,905 | 13.33% |
| WATER OPERATIONS | | | | | | | |
| REVENUE | | | | | | | |
| 56-3-01-5-0000-9515 | Recoveries | 39,409 | 50,000 | -21% | 45,000 | -5,000 | -10.00% |
| TOTAL REVENUE | | 39,409 | 50,000 | -21% | 45,000 | -5,000 | -10.00% |
| EXPENSES | | | | | | | |
| 56-3-01-5-0000-3010 | Regular Full Time Wages | 669,478 | 612,510 | 9% | 644,320 | 31,810 | 5.19% |
| 56-3-01-5-0000-3011 | Regular Part Time Wages | | 35,400 | -100% | 35,060 | -340 | -0.96% |
| 56-3-01-5-0000-3039 | Standby | 6,991 | 12,250 | -43% | 13,420 | 1,170 | 9.55% |
| 56-3-01-5-0000-3090 | All Overtime | 19,595 | 30,000 | -35% | 30,000 | | 0.00% |
| 56-3-01-5-0000-3120 | All Statutory Benefits | 55,961 | 52,250 | 7% | 54,770 | 2,520 | 4.82% |
| 56-3-01-5-0000-3130 | All Employer Benefits | 77,905 | 73,810 | 6% | 80,270 | 6,460 | 8.75% |
| 56-3-01-5-0000-3135 | OMERS | 68,305 | 60,540 | 13% | 63,850 | 3,310 | 5.47% |
| WAGES & BENEFITS | | 898,235 | 876,760 | 2% | 921,690 | 44,930 | 5.12% |
| 56-3-01-5-0000-3150 | Payroll Clearing | -535,122 | -500,000 | 7% | -475,000 | 25,000 | -5.00% |
| 56-3-01-5-0000-3100 | Benefits Clearing | -192,275 | -200,000 | -4% | -200,000 | | 0.00% |
| 56-3-01-5-0000-3211 | Clothing/Uniform Allowance | -54 | | 0% | | | 0.00% |
| 56-3-01-5-0000-3999 | Job Costing Labour | 651,147 | 658,000 | -1% | 790,000 | 132,000 | 20.06% |
| 56-3-01-5-0000-4075 | Contracted Services | 1,586 | 2,000 | -21% | 2,000 | | 0.00% |
| 56-3-01-5-0000-4179 | Job Costing Equipment | 88,528 | 91,500 | -3% | 105,000 | 13,500 | 14.75% |

| | DESCRIPTION | 2018 | 2018 | VAR | 2019 | 2018/2019 | |
|---------------------|---------------------------------|------------------|------------------|------------|------------------|----------------|---------------|
| | | ACTUAL | ANNUAL | | ANNUAL | BUDGET CHANGE | |
| | | YTD | BUDGET | % | BUDGET | (\$) | (%) |
| 56-3-01-5-0000-4189 | Job Costing Subcontractors | 152,062 | 258,750 | -41% | 260,000 | 1,250 | 0.48% |
| 56-3-01-5-0000-4249 | ARBS Communications | 1,601 | 3,000 | -47% | 3,000 | | 0.00% |
| 56-3-01-5-0000-5026 | Clothing Allowance | 5,864 | 9,000 | -35% | 8,125 | -875 | -9.72% |
| 56-3-01-5-0000-5410 | Electricity (Hydro) Charges | 64,075 | 70,000 | -8% | 87,000 | 17,000 | 24.29% |
| 56-3-01-5-0000-5420 | Water Meter Replacement Program | 97,633 | 70,000 | 39% | 100 | -69,900 | -99.86% |
| 56-3-01-5-0000-5999 | Job Costing Materials | 213,799 | 173,000 | 24% | 200,000 | 27,000 | 15.61% |
| | TOTAL EXPENSES | 1,447,079 | 1,512,010 | -4% | 1,701,915 | 189,905 | 12.56% |
| | TOTAL WATER OPERATIONS | 1,407,670 | 1,462,010 | -4% | 1,656,915 | 194,905 | 13.33% |
| | TOTAL WATER | -323,046 | | 0% | | | 0.00% |

SECONDARY WATER

OPERATIONS

REVENUE

| | | | | | | | |
|---------------------|--------------------------------------|------------------|------------------|-----------|------------------|-----------------|---------------|
| 56-3-01-2-0002-9514 | Recoveries - Southwold/Central Elgin | 800,275 | 865,000 | -7% | 900,000 | 35,000 | 4.05% |
| 56-3-01-2-0002-9515 | Recoveries - St. Thomas | 2,070,043 | 1,931,000 | 7% | 1,707,000 | -224,000 | -11.60% |
| | TOTAL REVENUE | 2,870,318 | 2,796,000 | 3% | 2,607,000 | -189,000 | -6.76% |

EXPENSES

| | | | | | | | |
|---------------------|--|------------------|------------------|-----------|------------------|-----------------|---------------|
| 56-3-01-2-0002-3029 | E/S Wage Allocation | 28,009 | 45,520 | -38% | 45,600 | 80 | 0.18% |
| 56-3-01-2-0002-3999 | Job Costing Labour | 44,265 | 48,000 | -8% | 48,000 | | 0.00% |
| 56-3-01-2-0002-4065 | CMMS Support Fee | | 2,880 | -100% | 2,880 | | 0.00% |
| 56-3-01-2-0002-4075 | Secondary Water System - Contractor | 46,084 | 65,000 | -29% | 90,000 | 25,000 | 38.46% |
| 56-3-01-2-0002-4141 | Misc. Contracted Services | 23,576 | 28,000 | -16% | 30,000 | 2,000 | 7.14% |
| 56-3-01-2-0002-4179 | Job Costing Equipment | 5,610 | 7,000 | -20% | 7,500 | 500 | 7.14% |
| 56-3-01-2-0002-4189 | Job Costing Subcontractors | 6,228 | 25,000 | -75% | 20,000 | -5,000 | -20.00% |
| 56-3-01-2-0002-4190 | City Own Property Taxes | 4,614 | 4,600 | 0% | 4,710 | 110 | 2.39% |
| 56-3-01-2-0002-4216 | Insurance Expense | 14,881 | 21,000 | -29% | 17,080 | -3,920 | -18.67% |
| 56-3-01-2-0002-4249 | Communications | 14,056 | 15,000 | -6% | 15,000 | | 0.00% |
| 56-3-01-2-0002-4252 | SCADA Maintenance | 766 | 10,000 | -92% | 10,000 | | 0.00% |
| 56-3-01-2-0002-5016 | Purchase of Water | 1,977,526 | 1,551,000 | 28% | 1,453,000 | -98,000 | -6.32% |
| 56-3-01-2-0002-5410 | Electricity (Hydro) | 106,014 | 116,250 | -9% | 120,000 | 3,750 | 3.23% |
| 56-3-01-2-0002-5421 | Natural Gas - Heating | 4,319 | 2,000 | 116% | 4,400 | 2,400 | 120.00% |
| 56-3-01-2-0002-5438 | Chemicals | 1,379 | 6,000 | -77% | 6,000 | | 0.00% |
| 56-3-01-2-0002-5999 | Job Costing Materials | 753 | 2,200 | -66% | 2,200 | | 0.00% |
| 56-3-01-2-0002-7000 | Transfer to Secondary Water Reserve Fund | 545,991 | 846,550 | -36% | 730,630 | -115,920 | -13.69% |
| | TOTAL EXPENSES | 2,824,071 | 2,796,000 | 1% | 2,607,000 | -189,000 | -6.76% |
| | TOTAL SECONDARY WATER | -46,247 | | 0% | | | 0.00% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|------------------------|---|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|----------|
| DESCRIPTION | | | | | | | |
| POLLUTION CONTROL | | | | | | | |
| ADMINISTRATION | | | | | | | |
| REVENUE | | | | | | | |
| 56-4-01-1-0000-9405 | Sewer & Sewage Charges | 7,081,227 | 7,358,000 | -4% | 8,020,000 | 662,000 | 9.00% |
| 56-4-01-1-0000-9412 | Southwold Sanitary Capital Charge | -6,062 | -8,060 | -25% | -8,790 | -730 | 9.06% |
| TOTAL REVENUE | | 7,075,165 | 7,349,940 | -4% | 8,011,210 | 661,270 | 9.00% |
| EXPENSES | | | | | | | |
| 56-4-01-0-0000-4051 | Advertising, Marketing & Prom. | | 300 | -100% | 300 | | 0.00% |
| 56-4-01-0-0000-4075 | Contract Services | 1,586 | 2,000 | -21% | 2,000 | | 0.00% |
| 56-4-01-0-0000-4216 | Insurance Premiums | 136,717 | 192,000 | -29% | 156,920 | -35,080 | -18.27% |
| 56-4-01-0-0000-4275 | Photocopying | 683 | 700 | -2% | 700 | | 0.00% |
| 56-4-01-1-0000-4040 | Legal Fees | 8,231 | 500 | 1546% | 500 | | 0.00% |
| 56-4-01-1-0000-4059 | Consulting Services (Eng & Fin) | 48,941 | 20,000 | 145% | 30,000 | 10,000 | 50.00% |
| 56-4-01-1-0000-4065 | CMMS Support Fee | | 15,500 | -100% | 15,500 | | 0.00% |
| 56-4-01-1-0000-4075 | Billing Services | 67,419 | 160,070 | -58% | 163,270 | 3,200 | 2.00% |
| 56-4-01-1-0000-4249 | Communications SCADA | 19,530 | 15,000 | 30% | 15,000 | | 0.00% |
| 56-4-01-1-0000-4252 | SCADA Maintenance | 1,354 | 10,000 | -86% | 10,000 | | 0.00% |
| 56-4-01-1-0000-5410 | Electricity (Hydro) | 5,989 | 9,500 | -37% | 9,500 | | 0.00% |
| 56-4-01-1-0000-5421 | Natural gas - heating | 2,219 | 2,790 | -20% | 3,200 | 410 | 14.70% |
| 56-4-01-1-0000-7010 | Sewer System Reserve Fund | 2,520,831 | 2,052,220 | 23% | 2,829,580 | 777,360 | 37.88% |
| 56-4-01-1-0000-7044 | Public Works Building Overhead | 94,579 | 75,000 | 26% | 75,000 | | 0.00% |
| | Overhead Allocation - Corporate Support | | | | | | |
| 56-4-01-1-0000-7045 | Services | 131,755 | 143,730 | -8% | 146,610 | 2,880 | 2.00% |
| TOTAL EXPENSES | | 3,039,834 | 2,699,310 | 13% | 3,458,080 | 758,770 | 28.11% |
| TOTAL ADMINISTRATION | | -4,035,331 | -4,650,630 | -13% | -4,553,130 | 97,500 | -2.10% |
| SEWAGE TREATMENT PLANT | | | | | | | |
| REVENUE | | | | | | | |
| 56-4-01-2-0000-9113 | Property Search Fees | 300 | 300 | 0% | 300 | | 0.00% |
| TOTAL REVENUE | | 300 | 300 | 0% | 300 | | 0.00% |
| EXPENSES | | | | | | | |
| 56-4-01-1-0000-3010 | Reg Full-time Wages | 845,892 | 968,580 | -13% | 1,052,460 | 83,880 | 8.66% |
| 56-4-01-1-0000-3011 | Reg Part-time Wages | 142 | 10,630 | -99% | 11,110 | 480 | 4.52% |
| 56-4-01-1-0000-3039 | Standby | 13,591 | 20,000 | -32% | 32,800 | 12,800 | 64.00% |
| 56-4-01-1-0000-3090 | All Overtime | 60,610 | 70,000 | -13% | 70,000 | | 0.00% |
| 56-4-01-1-0000-3120 | All Statutory Benefits | 67,498 | 66,580 | 1% | 68,170 | 1,590 | 2.39% |
| 56-4-01-1-0000-3130 | All Employer Benefits | 94,898 | 112,480 | -16% | 122,470 | 9,990 | 8.88% |
| 56-4-01-1-0000-3135 | OMERS | 91,935 | 93,870 | -2% | 96,350 | 2,480 | 2.64% |
| WAGES & BENEFITS | | 1,174,566 | 1,342,140 | -12% | 1,453,360 | 111,220 | 8.29% |
| 56-4-01-1-0000-3210 | Car Allowance | 525 | 600 | -13% | 600 | | 0.00% |
| 56-4-01-1-0000-3211 | Clothing Allowance | -244 | 4,500 | -105% | | -4,500 | -100.00% |
| 56-4-01-1-0000-3999 | Overhead Allocation Labour | 81,331 | 146,710 | -45% | | -146,710 | -100.00% |
| 56-4-01-1-0001-3999 | Job Costing Labour - WPCP Outside Workers | 251,277 | 425,000 | -41% | | -425,000 | -100.00% |
| 56-4-01-1-0001-3100 | Benefits Clearing | -96,259 | -100,000 | -4% | | 100,000 | -100.00% |
| 56-4-01-1-0001-3150 | Payroll Clearing | -204,807 | -390,000 | -47% | | 390,000 | -100.00% |
| 56-4-01-1-0000-4190 | City Own Property Taxes | 40,508 | 47,000 | -14% | 47,940 | 940 | 2.00% |
| 56-4-01-2-0000-4020 | Course/Exam Fees | 13,973 | 11,000 | 27% | 11,000 | | 0.00% |
| 56-4-01-2-0000-4023 | Association Membership Fees | 1,201 | 1,000 | 20% | 1,000 | | 0.00% |
| 56-4-01-2-0000-4059 | Contracted Services | 97,639 | 75,000 | 30% | 125,000 | 50,000 | 66.67% |
| 56-4-01-2-0000-4063 | Sludge Hauling | 12,616 | 10,000 | 26% | 13,500 | 3,500 | 35.00% |
| 56-4-01-2-0000-4064 | Sludge Disposal Expense | 225,346 | 200,000 | 13% | 50,000 | -150,000 | -75.00% |
| 56-4-01-2-0000-4141 | Contracted Building Maintenance | 46,492 | 45,000 | 3% | 45,000 | | 0.00% |
| 56-4-01-2-0000-4249 | Telephone Services | 8,962 | 8,500 | 5% | 9,300 | 800 | 9.41% |
| 56-4-01-2-0000-4259 | Courier | 304 | 1,500 | -80% | 750 | -750 | -50.00% |
| 56-4-01-2-0000-4275 | Photocopying | 1,943 | 1,000 | 94% | 1,000 | | 0.00% |
| 56-4-01-2-0000-4280 | Staff Mileage | 1,339 | 3,000 | -55% | 3,000 | | 0.00% |
| 56-4-01-2-0000-5011 | Office Supplies | 1,381 | 4,500 | -69% | 4,500 | | 0.00% |
| 56-4-01-2-0000-5015 | Building Maint. Supplies | 3,264 | 10,000 | -67% | | -10,000 | -100.00% |
| 56-4-01-2-0000-5026 | Uniforms/Supply | 9,325 | 2,500 | 273% | 6,750 | 4,250 | 170.00% |
| 56-4-01-2-0000-5438 | Chemicals | 238,235 | 225,000 | 6% | 275,000 | 50,000 | 22.22% |
| 56-4-01-2-0000-6130 | Equipment Purchases | 78,162 | 100,000 | -22% | 100,000 | | 0.00% |
| 56-4-01-2-0000-7040 | Sewage Treatment Plant City Vehicles | 22,475 | 28,000 | -20% | 28,000 | | 0.00% |
| 56-4-01-8-0000-3999 | Job Costing Labour - PWSC Outside Workers | 2,178 | 10,000 | -78% | 2,000 | -8,000 | -80.00% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|---------------------|-------------------------------------|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|---------------|
| DESCRIPTION | | | | | | | |
| 56-4-01-8-0000-4130 | Annual Minor Replacements | 278,529 | 350,000 | -20% | 350,000 | | 0.00% |
| 56-4-01-8-0000-4179 | Work for Others Equipment | 549 | 3,500 | -84% | | -3,500 | -100.00% |
| 56-4-01-8-0000-5012 | Building Maint/Repair Supply | 11,697 | 20,000 | -42% | 35,000 | 15,000 | 75.00% |
| 56-4-01-8-0000-5013 | Janitorial Supplies | 3,690 | 2,700 | 37% | 2,700 | | 0.00% |
| 56-4-01-8-0000-5015 | Building Maint. Supplies | 6,288 | 2,000 | 214% | | -2,000 | -100.00% |
| 56-4-01-8-0000-5017 | Equipment Maint/Repair Supply | 1,023 | 1,000 | 2% | | -1,000 | -100.00% |
| 56-4-01-8-0000-5021 | Health & Safety Supplies | 5,852 | 5,000 | 17% | 5,000 | | 0.00% |
| 56-4-01-8-0000-5026 | Clothing Allowance | | 2,000 | -100% | | -2,000 | -100.00% |
| 56-4-01-8-0000-5410 | Electricity (Hydro) | 228,411 | 386,000 | -41% | 340,000 | -46,000 | -11.92% |
| 56-4-01-8-0000-5415 | Water | 15,195 | 13,600 | 12% | 16,150 | 2,550 | 18.75% |
| 56-4-01-8-0000-5421 | Natural gas - heating | 27,149 | 40,000 | -32% | 42,410 | 2,410 | 6.03% |
| 56-4-01-8-0000-5999 | Work for Others Materials | 0 | 100 | -100% | | -100 | -100.00% |
| | TOTAL EXPENSES | 2,590,115 | 3,037,850 | -15% | 2,968,960 | -68,890 | -2.27% |
| | TOTAL SEWAGE TREATMENT PLANT | 2,589,815 | 3,037,550 | -15% | 2,968,660 | -68,890 | -2.27% |

PUMPING STATIONS

EXPENSES

| | | | | | | | |
|---------------------|---|----------------|----------------|-------------|----------------|----------------|----------------|
| 56-4-01-4-0000-3999 | Job Costing Labour - PWSC Outside Workers | 179 | 1,500 | -88% | | -1,500 | -100.00% |
| 56-4-01-4-0000-4141 | Building Maintenance/Repair | | 500 | -100% | | -500 | -100.00% |
| 56-4-01-4-0000-4179 | Work for Others Equipment | 17 | 500 | -97% | | -500 | -100.00% |
| 56-4-01-4-0000-4249 | SCADA Expense | 31,485 | 15,000 | 110% | 15,000 | | 0.00% |
| 56-4-01-4-0000-4252 | SCADA Maintenance | 1,170 | 10,000 | -88% | 10,000 | | 0.00% |
| 56-4-01-4-0000-5012 | Build Maint/Repair Supply - St Thomas PS | 21,731 | 30,000 | -28% | 30,000 | | 0.00% |
| 56-4-01-4-0000-5017 | Pumping Station Upgrades | 31,430 | 125,000 | -75% | 125,000 | | 0.00% |
| 56-4-01-4-0000-5410 | Electricity - St Thomas Pumpng Stations | 37,803 | 62,000 | -39% | 55,000 | -7,000 | -11.29% |
| 56-4-01-4-0000-5411 | Electricity - Central Elgin Pumpng Stations | 8,015 | 15,000 | -47% | 11,000 | -4,000 | -26.67% |
| 56-4-01-4-0000-5415 | Water | 10,001 | 3,800 | 163% | 13,800 | 10,000 | 263.16% |
| 56-4-01-4-0000-5421 | Natural gas - heating | 1,565 | 1,690 | -7% | 2,000 | 310 | 18.34% |
| 56-4-01-4-0000-5999 | Job Costing Materials | | 100 | -100% | | -100 | -100.00% |
| 56-4-01-4-0001-3999 | Job Costing Labour - WPCP Outside Workers | 49,700 | 65,000 | -24% | | -65,000 | -100.00% |
| | TOTAL EXPENSES | 193,096 | 330,090 | -42% | 261,800 | -68,290 | -20.69% |
| | TOTAL PUMPING STATION | 193,096 | 330,090 | -42% | 261,800 | -68,290 | -20.69% |

SEWAGE OPERATIONS

REVENUE

| | | | | | | | |
|---------------------|--------------------------------------|---------------|---------------|-------------|---------------|--|--------------|
| 56-4-01-1-0000-9514 | Misc. Recoveries (including rodding) | 10,479 | 12,000 | -13% | 12,000 | | 0.00% |
| | TOTAL REVENUE | 10,479 | 12,000 | -13% | 12,000 | | 0.00% |

EXPENSES

| | | | | | | | |
|---------------------|--|-----------------|------------------|-------------|------------------|---------------|--------------|
| 56-4-01-5-0000-3010 | Regular Full Time Wages | 420,777 | 562,620 | -25% | 592,760 | 30,140 | 5.36% |
| 56-4-01-5-0000-3011 | Regular Part Time Wages | 47,705 | 30,260 | 58% | 30,260 | | 0.00% |
| 56-4-01-5-0000-3039 | Standby | 6,199 | 10,800 | -43% | 11,900 | 1,100 | 10.19% |
| 56-4-01-5-0000-3090 | All Overtime | 17,323 | 30,000 | -42% | 30,000 | | 0.00% |
| 56-4-01-5-0000-3120 | All Statutory Benefits | 39,905 | 44,910 | -11% | 47,220 | 2,310 | 5.14% |
| 56-4-01-5-0000-3130 | All Employer Benefits | 50,487 | 67,490 | -25% | 73,430 | 5,940 | 8.80% |
| 56-4-01-5-0000-3135 | OMERS | 43,370 | 55,910 | -22% | 59,100 | 3,190 | 5.71% |
| | WAGES & BENEFITS | 625,766 | 801,990 | -22% | 844,670 | 42,680 | 5.32% |
| 56-4-01-5-0000-3150 | Payroll Clearing | -474,542 | -450,000 | 5% | -425,000 | 25,000 | -5.56% |
| 56-4-01-5-0000-3100 | Benefits Clearing | -170,508 | -160,000 | 7% | -160,000 | | 0.00% |
| 56-4-01-5-0000-3999 | Job Costing Labour | 425,575 | 493,000 | -14% | 450,000 | -43,000 | -8.72% |
| 56-4-01-5-0000-4179 | Job Costing Equipment | 72,650 | 100,000 | -27% | 95,000 | -5,000 | -5.00% |
| | Annual Erosion Control and Storm Water | | | | | | |
| 56-4-01-5-0000-4182 | Management Pond Repairs | 2,469 | 175,000 | -99% | 200,000 | 25,000 | 14.29% |
| 56-4-01-5-0000-4186 | Annual Sewer Video Inspections | 585 | 50,000 | -99% | 50,000 | | 0.00% |
| 56-4-01-5-0000-4189 | Job Costing Subcontractors | 176,509 | 200,000 | -12% | 195,000 | -5,000 | -2.50% |
| 56-4-01-5-0000-5999 | Job Costing Materials | 58,878 | 85,000 | -31% | 85,000 | | 0.00% |
| | TOTAL EXPENSES | 717,382 | 1,294,990 | -45% | 1,334,670 | 39,680 | 3.06% |
| | TOTAL SEWAGE OPERATIONS | 706,903 | 1,282,990 | -45% | 1,322,670 | 39,680 | 3.09% |
| | TOTAL POLLUTION CONTROL | -545,517 | | 0% | | | 0.00% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|------------------------------|--|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|----------------|
| DESCRIPTION | | | | | | | |
| ROADS AND TRANSPORTATION | | | | | | | |
| ROADS & FLEET | | | | | | | |
| ROAD OPERATIONS | | | | | | | |
| REVENUE | | | | | | | |
| 51-2-01-1-0000-9514 | Recoveries/Sundry User Groups | 2,021 | | 0% | 2,000 | 2,000 | 0.00% |
| 51-2-01-1-0000-9515 | Recoveries-Internal | 583 | 250 | 133% | 250 | | 0.00% |
| 51-2-01-1-0000-9516 | Recoveries - Public Works Buildings | | 150,000 | -100% | | -150,000 | -100.00% |
| 51-2-01-1-0000-9740 | Road Occupancy Permit Fee | 2,594 | 3,500 | -26% | 3,500 | | 0.00% |
| TOTAL REVENUE | | 5,198 | 153,750 | -97% | 5,750 | -148,000 | -96.26% |
| EXPENSES | | | | | | | |
| 51-2-01-1-0000-3010 | Reg Full-time Salaries & Wages | 771,421 | 998,863 | -23% | 966,800 | -32,063 | -3.21% |
| 51-2-01-1-0000-3011 | Reg Part-time Salaries & Wages | 78,074 | 103,010 | -24% | 107,730 | 4,720 | 4.58% |
| 51-2-01-1-0000-3039 | Premiums | 16,810 | 23,160 | -27% | 13,160 | -10,000 | -43.18% |
| 51-2-01-1-0000-3090 | All Overtime | 59,323 | 65,000 | -9% | 66,300 | 1,300 | 2.00% |
| 51-2-01-1-0000-3120 | Stat Benefits | 76,415 | 72,130 | 6% | 85,740 | 13,610 | 18.87% |
| 51-2-01-1-0000-3130 | All Employer Benefits | 101,434 | 117,750 | -14% | 125,830 | 8,080 | 6.86% |
| 51-2-01-1-0000-3135 | OMERS | 72,768 | 96,157 | -24% | 84,470 | -11,687 | -12.15% |
| WAGES & BENEFITS | | 1,176,245 | 1,476,070 | -20% | 1,450,030 | -26,040 | -1.76% |
| 51-2-01-1-0000-3211 | Clothing/Uniform Allowance | | 8,000 | -100% | | -8,000 | -100.00% |
| 51-2-01-1-0000-3150 | Payroll Clearing | -961,375 | -1,100,000 | -13% | -1,100,000 | | 0.00% |
| 51-2-01-1-0000-3100 | Benefits Clearing | -344,332 | -423,570 | -19% | -375,000 | 48,570 | -11.47% |
| 51-2-01-1-0000-3999 | Job Costing Labour | 3,079 | | 0% | | | 0.00% |
| 51-2-01-1-0000-4020 | Training and Seminars | 13,146 | 9,000 | 46% | 9,000 | | 0.00% |
| 51-2-01-1-0000-4022 | Conference Fees | | 1,500 | -100% | 1,500 | | 0.00% |
| 51-2-01-1-0000-4023 | Association Membership Fees | 2,695 | 2,750 | -2% | 2,750 | | 0.00% |
| 51-2-01-1-0000-4040 | Legal Fees & Expenses | | 500 | -100% | 500 | | 0.00% |
| 51-2-01-1-0000-4063 | GPS Maintenance | 5,704 | 12,720 | -55% | 12,720 | | 0.00% |
| 51-2-01-1-0000-4065 | CMMS Support Fee | | 10,300 | -100% | 10,300 | | 0.00% |
| 51-2-01-1-0000-4075 | Contracted Services | 1,586 | 5,000 | -68% | 4,000 | -1,000 | -20.00% |
| 51-2-01-1-0000-4249 | Telephone | 6,373 | 5,000 | 27% | 6,000 | 1,000 | 20.00% |
| 51-2-01-1-0000-4275 | Photocopying Expenses | 683 | 750 | -9% | 750 | | 0.00% |
| 51-2-01-1-0000-4280 | Staff Mileage | 249 | 250 | 0% | 250 | | 0.00% |
| 51-2-01-1-0000-5021 | Health & Safety Supplies | 157 | 1,000 | -84% | 500 | -500 | -50.00% |
| 51-2-01-1-0000-5026 | Uniforms/Supply | 7,719 | 400 | 1830% | 8,125 | 7,725 | 1931.25% |
| 51-2-01-1-0000-5410 | Electricity (Hydro) | 5,989 | 9,200 | -35% | 9,200 | | 0.00% |
| 51-2-01-1-0000-5421 | Natural gas - heating | 2,219 | 2,790 | -20% | 3,200 | 410 | 14.70% |
| 51-2-01-1-0000-5425 | Equipment Purchases | 11,295 | 25,000 | -55% | 25,000 | | 0.00% |
| 51-2-01-1-0001-3999 | Job Costing Labour | 1,305,351 | 1,470,220 | -11% | 1,448,720 | -21,500 | -1.46% |
| 51-2-01-1-0001-4179 | Job Costing Equipment | 334,027 | 325,000 | 3% | 352,200 | 27,200 | 8.37% |
| 51-2-01-1-0001-4189 | Job Costing Subcontractors | 236,582 | 475,000 | -50% | 455,500 | -19,500 | -4.11% |
| 51-2-01-1-0001-5999 | Job Costing Materials | 399,455 | 400,000 | 0% | 418,000 | 18,000 | 4.50% |
| 51-2-01-1-0002-3999 | Job Costing Labour - Wk Others | 1,286 | 125 | 929% | 200 | 75 | 60.00% |
| 51-2-01-1-0002-4179 | Job Costing Equipment - Wk Others | 572 | 125 | 358% | 150 | 25 | 20.00% |
| 51-2-01-1-0910-3999 | Job Costing Labour - Special Events | 7,985 | 6,800 | 17% | 7,000 | 200 | 2.94% |
| 51-2-01-1-0910-4179 | Job Costing Equipment - Special Events | 923 | 600 | 54% | 1,000 | 400 | 66.67% |
| 51-2-01-1-0910-5999 | Job Costing Materials - Special Events | 17 | | 0% | | | 0.00% |
| TOTAL EXPENSES | | 2,217,630 | 2,724,530 | -19% | 2,751,595 | 27,065 | 0.99% |
| TOTAL ROAD OPERATIONS | | 2,212,432 | 2,570,780 | -14% | 2,745,845 | 175,065 | 6.81% |

FLEET OPERATION

REVENUE

| | | | | | | | |
|----------------------|-------------------------------|----------------|----------------|------------|------------------|---------------|--------------|
| 11-8-01-1-0000-9514 | Recoveries/Sundry User Groups | 940,968 | 970,620 | -3% | 1,036,190 | 65,570 | 6.76% |
| TOTAL REVENUE | | 940,968 | 970,620 | -3% | 1,036,190 | 65,570 | 6.76% |

EXPENSES

| | | | | | | | |
|---------------------|-------------------|---------|---------|------|---------|-------|---------|
| 11-8-01-1-0000-3010 | Full Time Wages | 159,412 | 190,376 | -16% | 191,580 | 1,204 | 0.63% |
| 11-8-01-1-0000-3039 | Standby | 9,663 | 5,700 | 70% | 15,650 | 9,950 | 174.56% |
| 11-8-01-1-0000-3090 | Overtime | 11,563 | 15,000 | -23% | 15,000 | | 0.00% |
| 11-8-01-1-0000-3100 | Benefits Clearing | -75,522 | -75,000 | 1% | -75,000 | | 0.00% |

| DESCRIPTION | 2018 | 2018 | VAR | 2019 | 2018/2019 | |
|--|------------------|------------------|-------------|------------------|-----------------------|----------------------|
| | ACTUAL YTD | ANNUAL BUDGET | | ANNUAL BUDGET | BUDGET CHANGE (\$) | BUDGET CHANGE (%) |
| 11-8-01-1-0000-3120 All Statutory Benefits | 14,230 | 14,880 | -4% | 15,720 | 840 | 5.65% |
| 11-8-01-1-0000-3130 All Employer Benefits | 20,568 | 24,220 | -15% | 26,580 | 2,360 | 9.74% |
| 11-8-01-1-0000-3135 OMERS | 17,073 | 19,582 | -13% | 18,150 | -1,432 | -7.31% |
| WAGES & BENEFITS | 156,987 | 194,758 | -19% | 207,680 | 12,922 | 6.63% |
| 11-8-01-1-0000-3150 Payroll Clearing | -198,889 | -196,000 | 1% | -196,000 | | 0.00% |
| 11-8-01-1-0000-3211 Clothing/Uniform Allowance | | 1,500 | -100% | | -1,500 | -100.00% |
| 11-8-01-1-0000-3999 Job Costing Labour | 240,266 | 228,000 | 5% | 230,000 | 2,000 | 0.88% |
| 11-8-01-1-0000-4020 Course/Exam Fees | 559 | 2,500 | -78% | 2,500 | | 0.00% |
| 11-8-01-1-0000-4075 Contracted Services | 529 | | 0% | | | 0.00% |
| 11-8-01-1-0000-4179 Job Costing Equipment | 145 | 175 | -17% | | -175 | -100.00% |
| 11-8-01-1-0000-4189 Vehicle Subcontractors | 173,995 | 145,000 | 20% | 148,000 | 3,000 | 2.07% |
| 11-8-01-1-0000-4249 Telephone | 480 | | 0% | | | 0.00% |
| 11-8-01-1-0000-4275 Photocopying | 228 | | 0% | | | 0.00% |
| 11-8-01-1-0000-5010 MTO Reports | 50 | 150 | -67% | 150 | | 0.00% |
| 11-8-01-1-0000-5026 Uniforms/Supply | 3,525 | 1,300 | 171% | 3,375 | 2,075 | 159.62% |
| 11-8-01-1-0000-5410 Electricity (Hydro) | 1,996 | | 0% | | | 0.00% |
| 11-8-01-1-0000-5421 Natural gas - heating | 740 | | 0% | | | 0.00% |
| 11-8-01-1-0000-5435 Gasoline - operating | 333,861 | 323,200 | 3% | 355,000 | 31,800 | 9.84% |
| 11-8-01-1-0000-5999 Job Costing Materials | 339,626 | 270,037 | 26% | 285,485 | 15,448 | 5.72% |
| TOTAL EXPENSES | 1,054,098 | 970,620 | 9% | 1,036,190 | 65,570 | 6.76% |
| TOTAL FLEET OPERATION | 113,130 | | 0% | | | 0.00% |
| TOTAL ROADS & FLEET | 2,325,562 | 2,570,780 | -10% | 2,745,845 | 175,065 | 6.81% |

| DESCRIPTION | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|------------------------------|---------------------------|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|---------|
| Transportation & Enforcement | | | | | | | |
| CROSSING GUARDS | | | | | | | |
| EXPENSES | | | | | | | |
| 21-9-01-1-0010-3011 | Part-time Salaries | 54,211 | 67,770 | -20% | 63,220 | -4,550 | -6.71% |
| 21-9-01-1-0010-3120 | Employer Benefits | 3,098 | 5,940 | -48% | 5,780 | -160 | -2.69% |
| 21-9-01-1-0010-3999 | Job Costing Labour | 4,183 | 4,300 | -3% | 4,300 | | 0.00% |
| 21-9-01-1-0010-4179 | City Equipment | 673 | 1,000 | -33% | 750 | -250 | -25.00% |
| 21-9-01-1-0010-5021 | Safety Wear & Supplies | 5,234 | 50 | ##### | 50 | | 0.00% |
| 21-9-01-1-0010-5026 | Uniforms, Coveralls, etc. | 1,500 | 700 | 114% | 700 | | 0.00% |
| 21-9-01-1-0010-5999 | Materials | 942 | 750 | 26% | 1,000 | 250 | 33.33% |
| TOTAL EXPENSES | | 69,841 | 80,510 | -13% | 75,800 | -4,710 | -5.85% |
| TOTAL CROSSING GUARDS | | 69,841 | 80,510 | -13% | 75,800 | -4,710 | -5.85% |

| RAILWAY MAINTENANCE | | | | | | | |
|----------------------------------|----------------------------------|---------------|---------------|-------------|---------------|--|--------------|
| EXPENSES | | | | | | | |
| 51-2-01-1-0020-4065 | CNR Railway Crossing Maintenance | 26,755 | 45,000 | -41% | 45,000 | | 0.00% |
| 51-2-01-1-0030-4065 | Maintenance Contracts - CPR | 243 | 250 | -3% | 250 | | 0.00% |
| 51-2-01-1-0040-4065 | Railway Maintenance-OSR | 14,707 | 14,000 | 5% | 14,000 | | 0.00% |
| 51-2-01-1-0050-4065 | Railway Maintenance-PSTR | 11,368 | 20,300 | -44% | 20,300 | | 0.00% |
| TOTAL EXPENSES | | 53,073 | 79,550 | -33% | 79,550 | | 0.00% |
| TOTAL RAILWAY MAINTENANCE | | 53,073 | 79,550 | -33% | 79,550 | | 0.00% |

| TRANSPORTATION | | | | | | | |
|-----------------------------|--------------------------------------|----------------|----------------|-------------|----------------|----------------|---------------|
| EXPENSES | | | | | | | |
| 51-2-01-1-0900-3010 | Full Time Salaries | 78,763 | 100,400 | -22% | 94,380 | -6,020 | -6.00% |
| 51-2-01-1-0900-3090 | Overtime | 224 | 1,000 | -78% | 1,000 | | 0.00% |
| 51-2-01-1-0900-3120 | All Statutory Benefits | 6,085 | 6,540 | -7% | 6,600 | 60 | 0.92% |
| 51-2-01-1-0900-3130 | All Employer Benefits | 5,707 | 7,780 | -27% | 6,620 | -1,160 | -14.91% |
| 51-2-01-1-0900-3135 | OMERS | 6,275 | 11,018 | -43% | 8,350 | -2,668 | -24.21% |
| WAGES & BENEFITS | | 97,054 | 126,738 | -23% | 116,950 | -9,788 | -7.72% |
| 51-2-01-1-0900-4020 | Training & Seminars | 2,628 | 2,600 | 1% | 2,600 | | 0.00% |
| 51-2-01-1-0900-4022 | Association Conferences | | 1,250 | -100% | 1,250 | | 0.00% |
| 51-2-01-1-0900-4023 | Memberships & Associations | 722 | 1,500 | -52% | 1,500 | | 0.00% |
| 51-2-01-1-0900-4051 | Publications | 31 | 250 | -88% | 50 | -200 | -80.00% |
| 51-2-01-1-0900-4075 | Traffic Counts - Contracted Services | | 1,000 | -100% | 1,000 | | 0.00% |
| 51-2-01-1-0900-4280 | Mileage & Car Allowance | 56 | 250 | -78% | 100 | -150 | -60.00% |
| 51-2-01-1-0900-5026 | Uniforms/Clothing | 250 | 225 | 11% | 225 | | 0.00% |
| TOTAL EXPENSES | | 100,741 | 133,813 | -25% | 123,675 | -10,138 | -7.58% |
| TOTAL TRANSPORTATION | | 100,741 | 133,813 | -25% | 123,675 | -10,138 | -7.58% |

| TRAFFIC SIGNALS | | | | | | | |
|------------------------------|--------------------------------------|---------------|----------------|-------------|----------------|------------|--------------|
| EXPENSES | | | | | | | |
| 51-2-01-1-0905-4065 | Traffic Signals Maintenance Contract | 53,147 | 175,000 | -70% | 175,000 | | 0.00% |
| 51-2-01-1-0905-5410 | Traffic Signals - Hydro | 18,766 | 30,000 | -37% | 30,600 | 600 | 2.00% |
| TOTAL TRAFFIC SIGNALS | | 71,913 | 205,000 | -65% | 205,600 | 600 | 0.29% |

| TRANSIT | | | | | | | |
|---------------------|-------------------------------|---------|---------|------|---------|-------|-------|
| REVENUE | | | | | | | |
| 52-2-01-1-0000-9179 | Paratransit Passenger Revenue | 2,801 | 22,000 | -87% | 22,660 | 660 | 3.00% |
| 52-2-01-1-0000-9180 | Transit Passenger Fees | 99,972 | 148,500 | -33% | 152,955 | 4,455 | 3.00% |
| 52-2-01-1-0000-9181 | Ticket/Token/Pass Fees | 85,475 | 71,500 | 20% | 73,645 | 2,145 | 3.00% |
| 52-2-01-1-0000-9182 | Contracted Passenger Fees | 160,290 | 143,000 | 12% | 147,290 | 4,290 | 3.00% |
| 52-2-01-1-0000-9320 | Facility Rental Income | 12,814 | 14,000 | -8% | 14,000 | | 0.00% |
| 52-2-01-1-0000-9499 | Other Sales | 2,163 | 9,000 | -76% | 9,000 | | 0.00% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|-----------------------|----------------------------------|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|---------------|
| DESCRIPTION | | | | | | | |
| TOTAL REVENUE | | 363,515 | 408,000 | -11% | 419,550 | 11,550 | 2.83% |
| EXPENSES | | | | | | | |
| 52-2-01-1-0000-3010 | Reg Full-time Wages | 22,068 | 32,972 | -33% | 32,840 | -132 | -0.40% |
| 52-2-01-1-0000-3120 | All Statutory Benefits | 1,620 | 1,880 | -14% | 1,960 | 80 | 4.26% |
| 52-2-01-1-0000-3130 | All Employer Benefits | 1,779 | 3,270 | -46% | 2,190 | -1,080 | -33.03% |
| 52-2-01-1-0000-3135 | OMERS | 366 | 3,829 | -90% | 2,130 | -1,699 | -44.37% |
| | WAGES & BENEFITS | 25,833 | 41,951 | -38% | 39,120 | -2,831 | -6.75% |
| 52-2-01-1-0000-3999 | Job Costing Labour | 19,030 | 40,000 | -52% | 25,000 | -15,000 | -37.50% |
| 52-2-01-1-0000-4023 | Association Membership Fees | 1,119 | 1,300 | -14% | 1,300 | | 0.00% |
| 52-2-01-1-0000-4051 | Advertising, Marketing & Prom. | | 3,000 | -100% | 3,000 | | 0.00% |
| 52-2-01-1-0000-4055 | Conventional Bus Service | 747,671 | 931,880 | -20% | 950,520 | 18,640 | 2.00% |
| 52-2-01-1-0000-4056 | Paratransit Service | 318,847 | 401,500 | -21% | 423,180 | 21,680 | 5.40% |
| 52-2-01-1-0000-4063 | GPS Maintenance | 20,713 | 11,970 | 73% | 12,225 | 255 | 2.13% |
| 52-2-01-1-0000-4064 | Fuel Surcharge | -1,013 | -5,000 | -80% | -5,000 | | 0.00% |
| 52-2-01-1-0000-4065 | Ticket Sales Commission Fee | 6,890 | 7,000 | -2% | 7,000 | | 0.00% |
| 52-2-01-1-0000-4075 | Vehicle Repair | 199,623 | 244,880 | -18% | 249,780 | 4,900 | 2.00% |
| 52-2-01-1-0000-4141 | Building Maintenance/Repair | 5,788 | 5,000 | 16% | 5,000 | | 0.00% |
| 52-2-01-1-0000-4175 | Vehicle Rent/Lease | 124,170 | 50,000 | 148% | 51,000 | 1,000 | 2.00% |
| 52-2-01-1-0000-4176 | Operating Equipment Rent/Lease | 1,350 | 1,000 | 35% | 1,000 | | 0.00% |
| 52-2-01-1-0000-4179 | Job Cost Equipment | 4,373 | 9,000 | -51% | 5,000 | -4,000 | -44.44% |
| 52-2-01-1-0000-4189 | Job Cost Subcontractors | 31 | | 0% | 500 | 500 | 0.00% |
| 52-2-01-1-0000-4259 | Courier | 933 | 2,000 | -53% | 2,000 | | 0.00% |
| 52-2-01-1-0000-4272 | Other External Printing | 2,005 | 1,000 | 101% | 1,000 | | 0.00% |
| 52-2-01-1-0000-5010 | General Supplies | 4,987 | 500 | 897% | 500 | | 0.00% |
| 52-2-01-1-0000-5011 | Office Supplies | 305 | 100 | 205% | 100 | | 0.00% |
| 52-2-01-1-0000-5999 | Job Cost Materials | 4,478 | 5,000 | -10% | 3,000 | -2,000 | -40.00% |
| 52-2-01-1-0000-7015 | Transfer from Provincial Gas Tax | -242,458 | -264,500 | -8% | -269,790 | -5,290 | 2.00% |
| TOTAL EXPENSES | | 1,244,675 | 1,487,581 | -16% | 1,505,435 | 17,854 | 1.20% |
| TOTAL TRANSIT | | 881,160 | 1,079,581 | -18% | 1,085,885 | 6,304 | 0.58% |

STREET LIGHTING

EXPENSES

| | | | | | | | |
|------------------------------|--------------------------------|----------------|----------------|------------|----------------|---------------|--------------|
| 51-2-01-1-0381-3999 | Job Costing Labour | | 125 | -100% | | -125 | -100.00% |
| 51-2-01-1-0381-4065 | Street Lighting Maint Contract | 158,860 | 100,000 | 59% | 145,000 | 45,000 | 45.00% |
| 51-2-01-1-0381-4066 | Street Lighting - Hydro | 334,592 | 430,000 | -22% | 438,600 | 8,600 | 2.00% |
| 51-2-01-1-0381-4179 | Job Costing Equipment | | 50 | -100% | | -50 | -100.00% |
| 51-2-01-1-0381-4235 | Special Projects | | 15,000 | -100% | 15,000 | | 0.00% |
| TOTAL EXPENSES | | 493,452 | 545,175 | -9% | 598,600 | 53,425 | 9.80% |
| TOTAL STREET LIGHTING | | 493,452 | 545,175 | -9% | 598,600 | 53,425 | 9.80% |

BY-LAW ENFORCEMENT

REVENUE

| | | | | | | | |
|----------------------|----------------------------|------------|--------------|-------------|--------------|---------------|----------------|
| 21-9-01-2-0000-9713 | Taxi & Drivers Licence Fee | 615 | 4,000 | -85% | 2,500 | -1,500 | -37.50% |
| TOTAL REVENUE | | 615 | 4,000 | -85% | 2,500 | -1,500 | -37.50% |

EXPENSES

| | | | | | | | |
|---------------------------------|-----------------------------|---------------|---------------|-------------|---------------|---------------|---------------|
| 21-9-01-2-0000-3010 | Reg Full-time Wages | 54,323 | 70,280 | -23% | 66,220 | -4,060 | -5.78% |
| 21-9-01-2-0000-3011 | Reg Part-time Wages | 3,053 | 4,400 | -31% | 4,600 | 200 | 4.55% |
| 21-9-01-2-0000-3039 | Premium Overtime | 1,013 | 500 | 103% | 500 | | 0.00% |
| 21-9-01-2-0000-3090 | Overtime | 265 | 50 | 430% | 50 | | 0.00% |
| 21-9-01-2-0000-3120 | All Statutory Benefits | 5,056 | 5,470 | -8% | 5,730 | 260 | 4.75% |
| 21-9-01-2-0000-3130 | All Employer Benefits | 7,334 | 7,960 | -8% | 8,790 | 830 | 10.43% |
| 21-9-01-2-0000-3135 | OMERS | 5,390 | 7,260 | -26% | 6,410 | -850 | -11.71% |
| | WAGES & BENEFITS | 76,434 | 95,920 | -20% | 92,300 | -3,620 | -3.77% |
| 21-9-01-2-0000-4023 | Association Membership Fees | 309 | 400 | -23% | 400 | | 0.00% |
| 21-9-01-2-0000-4249 | Telephone Services | 393 | 400 | -2% | 400 | | 0.00% |
| 21-9-01-2-0000-5011 | Office/Field Supplies | 6 | 150 | -96% | 100 | -50 | -33.33% |
| 21-9-01-2-0000-5026 | Uniforms/Supplies | 218 | | 0% | 225 | 225 | 0.00% |
| 21-9-01-2-0000-7040 | Internal Fleet Charges | 4,768 | 3,110 | 53% | 1,500 | -1,610 | -51.77% |
| TOTAL EXPENSES | | 82,128 | 99,980 | -18% | 94,925 | -5,055 | -5.06% |
| TOTAL BY-LAW ENFORCEMENT | | 81,513 | 95,980 | -15% | 92,425 | -3,555 | -3.70% |

PARKING ENFORCEMENT

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|---------------------------|-----------------------------------|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|----------|
| DESCRIPTION | | | | | | | |
| REVENUE | | | | | | | |
| 21-5-01-1-0000-9272 | Parking Permits Fees | 34,394 | 35,000 | -2% | 35,000 | | 0.00% |
| 21-5-01-1-0000-9273 | Overnight Parking Permit Fees | 5,078 | 4,500 | 13% | 4,500 | | 0.00% |
| 21-5-01-1-0000-9810 | Parking - Initial Stage/Fine | 29,870 | 42,000 | -29% | 42,000 | | 0.00% |
| 21-5-01-1-0000-9815 | Ticket Cancellation Fee | 115 | | 0% | | | 0.00% |
| 21-6-01-1-0002-9271 | Crocker Ave Meter Fees | 4,511 | 2,000 | 126% | 3,000 | 1,000 | 50.00% |
| 21-6-01-1-0002-9272 | Crocker Ave Permit Fees | 811 | 1,000 | -19% | 1,000 | | 0.00% |
| 21-6-01-1-0003-9271 | Gladstone at Metcalfe Meter Fees | 7,035 | 10,000 | -30% | 10,000 | | 0.00% |
| 21-6-01-1-0004-9271 | Wellington at Metcalfe Meter Fees | 721 | 1,000 | -28% | 1,000 | | 0.00% |
| TOTAL REVENUE | | 82,535 | 95,500 | -14% | 96,500 | 1,000 | 1.05% |
| EXPENSES | | | | | | | |
| 21-5-01-1-0000-3010 | Reg Full-time Wages | 10,735 | 59,831 | -82% | 56,440 | -3,391 | -5.67% |
| 21-5-01-1-0000-3039 | Premium O/T | | 500 | -100% | | -500 | -100.00% |
| 21-5-01-1-0000-3120 | All Statutory Benefits | 998 | 4,760 | -79% | 4,990 | 230 | 4.83% |
| 21-5-01-1-0000-3130 | All Employer Benefits | 6,002 | 7,880 | -24% | 9,070 | 1,190 | 15.10% |
| 21-5-01-1-0000-3135 | OMERS | 1,397 | 5,872 | -76% | 5,140 | -732 | -12.47% |
| WAGES & BENEFITS | | 19,132 | 78,843 | -76% | 75,640 | -3,203 | -4.06% |
| 21-5-01-1-0000-4028 | Staff Training | | 500 | -100% | 500 | | 0.00% |
| 21-6-01-1-0000-4065 | Parking Systems Hardware Support | 451 | 8,000 | -94% | 8,000 | | 0.00% |
| 21-6-01-1-0000-4075 | Parking Systems Ticket Manager | 12,598 | 15,000 | -16% | 9,300 | -5,700 | -38.00% |
| 21-5-01-1-0000-4051 | Advertising, Marketing & Prom. | 95 | 250 | -62% | 250 | | 0.00% |
| 21-5-01-1-0000-4067 | Security Contract | 373 | 980 | -62% | 980 | | 0.00% |
| 21-5-01-1-0000-4190 | City Own Property Taxes | 1,629 | 1,490 | 9% | 1,520 | 30 | 2.01% |
| 21-5-01-1-0000-4272 | External Printing | 2,084 | 3,000 | -31% | 3,000 | | 0.00% |
| 21-5-01-1-0000-4280 | Staff Mileage | | 100 | -100% | 100 | | 0.00% |
| 21-5-01-1-0000-5010 + | General Supplies | 729 | 500 | 46% | 500 | | 0.00% |
| 21-5-01-1-0000-5026 | Uniforms/Supply | | 750 | -100% | 500 | -250 | -33.33% |
| 21-5-01-1-0000-5410 + | Electricity (Hydro) | 2,318 | 3,700 | -37% | 3,700 | | 0.00% |
| 21-6-01-1-0000-7490 | Service Charges | 593 | 750 | -21% | 750 | | 0.00% |
| 21-5-01-1-0000-3999 | Job Cost Labour | 1,239 | 45,000 | -97% | 1,500 | -43,500 | -96.67% |
| 21-5-01-1-0000-4179 | Job Cost Equipment | 261 | 20,000 | -99% | 300 | -19,700 | -98.50% |
| 21-5-01-1-0000-4189 | Job Cost Subcontractors | 15,301 | 35,000 | -56% | 1,000 | -34,000 | -97.14% |
| 21-5-01-1-0000-5999 | Job Cost Materials | -14,930 | 6,500 | -330% | 500 | -6,000 | -92.31% |
| 21-5-01-1-0000-7040 + | Internal Fleet Charges | 3,333 | 2,710 | 23% | 1,500 | -1,210 | -44.65% |
| TOTAL EXPENSES | | 45,206 | 223,073 | -80% | 109,540 | -113,533 | -50.89% |
| TOTAL PARKING ENFORCEMENT | | -37,329 | 127,573 | -129% | 13,040 | -114,533 | -89.78% |

ANIMAL CONTROL

REVENUE

| | | | | | | | |
|----------------------|----------------------|---------------|----------------|-------------|----------------|--|--------------|
| 21-9-01-3-0000-9216 | Animal Impound Fees | 14,133 | 9,500 | 49% | 9,500 | | 0.00% |
| 21-9-01-3-0000-9217 | Dog Tag Revenue | 34,876 | 40,000 | -13% | 40,000 | | 0.00% |
| 21-9-01-3-0000-9218 | Pet Store Admin Fees | -1,398 | -2,000 | -30% | -2,000 | | 0.00% |
| 21-9-01-3-0000-9220 | Cat Tag Revenue | 2,188 | 2,850 | -23% | 2,850 | | 0.00% |
| 21-9-01-3-0000-9510 | Donations Received | 379 | 300 | 26% | 300 | | 0.00% |
| 21-9-01-3-0000-9515 | Recoveries | 16,550 | 57,800 | -71% | 57,800 | | 0.00% |
| TOTAL REVENUE | | 66,728 | 108,450 | -38% | 108,450 | | 0.00% |

EXPENSES

| | | | | | | | |
|-----------------------------|-------------------------------------|----------------|----------------|-------------|----------------|---------------|---------------|
| 21-9-01-3-0000-3010 | Reg Full-time Wages | 65,057 | 110,250 | -41% | 101,390 | -8,860 | -8.04% |
| 21-9-01-3-0000-3011 | Reg Part-time Wages | 54,243 | 50,610 | 7% | 52,930 | 2,320 | 4.58% |
| 21-9-01-3-0000-3039 | Premium O/T | 11,651 | 15,700 | -26% | 15,700 | | 0.00% |
| 21-9-01-3-0000-3090 | All Overtime | 3,112 | 1,800 | 73% | 1,800 | | 0.00% |
| 21-9-01-3-0000-3120 | All Statutory Benefits | 11,598 | 13,640 | -15% | 14,120 | 480 | 3.52% |
| 21-9-01-3-0000-3130 | All Employer Benefits | 12,965 | 12,100 | 7% | 15,510 | 3,410 | 28.18% |
| 21-9-01-3-0000-3135 | OMERS | 6,032 | 10,724 | -44% | 9,130 | -1,594 | -14.86% |
| WAGES & BENEFITS | | 164,658 | 214,824 | -23% | 210,580 | -4,244 | -1.98% |
| 21-9-01-3-0000-4028 | Staff Training | | 1,000 | -100% | 1,000 | | 0.00% |
| 21-9-01-3-0000-4040 | Legal Fees and Expenses | 1,540 | 500 | 208% | 500 | | 0.00% |
| 21-9-01-3-0000-4051 | Advertising, Marketing & Prom. | | 400 | -100% | 400 | | 0.00% |
| 21-9-01-3-0000-4074 | Community Cat Spay/Neuter | 1,458 | 4,000 | -64% | 4,000 | | 0.00% |
| 21-9-01-3-0000-4075 | Service Agreements - Animal Welfare | 15,100 | 23,000 | -34% | 23,000 | | 0.00% |
| 21-9-01-3-0000-4145 | Vehicle Maint/Repair | 46 | | 0% | | | 0.00% |
| 21-9-01-3-0000-4249 | Telephone Services | 1,309 | 1,500 | -13% | 1,500 | | 0.00% |
| 21-9-01-3-0000-4270 | Spay/Neuter Rebate Cats | 132 | 2,500 | -95% | 2,500 | | 0.00% |
| 21-9-01-3-0000-4275 | Spay/Neuter Rebate Dogs | 711 | 2,500 | -72% | 2,500 | | 0.00% |
| 21-9-01-3-0000-4320 | Medical Services | 21,683 | 15,000 | 45% | 15,300 | 300 | 2.00% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|---------------------|---|-----------------------|--------------------------|-------------|--------------------------|------------------------------------|---------------|
| | DESCRIPTION | | | | | | |
| 21-9-01-3-0000-4325 | Medical Services - Wildlife | 336 | 1,000 | -66% | 1,020 | 20 | 2.00% |
| 21-9-01-3-0000-5015 | Community Cat Shelter | 119 | 600 | -80% | 600 | | 0.00% |
| 21-9-01-3-0000-5016 | Program Supplies | 13,179 | 8,000 | 65% | 8,160 | 160 | 2.00% |
| 21-9-01-3-0000-5026 | Uniforms/Supply | 1,056 | 1,500 | -30% | 1,500 | | 0.00% |
| 21-9-01-3-0000-6130 | Tools & Equipment Replacement | | 600 | -100% | 600 | | 0.00% |
| 21-9-01-3-0000-7040 | Fleet Internal Charges | 3,542 | 2,590 | 37% | 2,600 | 10 | 0.39% |
| 21-9-01-3-0000-7490 | Service Fees | 1,499 | | 0% | 1,625 | 1,625 | 0.00% |
| 21-9-01-8-0000-4141 | Building Maintenance/Repair | 989 | 1,000 | -1% | 1,000 | | 0.00% |
| 21-9-01-8-0000-4249 | Telephone Services | 2,915 | 3,300 | -12% | 3,300 | | 0.00% |
| 21-9-01-8-0000-5010 | General Supplies | 642 | 300 | 114% | 300 | | 0.00% |
| 21-9-01-8-0000-5013 | Janitorial Supplies | 6,193 | 3,000 | 106% | 3,060 | 60 | 2.00% |
| 21-9-01-8-0000-5016 | Program Supplies | 368 | | 0% | | | 0.00% |
| 21-9-01-8-0000-5410 | Electricity (Hydro) | 2,136 | 3,000 | -29% | 3,000 | | 0.00% |
| 21-9-01-8-0000-5415 | Hydro - Water | 480 | 550 | -13% | 550 | | 0.00% |
| 21-9-01-8-0000-5421 | Natural gas - heating | 1,390 | 2,570 | -46% | 2,570 | | 0.00% |
| | TOTAL EXPENSES | 241,481 | 293,234 | -18% | 291,165 | -2,069 | -0.71% |
| | TOTAL ANIMAL CONTROL | 174,753 | 184,784 | -5% | 182,715 | -2,069 | -1.12% |
| | TOTAL TRANSPORTATION & ENFORCEMENT | 1,889,117 | 2,531,966 | -25% | 2,457,290 | -74,676 | -2.95% |
| | TOTAL ROADS & TRANSPORTATION | 4,214,679 | 5,102,746 | -17% | 5,203,135 | 100,389 | 1.97% |

| DESCRIPTION | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE | |
|-------------|-----------------------|--------------------------|----------|--------------------------|----------------------------|-----|
| | | | | | (\$) | (%) |

CAPITAL WORKS

REVENUE

EXPENSES

| | | | | | | | |
|---------------------|--|----------------|----------------|-------------|----------------|---------------|---------------|
| 41-5-01-3-0000-3010 | Reg Full-time Wages | 175,786 | 270,479 | -35% | 276,400 | 5,921 | 2.19% |
| 41-5-01-3-0000-3011 | Reg Part-time Wages | 37,829 | 5,870 | 544% | 6,140 | 270 | 4.60% |
| 41-5-01-3-0000-3090 | All Overtime | 14,567 | 23,000 | -37% | 20,000 | -3,000 | -13.04% |
| 41-5-01-3-0000-3120 | All Statutory Benefits | 17,748 | 19,660 | -10% | 18,460 | -1,200 | -6.10% |
| 41-5-01-3-0000-3130 | All Employer Benefits | 22,519 | 30,610 | -26% | 32,230 | 1,620 | 5.29% |
| 41-5-01-3-0000-3135 | OMERS | 20,274 | 29,898 | -32% | 26,080 | -3,818 | -12.77% |
| | WAGES & BENEFITS | 288,723 | 379,517 | -24% | 379,310 | -207 | -0.05% |
| 41-5-01-3-0000-4020 | Training/Course Work | -23,299 | 8,000 | -391% | 12,000 | 4,000 | 50.00% |
| 41-5-01-3-0000-4022 | Conference/Seminar Costs | 61 | 3,000 | -98% | 3,000 | | 0.00% |
| 41-5-01-3-0000-4023 | Association Membership Fees | 2,014 | 2,500 | -19% | 2,500 | | 0.00% |
| 41-5-01-3-0000-4175 | Vehicle Rentals | 6,416 | 5,000 | 28% | 5,000 | | 0.00% |
| 41-5-01-3-0000-4249 | Telephone Services | 2,276 | 2,400 | -5% | 2,400 | | 0.00% |
| 41-5-01-3-0000-4259 | Courier | | 25 | -100% | 100 | 75 | 300.00% |
| 41-5-01-3-0000-4280 | Staff Mileage | 97 | 150 | -35% | 250 | 100 | 66.67% |
| 41-5-01-3-0000-5011 | Surveying Supplies/Repair | 8,531 | 3,000 | 184% | 3,000 | | 0.00% |
| 41-5-01-3-0000-5016 | Multi-Funct Printer Supplies | 6,864 | 3,000 | 129% | 3,000 | | 0.00% |
| 41-5-01-3-0000-5510 | Books & Subscriptions | 28 | 200 | -86% | 100 | -100 | -50.00% |
| 41-5-01-3-0000-6130 | Equipment Purchases | 1,487 | | 0% | | | 0.00% |
| 41-5-01-3-0000-7040 | Fleet Charge | 7,785 | 3,060 | 154% | 6,000 | 2,940 | 96.08% |
| 41-5-01-3-0480-5026 | Coverall, Uniform Etc. | 1,571 | 2,100 | -25% | 1,575 | -525 | -25.00% |
| 41-5-01-3-0000-4191 | Bi-annual Bridge and Culvert Inspections | 6,258 | 15,000 | -58% | 1,000 | -14,000 | -93.33% |
| | TOTAL EXPENSES | 308,812 | 426,952 | -28% | 419,235 | -7,717 | -1.81% |
| | TOTAL CAPITAL WORKS | 308,812 | 426,952 | -28% | 419,235 | -7,717 | -1.81% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|----------------------------------|-----------------------------------|-----------------------|--------------------------|----------|--------------------------|---------------------------------------|---------|
| DEVELOPMENT AND COMPLIANCE | | | | | | | |
| REVENUE | | | | | | | |
| 55-2-01-4-0000-9516 | Internal Subdivision Recovery | 241,171 | 100,000 | 141% | 100,000 | | 0.00% |
| 55-2-01-4-0000-9209 | Site Plan Review Fee | 5,000 | 10,000 | -50% | 10,000 | | 0.00% |
| 55-2-01-4-0000-9520 | ECA Transfer of Review | 8,400 | 8,000 | 5% | 8,000 | | 0.00% |
| TOTAL REVENUE | | 254,571 | 118,000 | 116% | 118,000 | | 0.00% |
| EXPENSES | | | | | | | |
| 55-2-01-4-0000-3010 | Full Time Salaries | 81,463 | 101,681 | -20% | 104,550 | 2,869 | 2.82% |
| 55-2-01-4-0000-3090 | All Overtime | 287 | 2,500 | -89% | 1,000 | -1,500 | -60.00% |
| 55-2-01-4-0000-3120 | Statutory Benefits | 5,824 | 6,470 | -10% | 7,370 | 900 | 13.91% |
| 55-2-01-4-0000-3130 | Employer Benefits | 8,564 | 9,450 | -9% | 10,710 | 1,260 | 13.33% |
| 55-2-01-4-0000-3135 | OMERS | 8,938 | 11,265 | -21% | 11,030 | -235 | -2.09% |
| WAGES & BENEFITS | | 105,076 | 131,366 | -20% | 134,660 | 3,294 | 2.51% |
| 55-2-01-4-0000-4020 | Training/Course Work | -208 | 4,000 | -105% | 4,000 | | 0.00% |
| 55-2-01-4-0000-4022 | Conference/Seminar Costs | 50 | 4,000 | -99% | 4,000 | | 0.00% |
| 55-2-01-4-0000-4023 | Associated Memberships & Training | 1,857 | 4,000 | -54% | 4,000 | | 0.00% |
| 55-2-01-4-0000-4040 | Legal Expenses | 2,880 | 2,500 | 15% | 2,500 | | 0.00% |
| 55-2-01-4-0000-4051 | Advertising | | 500 | -100% | 500 | | 0.00% |
| 55-2-01-4-0000-4280 | Staff Mileage | 293 | 750 | -61% | 500 | -250 | -33.33% |
| 55-2-01-4-0000-6130 | Equipment Purchases | | 500 | -100% | 500 | | 0.00% |
| 55-2-01-4-0000-5017 | Equipment Maintenance | | 500 | -100% | 500 | | 0.00% |
| 55-2-01-4-0000-5026 | Coverall, Uniform Etc. | -18 | 1,500 | -101% | 1,500 | | 0.00% |
| 55-2-01-4-0000-7040 | Fleet Charge | 3,594 | 2,000 | 80% | 3,500 | 1,500 | 75.00% |
| 55-2-01-4-0000-4175 | Vehicle Rental | 6,391 | 2,500 | 156% | 2,500 | | 0.00% |
| TOTAL EXPENSES | | 119,915 | 154,116 | -22% | 158,660 | 4,544 | 2.95% |
| TOTAL DEVELOPMENT AND COMPLIANCE | | -134,656 | 36,116 | -473% | 40,660 | 4,544 | 12.58% |

WASTE MANAGEMENT

| | | | | | | | |
|-----------------------------|--|----------------|----------------|-------------|----------------|---------------|---------------|
| REVENUE | | | | | | | |
| 55-2-01-1-0000-9514 | WDO Recoveries | 102,604 | 205,000 | -50% | 200,000 | -5,000 | -2.44% |
| 55-2-01-1-0000-9515 | Misc. Recoveries | 21,655 | 20,000 | 8% | 30,000 | 10,000 | 50.00% |
| 55-2-01-1-0000-9520 | CRC Revenue from Partner Municipalities | 93,471 | 90,000 | 4% | 92,000 | 2,000 | 2.22% |
| 55-2-01-1-0003-9515 | Recyclable Material Revenue | 175,238 | 275,000 | -36% | 275,000 | | 0.00% |
| 55-2-01-1-0005-9515 | Household Hazardous Waste Recovery | 1,680 | 5,000 | -66% | 5,000 | | 0.00% |
| TOTAL REVENUE | | 394,648 | 595,000 | -34% | 602,000 | 7,000 | 1.18% |
| EXPENSES | | | | | | | |
| 55-2-01-1-0000-3010 | Full Time Salaries | 82,497 | 85,096 | -3% | 102,000 | 16,904 | 19.86% |
| 55-2-01-1-0000-3120 | Statutory Benefits | 5,256 | 5,320 | -1% | 6,000 | 680 | 12.78% |
| 55-2-01-1-0000-3130 | Employer Benefits | 8,412 | 9,070 | -7% | 10,100 | 1,030 | 11.36% |
| 55-2-01-1-0000-3135 | OMERS | 9,621 | 9,437 | 2% | 11,700 | 2,263 | 23.98% |
| WAGES & BENEFITS | | 105,786 | 108,923 | -3% | 129,800 | 20,877 | 19.17% |
| 55-2-01-1-0000-3999 | Job Costing Labour | 418 | | 0% | | | 0.00% |
| 55-2-01-1-0000-4023 | Associated Memberships & Training | 717 | 2,500 | -71% | 2,500 | | 0.00% |
| 55-2-01-1-0000-4040 | Legal Expenses | | 1,000 | -100% | | -1,000 | -100.00% |
| 55-2-01-1-0000-4051 | Advertising | 18,369 | 25,000 | -27% | 25,000 | | 0.00% |
| 55-2-01-1-0000-4280 | Staff Mileage | | 750 | -100% | 400 | -350 | -46.67% |
| 55-2-01-1-0000-5026 | Clothing Allowance | 106 | 450 | -76% | 300 | -150 | -33.33% |
| 55-2-01-1-0000-4066 | Transfer Station Operation Fee - Interim | 41,738 | | 0% | | | 0.00% |
| 55-2-01-1-0000-4179 | Job Costing Equipment | 118 | | 0% | | | 0.00% |
| 55-2-01-1-0000-5999 | Job Costing Materials | 24 | | 0% | | | 0.00% |
| 55-2-01-1-0001-4063 | Leaf & Yard Waste Collection | 44,115 | 63,000 | -30% | 65,500 | 2,500 | 3.97% |
| 55-2-01-1-0001-4064 | Organics Collection | 302,752 | 345,000 | -12% | 370,000 | 25,000 | 7.25% |
| 55-2-01-1-0001-4065 | Recycling Collection | 337,704 | 380,000 | -11% | 410,000 | 30,000 | 7.89% |
| 55-2-01-1-0001-4066 | Residual Waste Collection | 628,250 | 720,000 | -13% | 760,000 | 40,000 | 5.56% |
| 55-2-01-1-0002-4063 | Organics Processing | 194,951 | 230,000 | -15% | 235,000 | 5,000 | 2.17% |
| 55-2-01-1-0003-4063 | Recycling Processing | 182,489 | 226,000 | -19% | 230,000 | 4,000 | 1.77% |
| 55-2-01-1-0004-4063 | Residual Waste Disposal | 340,205 | 435,000 | -22% | 440,000 | 5,000 | 1.15% |
| 55-2-01-1-0005-4063 | Household Hazardous Waste | 58,988 | 45,000 | 31% | 50,000 | 5,000 | 11.11% |
| 55-2-01-2-0000-4062 | Purchase of Recycling Boxes | 13,641 | 10,000 | 36% | 15,000 | 5,000 | 50.00% |
| 55-2-01-2-0000-4063 | Green Cart Replacement | 82,261 | 50,000 | 65% | 50,000 | | 0.00% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|---------------------|------------------------------------|-----------------------|--------------------------|-------------|--------------------------|------------------------------------|--------------|
| 55-2-01-2-0000-4064 | Public Space Recycling Replacement | | 10,000 | -100% | 1,000 | -9,000 | -90.00% |
| 55-2-01-2-0000-4185 | CRC Contracted Operation | 37,656 | 80,000 | -53% | 45,000 | -35,000 | -43.75% |
| 55-2-01-2-0000-4190 | CRC Waste Disposal | 189,639 | 140,000 | 35% | 175,000 | 35,000 | 25.00% |
| 55-2-01-2-0000-4192 | CRC Supplies | 19,610 | 10,000 | 96% | 15,000 | 5,000 | 50.00% |
| 55-2-01-2-0000-4194 | CRC Scales | 5,393 | 5,000 | 8% | 5,000 | | 0.00% |
| | TOTAL EXPENSES | 2,604,930 | 2,887,623 | -10% | 3,024,500 | 136,877 | 4.74% |
| | TOTAL WASTE MANAGEMENT | 2,210,282 | 2,292,623 | -4% | 2,422,500 | 129,877 | 5.66% |

CRC PROPERTY

EXPENSES

| | | | | | | | |
|---------------------|--|------------------|------------------|-------------|------------------|----------------|---------------|
| 55-2-01-8-3000-4072 | Contracted Services - Grass Cutting/Snow Removal | 20,428 | 15,000 | 36% | 20,000 | 5,000 | 33.33% |
| 55-2-01-8-3000-4141 | Contracted Building Maintenance | 7,616 | 15,000 | -49% | 15,000 | | 0.00% |
| 55-2-01-8-3000-5013 | Contracted Janitorial Services | 11,887 | 10,000 | 19% | 5,000 | -5,000 | -50.00% |
| 55-2-01-8-3000-5015 | Building Maintenance Supplies | 146 | 5,000 | -97% | 3,000 | -2,000 | -40.00% |
| 55-2-01-8-3000-5410 | Electricity (Hydro) | 7,509 | 10,000 | -25% | 10,000 | | 0.00% |
| 55-2-01-8-3000-5415 | Water/Sewer | 192 | 5,000 | -96% | 2,500 | -2,500 | -50.00% |
| 55-2-01-8-3000-5421 | Natural gas - heating | 4,490 | 10,000 | -55% | 10,000 | | 0.00% |
| | TOTAL EXPENSES | 52,268 | 70,000 | -25% | 65,500 | -4,500 | -6.43% |
| | TOTAL CRC PROPERTY | 52,268 | 70,000 | -25% | 65,500 | -4,500 | -6.43% |
| | TOTAL DEV & COMPLIANCE | 2,127,894 | 2,398,739 | -11% | 2,528,660 | 129,921 | 5.42% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|-------------------------------------|--|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|----------------|
| DESCRIPTION | | | | | | | |
| AIRPORT | | | | | | | |
| AIRPORT OPERATIONS | | | | | | | |
| REVENUE | | | | | | | |
| 52-3-01-1-0000-9515 | Undefined Misc. Revenue | 12,566 | 5,000 | 151% | 5,000 | | 0.00% |
| | SUBTOTAL | 12,566 | 5,000 | 151% | 5,000 | | 0.00% |
| FACILITIES/STRUCTURE REVENUE | | | | | | | |
| 52-3-01-8-0010-9320 | Large Hangar Office/Workshop Rental Income | 27,223 | 29,698 | -8% | 29,698 | | 0.00% |
| 52-3-01-8-0015-9320 | Small Hangar Monthly Rental Fee | 12,949 | 12,540 | 3% | 23,000 | 10,460 | 83.41% |
| 52-3-01-8-0025-9320 | Airport Terminal Rental Income | 15,369 | 18,432 | -17% | 18,837 | 405 | 2.20% |
| 52-3-01-8-0040-9320 | Hanger Aircraft Storage - Corp Jet Hanger | 71,966 | 79,200 | -9% | 79,200 | | 0.00% |
| | TOTAL FACILITIES/STRUCTURE REVENUE | 127,507 | 139,870 | -9% | 150,735 | 10,865 | 7.77% |
| AIRPORT LAND REVENUE | | | | | | | |
| 52-3-01-1-0000-9300 | Farm Land Rental | 126,440 | 123,750 | 2% | 126,472 | 2,722 | 2.20% |
| 52-3-01-1-0000-9301 | Lot Lease Rental (Commercial) | 17,394 | 17,000 | 2% | 17,945 | 945 | 5.56% |
| 52-3-01-1-0000-9302 | Small Lot Lease Rental (Private) | 16,787 | 28,700 | -42% | 22,991 | -5,709 | -19.89% |
| 52-3-01-1-0000-9303 | Tie-Down Revenue | 7,645 | 3,000 | 155% | 4,500 | 1,500 | 50.00% |
| | TOTAL AIRPORT LAND REVENUE | 168,266 | 172,450 | -2% | 171,908 | -542 | -0.31% |
| AIRPORT OPERATIONAL REVENUE | | | | | | | |
| 52-3-01-1-0000-9360 | De-Icing Revenue | | 1,000 | -100% | 1,000 | | 0.00% |
| 52-3-01-1-0000-9370 | Ramp Fees | 672 | 500 | 34% | 500 | | 0.00% |
| 52-3-01-1-0000-9380 | Towing Charges | | 100 | -100% | 100 | | 0.00% |
| 52-3-01-1-0000-9390 | Aircraft Pre-Heat | 32 | 100 | -68% | 100 | | 0.00% |
| 52-3-01-1-0000-9400 | Ground Power Unit Fee | 1,628 | 100 | 1528% | 100 | | 0.00% |
| 52-3-01-1-0000-9430 | Grass Cutting Revenue | 1,824 | 3,256 | -44% | 2,606 | -650 | -19.96% |
| 52-3-01-1-0000-9500 | Merchandise Sales Revenue | | 100 | -100% | 100 | | 0.00% |
| 52-3-01-1-0000-9514 | Catering Recoveries | | 500 | -100% | 500 | | 0.00% |
| | TOTAL AIRPORT OPERATIONAL REVENUE | 4,156 | 5,656 | -27% | 5,006 | -650 | -11.49% |
| RECOVERIES | | | | | | | |
| 52-3-01-1-0000-9516 | Lot Lease Rental (Commercial) - Water Recovery | 1,160 | 1,500 | -23% | 1,500 | | 0.00% |
| 52-3-01-1-0010-9515 | Hydro - Large Hangar Recovery | 3,874 | 7,000 | -45% | 7,000 | | 0.00% |
| 52-3-01-1-0010-9516 | Water - Large Hangar Recovery | 719 | 2,000 | -64% | 2,000 | | 0.00% |
| 52-3-01-1-0010-9517 | Hanger Insurance Recovery | 782 | 2,000 | -61% | 1,300 | -700 | -35.00% |
| 52-3-01-1-0010-9518 | Gas - Large Hangar Recovery | 4,802 | 5,500 | -13% | 5,500 | | 0.00% |
| 52-3-01-1-0015-9515 | Hydro - Small Lot Hangar | | 7,000 | -100% | 7,000 | | 0.00% |
| 52-3-01-1-0100-9512 | Grounds Expense Recovery | 1,044 | | 0% | | | 0.00% |
| | TOTAL RECOVERIES | 12,381 | 25,000 | -50% | 24,300 | -700 | -2.80% |
| | TOTAL REVENUE | 324,876 | 347,976 | -7% | 356,949 | 8,973 | 2.58% |
| EXPENSES | | | | | | | |
| 52-3-01-0-0000-3010 | Reg Full-time Wages | 94,521 | 105,721 | -11% | 129,951 | 24,230 | 22.92% |
| 52-3-01-0-0000-3120 | All Statutory Benefits | 5,390 | 5,641 | -4% | 6,552 | 911 | 16.15% |
| 52-3-01-0-0000-3130 | All Employer Benefits | 8,516 | 9,787 | -13% | 10,867 | 1,080 | 11.04% |
| 52-3-01-0-0000-3135 | OMERS | 11,342 | 12,476 | -9% | 15,606 | 3,130 | 25.09% |
| 52-3-01-0-0000-3211 | Uniforms | 300 | | 0% | | | 0.00% |
| 52-3-01-1-0000-3011 | Reg Part-time Wages | 73,344 | 66,260 | 11% | 94,454 | 28,194 | 42.55% |
| 52-3-01-1-0000-3090 | All Overtime | 2,866 | 1,897 | 51% | 1,000 | -897 | -47.29% |
| 52-3-01-1-0000-3120 | All Statutory Benefits | 4,242 | 5,646 | -25% | 8,661 | 3,015 | 53.40% |
| 52-3-01-1-0000-4016 | Catering Expenses | 1,075 | 1,000 | 8% | 1,000 | | 0.00% |
| 52-3-01-1-0000-4022 | Conference Fees | 985 | 1,500 | -34% | 1,500 | | 0.00% |
| 52-3-01-1-0000-4023 | Association Membership Fees | 996 | 607 | 64% | 1,000 | 393 | 64.74% |
| 52-3-01-1-0000-4051 | Advertising, Marketing & Prom. | 2,604 | 3,036 | -14% | 3,000 | -36 | -1.19% |
| 52-3-01-1-0000-4067 | Contracted Security | 4,850 | 5,060 | -4% | 5,050 | -10 | -0.20% |
| 52-3-01-1-0000-4146 | Contracted Equipment Repair | 459 | 2,024 | -77% | 2,025 | 1 | 0.05% |
| 52-3-01-1-0000-4150 | Internet - Computer T/TV | 481 | 980 | -51% | 700 | -280 | -28.57% |
| 52-3-01-1-0000-4176 | Operating Equipment Rent/Lease | 25,340 | 25,000 | 1% | 1,000 | -24,000 | -96.00% |
| 52-3-01-1-0000-4226 | Airport Insurance | 13,500 | 10,000 | 35% | 13,500 | 3,500 | 35.00% |
| 52-3-01-1-0000-4249 | Telephone/Fax Services | 1,991 | 2,530 | -21% | 2,530 | | 0.00% |
| 52-3-01-1-0000-4250 | Cell Phone Expense | 727 | 800 | -9% | 800 | | 0.00% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|---------------------|---------------------------------|-----------------------|--------------------------|------------|--------------------------|------------------------------------|----------------|
| DESCRIPTION | | | | | | | |
| 52-3-01-1-0000-4280 | Staff Mileage | | 506 | -100% | 506 | | 0.00% |
| 52-3-01-1-0000-5010 | General Supplies/Licences | 369 | 1,012 | -64% | 1,000 | -12 | -1.19% |
| 52-3-01-1-0000-5011 | Office Supplies | 743 | 1,400 | -47% | 1,400 | | 0.00% |
| 52-3-01-1-0000-5440 | Professional Fees | 4,182 | 12,000 | -65% | 12,000 | | 0.00% |
| 52-3-01-1-0000-6130 | Equipment Purchases | 5,578 | 7,084 | -21% | 7,000 | -84 | -1.19% |
| | TOTAL EXPENSES | 264,401 | 281,967 | -6% | 321,102 | 39,135 | 13.88% |
| | TOTAL AIRPORT OPERATIONS | -60,475 | -66,009 | -8% | -35,847 | 30,162 | -45.69% |

AIRPORT BUILDINGS

EXPENSES

| | | | | | | | |
|---------------------|----------------------|---------------|---------------|-------------|---------------|--|--------------|
| 52-3-01-8-0000-4192 | Other Property Taxes | 21,555 | 30,000 | -28% | 30,000 | | 0.00% |
| | SUBTOTAL | 21,555 | 30,000 | -28% | 30,000 | | 0.00% |

LARGE AIRPORT HANGAR

| | | | | | | | |
|---------------------|--|---------------|---------------|-------------|---------------|-------------|---------------|
| 52-3-01-8-0010-4141 | Contracted Maintenance Expense | 3,070 | 1,012 | 203% | 1,012 | | 0.00% |
| 52-3-01-8-0010-5015 | Maintenance Materials and Supplies Expense | 392 | 4,048 | -90% | 4,048 | | 0.00% |
| 52-3-01-8-0010-5410 | Hydro Expense | 3,874 | 4,040 | -4% | 4,040 | | 0.00% |
| 52-3-01-8-0010-5415 | Water Expense | 848 | 202 | 320% | 200 | -2 | -0.99% |
| 52-3-01-8-0010-5421 | Gas Expense | 4,802 | 6,736 | -29% | 6,500 | -236 | -3.50% |
| | TOTAL LARGE AIRPORT HANGAR | 12,986 | 16,038 | -19% | 15,800 | -238 | -1.48% |

TERMINAL BUILDING

| | | | | | | | |
|---------------------|--|---------------|---------------|-------------|---------------|-----------|---------------|
| 52-3-01-8-0025-4141 | Contracted Maintenance Expense | 1,267 | 2,000 | -37% | 2,000 | | 0.00% |
| 52-3-01-8-0025-5015 | Maintenance Materials and Supplies Expense | 266 | 506 | -47% | 500 | -6 | -1.19% |
| 52-3-01-8-0025-5410 | Hydro Expense | 6,953 | 8,000 | -13% | 8,000 | | 0.00% |
| 52-3-01-8-0025-5415 | Water Expense | 1,995 | 1,214 | 64% | 1,214 | | 0.00% |
| 52-3-01-8-0025-5421 | Gas Expense | 1,778 | 2,021 | -12% | 2,020 | -1 | -0.05% |
| | TOTAL TERMINAL BUILDING | 12,259 | 13,741 | -11% | 13,734 | -7 | -0.05% |

MAINTENANCE GARAGE

| | | | | | | | |
|---------------------|--|--------------|--------------|-------------|--------------|----------|--------------|
| 52-3-01-8-0030-4141 | Contracted Maintenance Expense | 11 | 2,024 | -99% | 2,025 | 1 | 0.05% |
| 52-3-01-8-0030-5015 | Maintenance Materials and Supplies Expense | 982 | 2,024 | -51% | 2,025 | 1 | 0.05% |
| 52-3-01-8-0030-5410 | Hydro Expense | 2,387 | 4,040 | -41% | 4,040 | | 0.00% |
| 52-3-01-8-0030-5421 | Gas Expense | 661 | 1,123 | -41% | 1,123 | | 0.00% |
| | TOTAL MAINTENANCE GARAGE | 4,041 | 9,211 | -56% | 9,213 | 2 | 0.02% |

SMALL HANGARS

| | | | | | | | |
|---------------------|--|--------------|---------------|-------------|---------------|--|--------------|
| 52-3-01-8-0015-5013 | Maintenance Materials and Supplies Expense | 3,667 | 5,060 | -28% | 5,060 | | 0.00% |
| 52-3-01-8-0015-5410 | Hydro Expense | 4,026 | 7,000 | -42% | 7,000 | | 0.00% |
| | TOTAL SMALL HANGARS | 7,693 | 12,060 | -36% | 12,060 | | 0.00% |

PUMP-HOUSE

| | | | | | | | |
|---------------------|--|--|------------|--------------|------------|-----------|---------------|
| 52-3-01-8-0020-5013 | Maintenance Materials and Supplies Expense | | 101 | -100% | 100 | -1 | -0.99% |
| | TOTAL PUMP-HOUSE | | 101 | -100% | 100 | -1 | -0.99% |

CORPORATE JET HANGER

| | | | | | | | |
|---------------------|-----------------------------------|---------------|----------------|-------------|----------------|-------------|---------------|
| 52-3-01-8-0040-4058 | Janitorial Cleaning Expense | 7,113 | 9,000 | -21% | 9,000 | | 0.00% |
| 52-3-01-8-0040-5013 | Janitorial Supplies Expense | 1,722 | 2,530 | -32% | 2,530 | | 0.00% |
| 52-3-01-8-0040-5410 | Hydro Expense | 5,524 | 5,050 | 9% | 5,050 | | 0.00% |
| 52-3-01-8-0040-5421 | Gas Expense | 4,514 | 4,491 | 1% | 4,490 | -1 | -0.02% |
| | TOTAL CORPORATE JET HANGER | 18,873 | 21,071 | -10% | 21,070 | -1 | 0.00% |
| | TOTAL AIRPORT BUILDINGS | 77,407 | 102,222 | -24% | 101,977 | -245 | -0.24% |

VEHICLE MAINTENANCE EXPENSES

| | | | | | | | |
|---------------------|---|---------------|---------------|------------|---------------|------------|--------------|
| 52-3-01-1-0000-5013 | Vehicle Materials and Supplies | 783 | 1,020 | -23% | 1,020 | | 0.00% |
| 52-3-01-1-0000-5436 | Vehicle Fuel and Oil | 9,725 | 9,180 | 6% | 9,180 | | 0.00% |
| 52-3-01-1-0000-7040 | Internal Fleet Charges | 38,176 | 23,788 | 60% | 24,000 | 212 | 0.89% |
| | TOTAL VEHICLE MAINTENANCE EXPENSES | 48,684 | 33,988 | 43% | 34,200 | 212 | 0.62% |

GROUNDS EXPENSES

| | | | | | | | |
|---------------------|-----------------------|-------|-------|-------|-------|----|--------|
| 52-3-01-1-0000-4063 | Waste Removal Expense | 1,619 | 1,500 | 8% | 1,500 | | 0.00% |
| 52-3-01-1-0000-4065 | Oil Removal Expense | | 506 | -100% | 500 | -6 | -1.19% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | |
|---------------------|------------------------------------|-----------------------|--------------------------|-------------|--------------------------|------------------------------------|---------------|
| | DESCRIPTION | | | | | | (%) |
| 52-3-01-1-0000-4075 | Asphalt Repairs Expense | 10,000 | 10,120 | -1% | 10,000 | -120 | -1.19% |
| 52-3-01-1-0000-4141 | Landscaping/Grass Cutting Expenses | 3,486 | 5,060 | -31% | 5,050 | -10 | -0.20% |
| 52-3-01-1-0000-4147 | Radio Repair Expenses | 1,695 | 5,060 | -67% | 5,000 | -60 | -1.19% |
| 52-3-01-1-0000-5012 | Parking - Materials & Supplies | 9,700 | 10,120 | -4% | 10,000 | -120 | -1.19% |
| 52-3-01-1-0000-5410 | Airfield Lighting Expense | 3,006 | 5,000 | -40% | 5,000 | | 0.00% |
| | TOTAL GROUNDS EXPENSES | 29,506 | 37,366 | -21% | 37,050 | -316 | -0.85% |
| | TOTAL EXPENSES | 155,597 | 173,576 | -10% | 173,227 | -349 | -0.20% |

AIRPORT FUEL SALES

REVENUE

| | | | | | | | |
|---------------------|----------------------------|----------------|----------------|-----------|----------------|--|--------------|
| 52-3-01-1-0000-9356 | 100LL Fuel Sales Revenue | 261,890 | 250,000 | 5% | 250,000 | | 0.00% |
| 52-3-01-1-0000-9357 | Aircraft Oil Sales Revenue | 784 | 1,200 | -35% | 1,200 | | 0.00% |
| 52-3-01-1-0000-9358 | Jet A Fuel Sales Revenue | 299,394 | 287,500 | 4% | 287,500 | | 0.00% |
| | TOTAL REVENUE | 562,068 | 538,700 | 4% | 538,700 | | 0.00% |

EXPENSES

| | | | | | | | |
|---------------------|-----------------------------------|----------------|-----------------|-------------|-----------------|--|--------------|
| 52-3-01-1-0000-5430 | Turbo Fuel Jet A | 253,265 | 230,000 | 10% | 230,000 | | 0.00% |
| 52-3-01-1-0000-5435 | AV Fuel 100II | 241,425 | 200,000 | 21% | 200,000 | | 0.00% |
| 52-3-01-1-0000-5437 | Aviation Oil Purchases | 1,909 | 1,000 | 91% | 1,000 | | 0.00% |
| 52-3-01-1-0000-7490 | Processing Fee (Esso Credit Card) | 10,290 | 7,000 | 47% | 7,000 | | 0.00% |
| | TOTAL EXPENSES | 506,889 | 438,000 | 16% | 438,000 | | 0.00% |
| | TOTAL AIRPORT FUEL SALES | -55,179 | -100,700 | -45% | -100,700 | | 0.00% |

MAJOR MAINTENANCE

EXPENSES

| | | | | | | | |
|---------------------|--------------------------------|----------------|---------------|------------|----------------|---------------|---------------|
| 52-3-01-1-0010-4075 | Contracted Services | 84,208 | 65,000 | 30% | 65,000 | | 0.00% |
| | TOTAL EXPENSES | 84,208 | 65,000 | 30% | 65,000 | | 0.00% |
| | TOTAL MAJOR MAINTENANCE | 84,208 | 65,000 | 30% | 65,000 | | 0.00% |
| | TOTAL AIRPORT | 124,151 | 71,867 | 73% | 101,680 | 29,813 | 41.48% |

| DESCRIPTION | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE | |
|---------------------------|---|-----------------------|--------------------------|-----------|--------------------------|----------------------------|--------------|
| | | | | | | (\$) | (%) |
| CONSERVATION | | | | | | | |
| EXPENSES | | | | | | | |
| 59-2-01-1-0000-7060 | Kettle Creek Conservation Authority - Operating | | | | | | |
| | Le | 266,178 | 253,857 | 5% | 254,000 | 143 | 0.06% |
| 59-3-01-1-0000-7060 | Catfish Creek Grant | 17,885 | 15,810 | 13% | 19,500 | 3,690 | 23.34% |
| TOTAL EXPENSES | | 284,063 | 269,667 | 5% | 273,500 | 3,833 | 1.42% |
| TOTAL CONSERVATION | | 284,063 | 269,667 | 5% | 273,500 | 3,833 | 1.42% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|--|---|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|--------------|
| DESCRIPTION | | | | | | | |
| SOCIAL SERVICES - ONTARIO WORKS | | | | | | | |
| ADMINISTRATION | | | | | | | |
| REVENUE | | | | | | | |
| EXPENSES | | | | | | | |
| 61-1-01-0-0000-3010 | Reg Full-time Wages | 167,869 | 207,000 | -19% | 210,870 | 3,870 | 1.87% |
| 61-1-01-0-0000-3029 | Salary Distributions | | -262,715 | -100% | -265,572 | -2,857 | 1.09% |
| 61-1-01-0-0000-3120 | All Statutory Benefits | 10,342 | 11,535 | -10% | 12,147 | 612 | 5.31% |
| 61-1-01-0-0000-3130 | All Employer Benefits | 13,731 | 20,044 | -31% | 18,330 | -1,714 | -8.55% |
| 61-1-01-0-0000-3135 | OMERS | 19,593 | 24,136 | -19% | 24,224 | 88 | 0.36% |
| 61-1-01-1-0000-4075 | Contracted Services | | | 0% | 50,000 | 50,000 | 0.00% |
| 61-1-01-1-0000-4173 | Office Equipment - Rental/Lease | 10,592 | 10,000 | 6% | 15,000 | 5,000 | 50.00% |
| 61-1-01-1-0000-4175 | Office Equipment - Purchases | | 10,000 | -100% | 10,000 | | 0.00% |
| 61-1-01-1-0000-4249 | Telephone Services | 24,739 | 26,000 | -5% | 28,000 | 2,000 | 7.69% |
| 61-1-01-1-0000-4257 | Regular Postage/Courier | 41,073 | 43,000 | -4% | 50,000 | 7,000 | 16.28% |
| 61-1-01-1-0000-4275 | Photocopying Expense | 6,743 | 7,700 | -12% | 8,000 | 300 | 3.90% |
| 61-1-01-1-0000-7046 | Administrative and Accommodation Allocation | | -506,788 | -100% | -572,988 | -66,200 | 13.06% |
| 61-1-01-1-0001-4023 | Association Membership Fees | 9,331 | 10,600 | -12% | 10,000 | -600 | -5.66% |
| 61-1-01-1-0001-4051 | Advertising and Marketing | | 500 | -100% | 500 | | 0.00% |
| 61-1-01-1-0001-4160 | Office Equipment Maint/Repair | | 1,500 | -100% | 1,000 | -500 | -33.33% |
| 61-1-01-1-0001-5010 | General Supplies | 2,335 | 8,000 | -71% | 5,000 | -3,000 | -37.50% |
| 61-1-01-1-0001-5011 | Office Supplies | 67,889 | 54,000 | 26% | 56,000 | 2,000 | 3.70% |
| 61-1-01-1-0001-5510 | Books & Subscriptions | 28 | | 0% | | | 0.00% |
| 61-1-01-1-0004-4169 | Information Systems/Technology | 9,044 | 30,000 | -70% | 30,000 | | 0.00% |
| 61-1-01-1-0005-4280 | Travel | 1,055 | 2,000 | -47% | 2,000 | | 0.00% |
| 61-1-01-1-0005-4281 | Training & Development | 3,791 | 3,000 | 26% | 4,000 | 1,000 | 33.33% |
| 61-1-01-1-0006-4040 | Legal Fees - Administration | 4,345 | 10,000 | -57% | 10,000 | | 0.00% |
| 61-1-01-1-0006-4050 | Professional Fees | 8,567 | 14,000 | -39% | 10,000 | -4,000 | -28.57% |
| 61-1-01-8-0000-4120 | Janitorial Cleaning | 49,290 | 50,000 | -1% | 50,000 | | 0.00% |
| 61-1-01-8-0000-4171 | Building Rent/Lease | | 163,488 | -100% | 163,488 | | 0.00% |
| 61-1-01-8-0000-4177 | Building Operating Costs | 29,482 | 60,000 | -51% | 60,000 | | 0.00% |
| 61-1-01-8-0000-5012 | Building Maint/Repair Supply | 8,174 | 3,000 | 172% | 10,000 | 7,000 | 233.33% |
| TOTAL EXPENSES | | 488,013 | | 0% | -1 | -1 | 0.00% |
| TOTAL ADMINISTRATION | | 488,013 | | 0% | -1 | -1 | 0.00% |
| EMPLOYMENT AND INCOME SUPPORT | | | | | | | |
| REVENUE | | | | | | | |
| 61-2-01-0-0003-9040 | MCSS - Administration/COA | 1,784,193 | 1,526,084 | 17% | 1,585,811 | 59,727 | 3.91% |
| 61-2-01-1-0000-9515 | MCSS - CVP Incentive Funding | 17 | | 0% | | | 0.00% |
| 61-2-01-1-0001-9515 | Wage Recovery | 4,842 | 3,500 | 38% | 3,500 | | 0.00% |
| 61-2-01-2-0000-9040 | MOH - Homemakers Funding | 3,713 | 7,500 | -50% | 7,500 | | 0.00% |
| 61-2-01-3-0002-9040 | MCSS - Energy Emergency Funding | 1,505 | 10,000 | -85% | | -10,000 | -100.00% |
| 61-2-01-4-0000-9040 | MCSS - Assistance Subsidy (Form 3028) | 3,281,997 | 13,855,000 | -76% | 14,715,000 | 860,000 | 6.21% |
| 61-2-01-5-0000-9513 | County of Elgin - Cost Share Subsidy | 298,100 | 337,467 | -12% | 339,973 | 2,506 | 0.74% |
| 61-2-01-5-0000-9520 | County of Elgin - Admin Subsidy | 196,900 | 223,233 | -12% | 190,704 | -32,529 | -14.57% |
| 61-3-01-1-0000-9515 | Misc. Recoveries | 68 | | 0% | | | 0.00% |
| 61-3-01-1-0003-9040 | Outcome Based Funding | 769,569 | 1,311,200 | -41% | 1,311,200 | | 0.00% |
| 61-3-01-1-0009-9040 | MCSS - LEAP Incentives Subsidy | 80 | | 0% | | | 0.00% |
| TOTAL REVENUE | | 6,340,984 | 17,273,984 | -63% | 18,153,688 | 879,704 | 5.09% |
| EXPENSES | | | | | | | |
| 61-2-01-0-0000-4035 | Emergency Planning | 7,500 | 7,500 | 0% | 7,500 | | 0.00% |
| 61-2-01-0-0000-5011 | Office Supplies | 995 | | 0% | | | 0.00% |
| 61-2-01-0-0001-4169 | Administrative and Accommodation Allocation | | 435,838 | -100% | 492,770 | 56,932 | 13.06% |
| 61-2-01-1-0000-3010 | Reg Full-time Wages | 1,656,652 | 2,186,489 | -24% | 2,210,824 | 24,335 | 1.11% |
| 61-2-01-1-0000-3011 | Reg Part-time Wages | 36,536 | | 0% | | | 0.00% |
| 61-2-01-1-0000-3120 | All Statutory Benefits | 135,178 | 173,232 | -22% | 173,892 | 660 | 0.38% |
| 61-2-01-1-0000-3130 | All Employer Benefits | 227,998 | 283,158 | -19% | 304,387 | 21,229 | 7.50% |
| 61-2-01-1-0000-3135 | Omers | 162,804 | 229,736 | -29% | 219,131 | -10,605 | -4.62% |
| 61-2-01-1-0000-4059 | Contracted Employee | 25,164 | 20,000 | 26% | 20,000 | | 0.00% |
| 61-2-01-1-0000-4171 | Office Rent | 8,155 | 8,700 | -6% | 8,700 | | 0.00% |
| 61-2-01-1-0000-4280 | Staff Mileage | 982 | 6,000 | -84% | 4,000 | -2,000 | -33.33% |
| 61-2-01-1-0000-4281 | Staff Training & Development | 13,836 | 20,000 | -31% | 20,000 | | 0.00% |
| 61-2-01-1-0002-3029 | Salary Distributions - Administration | | 225,935 | -100% | 228,391 | 2,456 | 1.09% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|---------------------|--|-----------------------|--------------------------|-------------|--------------------------|------------------------------------|--------------|
| | DESCRIPTION | | | | | | |
| 61-2-01-1-0003-4075 | Contracted Services | 1,755 | 6,000 | -71% | 3,000 | -3,000 | -50.00% |
| | OW Income Mtce Homemakers (80% AND | | | | | | |
| 61-2-01-2-0000-4340 | 100%) | 6,027 | 9,375 | -36% | 9,375 | | 0.00% |
| 61-2-01-3-0002-4311 | Energy Emergency Expenses | | 10,000 | -100% | | -10,000 | -100.00% |
| 61-2-01-4-0000-4311 | O.W. Allowances | 10,109,334 | 13,200,000 | -23% | 14,000,000 | 800,000 | 6.06% |
| 61-2-01-4-0000-4313 | Reimbursements | -125,697 | -150,000 | -16% | -175,000 | -25,000 | 16.67% |
| 61-2-01-4-0000-4314 | Family Resp Centre Recoveries | -89,634 | -100,000 | -10% | -120,000 | -20,000 | 20.00% |
| 61-2-01-4-0000-4380 | Transition Child Benefits | 64,962 | 125,000 | -48% | 125,000 | | 0.00% |
| 61-2-01-4-0002-4336 | Dental Services | 378,597 | 500,000 | -24% | 520,000 | 20,000 | 4.00% |
| 61-2-01-4-0002-4339 | Funeral | 69,806 | 100,000 | -30% | 100,000 | | 0.00% |
| 61-2-01-4-0002-4370 | Other - Health/Non Health related | 2,061 | | 0% | 5,000 | 5,000 | 0.00% |
| 61-2-01-4-0003-4336 | Dental Services for Dependent Children | 248,362 | 280,000 | -11% | 360,000 | 80,000 | 28.57% |
| 61-2-01-8-0000-7045 | City O/H Allocation | 422,382 | 460,781 | -8% | 469,996 | 9,215 | 2.00% |
| 61-3-01-1-0006-4372 | ERE - Supplies & Services | 113,638 | 150,000 | -24% | 170,230 | 20,230 | 13.49% |
| 61-3-01-1-0007-4385 | ERE - Employment Benefits | 109,534 | 150,000 | -27% | 150,000 | | 0.00% |
| | TOTAL EXPENSES | 13,586,927 | 18,337,744 | -26% | 19,307,196 | 969,452 | 5.29% |
| | TOTAL EMPLOYMENT AND INCOME | | | | | | |
| | SUPPORT | 7,245,943 | 1,063,760 | 581% | 1,153,508 | 89,748 | 8.44% |

CHILD CARE

REVENUE

| | | | | | | | |
|---------------------|--|-------------------|------------------|------------|------------------|----------------|--------------|
| 61-4-01-1-0000-9040 | MCYS - Childcare Administration | 11,244,911 | 131,401 | 8458% | 131,401 | | 0.00% |
| 61-4-01-2-0002-9040 | EDU 80/20 Funding | | 2,296,989 | -100% | 2,296,988 | -1 | 0.00% |
| 61-4-01-2-0013-9040 | Ontario Early Years Child and Family Centres | | 1,131,194 | -100% | 1,131,194 | | 0.00% |
| 61-4-01-2-0014-9040 | Canda-Ontario Early Learning and Child Care | | 306,234 | -100% | | -306,234 | -100.00% |
| 61-4-01-3-0001-9040 | Expansion Funding | | 1,040,205 | -100% | 363,673 | -676,532 | -65.04% |
| 61-4-01-3-0006-9040 | Wage Enhancement | 8,250 | | 0% | 1,075,116 | 1,075,116 | 0.00% |
| 61-4-01-4-0000-9040 | EDU 100% Funding | | 3,656,512 | -100% | 4,015,046 | 358,534 | 9.81% |
| 61-4-01-5-0000-9513 | County of Elgin - Cost Share Subsidy | 132,000 | 138,419 | -5% | 144,806 | 6,387 | 4.61% |
| 61-4-01-5-0000-9520 | County of Elgin - Admin Subsidy | 69,300 | 72,844 | -5% | 63,204 | -9,640 | -13.23% |
| | TOTAL REVENUE | 11,454,461 | 8,773,798 | 31% | 9,221,428 | 447,630 | 5.10% |

EXPENSES

| | | | | | | | |
|---------------------|--|-------------------|------------------|--------------|------------------|----------------|--------------|
| 61-4-01-0-0000-5016 | Program Supplies | 502 | 2,000 | -75% | 2,000 | | 0.00% |
| 61-4-01-0-0001-4051 | Administrative and Accommodation Allocation | | 45,611 | -100% | 51,569 | 5,958 | 13.06% |
| 61-4-01-0-0004-4169 | Childcare Software Costs | 48,274 | 54,000 | -11% | 54,000 | | 0.00% |
| 61-4-01-0-0006-4025 | Professional Fees | 7,864 | 20,000 | -61% | 20,000 | | 0.00% |
| 61-4-01-1-0000-3010 | Reg Full-time Wages | 333,773 | 499,786 | -33% | 493,512 | -6,274 | -1.26% |
| 61-4-01-1-0000-3120 | All Statutory Benefits | 28,943 | 40,887 | -29% | 37,511 | -3,376 | -8.26% |
| 61-4-01-1-0000-3130 | All Employer Benefits | 38,051 | 55,357 | -31% | 62,043 | 6,686 | 12.08% |
| 61-4-01-1-0000-3135 | Omers | 34,041 | 55,535 | -39% | 49,928 | -5,607 | -10.10% |
| 61-4-01-1-0000-4280 | Staff Mileage | 3,170 | 12,500 | -75% | 10,000 | -2,500 | -20.00% |
| 61-4-01-1-0000-4281 | Staff Training & Development | 2,929 | 6,000 | -51% | 6,000 | | 0.00% |
| 61-4-01-1-0001-4040 | Childcare Legal Fees | 18 | 2,000 | -99% | 4,000 | 2,000 | 100.00% |
| 61-4-01-1-0001-4350 | Childcare Stabilization expense | 110,968 | | 0% | | | 0.00% |
| 61-4-01-1-0002-3029 | Salary Distributions - Administration | | 23,644 | -100% | 23,901 | 257 | 1.09% |
| 61-4-01-2-0001-4340 | Special Needs Costs | 402,248 | 470,000 | -14% | 470,000 | | 0.00% |
| 61-4-01-2-0001-4341 | General Operating Grant Costs | 2,441,544 | 2,900,000 | -16% | 2,710,580 | -189,420 | -6.53% |
| 61-4-01-2-0002-4340 | DNA Fee Subsidy | 2,143,134 | 2,222,766 | -4% | 2,372,766 | 150,000 | 6.75% |
| 61-4-01-2-0003-4344 | Ontario Works Childcare Formal | 350,540 | 525,000 | -33% | 525,000 | | 0.00% |
| 61-4-01-2-0003-4345 | Ontario Works Childcare Informal | | 2,000 | -100% | 2,000 | | 0.00% |
| 61-4-01-3-0011-4340 | Extended Day Fee Subsidy | 127,087 | 250,000 | -49% | 250,000 | | 0.00% |
| 61-4-01-2-0006-4390 | Family and Childrens Centres Expenses | 749,496 | | 0% | | | 0.00% |
| 61-4-01-2-0013-4390 | Ontario Early Years Child and Family Centres | 1,911 | 1,018,075 | -100% | 1,131,194 | 113,119 | 11.11% |
| 61-4-01-2-0007-4341 | Capacity Building Expense | 13,778 | 53,887 | -74% | 53,887 | | 0.00% |
| 61-4-01-2-0007-4390 | ELCC Expenses | 153,357 | | 0% | | | 0.00% |
| 61-4-01-2-0009-4390 | Expansion Funding Expense | 1,255,865 | | 0% | 363,673 | 363,673 | 0.00% |
| 61-4-01-2-0012-4390 | Childrens Services System Planning Expense | 153 | | 0% | | | 0.00% |
| 61-4-01-3-0006-4340 | Wage Enhancement | 927,047 | 952,626 | -3% | 1,028,149 | 75,523 | 7.93% |
| 61-4-01-3-0006-4390 | Wage Enhancement Admin | 23,338 | 10,000 | 133% | 46,967 | 36,967 | 369.67% |
| 61-4-01-3-0010-3029 | Salary Distributions | | | 0% | -97,053 | -97,053 | 0.00% |
| 61-4-01-8-0000-7045 | City O/H Allocation | 42,633 | 46,509 | -8% | 47,439 | 930 | 2.00% |
| | TOTAL EXPENSES | 9,240,664 | 9,268,183 | 0% | 9,719,066 | 450,883 | 4.86% |
| | TOTAL CHILD CARE | -2,213,797 | 494,385 | -548% | 497,638 | 3,253 | 0.66% |

SOCIAL HOUSING

REVENUE

| | | | | | | | |
|---------------------|--------------------------------------|-----------|-----------|------|-----------|------------|---------|
| 61-5-01-0-0001-9040 | AHP Admin Funding | 17,236 | 81,800 | -79% | 31,600 | -50,200 | -61.37% |
| 61-5-01-0-0015-9040 | AHP Rental Unit Construction Funding | 1,530,403 | 3,078,565 | -50% | 1,143,515 | -1,935,050 | -62.86% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|---------------------|--|-----------------------|--------------------------|-------------|--------------------------|------------------------------------|----------------|
| | DESCRIPTION | | | | | | |
| 61-5-01-0-0020-9040 | Provincial Affordability Payment funding | 181,007 | 241,656 | -25% | 241,656 | | 0.00% |
| 61-5-01-0-0030-9040 | Debenture Funding | | 402,645 | -100% | 402,834 | 189 | 0.05% |
| 61-5-01-1-0001-9075 | Federal Non-Specific Grant | 671,460 | 895,278 | -25% | 877,013 | -18,265 | -2.04% |
| 61-5-01-1-0002-9515 | ESHC Recoveries | 625 | | 0% | | | 0.00% |
| | SCRSP - Strong Communities Rent | | | | | | |
| 61-5-01-1-0003-9040 | Supplement Program | 152,801 | 203,734 | -25% | 203,734 | | 0.00% |
| 61-5-01-1-0005-9040 | Housing Allowance Subsidy | 87,600 | 143,250 | -39% | 143,250 | | 0.00% |
| 61-5-01-1-0006-9040 | Affordable Housing Program Subsidy | | 50,000 | -100% | 50,000 | | 0.00% |
| 61-5-01-1-0007-9040 | SHIP/SHEEP Funding | 5,000 | | 0% | | | 0.00% |
| 61-5-01-1-0008-9040 | Housing November event - revenue | 1,417 | | 0% | | | 0.00% |
| 61-5-01-1-0009-9040 | CHPI Funding | 1,401,545 | 1,360,343 | 3% | 1,360,343 | | 0.00% |
| 61-5-01-1-0010-9040 | Healthy Kids Program Grant | 138,119 | 175,000 | -21% | | -175,000 | -100.00% |
| 61-5-01-5-0000-9513 | County of Elgin - Cost Share Subsidy | 1,317,800 | 1,438,335 | -8% | 1,478,626 | 40,291 | 2.80% |
| 61-5-01-5-0000-9520 | County of Elgin - Admin Subsidy | 114,400 | 124,958 | -8% | 104,514 | -20,444 | -16.36% |
| | TOTAL REVENUE | 5,619,413 | 8,195,564 | -31% | 6,037,085 | -2,158,479 | -26.34% |

EXPENSES

| | | | | | | | |
|---------------------|--|------------------|-------------------|-------------|------------------|-------------------|----------------|
| 61-5-01-0-0000-3010 | Reg Full-time Wages | 351,363 | 407,000 | -14% | 435,523 | 28,523 | 7.01% |
| 61-5-01-0-0000-3120 | All Statutory Benefits | 28,095 | 32,862 | -15% | 32,504 | -358 | -1.09% |
| 61-5-01-0-0000-3130 | All Employer Benefits | 41,100 | 53,130 | -23% | 50,297 | -2,833 | -5.33% |
| 61-5-01-0-0000-3135 | Omers | 35,667 | 39,154 | -9% | 44,158 | 5,004 | 12.78% |
| 61-5-01-0-0000-4023 | Association Membership Fees | 5,044 | 4,700 | 7% | 6,000 | 1,300 | 27.66% |
| 61-5-01-0-0000-4040 | Legal Fees | 809 | | 0% | | | 0.00% |
| 61-5-01-0-0000-4075 | Development Consultant | 83,811 | 80,800 | 4% | 30,600 | -50,200 | -62.13% |
| 61-5-01-0-0000-4076 | Contracted Employee | | | 0% | 5,000 | 5,000 | 0.00% |
| 61-5-01-0-0000-4077 | AHP Program Delivery Expenses | 6,255 | 1,000 | 526% | 1,000 | | 0.00% |
| 61-5-01-0-0000-4179 | Contracted Services | 30,897 | 7,000 | 341% | 30,000 | 23,000 | 328.57% |
| 61-5-01-0-0000-4280 | Travel | 1,778 | 4,000 | -56% | 1,600 | -2,400 | -60.00% |
| 61-5-01-0-0000-4281 | Staff Training & Development | 5,914 | 6,000 | -1% | 9,600 | 3,600 | 60.00% |
| 61-5-01-0-0000-5010 | Goods & Services | 5,761 | 17,100 | -66% | 8,000 | -9,100 | -53.22% |
| 61-5-01-0-0001-4051 | Administrative and Accommodation Allocation | | 25,339 | -100% | 28,649 | 3,310 | 13.06% |
| 61-5-01-0-0001-5016 | Goods & Services | 5,311 | | 0% | | | 0.00% |
| 61-5-01-0-0002-3029 | Salary Distributions - Administration | | 13,136 | -100% | 13,279 | 143 | 1.09% |
| 61-5-01-0-0005-4075 | AHP Home Ownership Program | 40,000 | 60,000 | -33% | 40,000 | -20,000 | -33.33% |
| 61-5-01-0-0005-7015 | AHP Home Ownership Trfr from Reserve | | -60,000 | -100% | -40,000 | 20,000 | -33.33% |
| 61-5-01-0-0010-4075 | Home Repair Expenses | 13,458 | 50,000 | -73% | 50,000 | | 0.00% |
| 61-5-01-0-0015-4075 | AHP Rental Unit Construction | 991,705 | 3,078,565 | -68% | 1,143,515 | -1,935,050 | -62.86% |
| 61-5-01-0-0020-4075 | Provincial Affordability Payment | 221,231 | 241,656 | -8% | 241,656 | | 0.00% |
| 61-5-01-0-0030-4301 | Debenture Expense | | 402,645 | -100% | 402,834 | 189 | 0.05% |
| 61-5-01-1-0000-4301 | Service Manager Subsidy - Non Profit Providers | 2,772,861 | 3,424,078 | -19% | 3,308,489 | -115,589 | -3.38% |
| 61-5-01-1-0000-4303 | Portable Housing Benefit | 21,965 | 135,500 | -84% | 220,000 | 84,500 | 62.36% |
| 61-5-01-1-0002-4301 | ESHC Subsidy | | 901,149 | -100% | 849,300 | -51,849 | -5.75% |
| 61-5-01-1-0003-4301 | OCHAP CHSP Rent Supplement | 65,145 | 80,000 | -19% | 80,000 | | 0.00% |
| 61-5-01-1-0003-4303 | Provincial Rent Supplement | 223,417 | 210,000 | 6% | 217,250 | 7,250 | 3.45% |
| 61-5-01-1-0004-4050 | Help program expenses | 349,488 | 425,000 | -18% | 425,000 | | 0.00% |
| 61-5-01-1-0005-4303 | Housing Allowance Program Expenses | 140,849 | 143,250 | -2% | 143,250 | | 0.00% |
| 61-5-01-1-0007-4303 | SHIP/SHEEP - Program Expenses | 58,578 | | 0% | | | 0.00% |
| 61-5-01-1-0009-3025 | CHPI Admin Expenses | | 151,606 | -100% | 151,606 | | 0.00% |
| 61-5-01-1-0009-3029 | Salary Distributions - CHPI | | -151,606 | -100% | -151,606 | | 0.00% |
| 61-5-01-1-0009-4311 | CHPI Expenses | 646,817 | 783,737 | -17% | 783,737 | | 0.00% |
| 61-5-01-1-0010-4075 | Healthy Kids Program Expenses | 138,520 | 175,000 | -21% | | -175,000 | -100.00% |
| 61-5-01-8-0000-7045 | City O/H Allocation | 28,144 | 30,703 | -8% | 31,317 | 614 | 2.00% |
| | TOTAL EXPENSES | 6,313,983 | 10,772,504 | -41% | 8,592,558 | -2,179,946 | -20.24% |
| | TOTAL SOCIAL HOUSING | 694,570 | 2,576,940 | -73% | 2,555,473 | -21,467 | -0.83% |

PUBLIC HOUSING

REVENUE

| | | | | | | | |
|---------------------|------------------------------|------------------|------------------|-------------|------------------|----------------|---------------|
| 61-6-01-0-0000-9010 | ESHC Non-Specific Grant CMSM | | 901,149 | -100% | 849,300 | -51,849 | -5.75% |
| 61-6-01-0-0000-9340 | ESHC Rental Revenue | 1,624,327 | 1,950,000 | -17% | 1,980,000 | 30,000 | 1.54% |
| 61-6-01-0-0000-9514 | Tenant Recoveries | 3,415 | 12,000 | -72% | 10,000 | -2,000 | -16.67% |
| 61-6-01-0-0000-9516 | Sundry Revenue | 38,625 | 46,742 | -17% | 55,000 | 8,258 | 17.67% |
| 61-6-01-0-0000-7991 | Bad Debts | | -30,000 | -100% | -19,300 | 10,700 | -35.67% |
| 61-6-01-0-0001-9515 | Other revenue | 424 | | 0% | | | 0.00% |
| 61-6-01-0-0030-9010 | Debenture | | 495,305 | -100% | 402,834 | -92,471 | -18.67% |
| | TOTAL REVENUE | 1,666,791 | 3,375,196 | -51% | 3,277,834 | -97,362 | -2.88% |

EXPENSES

| | | | | | | | |
|---------------------|------------------------------|-------|--------|-------|--------|--|-------|
| 61-6-01-0-0000-4110 | Housing Tenant Refunds | 3,498 | | 0% | | | 0.00% |
| 61-6-01-0-0001-4043 | Consultants - Legal | | 10,000 | -100% | 10,000 | | 0.00% |
| 61-6-01-0-0001-4160 | Equipment Rental - Non Owned | 3,275 | | 0% | | | 0.00% |

| | DESCRIPTION | 2018 | 2018 | VAR | 2019 | 2018/2019 | |
|---------------------|-------------------------------------|------------------|------------------|-------------|------------------|----------------|---------------|
| | | ACTUAL | ANNUAL | | ANNUAL | BUDGET CHANGE | |
| | | YTD | BUDGET | % | BUDGET | (\$) | (%) |
| 61-6-01-0-0001-4249 | Telephone | 10,234 | 9,000 | 14% | 11,000 | 2,000 | 22.22% |
| 61-6-01-0-0001-5011 | Office Supplies | 2,199 | | 0% | | | 0.00% |
| 61-6-01-0-0001-7910 | Administration Expense | 1,234 | 357,351 | -100% | 342,000 | -15,351 | -4.30% |
| 61-6-01-0-0010-7310 | Debenture Expense | | 495,305 | -100% | 402,834 | -92,471 | -18.67% |
| 61-6-01-1-0000-4280 | Staff Mileage | 164 | | 0% | | | 0.00% |
| 61-6-01-1-0000-4281 | Staff Training & Development | 213 | | 0% | | | 0.00% |
| 61-6-01-2-0010-4141 | Building Maintenance/Repair | 61,587 | 713,440 | -91% | | -713,440 | -100.00% |
| 61-6-01-2-0010-4150 | Building Maintenance - Work Manager | 714,660 | | 0% | 714,000 | 714,000 | 0.00% |
| 61-6-01-2-0010-4190 | City Own Property Taxes | 827,557 | 825,000 | 0% | 825,000 | | 0.00% |
| 61-6-01-2-0010-4212 | Insurance Premiums | 51,720 | 65,000 | -20% | 55,000 | -10,000 | -15.38% |
| 61-6-01-2-0010-5410 | Electricity (Hydro) | 284,773 | 467,100 | -39% | 467,000 | -100 | -0.02% |
| 61-6-01-2-0010-5415 | Water | 25,621 | | 0% | | | 0.00% |
| 61-6-01-2-0010-5421 | Natural gas - heating | 51,345 | 62,000 | -17% | 79,000 | 17,000 | 27.42% |
| 61-6-01-2-0010-6025 | Capital Asset Repairs | 375,152 | 371,000 | 1% | 372,000 | 1,000 | 0.27% |
| | TOTAL EXPENSES | 2,413,232 | 3,375,196 | -29% | 3,277,834 | -97,362 | -2.88% |
| | TOTAL PUBLIC HOUSING | 746,441 | | 0% | | | 0.00% |
| | TOTAL S.S. - ONTARIO WORKS | 6,961,170 | 4,135,085 | 68% | 4,206,618 | 71,533 | 1.73% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|---|--|-----------------------|--------------------------|-------------|--------------------------|---------------------------------------|--------------|
| DESCRIPTION | | | | | | | |
| SOCIAL SERVICES - VALLEYVIEW | | | | | | | |
| ADMINISTRATION | | | | | | | |
| REVENUE | | | | | | | |
| 61-8-01-1-0000-9040 | Ontario Specific Grant - Nursing & Personal Care | 4,383,375 | 5,688,644 | -23% | 5,923,910 | 235,266 | 4.14% |
| 61-8-01-1-0000-9041 | Ontario Specific Grant - Program & Support Service | 443,109 | | 0% | | | 0.00% |
| 61-8-01-1-0000-9042 | Ontario Specific Grant-Raw Foods | 420,689 | | 0% | | | 0.00% |
| 61-8-01-1-0000-9043 | Ontario Specific Grant-Other Accommodation | 70,284 | | 0% | | | 0.00% |
| 61-8-01-1-0000-9045 | Ontario Specific Grant - Equalization & Pay Equity | 148,082 | 161,544 | -8% | 161,544 | | 0.00% |
| 61-8-01-1-0000-9046 | Ontario Specific Grant - High Wage | 78,375 | 85,500 | -8% | 85,500 | | 0.00% |
| 61-8-01-1-0000-9075 | Previous Years Adjustments | 21,026 | | 0% | | | 0.00% |
| 61-8-01-1-0000-9513 | Resident Refund | -44 | | 0% | | | 0.00% |
| 61-8-01-1-0000-9514 | Ward-Basic | 1,352,539 | 1,404,252 | -4% | 1,404,252 | | 0.00% |
| 61-8-01-1-0000-9515 | Miscellaneous Revenue | 541 | 20,000 | -97% | 20,000 | | 0.00% |
| 61-8-01-1-0000-9516 | Private Basic | 527,121 | 544,250 | -3% | 560,000 | 15,750 | 2.89% |
| 61-8-01-1-0000-9517 | Respite Revenue | 17,191 | 17,550 | -2% | 18,000 | 450 | 2.56% |
| 61-8-01-1-0000-9518 | Private-Preferred | 215,736 | 195,000 | 11% | 210,000 | 15,000 | 7.69% |
| 61-8-01-1-0000-9520 | Semi Preferred | 112,720 | 95,000 | 19% | 95,000 | | 0.00% |
| 61-8-01-1-0000-9521 | Semi Basic | 594,558 | 622,961 | -5% | 622,961 | | 0.00% |
| 61-8-01-1-0001-9499 | Sales | | 500 | -100% | 500 | | 0.00% |
| 61-8-01-1-0001-9510 | Donations | 1,417 | | 0% | | | 0.00% |
| 61-8-01-1-6000-9515 | Pharmacy Sponsored Program | 248,758 | 110,000 | 126% | 110,000 | | 0.00% |
| TOTAL REVENUE | | 8,635,477 | 8,945,201 | -3% | 9,211,667 | 266,466 | 2.98% |
| EXPENSES | | | | | | | |
| 61-8-01-1-0000-3010 | Reg Full-time Wages | 241,045 | 308,669 | -22% | 330,830 | 22,161 | 7.18% |
| 61-8-01-1-0000-3011 | Reg Part-time Wages | 8,821 | | 0% | | | 0.00% |
| 61-8-01-1-0000-3120 | All Statutory Benefits | 17,650 | 20,526 | -14% | 22,522 | 1,996 | 9.72% |
| 61-8-01-1-0000-3130 | All Employer Benefits | 24,782 | 32,252 | -23% | 36,315 | 4,063 | 12.60% |
| 61-8-01-1-0000-3135 | Omers | 26,390 | 33,298 | -21% | 35,484 | 2,186 | 6.56% |
| 61-8-01-1-0000-4022 | Conference Fees | 3,233 | 2,700 | 20% | 2,700 | | 0.00% |
| 61-8-01-1-0000-4023 | Association Membership Fees | 11,177 | 11,000 | 2% | 11,100 | 100 | 0.91% |
| 61-8-01-1-0000-4040 | Legal Fees & Expenses | 1,777 | 4,000 | -56% | 4,000 | | 0.00% |
| 61-8-01-1-0000-4042 | External Audit Fees & Expenses | 814 | 2,500 | -67% | 2,500 | | 0.00% |
| 61-8-01-1-0000-4051 | Advertising, Marketing & Prom. | 283 | 2,450 | -88% | 2,450 | | 0.00% |
| 61-8-01-1-0000-4065 | Computer Program Maint. Contract | 44,806 | 8,800 | 409% | 8,800 | | 0.00% |
| 61-8-01-1-0000-4075 | Other Contracted Services | 8,682 | 11,500 | -25% | 11,500 | | 0.00% |
| 61-8-01-1-0000-4145 | Vehicle Maintenance/Repair | | 1,200 | -100% | 1,200 | | 0.00% |
| 61-8-01-1-0000-4249 | Telephone Services | 9,849 | 12,000 | -18% | 12,000 | | 0.00% |
| 61-8-01-1-0000-4257 | Regular Postage | 4,649 | 4,500 | 3% | 4,600 | 100 | 2.22% |
| 61-8-01-1-0000-4275 | Photocopying | 1,028 | 1,100 | -7% | 1,100 | | 0.00% |
| 61-8-01-1-0000-4280 | Staff Mileage | 628 | 1,700 | -63% | 1,700 | | 0.00% |
| 61-8-01-1-0000-5010 | Misc. Administrative Expenses | 7,465 | 7,100 | 5% | 7,100 | | 0.00% |
| 61-8-01-1-0000-5011 | Office Supplies | 4,577 | 10,500 | -56% | 10,500 | | 0.00% |
| 61-8-01-1-0000-5016 | In-Service Coordinator | 1,955 | 1,000 | 96% | 1,200 | 200 | 20.00% |
| 61-8-01-1-0000-5017 | Equipment Maint/Repair Supply | 360 | 300 | 20% | 300 | | 0.00% |
| 61-8-01-1-0000-5018 | Volunteer Co-ordinator | 4,482 | 2,000 | 124% | 2,200 | 200 | 10.00% |
| 61-8-01-1-0000-5510 | Books & Subscriptions | 75 | 850 | -91% | 850 | | 0.00% |
| 61-8-01-1-0000-6130 | Tools & Equipment Replacement | 719 | 1,500 | -52% | 1,500 | | 0.00% |
| 61-8-01-1-0000-7040 | Internal Fleet Charges | 2,779 | 7,680 | -64% | 7,680 | | 0.00% |
| 61-8-01-1-0000-7991 | Bad Debts | 3,034 | | 0% | | | 0.00% |
| 61-8-01-1-6000-5010 | Pharmacy Sponsored Expenditure | 4,581 | 110,000 | -96% | 110,000 | | 0.00% |
| TOTAL EXPENSES | | 435,641 | 599,125 | -27% | 630,131 | 31,006 | 5.18% |
| TOTAL ADMINISTRATION | | -8,199,836 | -8,346,076 | -2% | -8,581,536 | -235,460 | 2.82% |

MDS

REVENUE

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|---------------------|------------------------|-----------------------|--------------------------|------------|--------------------------|------------------------------------|----------------|
| 61-8-01-1-2000-9040 | MDS Funding | 68,937 | 75,204 | -8% | 75,204 | | 0.00% |
| | TOTAL REVENUE | 68,937 | 75,204 | -8% | 75,204 | | 0.00% |
| | EXPENSES | | | | | | |
| 61-8-01-1-2000-3010 | Reg Full-time Wages | 56,971 | 59,841 | -5% | 70,543 | 10,702 | 17.88% |
| 61-8-01-1-2000-3090 | Overtime / Stat Pay | 394 | | 0% | | | 0.00% |
| 61-8-01-1-2000-3120 | All Statutory Benefits | 4,694 | 5,062 | -7% | 5,502 | 440 | 8.69% |
| 61-8-01-1-2000-3130 | All ER Benefits | 7,286 | 7,612 | -4% | 9,960 | 2,348 | 30.85% |
| 61-8-01-1-2000-3135 | OMERS | 5,723 | 5,814 | -2% | 6,920 | 1,106 | 19.02% |
| | TOTAL EXPENSES | 75,068 | 78,329 | -4% | 92,925 | 14,596 | 18.63% |
| | TOTAL MDS | 6,131 | 3,125 | 96% | 17,721 | 14,596 | 467.07% |

LONG TERM CARE HOME SAFETY
PROGRAM (LTC)

REVENUE

EXPENSES

HIGH INTENSITY NEEDS

REVENUE

| | | | | | | | |
|---------------------|---|---------------|---------------|-------------|---------------|--|--------------|
| 61-8-01-1-5000-9040 | Provincial Funding - High Intensity Needs | 32,201 | 16,800 | 92% | 16,800 | | 0.00% |
| | TOTAL REVENUE | 32,201 | 16,800 | 92% | 16,800 | | 0.00% |
| | EXPENSES | | | | | | |
| 61-8-01-1-5000-5010 | General Supplies | | 5,000 | -100% | 5,000 | | 0.00% |
| 61-8-01-1-5000-5016 | Medical Supplies | | 5,000 | -100% | 5,000 | | 0.00% |
| 61-8-01-1-5000-5017 | Equipment Maint/Repair Supply | | 3,000 | -100% | 3,000 | | 0.00% |
| 61-8-01-1-5000-5510 | Books & Subscriptions | | 500 | -100% | 500 | | 0.00% |
| 61-8-01-1-5000-6130 | Tools & Equipment Replacement | | 3,300 | -100% | 3,300 | | 0.00% |
| 61-8-01-1-5000-4057 | High Intensity Transportation | 47,967 | | 0% | | | 0.00% |
| | TOTAL EXPENSES | 47,967 | 16,800 | 186% | 16,800 | | 0.00% |
| | TOTAL HIGH INTENSITY NEEDS | 15,766 | | 0% | | | 0.00% |

TOTAL ADMINISTRATION

-8,177,939 -8,342,951 -2% -8,563,815 -220,864 2.65%

ACTIVATION

REVENUE

| | | | | | | | |
|---------------------|-----------------------------|----------------|----------------|------------|----------------|--------------|--------------|
| 61-8-01-2-1000-9040 | Physiotherapy Prov. Funding | 102,681 | 110,436 | -7% | 112,608 | 2,172 | 1.97% |
| 61-8-01-2-0010-9510 | Gentle Care Donations | 2,197 | | 0% | | | 0.00% |
| 61-8-01-2-0020-9510 | Family and Friends Council | 3,721 | | 0% | | | 0.00% |
| | TOTAL REVENUE | 108,599 | 110,436 | -2% | 112,608 | 2,172 | 1.97% |

EXPENSES

| | | | | | | | |
|---------------------|-----------------------------|---------|---------|-------|---------|--------|--------|
| 61-8-01-2-0000-3010 | Reg Full-time Wages | 149,903 | 227,917 | -34% | 242,081 | 14,164 | 6.21% |
| 61-8-01-2-0000-3011 | Reg Part-time Wages | 162,522 | 116,222 | 40% | 129,228 | 13,006 | 11.19% |
| 61-8-01-2-0000-3039 | Premium O/T | | 800 | -100% | 800 | | 0.00% |
| 61-8-01-2-0000-3090 | All Overtime | 5,407 | 400 | 1252% | 400 | | 0.00% |
| 61-8-01-2-0000-3120 | All Statutory Benefits | 27,559 | 30,332 | -9% | 32,412 | 2,080 | 6.86% |
| 61-8-01-2-0000-3130 | All Employer Benefits | 30,060 | 34,551 | -13% | 38,837 | 4,286 | 12.40% |
| 61-8-01-2-0000-3135 | Omers | 14,022 | 21,185 | -34% | 23,057 | 1,872 | 8.84% |
| 61-8-01-2-0000-4016 | Food, Catering Costs | 40,585 | 41,000 | -1% | 41,000 | | 0.00% |
| 61-8-01-2-0000-4022 | Conference Fees | 1,100 | 750 | 47% | 750 | | 0.00% |
| 61-8-01-2-0000-4023 | Association Membership Fees | 75 | 300 | -75% | 300 | | 0.00% |
| 61-8-01-2-0000-4075 | Social Work | 11,080 | 15,000 | -26% | 15,000 | | 0.00% |
| 61-8-01-2-0000-4280 | Staff Mileage | 276 | 225 | 23% | 225 | | 0.00% |
| 61-8-01-2-0000-5010 | General Supplies | 7,816 | 1,000 | 682% | 1,000 | | 0.00% |
| 61-8-01-2-0000-5011 | Office Supplies | | 100 | -100% | 100 | | 0.00% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|---------------------|---|-----------------------|--------------------------|------------|--------------------------|------------------------------------|--------------|
| DESCRIPTION | | | | | | | |
| 61-8-01-2-0000-5016 | Resident Entertainment | 32,255 | 21,000 | 54% | 22,000 | 1,000 | 4.76% |
| 61-8-01-2-0000-5017 | Equipment Maint/Repair Supply | 2,391 | 800 | 199% | 800 | | 0.00% |
| 61-8-01-2-0000-5026 | Uniforms/Supply | 320 | 1,375 | -77% | 1,375 | | 0.00% |
| 61-8-01-2-0000-5510 | Books & Subscriptions | 536 | 1,200 | -55% | 1,200 | | 0.00% |
| 61-8-01-2-0000-6130 | Tools & Equipment Replacement | 2,626 | 600 | 338% | 600 | | 0.00% |
| 61-8-01-2-0020-5016 | Family and Friends Council Expenditures | 2,000 | | 0% | | | 0.00% |
| 61-8-01-2-0030-5016 | The Whistle Stop Expenditures | 5,938 | | 0% | | | 0.00% |
| 61-8-01-2-1000-4330 | Exercise Expenses | 21,452 | 12,000 | 79% | 12,000 | | 0.00% |
| 61-8-01-2-1000-4336 | Physiotherapy Expense | 83,843 | 110,436 | -24% | 112,608 | 2,172 | 1.97% |
| | TOTAL EXPENSES | 601,766 | 637,193 | -6% | 675,773 | 38,580 | 6.05% |
| | TOTAL ACTIVATION | 493,167 | 526,757 | -6% | 563,165 | 36,408 | 6.91% |

NURSING DEPARTMENT

OPERATIONS

REVENUE

| | | | | | | | |
|---------------------|----------------------|--------------|--------------|------------|--------------|--|--------------|
| 61-8-01-3-0000-9515 | Recoveries | 5,091 | 4,000 | 27% | 4,000 | | 0.00% |
| | TOTAL REVENUE | 5,091 | 4,000 | 27% | 4,000 | | 0.00% |

EXPENSES

| | | | | | | | |
|---------------------|-------------------------------|------------------|------------------|-------------|------------------|----------------|--------------|
| 61-8-01-3-0000-3010 | Reg Full-time Wages | 2,377,200 | 3,433,404 | -31% | 3,444,258 | 10,854 | 0.32% |
| 61-8-01-3-0000-3011 | Reg Part-time Wages | 1,788,574 | 1,691,073 | 6% | 1,901,568 | 210,495 | 12.45% |
| 61-8-01-3-0000-3039 | Premiums | | 49,000 | -100% | 49,000 | | 0.00% |
| 61-8-01-3-0000-3090 | All Overtime/Stat Pay | 158,387 | 33,000 | 380% | 33,000 | | 0.00% |
| 61-8-01-3-0000-3120 | All Statutory Benefits | 383,352 | 440,466 | -13% | 480,000 | 39,534 | 8.98% |
| 61-8-01-3-0000-3130 | All Employer Benefits | 408,009 | 500,288 | -18% | 510,000 | 9,712 | 1.94% |
| 61-8-01-3-0000-3135 | Omers | 314,846 | 406,557 | -23% | 408,236 | 1,679 | 0.41% |
| 61-8-01-3-0000-4022 | Conference Fees | 2,389 | 1,800 | 33% | 1,800 | | 0.00% |
| 61-8-01-3-0000-4023 | Association Membership Fees | 1,000 | 200 | 400% | 200 | | 0.00% |
| 61-8-01-3-0000-4075 | Medical Director | 16,381 | 18,000 | -9% | 18,000 | | 0.00% |
| 61-8-01-3-0000-4076 | Physician On Call | 12,939 | 15,500 | -17% | 15,500 | | 0.00% |
| 61-8-01-3-0000-4280 | Staff Mileage | | 250 | -100% | 250 | | 0.00% |
| 61-8-01-3-0000-5010 | General Supplies | 45,877 | 1,500 | 2958% | 1,500 | | 0.00% |
| 61-8-01-3-0000-5016 | Medical Supplies | 11,913 | 38,500 | -69% | 38,500 | | 0.00% |
| 61-8-01-3-0000-5017 | Equipment Maint/Repair Supply | 40,596 | 28,500 | 42% | 28,500 | | 0.00% |
| 61-8-01-3-0000-5026 | Uniforms/Supply | 595 | 22,800 | -97% | 22,800 | | 0.00% |
| 61-8-01-3-0000-5510 | Books & Subscriptions | | 18,000 | -100% | 18,000 | | 0.00% |
| 61-8-01-3-0000-6130 | Tools & Equipment Replacement | 46,033 | 46,000 | 0% | 66,000 | 20,000 | 43.48% |
| | TOTAL EXPENSES | 5,608,091 | 6,744,838 | -17% | 7,037,112 | 292,274 | 4.33% |
| | TOTAL OPERATIONS | 5,603,000 | 6,740,838 | -17% | 7,033,112 | 292,274 | 4.34% |

REGISTERED PRACTICAL NURSE - SPECIAL FUNDING

REVENUE

| | | | | | | | |
|---------------------|---|---------------|----------------|-------------|--|-----------------|-----------------|
| 61-8-01-3-1000-9040 | Provincial Funding - Registered Practical Nurse | 32,400 | 101,820 | -68% | | -101,820 | -100.00% |
| | TOTAL REVENUE | 32,400 | 101,820 | -68% | | -101,820 | -100.00% |

EXPENSES

| | | | | | | | |
|---------------------|--|----------------|----------------|------------|--|-----------------|-----------------|
| 61-8-01-3-1000-3010 | Reg Full-Time Wages - Registered Practical Nurse | 55,834 | 61,222 | -9% | | -61,222 | -100.00% |
| 61-8-01-3-1000-3011 | Reg Part-Time Wages - Registered Practical Nurse | 24,652 | 25,164 | -2% | | -25,164 | -100.00% |
| 61-8-01-3-1000-3039 | Premiums - Registered Practical Nurse | | 750 | -100% | | -750 | -100.00% |
| 61-8-01-3-1000-3090 | All Overtime/Stat Pay - Registered Practical Nurse | 1,445 | 500 | 189% | | -500 | -100.00% |
| 61-8-01-3-1000-3120 | All Statutory Benefits - Registered Practical Nurs | 4,715 | 5,136 | -8% | | -5,136 | -100.00% |
| 61-8-01-3-1000-3130 | All Employer Benefits - Registered Practical Nurse | 8,317 | 8,519 | -2% | | -8,519 | -100.00% |
| 61-8-01-3-1000-3135 | Omers - Registered Practical Nurse | 5,606 | 6,249 | -10% | | -6,249 | -100.00% |
| | TOTAL EXPENSES | 100,569 | 107,540 | -6% | | -107,540 | -100.00% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|-----------------------------------|---|-----------------------|--------------------------|--------------|--------------------------|---------------------------------------|-----------------|
| DESCRIPTION | | | | | | | |
| TOTAL REGISTERED PRACTICAL | | 68,169 | 5,720 | #### | | -5,720 | -100.00% |
| BSO | | | | | | | |
| REVENUE | | | | | | | |
| 61-8-01-3-2000-9040 | Provincial Funding - BSO | 55,672 | 45,264 | 23% | 60,732 | 15,468 | 34.17% |
| TOTAL REVENUE | | 55,672 | 45,264 | 23% | 60,732 | 15,468 | 34.17% |
| EXPENSES | | | | | | | |
| 61-8-01-3-2000-3010 | Reg Full-Time Wages - BSO | 27,633 | 3,700 | 647% | 5,698 | 1,998 | 54.00% |
| 61-8-01-3-2000-3011 | Reg Part-Time Wages - BSO | | 29,500 | -100% | 41,258 | 11,758 | 39.86% |
| 61-8-01-3-2000-3130 | All Employer Benefits - BSO | 211 | 5,722 | -96% | 6,227 | 505 | 8.83% |
| 61-8-01-3-2000-3135 | Omers - BSO | | 5,142 | -100% | 5,749 | 607 | 11.80% |
| 61-8-01-3-2000-5011 | General Supplies - BSO | 2,127 | 1,200 | 77% | 1,800 | 600 | 50.00% |
| TOTAL EXPENSES | | 29,971 | 45,264 | -34% | 60,732 | 15,468 | 34.17% |
| TOTAL BSO | | -25,701 | | 0% | | | 0.00% |
| NURSING GRADUATE | | | | | | | |
| REVENUE | | | | | | | |
| 61-8-01-3-3000-9040 | Provincial Funding - Nursing Graduate | | 96,302 | -100% | | -96,302 | -100.00% |
| TOTAL REVENUE | | | 96,302 | -100% | | -96,302 | -100.00% |
| EXPENSES | | | | | | | |
| 61-8-01-3-3000-3011 | Reg Part-Time Wages - Nursing Graduate | 1,296 | 86,452 | -99% | | -86,452 | -100.00% |
| 61-8-01-3-3000-3039 | Premiums - Nursing Graduate | | 300 | -100% | | -300 | -100.00% |
| 61-8-01-3-3000-3090 | All Overtime/Stat Pay - Nursing Graduate | | 450 | -100% | | -450 | -100.00% |
| 61-8-01-3-3000-3120 | All Statutory Benefits - Nursing Graduate | 113 | 9,100 | -99% | | -9,100 | -100.00% |
| TOTAL EXPENSES | | 1,409 | 96,302 | -99% | | -96,302 | -100.00% |
| TOTAL NURSING GRADUATE | | 1,409 | | 0% | | | 0.00% |
| TOTAL NURSING DEPARTMENT | | 5,646,877 | 6,746,558 | -16% | 7,033,112 | 286,554 | 4.25% |
| DIETARY SERVICES | | | | | | | |
| REVENUE | | | | | | | |
| 61-8-01-4-0000-9515 | Recoveries | 91 | 500 | -82% | 500 | | 0.00% |
| TOTAL REVENUE | | 91 | 500 | -82% | 500 | | 0.00% |
| EXPENSES | | | | | | | |
| 61-8-01-4-0000-4016 | Food, Catering Costs | 1,262,325 | 1,320,000 | -4% | 1,332,000 | 12,000 | 0.91% |
| 61-8-01-4-0000-5010 | General Supplies | 1,336 | 4,900 | -73% | 4,900 | | 0.00% |
| 61-8-01-4-0000-5016 | Program Supplies | 5,604 | 7,400 | -24% | 7,400 | | 0.00% |
| 61-8-01-4-0000-5017 | Equipment Maint/Repair Supply | 17,224 | 9,200 | 87% | 9,300 | 100 | 1.09% |
| 61-8-01-4-0000-6130 | Tools & Equipment Replacement | 4,148 | 7,000 | -41% | 7,000 | | 0.00% |
| TOTAL EXPENSES | | 1,290,637 | 1,348,500 | -4% | 1,360,600 | 12,100 | 0.90% |
| TOTAL DIETARY SERVICES | | 1,290,546 | 1,348,000 | -4% | 1,360,100 | 12,100 | 0.90% |
| HOUSEKEEPING/LAUNDRY | | | | | | | |
| REVENUE | | | | | | | |
| 61-8-01-5-0000-9515 | Valet | 120 | 500 | -76% | 500 | | 0.00% |
| TOTAL REVENUE | | 120 | 500 | -76% | 500 | | 0.00% |
| EXPENSES | | | | | | | |
| 61-8-01-5-0000-3010 | Reg Full-time Wages | 269,525 | 353,516 | -24% | 359,510 | 5,994 | 1.70% |
| 61-8-01-5-0000-3011 | Reg Part-time Wages | 187,506 | 180,341 | 4% | 174,387 | -5,954 | -3.30% |
| 61-8-01-5-0000-3039 | Premium - Part Time Workers | | 500 | -100% | 500 | | 0.00% |
| 61-8-01-5-0000-3090 | All Overtime/Stat Pay | 13,682 | 1,500 | 812% | 1,500 | | 0.00% |
| 61-8-01-5-0000-3120 | All Statutory Benefits | 42,282 | 48,131 | -12% | 48,934 | 803 | 1.67% |
| 61-8-01-5-0000-3130 | All Employer Benefits | 46,699 | 55,296 | -16% | 64,757 | 9,461 | 17.11% |

| | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$) | (%) |
|-----------------------------------|--------------------------------|-----------------------|--------------------------|-------------|--------------------------|------------------------------------|--------------|
| DESCRIPTION | | | | | | | |
| 61-8-01-5-0000-3135 | Omers | 37,020 | 45,147 | -18% | 45,560 | 413 | 0.91% |
| 61-8-01-5-0000-4058 | Contracted Janitorial Services | 176,671 | 205,000 | -14% | 247,485 | 42,485 | 20.72% |
| 61-8-01-5-0000-5010 | General Supplies | 5,667 | 8,000 | -29% | 8,000 | | 0.00% |
| 61-8-01-5-0000-5011 | Incontinence Supplies | 57,537 | 64,000 | -10% | 64,000 | | 0.00% |
| 61-8-01-5-0000-5013 | Janitorial Supplies | 53,060 | 48,000 | 11% | 48,000 | | 0.00% |
| 61-8-01-5-0000-5016 | Program Supplies | 13,492 | 9,000 | 50% | 9,000 | | 0.00% |
| 61-8-01-5-0000-5017 | Equipment Maint/Repair Supply | 3,590 | 3,000 | 20% | 3,000 | | 0.00% |
| 61-8-01-5-0000-5026 | Uniforms/Supply | 2,458 | 3,500 | -30% | 3,500 | | 0.00% |
| 61-8-01-5-0000-5027 | Laundry Supplies | 14,194 | 13,500 | 5% | 13,500 | | 0.00% |
| 61-8-01-5-0000-6130 | Tools & Equipment Replacement | 1,350 | 1,000 | 35% | 1,000 | | 0.00% |
| 61-8-01-5-0000-6850 | Furnishings | 4,158 | 2,200 | 89% | 2,200 | | 0.00% |
| TOTAL EXPENSES | | 928,891 | 1,041,631 | -11% | 1,094,833 | 53,202 | 5.11% |
| TOTAL HOUSEKEEPING/LAUNDRY | | 928,771 | 1,041,131 | -11% | 1,094,333 | 53,202 | 5.11% |

ADULT DAY PROGRAM

REVENUE

| | | | | | | | |
|----------------------|-------------------------------|----------------|----------------|------------|----------------|---------------|---------------|
| 61-8-01-6-0000-9040 | Ontario Specific Grant | 275,900 | 514,281 | -46% | 596,854 | 82,573 | 16.06% |
| 61-8-01-6-0000-9041 | One Time Funding | 202,872 | | 0% | | | 0.00% |
| 61-8-01-6-0000-9510 | Donations | 75 | | 0% | | | 0.00% |
| 61-8-01-6-0000-9513 | Recoveries/Other Municipality | | 78,000 | -100% | 80,000 | 2,000 | 2.56% |
| 61-8-01-6-0000-9514 | Recoveries/Sundry User Groups | 41,101 | 42,000 | -2% | 46,000 | 4,000 | 9.52% |
| 61-8-01-6-0000-9515 | Day Program Recoveries | | 500 | -100% | 500 | | 0.00% |
| 61-8-01-6-0001-9513 | Recoveries/Other Municipality | 45,793 | | 0% | | | 0.00% |
| 61-8-01-6-0003-9513 | Recoveries/Other Municipality | 33,000 | | 0% | | | 0.00% |
| 61-8-01-6-0003-9514 | Recoveries/Sundry User Groups | 21,560 | | 0% | | | 0.00% |
| TOTAL REVENUE | | 620,301 | 634,781 | -2% | 723,354 | 88,573 | 13.95% |

EXPENSES

| | | | | | | | |
|---------------------|-------------------------------------|---------|---------|-------|---------|---------|----------|
| 61-8-01-6-0000-7040 | Internal Fleet Charges | 20,612 | 24,625 | -16% | 24,625 | | 0.00% |
| 61-8-01-6-0000-7045 | Building Occupancy | 18,333 | 20,000 | -8% | 20,000 | | 0.00% |
| 61-8-01-6-0000-7910 | Central Agency Costs | | 3,000 | -100% | 3,000 | | 0.00% |
| 61-8-01-6-0000-3010 | Reg Full-time Salaries & Wages | 110,516 | 125,612 | -12% | 59,155 | -66,457 | -52.91% |
| 61-8-01-6-0001-3010 | Reg Full-time Salaries & Wages | 64,671 | | 0% | 79,990 | 79,990 | 0.00% |
| 61-8-01-6-0000-3011 | Reg Part-time Salaries & Wages | 228,125 | 258,770 | -12% | 320,044 | 61,274 | 23.68% |
| 61-8-01-6-0000-3090 | O/T | 6,784 | 3,000 | 126% | 3,000 | | 0.00% |
| 61-8-01-6-0000-3120 | All Statutory Benefits | 19,812 | 40,946 | -52% | 10,868 | -30,078 | -73.46% |
| 61-8-01-6-0001-3120 | All Statutory Benefits | 4,811 | | 0% | 16,429 | 16,429 | 0.00% |
| 61-8-01-6-0000-3130 | All Employer Benefits | 7,891 | 18,339 | -57% | 19,439 | 1,100 | 6.00% |
| 61-8-01-6-0001-3130 | All Employer Benefits | 7,621 | | 0% | | | 0.00% |
| 61-8-01-6-0000-4020 | Training, Workshops, Exam Fees | | 500 | -100% | 19,439 | 18,939 | 3787.80% |
| 61-8-01-6-0000-4022 | Professional Development | 140 | 2,000 | -93% | 2,000 | | 0.00% |
| 61-8-01-6-0000-4023 | Memberships | 662 | 1,000 | -34% | 1,000 | | 0.00% |
| 61-8-01-6-0000-4040 | Legal Fees | | 2,000 | -100% | 2,000 | | 0.00% |
| 61-8-01-6-0000-4042 | Audit Fees & Expenses | 712 | 600 | 19% | 600 | | 0.00% |
| 61-8-01-6-0000-4051 | Advertising, Marketing & Prom. | | 5,000 | -100% | 5,000 | | 0.00% |
| 61-8-01-6-0000-4246 | Adult Day Cable | 3,860 | 2,900 | 33% | 2,900 | | 0.00% |
| 61-8-01-6-0000-4249 | Telephone Services | 563 | 1,000 | -44% | 1,000 | | 0.00% |
| 61-8-01-6-0000-4280 | Staff Mileage | 6,746 | 8,500 | -21% | 8,500 | | 0.00% |
| 61-8-01-6-0000-5010 | Program Supplies | 7,746 | 12,600 | -39% | 12,600 | | 0.00% |
| 61-8-01-6-0000-5011 | Office Supplies | 553 | 1,500 | -63% | 1,500 | | 0.00% |
| 61-8-01-6-0000-5016 | Equipment Purchases and Maintenance | 400 | 8,178 | -95% | 8,178 | | 0.00% |
| 61-8-01-6-0000-5026 | Uniforms/Supply | | 1,510 | -100% | 1,510 | | 0.00% |
| 61-8-01-6-0000-4059 | Allocated Administration | | 9,000 | -100% | 9,000 | | 0.00% |
| 61-8-01-6-0000-4065 | ADP Computer Fees | 807 | | 0% | | | 0.00% |
| 61-8-01-6-0000-4075 | Contracted Services-Food | 15,809 | 27,000 | -41% | 21,000 | -6,000 | -22.22% |
| 61-8-01-6-0000-3039 | Shift Premium | | 1,000 | -100% | 1,000 | | 0.00% |
| 61-8-01-6-0000-4061 | Contracted Services - Wages | | 6,000 | -100% | 6,000 | | 0.00% |
| 61-8-01-6-0002-4061 | Contracted Services - Wages | 10,312 | | 0% | | | 0.00% |
| 61-8-01-6-0000-4057 | Transportation | 1,364 | 6,000 | -77% | 6,000 | | 0.00% |
| 61-8-01-6-0003-4057 | Transportation | 918 | | 0% | | | 0.00% |
| 61-8-01-6-0000-3135 | Omers | 12,630 | 35,566 | -64% | 13,925 | -21,641 | -60.85% |
| 61-8-01-6-0001-3135 | Omers | 6,825 | | 0% | 28,652 | 28,652 | 0.00% |
| 61-8-01-6-0000-4076 | Raw Food Costs | 1,285 | 1,500 | -14% | 1,500 | | 0.00% |
| 61-8-01-6-0000-4062 | Contracted Services - Benefits | | 1,500 | -100% | 1,500 | | 0.00% |
| 61-8-01-6-0002-4062 | Contracted Services - Benefits | 2,841 | | 0% | | | 0.00% |
| 61-8-01-6-0000-4077 | Entertainment | 8,945 | 12,000 | -25% | 12,000 | | 0.00% |

| DESCRIPTION | | 2018 ACTUAL YTD | 2018 ANNUAL BUDGET | VAR % | 2019 ANNUAL BUDGET | 2018/2019 BUDGET CHANGE (\$)(%) | |
|---------------------------------|-------------------------------|-----------------------|--------------------------|--------------|--------------------------|---------------------------------------|-----------------|
| TOTAL EXPENSES | | 572,294 | 641,146 | -11% | 723,354 | 82,208 | 12.82% |
| TOTAL ADULT DAY PROGRAM | | -48,007 | 6,365 | -854% | | -6,365 | -100.00% |
| ANCILLARY SERVICES | | | | | | | |
| REVENUE | | | | | | | |
| 61-8-01-7-0001-9515 | Transportation | 1,103 | | 0% | | | 0.00% |
| 61-8-01-7-0003-9515 | Hairdresser/Barber | 36,155 | | 0% | | | 0.00% |
| 61-8-01-7-0004-9514 | Foot Care | 2,990 | | 0% | | | 0.00% |
| TOTAL REVENUE | | 40,248 | | 0% | | | 0.00% |
| EXPENSES | | | | | | | |
| 61-8-01-7-0003-6310 | Hairdressing/Barber Service | 36,140 | | 0% | | | 0.00% |
| 61-8-01-7-0004-5755 | Foot Care | 8,199 | | 0% | | | 0.00% |
| 61-8-01-7-0005-5016 | High Intensity Supplies | 5,201 | | 0% | | | 0.00% |
| TOTAL EXPENSES | | 49,540 | | 0% | | | 0.00% |
| TOTAL ANCILLARY SERVICES | | 9,292 | | 0% | | | 0.00% |
| BUILDING | | | | | | | |
| REVENUE | | | | | | | |
| 61-8-01-8-0000-9515 | Cable TV Recovery | 90 | 3,000 | -97% | 500 | -2,500 | -83.33% |
| 61-8-01-8-0000-9516 | Misc. Recoveries | 8,550 | 500 | 1610% | 500 | | 0.00% |
| TOTAL REVENUE | | 8,640 | 3,500 | 147% | 1,000 | -2,500 | -71.43% |
| EXPENSES | | | | | | | |
| 61-8-01-8-0000-3010 | Reg Full-time Wages | 231,812 | 229,683 | 1% | 238,628 | 8,945 | 3.89% |
| 61-8-01-8-0000-3011 | Part Time Salaries | 18,719 | 15,620 | 20% | 15,504 | -116 | -0.74% |
| 61-8-01-8-0000-3039 | Shift Premium | | 200 | -100% | 200 | | 0.00% |
| 61-8-01-8-0000-3090 | All Overtime/Stat Pay | 4,003 | 1,500 | 167% | 1,500 | | 0.00% |
| 61-8-01-8-0000-3120 | All Statutory Benefits | 16,211 | 17,231 | -6% | 18,206 | 975 | 5.66% |
| 61-8-01-8-0000-3130 | All Employer Benefits | 22,673 | 25,223 | -10% | 27,856 | 2,633 | 10.44% |
| 61-8-01-8-0000-3135 | Omers | 21,450 | 24,477 | -12% | 25,263 | 786 | 3.21% |
| 61-8-01-8-0000-4063 | Contracted Garbage Collection | 10,551 | 15,500 | -32% | 15,500 | | 0.00% |
| 61-8-01-8-0000-4075 | Contracted Services | 66,574 | 90,000 | -26% | 90,000 | | 0.00% |
| 61-8-01-8-0000-4141 | Building Maintenance/Repair | 49,670 | 19,500 | 155% | 19,500 | | 0.00% |
| 61-8-01-8-0000-4246 | Cable TV | 6,263 | 5,000 | 25% | 5,500 | 500 | 10.00% |
| 61-8-01-8-0000-4249 | Telephone Expenses | 1,426 | 500 | 185% | 500 | | 0.00% |
| 61-8-01-8-0000-4280 | Staff Mileage | | 300 | -100% | 300 | | 0.00% |
| 61-8-01-8-0000-5015 | Building Maint Supplies | 18,889 | 18,500 | 2% | 18,500 | | 0.00% |
| 61-8-01-8-0000-5017 | Equipment Maint/Repair Supply | 58,060 | 56,000 | 4% | 56,000 | | 0.00% |
| 61-8-01-8-0000-5026 | Uniforms/Supply | 804 | 875 | -8% | 875 | | 0.00% |
| 61-8-01-8-0000-5410 | Electricity (Hydro) | 120,460 | 174,000 | -31% | 175,000 | 1,000 | 0.57% |
| 61-8-01-8-0000-5415 | Water | 37,285 | 43,500 | -14% | 43,500 | | 0.00% |
| 61-8-01-8-0000-5421 | Natural gas - heating | 51,198 | 83,000 | -38% | 83,000 | | 0.00% |
| 61-8-01-8-0000-5510 | Books & Subscriptions | 150 | 150 | 0% | 150 | | 0.00% |
| 61-8-01-8-0000-6130 | Tools & Equipment Replacement | 3,617 | 1,500 | 141% | 1,500 | | 0.00% |
| 61-8-01-8-0000-7045 | ADP Building Distribution | -18,333 | | 0% | -20,000 | -20,000 | 0.00% |
| TOTAL EXPENSES | | 721,482 | 822,259 | -12% | 816,982 | -5,277 | -0.64% |
| TOTAL BUILDING | | 712,842 | 818,759 | -13% | 815,982 | -2,777 | -0.34% |
| MAJOR MAINTENANCE | | | | | | | |
| EXPENSES | | | | | | | |
| 61-8-01-8-0010-4075 | Contracted Services | 48,704 | 50,000 | -3% | 50,000 | | 0.00% |
| TOTAL MAJOR MAINTENANCE | | 48,704 | 50,000 | -3% | 50,000 | | 0.00% |
| TOTAL BUILDING/MAJOR | | 761,546 | 868,759 | -12% | 865,982 | -2,777 | -0.32% |
| TOTAL S.S. - VALLEYVIEW | | 904,253 | 2,194,619 | -59% | 2,352,877 | 158,258 | 7.21% |

**Projected Property Tax Supported Debt Servicing Charges
2019 - 2023**

| | Maturity Date | Budget 2019 | Budget 2020 | Budget 2021 | Budget 2022 | Budget 2023 |
|------------------------------|--------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Valleyview (Note 1) | 2026 | 1,304,743 | 1,303,660 | 1,302,526 | 1,301,338 | 1,300,092 |
| OW Building - 423 Talbot | 2037 | 120,998 | 120,998 | 120,998 | 120,998 | 120,998 |
| Police Services (Note 2) | 2037 | 960,917 | 960,917 | 960,917 | 960,917 | 960,917 |
| Sports Facility (Note 3) | 2038 | 658,652 | 658,652 | 658,652 | 658,652 | 658,652 |
| Entegrus Investment (Note 4) | 2033 | <u>550,000</u> | <u>550,000</u> | <u>550,000</u> | <u>550,000</u> | <u>550,000</u> |
| Annual Debt Charges | | 3,595,310 | 3,594,227 | 3,593,093 | 3,591,905 | 3,590,659 |
| Valleyview-MOH Subsidy | | <u>(514,000)</u> | <u>(514,000)</u> | <u>(514,000)</u> | <u>(514,000)</u> | <u>(514,000)</u> |
| Net Annual Debt Charges | | <u>3,081,310</u> | <u>3,080,227</u> | <u>3,079,093</u> | <u>3,077,905</u> | <u>3,076,659</u> |

Note 1:

The Valleyview Debenture was issued in 2006 for \$17 million at 4.76% interest for 20 years. The amount of principal outstanding as at December 31, 2018 will be \$8,289,300. The final payment to retire the debt will be made on January 2, 2026.

Note 2:

The Police Building debenture was issued in 2017 for \$14 million at 3.29% interest for 20 years.

Note 3:

The St. Thomas Outdoor Recreation Centre Debenture was issued December 17, 2018 for 9.4 million at 3.52% interest for 20 years.

Note 4:

The Entegrus Investment Loan is a 9 million internal borrowing from the City's Reserve Funds over an estimated 15 year period. The payment amount of \$550,000 is the excess annual dividends received from Entegrus above a predetermined threshold.

2017.01001

FIR2017: St. Thomas C**Asmt Code: 3421****MAH Code: 44101****Schedule 81****ANNUAL DEBT REPAYMENT LIMIT****based on the information reported for the year ended December 31, 2017**

NOTE: THE ESTIMATED ANNUAL REPAYMENT LIMIT IS EFFECTIVE JANUARY 01, 2019

Please note that fees and revenues for Homes for the Aged are not reflected in this estimate.

DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

Debt Charges for the Current Year

| | | |
|------|--|-----------|
| | | 1 |
| | | \$ |
| 0210 | Principal (SLC 74 3099 01) | 1,752,880 |
| 0220 | Interest (SLC 74 3099 02) | 782,229 |
| 0299 | Subtotal | 2,535,109 |
| 0610 | Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01) | 350,000 |
| 9910 | Total Debt Charges | 2,885,109 |

Excluded Debt Charges

| | | |
|------|--|-----------|
| | | 1 |
| | | \$ |
| 1010 | Electricity - Principal (SLC 74 3030 01) | 0 |
| 1020 | Electricity - Interest (SLC 74 3030 02) | 0 |
| 1030 | Gas - Principal (SLC 74 3040 01) | 0 |
| 1040 | Gas - Interest (SLC 74 3040 02) | 0 |
| 1050 | Telephone - Principal (SLC 74 3050 01) | 0 |
| 1060 | Telephone - Interest (SLC 74 3050 02) | 0 |
| 1099 | Subtotal | 0 |
| 1410 | Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02) | 0 |
| 1411 | Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02) | 513,768 |
| 1412 | Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02) | 0 |
| 1420 | Total Debt Charges to be Excluded | 513,768 |
| 9920 | Net Debt Charges | 2,371,341 |

| | | |
|--------------------------|--|-------------|
| | | 1 |
| | | \$ |
| 1610 | Total Revenues (* Sale of Hydro Utilities Removed) (SLC 10 9910 01) | 150,072,906 |
| Excluded Revenue Amounts | | |
| 2010 | Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04) | 0 |
| 2210 | Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC 10 0815 01) | 45,862,093 |
| 2220 | Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01) | 1,861,980 |
| 2225 | Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01) | 449,620 |
| 2226 | Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01) | 3,319,911 |
| 2230 | Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01) | 4,184,459 |
| 2240 | Gain/Loss on sale of land & capital assets (SLC 10 1811 01) | -607,106 |
| 2250 | Deferred revenue earned (Development Charges) (SLC 10 1812 01) | 6,851,405 |
| 2251 | Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01) | 9,299 |
| 2253 | Other Deferred revenue earned (SLC 10 1814 01) | 0 |
| 2252 | Donated Tangible Capital Assets (SLC 53 0610 01) | 2,797,335 |
| 2254 | Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01) | 0 |
| 2299 | Subtotal | 64,728,996 |
| 2410 | Fees and Revenue for Joint Local Boards for Homes for the Aged | |
| 2610 | Net Revenues | 85,343,910 |
| 2620 | 25% of Net Revenues | 21,335,978 |
| 9930 | ESTIMATED ANNUAL REPAYMENT LIMIT | 18,964,637 |

For Illustration Purposes Only

Annual Interest Rate

@

Term

years =

**The Corporation of the City of St. Thomas
2019 Proposed Capital Budget
Schedule "B" to Bylaw No. _____-2019**

| Year 2019 | | | | | | | | | | | | | | | | | Asset Management Plan | Strategic Plan Goa/Objective | | |
|--------------------------------|--------------------------|---------------|--------------|--|-------------------------|------------------------|-------------------------------|------------------------|------------------------|-------------------------|-------------------|------------|------------------------|---------------------|-------------------------------|---------------|-----------------------|---------------------------------|--|--|
| No. | Department | Division | Category | Project | Estimated Total Cost | Previously Approved | Reserves & Reserve Fund | Fund | Grants & Recoveries | Developme nt Charges | Other Revenues | Water Rate | Sanitary Sewer Rate | Storm Sewer Rate | Debt or Future Tax Levy | 2019 Tax Levy | | | | |
| Recommend for approval in 2019 | | | | | | | | | | | | | | | | | | | | |
| 1 | Fire | Fire | Equipment | Microwave Radio Simulcast System | \$ 125,000 | | | | | | | | | | | 125,000 | ✓ | 3.4 | | |
| 3 | Corporate Administration | Corp Admin | Study | Positioned for Growth Study | \$ 300,000 | | | | | 265,000 | | | | | | 35,000 | ✓ | 3.4 | | |
| 4 | Env. Services | Dev & Comp | Construction | William Street - Talbot Street to Centre Street | \$ 550,000 | | | | | | | 30,000 | 65,000 | 10,000 | 100,000 | 345,000 | ✓ | 3.4 | | |
| 5 | Env. Services | Roads | Fleet | Vehicles & Equipment Replacement | \$ 772,000 | | 55,000 | Vehicle | | | | 117,000 | 227,000 | | | 373,000 | ✓ | 3.4 | | |
| 6 | Env. Services | Roads | Study | Transit Strategic Plan | \$ 100,000 | | | | | | | | | | | 100,000 | ✓ | 3.4 | | |
| 7 | Env. Services | Capital Works | Construction | Annual Road Rehabilitation | \$ 1,000,000 | | | | | | | | | | | 1,000,000 | ✓ | 3.4 | | |
| 8 | Env. Services | Capital Works | Construction | Annual Sidewalk Program | \$ 375,000 | | | | | | | | | | | 375,000 | ✓ | 3.4 | | |
| 9 | Env. Services | Capital Works | Construction | Complete Streets | \$ 7,000,000 | | 2,450,000 | FGT | | 550,000 | | 1,750,000 | 1,125,000 | 1,125,000 | | - | ✓ | 3.4 | | |
| 10 | Env. Services | Capital Works | Construction | Elm Street - Sunset to First - Reconstruction + Emslie Roadway | \$ 8,800,000 | | 800,000 | Infrastructure | | 4,300,000 | | 1,700,000 | 1,000,000 | 1,000,000 | | - | ✓ | 3.4 | | |
| 11 | Env. Services | Capital Works | Construction | Highview East and Wellington - Roundabout | \$ 150,000 | | | | | 75,000 | | | | | | 75,000 | ✓ | 3.4 | | |
| 12 | Env. Services | Capital Works | Construction | Churchill Culvert | \$ 800,000 | | | | | | | 50,000 | 25,000 | 650,000 | | 75,000 | ✓ | 3.4 | | |
| 13 | Env. Services | Polution | Construction | Pollution Plant Electrical - Motor Controls Centre (MCC) | \$ 420,000 | | | | | | | | 420,000 | | | - | ✓ | 3.4 | | |
| 14 | Env. Services | Capital Works | Construction | Pedestrian Connection Food Basics | \$ 90,000 | | | Mainstreet Revitalizat | 64,000 | | | | | | | 26,000 | ✓ | 3.4 | | |
| 15 | Information Technology | IT | Equipment | Annual IT budget | \$ 275,000 | | | | | | | | | | | 275,000 | ✓ | 3.4 | | |
| 17 | Parks Rec & Prop Man | Parks | Construction | Annual Playground Replacement and Upgrades (DJ Tarry/Centennial) | \$ 200,000 | | | | | | | | | | | 200,000 | ✓ | 1.1 | | |
| 18 | Parks Rec & Prop Man | Parks | Construction | Annual Trail Development (Burwell Park Hydro Corridor Rec. Trail Link) | \$ 200,000 | | | | | | | | | | | 200,000 | ✓ | 1.1 | | |
| 19 | Parks Rec & Prop Man | Parks | Construction | Park Development - Consultant Services | \$ 100,000 | | | | | | | | | | | 100,000 | ✓ | 1.1 | | |
| 20 | Parks Rec & Prop Man | Recreation | Construction | Joe Thornton CC Skate Tile Floor Replacement | \$ 100,000 | | | | | | | | | | | 100,000 | ✓ | 1.1 | | |
| 21 | Parks Rec & Prop Man | Property | Construction | Public Library - Memorial Arena Renovation Project TBD | | | | | | | | | | | | - | ✓ | 3.4 | | |
| 22 | Parks Rec & Prop Man | Property | Construction | Public Library Improvements - Windows | \$ 375,000 | | | | | | | | | | | 375,000 | ✓ | 3.4 | | |
| 23 | Parks Rec & Prop Man | Property | Construction | Public Library - Customer Experience - Related Changes | \$ 250,000 | | 250,000 | Library Reserves | | | | | | | | - | ✓ | 3.4 | | |
| 24 | Parks Rec & Prop Man | Property | Construction | Public Works - Sanitary Disposal Station | \$ 300,000 | | | | | | | | 300,000 | | | - | ✓ | 3.4 | | |
| 25 | Parks Rec & Prop Man | Property | Construction | Public Works - Water Shed Extension | \$ 140,000 | | | | | | | 70,000 | 70,000 | | | - | ✓ | 3.4 | | |
| 26 | Parks Rec & Prop Man | Property | Construction | Public Works - Flat Roof Replacement | \$ 351,000 | | | | | | | 117,000 | 117,000 | | | 117,000 | ✓ | 3.4 | | |
| 27 | Parks Rec & Prop Man | Property | Construction | Animal Shelter | \$ 400,000 | 116,000 | 70,000 | Municipal recovery | 40,000 | | | | | | | 174,000 | ✓ | 3.4 | | |
| 28 | Parks Rec & Prop Man | Recreation | Equipment | Joe Thornton CC Utility Vehicle | \$ 35,000 | | 35,000 | Community Centre | | | | | | | | - | ✓ | 3.4 | | |
| 49 | Parks Rec & Prop Man | Property | Construction | Dyno Building Renovation - STORC | \$ 250,000 | 250,000 | | | | | | | | | | | ✓ | 3.4 | | |
| Approved Total | | | | | 23,458,000 | | | | | | | | | | | | | | | |

[illegible]

| | |
|------------------|------------------|
| 55,000 | Vehicle |
| 35,000 | Community Centre |
| 250,000 | Library |
| 2,450,000 | FGT |
| 870,000 | Infrastructure |
| 3,660,000 | |

CAPITAL PROJECT FOR 2019

Project Name:

Microwave Radio Simulcast System
(Linkage to the existing Police System)

Department:

Fire Department

Estimated Gross Cost:

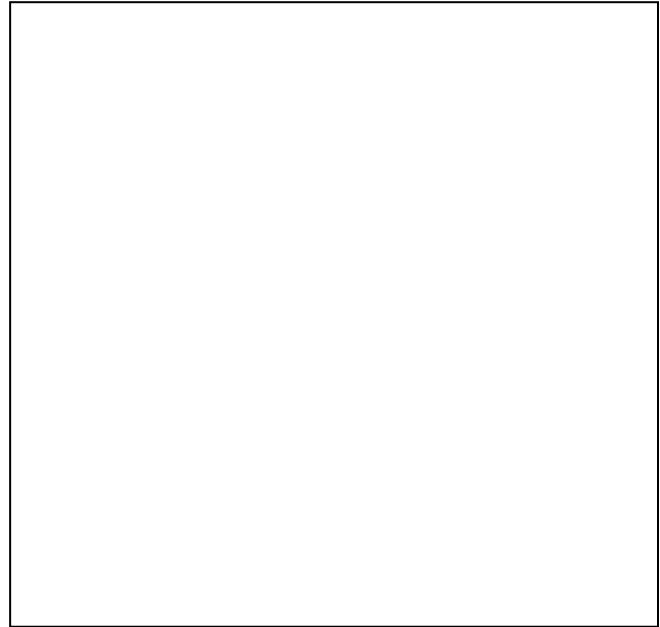
\$125,000

Estimated Project Timeline:

Tender/RFP release: *Jan 2019*

Project award: *Suggest Single Source*

Project completion: *Mar 2019*



SITE MAP IF REQUIRED

Funding Sources:

| Tax | Previously | | | | | Debt/ | |
|---------|------------|-------|---------|---------|---------|------------|---------|
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| 125,000 | | | | | | | 125,000 |

PROJECT DESCRIPTION:

Firefighters are currently unable to communicate by portable radio with each other and with the Incident Commander from inside specific buildings located within the City. Some examples of buildings where firefighters cannot communicate include: Formet Industries, the St. Thomas Elgin Hospital and the Elgin County Courthouse. This presents an immediate health and safety risk to both firefighters and to the occupants of these buildings.

After experiencing radio communications issues, the department and its radio service provider unsuccessfully tried to find solutions. Then, as an experiment, STFD borrowed a police radio frequency and used it to communicate very effectively within and around the aforementioned buildings. It was discovered that the reason for the difference in communication effectiveness was that police had installed a microwave simulcast radio system that utilized three (3) strategically located radio towers.

STFD requested that the vendor provide a quote to replicate the Police Radio System for the Fire Department. It was determined that replication was not possible on the existing radio towers due to radio frequency interference and the availability tower space.

Proposed Solution:

After further consultations with all stakeholders, it was discovered that the radio needs of STFD could be accommodated on the existing police radio system infrastructure, making it possible for the fire department to experience the same communications clarity and quality as the police. The existing system has the available

bandwidth capacity to accommodate the needs of both Fire and Police without interfering or adversely effecting either agency's radio communications. This would provide a solution at a fraction of the cost of radio system replication.

Moving to the new system will require that STFD utilize the police microwave radio technology and install three new radio repeaters at the following tower sites: Grand Central Apartments, Spectrum Tower (Edwards Street) and at the St. Thomas Elgin General Hospital.

Alternative Options:

1) If STFD is unable to provide a means for firefighters to communicate within specific buildings, the Fire Chief would recommend to Council that STFD only undertake defensive (exterior) fire and rescue operations at these building locations. This would avoid placing firefighters into high risk situations where they would be unable to communicate if they got into trouble or if they required assistance. This option would ensure that the City is in compliance with all associated federal and provincial health and safety legislation.

This is not a recommended option.

2) There is the potential for police and fire to trade one radio frequency with each other. This would require police to agree to downgrade one of their existing radio frequencies (used for special police operations) and use the much less effective fire department frequency for this purpose. Fire would gain the more effective and advanced frequency, and police would lose it.

This is not a recommended option.

Estimated Additional Annual Operating Costs Associated with this Project:

STFD will be required to split one monthly tower rental cost (housing one of the radio microwave/repeater installations at Spectrum Communication's Edward Street tower location with the Police.

Currently these costs are \$400/month for each of the Microwave and Repeater for a total of \$800.00/month. Therefore the estimated current additional operational costs for STFD will be \$400.00 per month or \$4,800.00 per year.

Linkage to Master Fire Plan:

Recommendation # 42

CAPITAL PROJECT FOR 2019

Project Name:

Positioned for Growth Study

Department:

Corporate Administration

Estimated Gross Cost:

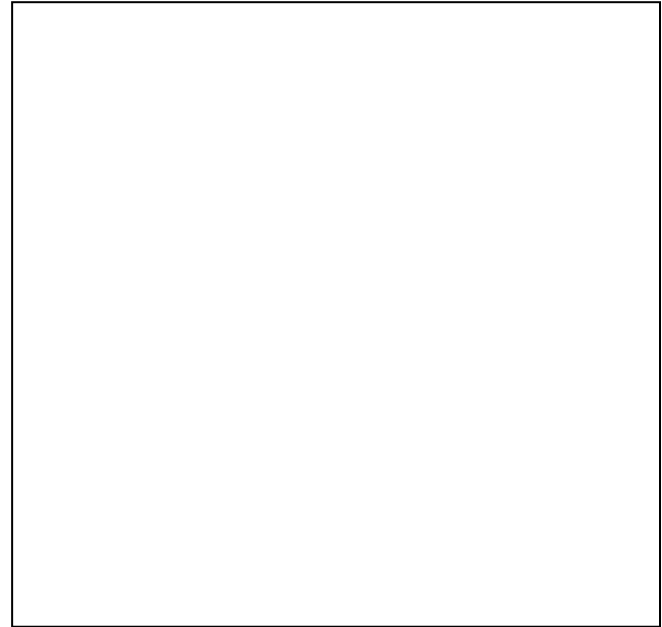
300,000

Estimated Project Timeline:

Tender/RFP release: *Nov 2018*

Project award: *Dec 2018*

Project completion: *Sep 2019*



Funding Sources:

SITE MAP IF REQUIRED

| | | | | | | | |
|--------|------------|-------|---------|------------|---------|------------|---------|
| Tax | Previously | | | Dev Charge | | Debt/ | |
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| 35,000 | | | | 265,000 | | | 300,000 |

PROJECT DESCRIPTION:

- a) Sanitary Servicing Analysis for lands in the northwest corner of the City
- b) Water Distribution Analysis of lands in the northwest corner of the City
- c) A Transportation Analysis relating to current transit routes, current residential growth and future residential growth
- d) A fire station location study relating to the provision of fire protection
- e) Renewal of the Parks and Recreation Master Plan
- f) An overall financial analysis of the impacts of growth within the 20 year planning horizon.

Administration is recommending that these studies be initiated this year which will culminate in:

- a) Identification of specific lands to be designated as residential development areas in the northwest quadrant of the City
- b) Capturing background information to undertake a revised development charges study and subsequent development charges by-law in 2020

CAPITAL PROJECT FOR 2019

Project Name:

William Street –
Talbot Street to Centre Street

Department:

Environmental Services

Estimated Gross Cost:

\$550,000

Estimated Project Timeline:

Tender/RFP release: Feb 2019
Project award: Mar – Apr 2019
Project completion: Oct 2019

Funding Sources:

| Tax | Previously | Debt | Development | Water | Sanitary | Storm | |
|---------|------------|---------|-------------|---------|----------|---------|---------|
| Funded | Approved | | Charges | Reserve | Reserve | Reserve | Total |
| 345,000 | | 100,000 | | 30,000 | 65,000 | 10,000 | 550,000 |

PROJECT DESCRIPTION:

This project is identified to complete a road reconstruction project adjacent to the future site of the new St. Thomas – Elgin Social Services and affordable housing building at 230 Talbot Street.

The reconstruction project will involve the replacement of the sanitary sewer and private drain connections, replacement of the watermain and water services, and road reconstruction to current urbanized standards within the road allowance.

The project will also include a parking lot on the east side of the property which will be paid for through debt.

CAPITAL PROJECT FOR 2019

Project Name:

Vehicles & Equipment Replacement

Department:

Environmental Services

Estimated Gross Cost:

\$772,000

Estimated Project Timeline:

Tender/RFP release: 2019

Project award: 2019

Project completion: 2019

Funding Sources:



| Tax | Previously | | | Water | Sanitary | Debt/ | |
|---------|------------|---------|---------|---------|----------|------------|---------|
| Funded | Approved | Reserve | Gas Tax | Reserve | Reserve | Future tax | Total |
| 373,000 | | 55,000 | | 117,000 | 227,000 | | 772,000 |

PROJECT DESCRIPTION:

The asset management process to track, maintain, and assess replacement is a detailed process that is supported by staff from mechanics, to users, to asset managers. This process was discussed with council in a report in Oct. 2017. The process outputs the most economically and functionally viable years for replacements.

At the end of expected lifecycles, every vehicle is assessed in terms of its ongoing maintenance costs versus replacements. Many vehicle replacements are deferred during this assessment.

This budget includes funding for replacements only. New fleet assets are budgeted separately.

Asset value for fleet: \$14,000,000

Infrastructure gap (backlog of needs): \$0

Annual funding deficit/surplus: Sustainable funding if approved as recommended

CAPITAL PROJECT FOR 2019

Project Name:

Transit Strategic Plan

Department:

Environmental Services

Estimated Gross Cost:

\$100,000

**Estimated Project Timeline:**

Tender/RFP release: 2019

Project award: 2019

Project completion: 2019

Funding Sources:

| Tax | Previously | PTIF | | Development | | Debt/ | |
|---------|------------|-------|---------|-------------|---------|------------|---------|
| Funded | Approved | Grant | Gas Tax | Charges | Reserve | Future tax | Total |
| 100,000 | | | | | | | 100,000 |

PROJECT DESCRIPTION:

Create a strategic plan for St. Thomas Transit that defines the next 10 years of community transportation services. In creation of the plan, the team will review routes, schedules, future growth, fleet requirements, and any potential improvements from other cities.

The full cost of the service will be considered including capital costs, operating costs, fare revenue, advertising revenue, any supporting City Administrative staff time, and potential financing costs. Conversely, benefits should include the public cost of addressing transportation needs for employment, health care, community involvement, student transportation, commerce, and entertainment. The comparative cost of providing those needs through other modes of transportation such as cars, taxis, walking/biking, etc. can be used in a best value analysis.

The project team will carry out research, review data, identify best practices, and gather community feedback, all of which will be compiled in a final strategic plan. The Transit Strategic Plan will be reviewed and approved by City Council at key decision points.

CAPITAL PROJECT FOR 2019

Project Name:

Annual Road Rehabilitation

Department:

Environmental Services

Estimated Gross Cost:

\$1,000,000

Estimated Project Timeline:

Tender/RFP release: Feb 2019
Project Award: Mar - Apr 2019
Project Completion: August 2019

**Funding Sources:**

| Tax | Previously | | | Infrastructure | Storm | Debt/ | |
|-----------|------------|-------|---------|----------------|---------|------------|-----------|
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| 1,000,000 | | | | | | | 1,000,000 |

PROJECT DESCRIPTION:

Annual Road Rehabilitation includes crack sealing, patching, pavement structure rebuild, curb replacement, and asphalt rehabilitation.

All capital projects, whether they use sewer, water, or road funding, should consider a complete streets approach. This strategy considers all capital projects to be an opportunity to make improvements to sidewalks, cycle paths, road geometry, streetscapes, integration with schools/parks/private land use, bus shelters, etc.

The pavement conditions of all roads are established in a bi-annual repeating pattern to assess needs and deterioration rates.

Asset value for roads: \$301,000,000

Infrastructure gap (backlog of needs): \$7,300,000

Suggested annual funding to have a sustainable level of service: \$7,500,000

Annual funding deficit/surplus: \$610,000 Deficit

Many roads will be reconstructed through other capital projects like the Elm Reconstruction and Complete Streets.

CAPITAL PROJECT FOR 2019

Project Name:

Annual Sidewalk Program

Department:

Environmental Services

Estimated Gross Cost:

\$375,000

Estimated Project Timeline:

Tender: Feb 2019
Project Award: Mar – Apr 2019
Project Completion: May 2019

**Funding Sources:**

| Tax | Previously | | | | | Debt/ | |
|---------|------------|-------|---------|---------|---------|------------|---------|
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| 375,000 | | | | | | | 375,000 |

PROJECT DESCRIPTION:

This annual program includes sidewalk construction to maintain and upgrade the sidewalk infrastructure where the need is determined based on priorities.

The City conducts evaluations on the sidewalk infrastructure in the previous year and implements subsequent replacements/upgrades the next year. In 2016, an updated warrant system was created in partnership with the Creating Connections partnership. This new rating system was applied to all the existing needs and also all the new needs identified through the partnership.

The total replacement asset value for sidewalks is \$34.7M. To maintain the existing sidewalk system in a sustainable state we should be allocating a range of \$350k to \$700k per year.

The improvement and expansion of the sidewalk network, in conjunction with off road trails and on road cycle paths contributes to an overall walking and cycling network. This network supports the City strategic objective of complete streets which have improved safety and support healthy lifestyles.

CAPITAL PROJECT FOR 2019

Project Name:

Complete Streets

Department:

Environmental Services

Estimated Gross Cost:

\$7,000,000

Estimated Project Timeline:

Tender/RFP release: Feb 2019
Project award: Mar – Apr 2019
Project completion: Nov 2019



Funding Sources:

| Tax | Previously | Gas Tax | Development | Water | Sanitary | Storm | |
|--------|------------|-----------|-------------|-----------|-----------|-----------|-----------|
| Funded | Approved | | Charges | Reserve | Reserve | Reserve | Total |
| | | 2,450,000 | 550,000 | 1,750,000 | 1,125,000 | 1,125,000 | 7,000,000 |

PROJECT DESCRIPTION:

This project includes road, water, and sewer reconstruction projects within the right of way. Complete Streets is a shift in mindset from the historical car centric streets to modern multi-purpose streets that appropriately support all modes of transportation. City Staff have developed a [Complete Streets Guideline](#) customized to St. Thomas that outlines the philosophy and concisely highlights a number of tools that can be utilized to create a Complete Street. The intent is not to create strict rules but to emphasize the concept, provide high level ideas, and then allow each individual project to apply the most appropriate tools for the local context. Projects planned for 2019 include:

Ross Street – Amelia to Wellington (Watermain, sanitary, storm, road, new sidewalk and street furniture)

Myrtle Street – Ross to Third (Watermain, sanitary, storm, road and new sidewalk)

Southwick – Wellington to Rosebery (Watermain, sanitary, storm, road and new sidewalk)

Hughes – Kains to Barwick (Watermain, sanitary, storm, road and new sidewalk)

CAPITAL PROJECT FOR 2019

Project Name:

**Elm Street – Sunset to First -
Reconstruction**

Department:

Environmental Services

Estimated Gross Cost:

\$8,800,000

Estimated Project Timeline:

Tender/RFP release: Jan 2019
Project award: Feb – Mar 2019
Project completion: Dec 2019



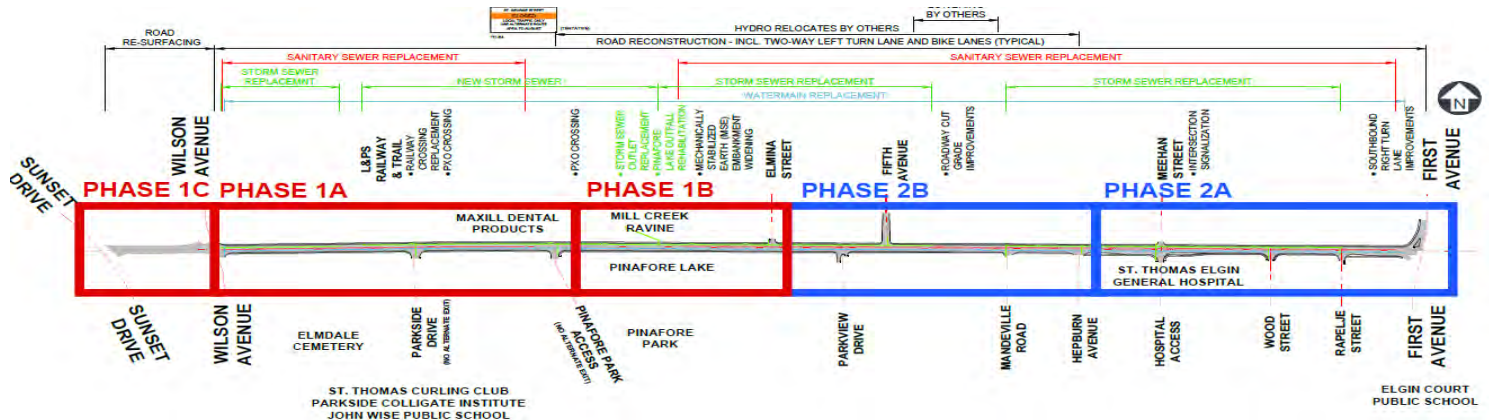
Funding Sources:

| Tax | Previously | | Development | Water | Sanitary | Storm | |
|--------|------------|---------|-------------|-----------|-----------|-----------|-----------|
| Funded | Approved | Reserve | Charges | Reserve | Reserve | Reserve | Total |
| | | 800,000 | 4,300,000 | 1,700,000 | 1,000,000 | 1,000,000 | 8,800,000 |

PROJECT DESCRIPTION:

Project scope includes replacement of water, storm and sanitary underground infrastructure as well as roadwork, new curb and gutter and sidewalk. Cross section will include 1 through lane in either direction and left turn lanes. Bike lanes and sidewalks on both sides of the street will be incorporated in alignment with the Complete Streets guideline. A full signal is planned for Elm and Meehan (Hospital) to enhance pedestrian safety. Pedestrian crossovers are planned for the L&PS trail crossing and east of Pinafore Park. Sightlines from Fifth Avenue to the east are intended to be improved.

The project will be phased to minimize social impact. Preliminary discussions have occurred with key stakeholders. Other 2019 capital works projects were strategically selected as to not interfere with Elm Street related detour routes. A preliminary phasing plan is shown below.



CAPITAL PROJECT FOR 2019

Project Name:

Highview East and
Wellington - Roundabout

Department:

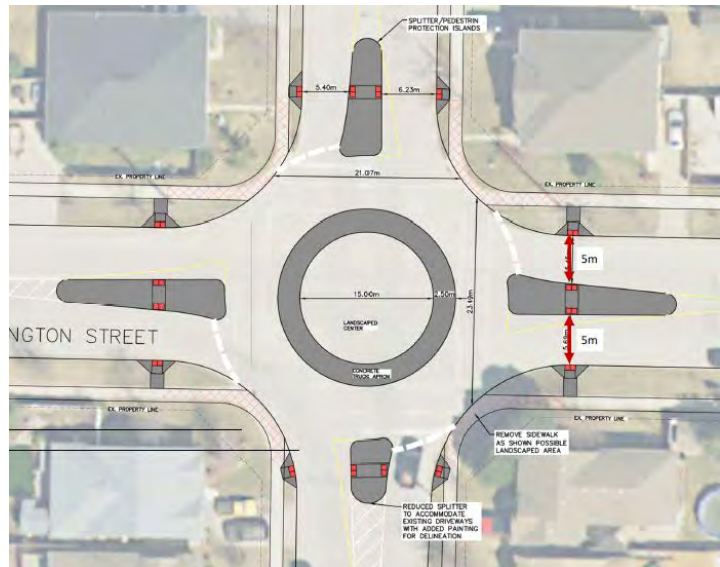
Environmental Services

Estimated Gross Cost:

\$150,000

Estimated Project Timeline:

Tender/RFP release: Feb 2019
Project award: Mar – Apr 2019
Project completion: Aug 2019



Funding Sources:

| Tax | Previously | CWWF | Development | Water | Sanitary | Storm | |
|---------|------------|-------|-------------|---------|----------|---------|---------|
| Funded | Approved | Grant | Charges | Reserve | Reserve | Reserve | Total |
| 150,000 | | | | | | | 150,000 |

PROJECT DESCRIPTION:

This project was supported in Council Report No. 49-18 and referred to the budget process. The project consists of milling and modification of existing asphalt and sidewalks as well as the installation of new concrete curb, asphalt, and sidewalk ramps.

The project reduces pedestrian crossing distance from +/- 20m to 2 x 5m legs and increases intersection capacity. It will also reduce vehicle speeds in the area. Roundabouts are low maintenance, environmentally friendly and provide a high level of service for pedestrian and vehicle traffic.

CAPITAL PROJECT FOR 2019

Project Name:

Churchill Culvert

Department:

Environmental Services

Estimated Gross Cost:

\$800,000

Estimated Project Timeline:

Tender/RFP release: Feb 2019
Project award: Mar – Apr 2019
Project completion: Sep 2019



Funding Sources:

| Tax | Previously | CWWF | Development | Water | Sanitary | Storm | |
|--------|------------|-------|-------------|---------|----------|---------|---------|
| Funded | Approved | Grant | Charges | Reserve | Reserve | Reserve | Total |
| 75,000 | | | | 50,000 | 25,000 | 650,000 | 800,000 |

PROJECT DESCRIPTION:

In February 2018 the Corrugated Steel Pipe (CSP) Arch Culvert located on Churchill Crescent between Simcoe and Brant Ave failed in a select location resulting in a collapse of the pavement structure and a subsequent sinkhole. The culvert is experiencing piping and water is no longer conveyed along its intended path resulting in soil being washed away from under the culvert. Staff are recommending replacement.

The project involves removal of the existing CSP Arch Culvert and replacement with a new concrete pre-cast type. To minimize social impact to the nearby school (Pierre Elliott Trudeau) it is intended that the work be carried out in July and August.

CAPITAL PROJECT FOR 2019

Project Name:

Pollution Plant Electrical -
Motor Controls Center (MCC)

Department:

Environmental Services

Estimated Gross Cost:

\$420,000

Estimated Project Timeline:

Tender/RFP release: Feb – May 2019

Project award: Apr – Aug 2019

Project completion: Dec 2019

**Funding Sources:**

| Tax | Previously | Dev. | | Sanitary | Water | Debt/ | |
|--------|------------|---------|---------|----------|---------|------------|---------|
| Funded | Approved | Charges | Gas Tax | Reserve | Reserve | Future tax | Total |
| | | | | 420,000 | | | 420,000 |

PROJECT DESCRIPTION:

This project includes replacing the electrical motor control center (MCC) for the entire wastewater treatment plant. Sections of the existing motor control center are over 55 years old and are in immediate need of replacement.

This electrical motor control center (MCC) is used to supply power to all plant electrical loads including motors, fans, blowers and lighting panels.

Due to the age of this equipment, it is a health and safety issue and it is difficult to find replacement parts.

The new electrical equipment will be sized for some future plant upgrading.

CAPITAL PROJECT FOR 2019

Project Name:

Pedestrian Connection – Food Basics

Department:

Corporate Administration

Estimated Gross Cost:

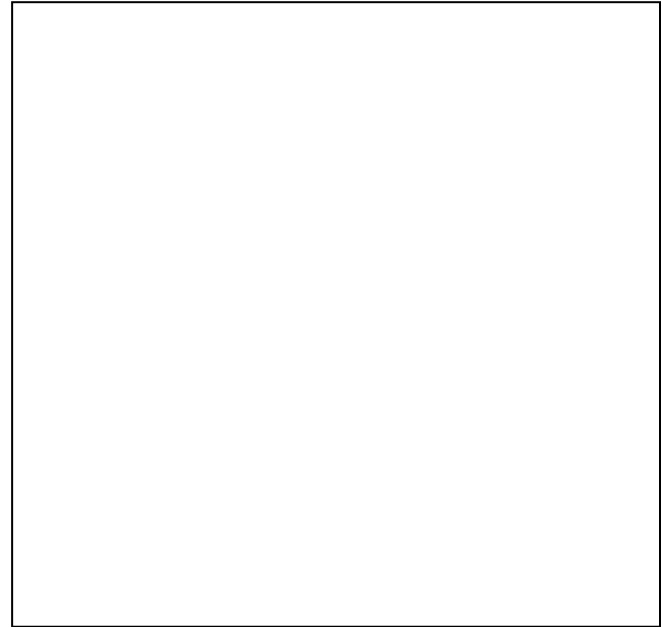
\$ 90,000

Estimated Project Timeline:

Tender/RFP release: *Jan 2019*

Project award: *Feb 2019*

Project completion: *Mar 2019*



Funding Sources:

SITE MAP IF REQUIRED

| Tax | Previously | | | | | Debt/ | |
|--------|------------|--------|---------|---------|---------|------------|--------|
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| 26,000 | | 64,000 | | | | | 90,000 |

PROJECT DESCRIPTION:

Creation of a sidewalk link from Talbot Street, south to the Trans Canada Trail along the east side of the Food Basics property.

Survey costs : Approximately \$5,000

Legal costs for easements : Approximately \$10,000

Construction costs for walkway: Approximately \$75,000

The project will be partially funded by Mainstreet Revitalization funding from the Province in the amount of \$64,000.

CAPITAL PROJECT FOR 2019

Project Name:

IT Services

Department:

Treasury

Estimated Gross Cost:

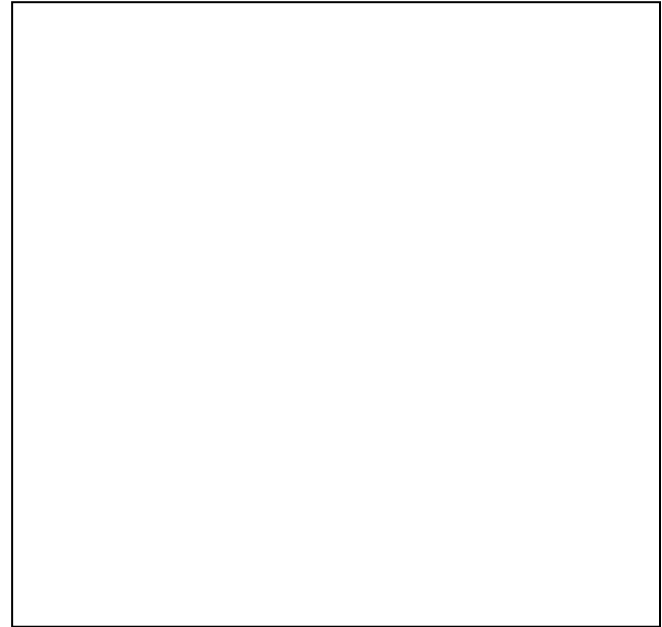
\$275,000

Estimated Project Timeline:

Tender/RFP release: *Jan 2019*

Project award: *Feb 2019*

Project completion: *Mar 2019*



Funding Sources:

SITE MAP IF REQUIRED

| Tax | Previously | | | | | Debt/ | |
|---------|------------|-------|---------|---------|---------|------------|---------|
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| 275,000 | | | | | | | 275,000 |

PROJECT DESCRIPTION:

The budget amount is \$275,000, the projects total \$259,690, the remainder is for contingency.

See project details on next page.

| IT Project | Department | Description | Capital Expense |
|---|--|---|------------------|
| Computer Refresh | City | Annual Refresh | \$60,000.00 |
| Business Continuity-Phase 2 | City | Spare switches and firewalls | \$6,000.00 |
| Interactive White Board | City | Interactive White Board for IT Area | \$2,000.00 |
| Records Management - Server & Software | Clerks | Server and software will be required to accommodate new Records Management System | \$30,000.00 |
| Airside Authorization ID Printer | Clerks (Airport) | to produce photo ID/security cards to access automated gate system | \$5,000.00 |
| Computer/Monitor at Front Counter | Clerks (Customer Service) | Computer and wall mounted monitor for staff to assist customers at counter | \$3,000.00 |
| Additional Telephone Lines | Env Services-Pollution Control | Add incoming telephone lines to the WPCP site | \$500.00 |
| 2 Tablets with cellular | Env Services-Pollution Control | The first tablet was very successful and is used by on call staff. Additional tablets are needed to be used for other positions through Pollution Control for our SCADA | \$2,000.00 |
| 4 Licenses of Mapinfo | Environmental Services- | Update of MapInfo | \$6,000.00 |
| Laptop | Environmental Services-Public Works | For mechanics use for diagnostic software and managing vehicle repairs | \$4,000.00 |
| Training Laptop and Data Projectors | Fire | One (1) Laptop and projector for each station to allow for crew training initiatives | \$5,500.00 |
| Response Mapping iPads | Fire | Provides for turn-by-turn mapping as well as additional critical apps for information retrieval | \$10,000.00 |
| Rugged Tablets | Fire | Provides for inspections to be uploaded into CAD system immediately and reduces duplication of work | \$4,000.00 |
| Staff computer refresh | Library | Replace/upgrade 5 staff computers | \$30,000.00 |
| New Recreational Complex Connectivity | Parks, Rec and PM, Property Management | STORC Site Connectivity | \$5,000.00 |
| Workstation Replacement | Police | Annual Refresh | \$20,000.00 |
| 911 Workstation Replacement | Police | Replace 4 911 Workstations due to 911 Upgrades in | \$9,000.00 |
| Monitor Replacement | Police | 9 monitors to be refreshed | \$4,500.00 |
| Additional Computers | Treasury | Computers and wall mounted monitors (2) for staff to assist customers at counter | \$5,000.00 |
| Treasury Software | Treasury | Virtual City Hall software to enhance online services to customers in the areas of property taxes, tax certificates and accounts receivable, with possible application for pet tag and parking ticket payments. | \$40,000.00 |
| Updating Meeting Room Technology - Large Conference | Valleyview | LARGE CONFERENCE ROOM - Computer and wall mount required for meetings/ training | \$2,600.00 |
| Updating Meeting Room Technology - Community Room | Valleyview | COMMUNITY ROOM - Only computer required for meetings/ training/ resident programming | \$1,100.00 |
| Conference Calling - 2nd Floor | Valleyview | Enable conference calls for weekly care conferences | \$250.00 |
| Remove Old Cabling | Valleyview | Conduits are filled to capacity | \$4,240.00 |
| Subtotal: | | | \$259,690 |

CAPITAL PROJECT FOR 2019

Project Name:

Annual Playground Replacement and Upgrades – Douglas J Tarry Complex, Centennial Sports Complex

Department:

Parks Recreation & Property Management ~ Parks Division

Estimated Gross Cost:

\$200,000



Estimated Project Timeline:

Tender: March 2019

Project award: May 2019

Project construction: July/August 2019

Funding Sources:

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|------------------|------------------------|--------|-----------------|------------------|-----------------|-----------------|
| \$200,000 | | | | | | |

PROJECT DESCRIPTION

The City of St. Thomas has 20 playgrounds and 2 splash pads with a gross value close to five million dollars.

| | | |
|--------------------------------|------------------|----------------------------------|
| Applewood Park | Homedale Park | Pinafore Splash Pad |
| Athletic park | Jonas Park | Rosethorn Park |
| Burwell park | Kin Park | Waterworks Park |
| Cowan Park | Lions Park | Waterworks Splash Pad |
| Donker park | Oldewood Park | Wellington Block Park |
| Douglas J Tarry Complex | Optimist Park | Woodhaven Park |
| Gorman-Rupp Ball Diamond | Peter Laing Park | Centennial Sports Complex |
| Greenway Park | Pinafore Park | |

Staff recommends the Capital expense of \$200,000 per year for the next 25 years for the replacement and upkeep of the City's playgrounds that are reaching 20 years old. The highlighted playground was installed in the early 1990's and requires an upgrade to meet the current CSA Z614-14 Standards which includes current accessibility requirements. The second playground would be a new installation to meet the demands of growth and high demand on the ball facility since Cardinal Field was constructed in 2016.

TOTAL:

\$200,000

CAPITAL PROJECT FOR 2019

Project Name:

Annual Trail Development – Burwell Park Hydro Corridor Recreational Trail Link

Department:

Parks Recreation & Property Management – Parks Division

Estimated Gross Cost:

\$200,000



Estimated Project Timeline:

Tender: February 2019

Project award: April 2019

Project construction: June 2019

Funding Sources:

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|------------|---------------------|--------|--------------|---------------|--------------|--------------|
| \$200,000 | | | | | | |

PROJECT DESCRIPTION:

Several kilometers of linear recreational trail development is planned for completion over the next 15 to 20 years in neighbourhood parks, and along major connecting links, to benefit to the community and increase additional recreational trails in St Thomas.

A budget of \$200,000 per year contributes to better 'Walkability' in the City. This enables staff to develop 1 kilometer of paved trails per year.

Burwell Park Hydro Corridor Recreational Trail Link is planned for 2019

| TRAIL DEVELOPMENT LOCATIONS: | |
|---|---------|
| Burwell Park Hydro Corridor Recreational Trail Link | 200,000 |
| Applewood Park | 250,000 |
| Kin Park to Stirling Walkway | 200,000 |
| Shaw Valley Park | 200,000 |

TOTAL:

\$200,000

CAPITAL PROJECT FOR 2019

Project Name:

Parks Development Consulting Services

Department:

Parks Recreation & Property Management ~ Parks Division

Estimated Gross Cost:

\$ 100,000

Estimated Project Timeline:

Tender: Aug 2019

Project award: Sep 2019

Project construction: May 2020



Funding Sources:

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|------------------|------------------------|--------|-----------------|------------------|-----------------|-----------------|
| \$100,000 | | | | | | |

PROJECT DESCRIPTION

Three new Community Parks will be coming on stream for 2019, these parks include:

Shaw Valley Park – 6 acres

Parish Park – 6 acres

Orchard Park – 10 acres

These parks will need to be developed to include recreational trails, playgrounds and naturalized areas constructed within the accessible requirements.

Consulting Services will be used to design and coordinate the development of the three new parks.

TOTAL:

\$100,000

CAPITAL PROJECT FOR 2019

Project Name:

Joe Thornton Community Centre
Skate Tile Floor Replacement (phase 1
of 4/dressing rooms and hallways)

Department:

Parks, Recreation & Property
Management ~ Recreation Division

Estimated Gross Cost:

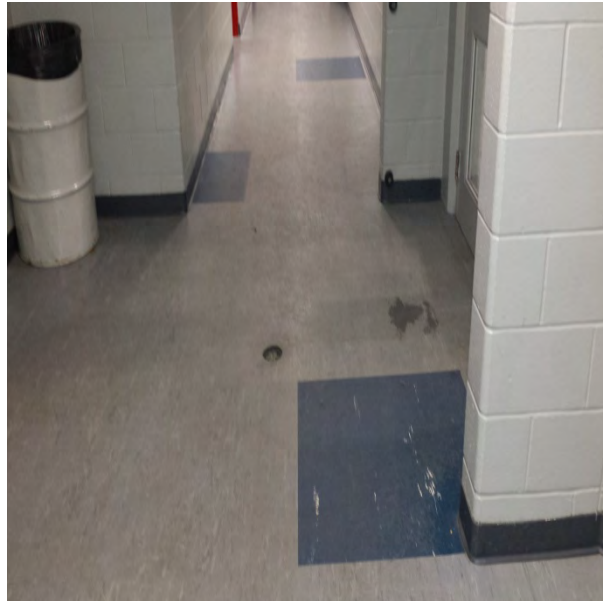
\$100,000

Estimated Project Timeline:

Tender:

Project award:

Project construction:

**Funding Sources:**

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|---------------|------------------------|--------|-----------------|------------------|-----------------|-----------------|
| 100,000 | | | | | | |

PROJECT DESCRIPTION:

Phase 1 of 4:

Lifecycle of rubber flooring is estimated to be 15 years depending on wear and usage patterns, the facility opened up in September of 2005 and is starting to show signs of heavy wear some areas. It is important for preventive maintenance and commence replacement of the rubber skate tile flooring.

Total:

\$100,000

CAPITAL PROJECT FOR 2019

Project Name:

Public Library – Memorial Arena
Renovation Project

Department:

Parks Recreation & Property
Management ~ Property Division

**Estimated Gross Cost:****Estimated Project Timeline:**

Tender: March 2019

Project award: April 2019

Project construction: August 2019

Funding Sources:

| Tax Funded | Previously Approved | Parkland Reserve Fund | D.C. Reserve | Grants | San. Reserve | Stm. Reserve |
|---------------|------------------------|-----------------------------|-----------------|--------|-----------------|-----------------|
| | | | | | | |

PROJECT DESCRIPTION:

The St Thomas Public Library is proposing the development of a satellite library operation in the auditorium of the Memorial Arena. Further details will be provided to members of Council as plans develop.

TOTAL:**TBD**

CAPITAL PROJECT FOR 2019

Project Name:

**Public Library Improvements -
Windows**

Department:

Parks Recreation & Property
Management ~ Property Division

Estimated Gross Cost:

\$ 375,000

Estimated Project Timeline:

Tender: February 2019

Project award: March 2019

Project construction: June 2019



Funding Sources:

| Tax Funded | Previously Approved | Parkland Reserve Fund | D.C. Reserve | Grants | San. Reserve | Stm. Reserve |
|---------------|------------------------|-----------------------------|-----------------|--------|-----------------|-----------------|
|---------------|------------------------|-----------------------------|-----------------|--------|-----------------|-----------------|

| | | | | | | |
|------------------|--|--|--|--|--|--|
| \$375,000 | | | | | | |
|------------------|--|--|--|--|--|--|

PROJECT DESCRIPTION:

The windows at the St. Thomas Public Library are in need of replacement. These windows are original to the building constructed in the 1970's. They are starting to fail due to the size and framing design. Updating the windows to a split frame, heat treated, tempered argon glass to prevent glare would be an asset for heating and cooling comfort. This project is expected to replace all the windows and achieve a sealed comfortable atmosphere along with energy costs savings within the building long term.

TOTAL:

\$375,000

CAPITAL PROJECT FOR 2019

Project Name:

**Customer Experience- Related
Changes**

Department:

St. Thomas Public Library

Estimated Gross Cost:

\$ 250,000.00

Estimated Project Timeline:

Tender/RFP release:

Project award:

Project completion: *December 2019*



SITE MAP IF REQUIRED

Funding Sources:

| Tax | Previously | | | | | Debt/ | |
|--------|------------|-------|---------|---------|---------|------------|---------|
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| | | | | | 250,000 | | 250,000 |

PROJECT DESCRIPTION:

Changes to the way in which customer service is experienced at the Library are necessitating the need for changes in layout, furnishings and the location of spaces. Due to the increased need of customers for assistance with technology, more one on one time is required. The service desks as they are now configured are no longer working. The plan is to remove them and replace them with smaller desks where more suitable interactions may occur. Check out, some check in and payment functions will happen at self-serve kiosks so we plan to increase the number of these to accommodate. In addition, we plan to bring all maker-related functions to the top floor of the library and offer study pods and Local History materials on the main floor. Other furnishings will need to also be purchased. All of this will be paid for using the Library's trust funds.

CAPITAL PROJECT FOR 2019

Project Name:

Sanitary Disposal Station

Department:

Parks Recreation & Property
Management ~ Property Division

Estimated Gross Cost:

\$300,000

Estimated Project Timeline:

Tender/RFP release: Feb 2019
Project award: Mar 2019
Project completion: June 2019

**Funding Sources:**

| Tax | Previously | | | | Sewer | Debt/ | |
|--------|------------|-------|---------|---------|---------|------------|---------|
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| | | | | | 300,000 | | 300,000 |

PROJECT DESCRIPTION:

The Project will include the installation of an Eductor Slab to facilitate the dumping and disposal of sewer debris and other items that can be processed properly through the dumping station and treated through the city waste water plant, reducing the environmental impact and the need to haul away and pay neighbouring cities to treat our waste debris.

An Eductor will be installed at the PWSC along with three grit collectors installed in series to trap larger amounts of debris before entering the city sewer collection system. This project became necessary when the MOE deemed the old method unsuitable, leaving the only option to hire contractors to haul our debris to other cities.

CAPITAL PROJECT FOR 2019

Project Name:

Public Works Building - Addition to the Water Shed Storage Building

Department:

Parks Recreation & Property Management ~ Property Division

Estimated Gross Cost:

\$ 140,000

Estimated Project Timeline:

Tender: February 2019

Project award: March 2019

Project construction: July 2019



Funding Sources:

| Tax Funded | Previously Approved | Parkland Reserve Fund | D.C. Reserve | Grants | Sewer Reserve | Water Reserve |
|---------------|------------------------|-----------------------------|-----------------|--------|------------------|------------------|
| | | | | | \$70,000 | \$70,000 |

PROJECT DESCRIPTION:

An addition to the Water Shed Storage building located at the Public Works Building would meet the needs for increased storage. This building is used for the storage of equipment, water pipes and parts for City water system.

TOTAL:

\$200,000

CAPITAL PROJECT FOR 2019

Project Name:

Public Works – Flat Roof Replacement

Department:

Parks Recreation & Property Management ~ Property Division

Estimated Gross Cost:

\$351,000.00

Estimated Project Timeline:

Tender: February 2019

Project award: March 2019

Project construction: May 2019



Funding Sources:

| Tax Funded | Previously Approved | Parkland Reserve Fund | D.C. Reserve | Water Reserve | Sewer Reserve | Stm. Reserve |
|------------------|------------------------|-----------------------------|-----------------|------------------|------------------|-----------------|
| \$117,000 | | | | \$117,000 | \$117,000 | |

PROJECT DESCRIPTION:

A roofing report was done by Ric Kohler of TOMBEC Co. in 2008. The report stated a full replacement of the flat roof on the Public Works Building is required and could be done in two parts. The report details the condition and recommendations that should happen upon budget approval.

TOTAL:

\$351,000

CAPITAL PROJECT FOR 2019

Project Name:

Animal Shelter Renovation

Department:

Parks Recreation & Property
Management ~ Property Division



Estimated Gross Cost:

\$400,000

Estimated Project Timeline:

Tender: February 2019

Project award: April 2019

Project construction: Flexible Completion Date

Funding Sources:

| Tax Funded | Previously Approved | Parkland Reserve Fund | D.C. Reserve | Grants | Reserve | Stm. Reserve |
|---------------|------------------------|-----------------------------|-----------------|----------|----------|-----------------|
| \$174,000 | \$116,000 | | | \$40,000 | \$70,000 | |

PROJECT DESCRIPTION:

Council received Report ES 68-17 in August of 2017 which recommended looking at alternative buildings instead of renovating the existing shelter. After an exhaustive search for the past year, it has become apparent that costs would be in the neighbourhood of \$750,000 to purchase and renovate an existing building or build a new facility. Staff is recommending that we add additional tax dollars to the existing project and re-tender to renovate the existing building in 2019 and be flexible with the start date to help reduce costs.

TOTAL:

\$400,000

CAPITAL PROJECT FOR 2019

Project Name:

**Joe Thornton Community Centre
Maintenance Utility Vehicle**

Department:

**Parks Recreation and Property
Management ~ Equipment**

Estimated Gross Cost:

\$35,000



Estimated Project Timeline:

RFQ: January 2019

Delivered: April 2019

Funding Sources:

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|-----------------|------------------------|--------|-----------------|------------------|-----------------|-----------------|
| \$35,000 | | | | | | |

PROJECT DESCRIPTION:

With the addition of the new Railway Skate Park in 2016, staff require a utility vehicle to efficiently look after the additional maintenance responsibilities that come with the new facility as well for year round maintenance purposes around The Joe Thornton Community Centre for sidewalk and other property maintenance requirements. Options to include an articulating plow blade, rotary power broom and enclosed cab.

TOTAL:

\$35,000

CAPITAL PROJECT FOR 2019

Project Name:

**Secondary Scenario Runway
Solutions**

Department:

Clerks - Airport

Estimated Gross Cost:

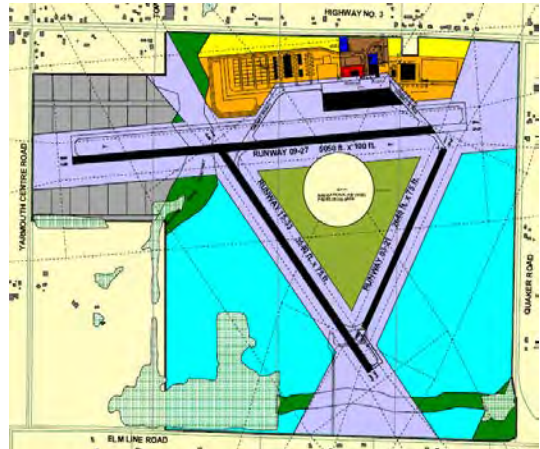
\$340,633 to \$3,494,315.

Estimated Project Timeline:

Tender/RFP release: *Jan 2019*

Project award: *Mar 2019*

Project completion: *Aug 2019*



Funding Sources:

SITE MAP IF REQUIRED

| Tax | Previously | | | | | Debt/ | |
|--------|------------|-------|---------|---------|---------|------------|-------|
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| | | | | | | | 0 |

PROJECT DESCRIPTION:

\$3,494,315. Scenario One Runway Reconstruction with Extension

This project is for the reconstruction of runway 33/15.

Design and Engineering Plans for the Reconstruction of Runway 33/15 was completed 2015 for the commencement of the reconstruction of Runway 33/15.

Since construction in 1941 the Runway has been milled and paved at 60mm depth in 1991. No further rehabilitation work has taken place on the Runway. A Site Inspection was carried out by qualified professionals who observed the Runway to be in very poor condition. Primary pavement distress manifestations included frequent and severe longitudinal and transverse cracking as well as rutting up to 25mm depth and alligator cracking. Significant material loss was observed constituting a foreign object debris (FOD) hazard.

The existing condition of the airfield pavements, specifically the extensive surface irregularities and surface roughness caused by the extensive and severe transverse and longitudinal cracking present the following aviation safety risks:

1. Subjecting aircraft to excessive pitch and roll motions that interfere with aircraft operational performance and control;
2. Causing aircraft structural damage and component fatigue;

3. Reducing aircraft tire/pavement contact which can affect feedback from aircraft anti-skid braking systems and degrade aircraft stopping performance;
4. Causing vibration problems that make on-board instruments difficult for pilots to read;
5. Causing discomfort and alarm for passengers.

To address the above rehabilitation of Runway 33/15 is required. Runway rehabilitation will involve the following:

1. Full depth reconstruction of Runway pavements including pulverization and re-use of pulverized materials in sub-base such that pavement structure is homogenous with balance of airport;
2. Installation of new sub drain system;
3. Installation of Runway paint markings.

The Runway is currently certified for use Day use Only. The City has identified a desire to install lighting on the Runway to facilitate night operations and increase airport accessibility. To this end, it is proposed to install medium intensity LED edge lights complete with a lit windsock and Runway end and threshold lights and lit signage as required.

Reason

Asphalt conditions of runway 33/15 at St Thomas Municipal Airport are below standard and will continue to propagate and deteriorate causing increased foreign object damage (FOD) hazards to aircraft.

\$2,295,715. Scenario Two Runway 15/33 Reconstruction

\$2,831,575. Scenario Three Runway 03/21 Rehabilitation and Extension

\$1,458,183. Scenario four Runway 03/21 rehabilitation and Threshold Hold

\$811,777. Scenerio Five Runway 03-21 Edge light and Hold bay

\$340,633. Scenario Six - Runway 03 Holding Bay Only

CAPITAL PROJECT FOR 2019

Project Name:

**Taxiway Alpha and Apron Two
Resurfacing**

Department:

Airport

Estimated Gross Cost:

\$618,483.

Estimated Project Timeline:

Tender/RFP release: *Jan 2019*

Project award: *Mar 2019*

Project completion: *Aug 2019*



SITE MAP IF REQUIRED

Funding Sources:

| Tax | Previously | | | | | Debt/ | |
|---------|------------|-------|---------|---------|---------|------------|---------|
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| 618,483 | | | | | | | 618,483 |

PROJECT DESCRIPTION:

This project is the repaving of the main taxiway A on the north side of runway 27-09 East taxiway Apron 2 adjacent to large orange hangar.

This taxiway was last resurfaced in 1983.

Crack filling has been ongoing on this taxiway. The repave would add strength and smoothness and reduce annual maintenance costs.

As recommended in Future Growth Strategies for St. Thomas Airport – Table 18 Phase 1 Time Frame 2017-2022.

CAPITAL PROJECT FOR 2019

Project Name:

Annual Athletic Field Maintenance - DJ
Tarry Complex Ball Diamond Irrigation

Department:

Parks Recreation and Property
Management Department ~ Parks Division

Estimated Gross Cost:

\$200,000

Estimated Project Timeline:

Tender: Jan 2019

Project award: March 2019

Project construction: April 2019



Funding Sources:

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|---------------|------------------------|--------|-----------------|------------------|-----------------|-----------------|
| \$200,000 | | | | | | |

PROJECT DESCRIPTION:

The existing irrigation system was installed during the 1993 construction. Currently, with the increased cost of repairs due to an aging system, staff recommends its replacement in order to meet the high demands of this facility.

Total:

\$200,000

CAPITAL PROJECT FOR 2019

Project Name:

**Waterworks Park North Island
Access Bridge Replacement**

Department:

Parks Recreation & Property
Management ~ Parks Division

Estimated Gross Cost:

\$75,000

Estimated Project Timeline:

Tender: Feb 2019

Project award: May 2019

Project construction: July/August 2019



Funding Sources:

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|-----------------|------------------------|--------|-----------------|------------------|-----------------|-----------------|
| \$75,000 | | | | | | |

PROJECT DESCRIPTION:

The original south access bridge from the 1930's at Waterworks Park is in a declining condition. In 1990, all bridges were replaced with accessible steel bridges, except this area was not refurbished and is in its original state. The asphalt is deteriorating and sinking away causing large holes and depressions that require constant repair.

The access is part of a popular pedestrian trail and poses a hazard for walkers.

TOTAL:

\$75,000

CAPITAL PROJECT FOR 2019

Project Name:

Jumbo Monument Parkette & Accessible Parking Lot Development

Department:

Parks Recreation & Property Management – Parks Division

Estimated Gross Cost:

\$200,000



Estimated Project Timeline:

Tender: February 2019

Project award: June 2019

Project construction: August 2019

Funding Sources:

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|------------------|------------------------|--------|-----------------|------------------|-----------------|-----------------|
| \$200,000 | | | | | | |

PROJECT DESCRIPTION:

Staff proposes to develop a park-like setting around the Jumbo Monument that would provide accessibility and a high profile show piece for this focal point of St. Thomas. Plans include:

- Realigning the Jumbo parking lot to provide organized parking and include accessible parking spaces and an accessible path to Jumbo
- Creating additional green space in front of the caboose including grassed areas, annual shows and shade trees.
- a fully accessible ramp system to the caboose
- restore the cairn
- improved site furnishings
- 2018 improvements:
 - Interlock surface replaced with concrete
 - Lighting improved
 - Fence replaced

TOTAL:

\$200,000

CAPITAL PROJECT FOR 2019

Project Name:

**Pinafore Park Street Railway
(South) Shelter Replacement**

Department:

Parks Recreation & Property
Management ~ Parks Division

Estimated Gross Cost:

\$175,000

Estimated Project Timeline:

Tender: March 2019

Project award: May 2019

Project construction: July/August 2019

**Funding Sources:**

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|------------------|------------------------|--------|-----------------|------------------|-----------------|-----------------|
| \$175,000 | | | | | | |

PROJECT DESCRIPTION

The Street Railway (South) Shelter is the last pavilion to be replaced in Pinafore Park. A new pavilion will provide the opportunity to improve service in the park and would include:

- Realignment to improve access from the street and improve accessibility
- Increase the size to accommodate increased use due to the popular location near the playground/splash pad

This pavilion is our most popular due to its proximity to the playground and washrooms and cannot accommodate current demands.

TOTAL:

\$175,000

CAPITAL PROJECT FOR 2019

Project Name:

**Pinafore Park Lake Margaret
Shoreline Viewing Platform**

Department:

**Parks Recreation & Property
Management ~ Parks Division**

Estimated Gross Cost:

\$250,000

**Estimated Project Timeline:**

Tender: March 2019

Project award: May 2019

Project construction: July/August 2019

Funding Sources:

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|------------------|------------------------|--------|-----------------|------------------|-----------------|-----------------|
| \$250,000 | | | | | | |

PROJECT DESCRIPTION

This infrastructure project would be a shoreline viewing platform for the purpose of environmental appreciation, improved accessibility and enjoyment for all.

Interest has been expressed to develop two shoreline viewing platforms at Lake Margaret. The first platform will be constructed at the east limit of the lake (Jim Waite Park) and the second at the south side of the lake.

TOTAL:

\$250,000

CAPITAL PROJECT FOR 2019

Project Name:

**Dance (West) Pavilion Restoration –
Phase 3 Interior Accessibility
(Elevator)**

Department:

Parks Recreation & Property
Management ~ Property Division

Estimated Gross Cost:

\$1,100,000



Estimated Project Timeline:

Tender: February 2019

Project award: March 2019

Project construction: April 2019

Funding Sources:

| Tax Funded | Previously Approved | Parkland Reserve Fund | D.C. Reserve | Grants | San. Reserve | Stm. Reserve |
|---------------|------------------------|-----------------------------|-----------------|--------|-----------------|-----------------|
|---------------|------------------------|-----------------------------|-----------------|--------|-----------------|-----------------|

| | | | | | | |
|------------------|-----------|--|--|--|--|--|
| \$250,000 | \$500,000 | | | | | |
|------------------|-----------|--|--|--|--|--|

PROJECT DESCRIPTION:

Historical Architect, Ed Vandermaarel, from a + Link architecture inc, has prepared a design concept for the second and third phases of the restoration of the Dance (West) Pavilion. In 2018 painting was completed, a new roof was installed, the new eaves troughs installed and the interior stairs were finished. Planned for 2019 is the installation of the elevator. This work is contributing to the accessibility of the pavilion and the eventual use of the upstairs.

Milestones: *Items completed to date include:*

- North-west column replacement
- Ticket booth structural upgrades
- Concrete pier repair with tie downs
- Downspouts replaced and water directed away from pavilion
- All concrete replaced, east concrete apron extended
- The removal of the exterior stairs and replaced with an interior set of stairs
- Animal control in place
- 2017- Cladding replaced

TOTAL:

\$250,000

CAPITAL PROJECT FOR 2019

Project Name:

Expansion of Maintenance Garage

Department:

Clerks

Estimated Gross Cost:

\$189,000



Estimated Project Timeline:

Tender/RFP release: *Jan 2019*

Project award: *Feb 2019*

Project completion: *Mar 2019*

Funding Sources:

| Tax Funded | Previously Approved | Fed. Gas Tax | D.C. Reserve | Grants | San. Reserve | Stm. Reserve |
|---------------|------------------------|-----------------|-----------------|--------|-----------------|-----------------|
|---------------|------------------------|-----------------|-----------------|--------|-----------------|-----------------|

| | | | | | | |
|------------------|--|--|--|--|--|--|
| \$189,000 | | | | | | |
|------------------|--|--|--|--|--|--|

PROJECT DESCRIPTION:

This expansion calls for a 30 ft by 48 ft addition to our existing maintenance garage. The surrounding gravel parking area of approximately 20,000 square feet will be paved. This will add additional parking and support to our maintenance activity as well as for the large orange hangar.

Currently Airport support equipment is being stored in the corporate hangar. The addition will free up space that has a higher retail value and could otherwise be used to generate revenue.

TOTAL:

\$189,000

CAPITAL PROJECT FOR 2019

Project Name:

Small Lot Hangar Reconstruction

Department:

Parks Recreation and Property
Management - Airport

Estimated Gross Cost:

\$1,210,000.



Estimated Project Timeline:

Tender/RFP release: Jan 2019

Project award: Feb 2019

Project completion: Fall 2019

Funding Sources:

| Tax Funded | Previously Approved | Parkland Reserve Fund | D.C. Reserve | Grants | San. Reserve | Stm. Reserve |
|---------------|------------------------|-----------------------------|-----------------|--------|-----------------|-----------------|
| | | | | | | |

PROJECT DESCRIPTION:

Replacement of 11 out of 12 small lot hangars

hangar replacement \$1,122,000

electrical upgrades \$ 88,000

Total \$1,210,000

individual hangar rental rate - \$700 per month, \$6,000 per year

12 hangars total revenue - \$100,000 per year

cost recovery period - approximately 16 years at 3.5% interest

TOTAL:

\$1,210,000

CAPITAL PROJECT FOR 2019

Project Name:

T- Hangars

Department:

**Parks Recreation and Property
Management - Airport**

Estimated Gross Cost:

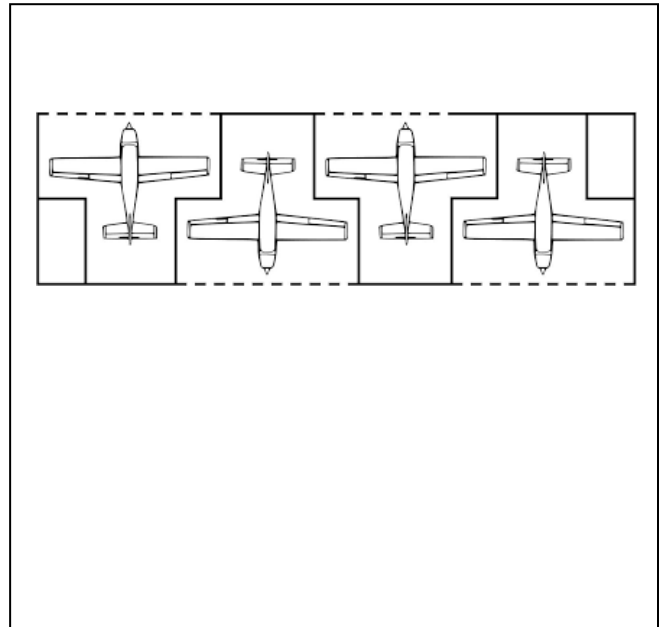
\$1,210,000

Estimated Project Timeline:

Tender/RFP release: *Jan 2019*

Project award: *Feb 2019*

Project completion: *Fall 2019*



Funding Sources:

| Tax | Previously | | | | | Debt/ | |
|--------|------------|-------|---------|---------|---------|------------|-------|
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| | | | | | | | 0 |

PROJECT DESCRIPTION:

New site development and aircraft Hangar construction to accommodate 14 aircraft in an enclosed Standard T-Hangar configuration.

The project would consist of approx. 49,000 sq feet of taxiway and apron space and road access to accommodate a hangar complex 400 feet in length by 40 feet in width an area covering 16,000 sq feet.

Method of construction would consist of steel frame and metal cladding concrete floors individual doors. Electrical to be supplied will be adequate to support: power doors, LED lighting and the ability to preheat aircraft.

hangar rental rate - \$700 per month, \$8,400 per year

14 hangars total revenue - \$117,600 per year

cost recovery period - approximately 13 years at 3.5% interest

CAPITAL PROJECT FOR 2019

Project Name:

**Airport Multi Hangar Complex –
Phase 1**

Department:

Parks Recreation & Property
Management ~ Property Division

Estimated Gross Cost:

\$820,000

Estimated Project Timeline:

Tender: January 2019

Project award: February 2019

Project construction: March 2019

Funding Sources:

| Tax Funded | Previously Approved | Parkland Reserve Fund | D.C. Reserve | Grants | San. Reserve | Stm. Reserve |
|------------------|------------------------|-----------------------------|-----------------|--------|-----------------|-----------------|
| \$820,000 | | | | | | |



PROJECT DESCRIPTION:

Phase 1 of the Airport Multi Hangar Complex is the last of the small lot hangar development available. These lots are convenient to the hydro and taxiway infrastructure previously established.

The proposal is to construct 4 new hangars for the purpose of renting aircraft storage space on a monthly basis.

1st Hangar

- 120 ft by 48 ft – 5760 square feet
- Cost estimate - \$346,000
- Annual Revenue Opportunity - \$27,000
- Investment recovered – 13 years

2nd Hangar

- 80 ft by 48 ft – 3840 square feet
- Cost estimate - \$231,000
- Annual Revenue Opportunity - \$18,000
- Investment recovered – 13 years

3rd Hangar

- 42 ft by 48 ft – 2016 square feet
- Cost estimate - \$121,500
- Annual Revenue Opportunity - \$9,000
- Investment recovered – 13 years

4th Hangar

- 42 ft by 48 ft – 2016 square feet
- Cost estimate - \$121,500
- Annual Revenue Opportunity - \$9,000
- Investment recovered – 13 years

Combined Annual Revenue for entire first phase - \$63,000.

Total

\$820,000

CAPITAL PROJECT FOR 2019

Project Name:

Joe Thornton CC Outdoor Ball Hockey Rink

Department:

Parks, Recreation & Property Management ~ Recreation Division

Estimated Gross Cost:

\$200,000

Estimated Project Timeline:

Tender: Mar 2019

Project award: June 2019

Project construction: September 2019

**Funding Sources:**

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|---------------|------------------------|--------|-----------------|------------------|-----------------|-----------------|
| \$200,000 | | | | | | |

PROJECT DESCRIPTION:

The Joe Thornton Community Centre is a multi-purpose recreational facility that continues to add features for recreational activities that services a variety of community needs and requests. With the recent addition of the outdoor skate park in 2016 we wish to make use of the parcel of open land to the south of new skate park. The development would include an outdoor ball hockey rink concrete surface with boards surrounding the playing surface (proposed 140' x 80'), to include protective meshing on both ends rink plus player benches.

Year round use is a potential, pending demands by a variety of ice facility user groups, schools, community groups and local camps.

TOTAL:

\$200,000

CAPITAL PROJECT FOR 2019

Project Name:

**Pinafore Park Roadway
Improvements/Barrier Curbs**

Department:

**Parks Recreation & Property
Management ~ Roadwork**

Estimated Gross Cost:

\$280,000

Estimated Project Timeline:

Tender/RFP release: *Jan 2019*

Project award: *Feb 2019*

Project completion: *Jun. 2019*



Funding Sources:

| Tax Funded | Previously Approved | FGT | D.C. Reserve | Water Reserve | San. Reserve | Stm. Reserve |
|---------------|------------------------|------------------|-----------------|------------------|-----------------|-----------------|
| | | \$280,000 | | | | |

PROJECT DESCRIPTION:

The 'Big Circle' in Pinafore Park remains the only section of the park without barrier curbs and node parking. High vehicular traffic has broken down the edges in this area and caused damage to the turf.

Staff recommends curbs and parking nodes to control traffic, improve circulation and protect pedestrians and green space from cars. The rest of Pinafore has been very successful with the addition of node parking and concrete barrier curbs.

TOTAL:

\$280,000

CAPITAL PROJECT FOR 2019

Project Name:

**Seniors Centre – Parking Lot
Resurfacing**

Department:

Parks Recreation & Property
Management ~ Property Division

Estimated Gross Cost:

\$175,000

Estimated Project Timeline:

Tender: February 2019

Project award: March 2019

Project construction: June 2019



Funding Sources:

| Tax Funded | Previously Approved | Parkland Reserve Fund | D.C. Reserve | Grants | San. Reserve | Stm. Reserve |
|------------------|------------------------|-----------------------------|-----------------|--------|-----------------|-----------------|
| \$175,000 | | | | | | |

PROJECT DESCRIPTION:

The parking lot located at the Seniors Centre is in need of resurfacing. This project would also include a proper slope to ensure adequate drainage, fresh painted lines for all parking spaces including accessible spaces and the drop off area. The curbing that is currently in place remains in good shape and could be salvaged to reduce some costs for the overall project.

TOTAL:

\$175,000

CAPITAL PROJECT FOR 2018

Project Name:

Horton Market Building – Capital Improvements

Department:

Parks, and Rec. and Property Management – Roadwork

Estimated Gross Cost:

\$250,000



Estimated Project Timeline:

Tender/RFP release: Jan 2018

Project award: Feb 2018

Project completion: Jun. 2018

Funding Sources:

| Tax Funded | Previously Approved | Fed Gas Tax | D.C. Reserve | Grants | San. Reserve | Stm. Reserve |
|---------------|------------------------|----------------|-----------------|--------|-----------------|-----------------|
| | | \$250,000 | | | | |

PROJECT DESCRIPTION:

The renovation of the parking lot at the Horton Market building would allow for an accessible surface and includes the rebuilding of the existing storm and sewer system. All grades would be sloped properly for the water runoff around the shelters and include the main building. Properly marked parking areas would also contribute to a successful busy market area and allow for a clean layout for public use.

TOTAL:

\$250,000

CAPITAL PROJECT FOR 2019

Project Name:

Defensive Tactics Training Room

Department:

St Thomas Police Service

Estimated Gross Cost:

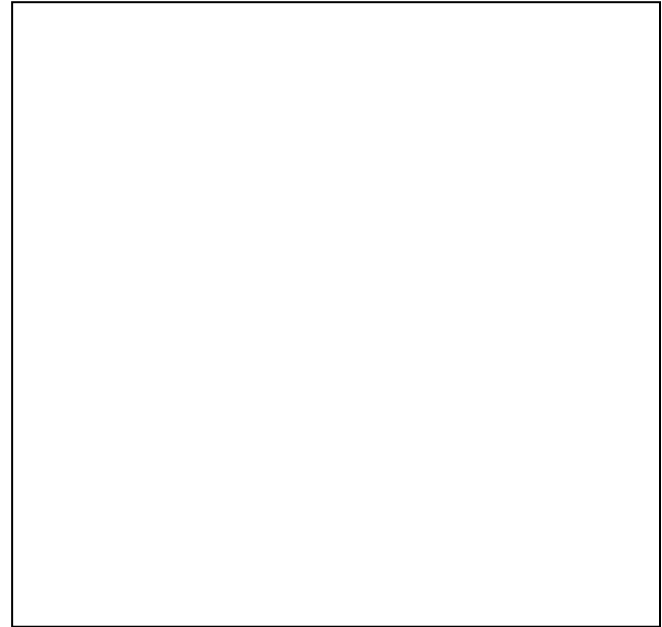
\$45,000

Estimated Project Timeline:

Tender/RFP release: *N/A*

Project award: *N/A*

Project completion: 2019



Funding Sources:

SITE MAP IF REQUIRED

| | | | | | | | |
|--------|------------|-------|---------|---------|---------|------------|-------|
| Tax | Previously | | | | | Debt/ | |
| Funded | Approved | Grant | Gas Tax | Reserve | Reserve | Future tax | Total |
| | | | | | | | 0 |

PROJECT DESCRIPTION:

In an unfinished portion in the basement of Police Headquarters, the construction of the walls and to purchase specialized, protective rubber floor and wall coverings and all related equipment to conduct *annual Provincially mandated training, on-site*, for all sworn personnel in accordance with health and safety best practices. This *on-site* training facility will allow all training to occur more efficiently with a savings in the cumulative man hours in travel time to and from outside facilities; and will also result in financial savings in annual training facility rentals.

CAPITAL PROJECT FOR 2019

Project Name:

Dyno Building - STORC

Department:

Parks, Recreation & Property
Management ~ Property Division

Estimated Gross Cost:

\$250,000

**Estimated Project Timeline:**

Tender: March 2019

Project award: May 2019

Project construction: May 2019

Funding Sources:

| Tax Funded | Previously Approved | Grants | D.C. Reserve | Federal Gas Tax | San. Reserve | Stm. Reserve |
|---------------|------------------------|--------|-----------------|--------------------|-----------------|-----------------|
| | \$250,000 | | | | | |

PROJECT DESCRIPTION:

This project involves the installation of an electrical service from Silver Street to the Dyno building along with the removal of existing manufacturing equipment and to fill in the floors with concrete.

This will allow for the storage of recreation equipment and vehicles for the Storc Complex.

TOTAL:

\$250,000

Capital Budget Forecast

| Year | | | | | | | | | |
|------|------|------|------|------|------|------|------|------|------|
| 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |

Annual Capital Costs

| | | | | | | | | | | |
|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Roads and Bridges | 5,101,000 | 5,100,000 | 5,900,000 | 6,400,000 | 6,400,000 | 7,350,000 | 8,100,000 | 8,800,000 | 9,200,000 | 9,400,000 |
| Sewer | 5,647,000 | 2,550,000 | 2,600,000 | 2,650,000 | 2,700,000 | 2,750,000 | 2,800,000 | 2,850,000 | 2,900,000 | 2,950,000 |
| Water | 3,647,000 | 2,550,000 | 2,600,000 | 2,650,000 | 2,700,000 | 2,750,000 | 2,800,000 | 2,850,000 | 2,900,000 | 2,950,000 |
| Growth | 4,925,000 | 600,000 | 4,600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 |
| Parks | 100,000 | 300,000 | 700,000 | 950,000 | 950,000 | 950,000 | 950,000 | 950,000 | 950,000 | 950,000 |
| Sport Facilities | 400,000 | 400,000 | 700,000 | 900,000 | 900,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,500,000 |
| Buildings | 1,916,000 | 400,000 | 750,000 | 1,000,000 | 1,000,000 | 1,300,000 | 1,300,000 | 1,700,000 | 2,300,000 | 2,700,000 |
| Vehicles and Equipment | 897,000 | 2,695,000 | 796,000 | 1,410,000 | 2,290,500 | 562,000 | 1,580,000 | 380,000 | 370,000 | 305,000 |
| Reserve Transfers | - | - | 896,200 | 142,200 | - | 97,500 | | 259,500 | 189,500 | 254,500 |
| Other | 825,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| | 23,458,000 | 14,745,000 | 19,692,200 | 16,852,200 | 17,690,500 | 17,609,500 | 19,380,000 | 19,639,500 | 20,659,500 | 21,759,500 |

Annual Funding

| | | | | | | | | | | |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Tax Levy | 4,070,000 | 4,700,000 | 5,200,000 | 5,700,000 | 6,200,000 | 6,950,000 | 7,700,000 | 8,700,000 | 9,700,000 | 10,700,000 |
| Federal Gas Tax | 2,450,000 | 2,360,700 | 2,468,000 | 2,468,000 | 2,575,300 | 2,575,300 | 2,575,300 | 2,575,300 | 2,575,300 | 2,575,300 |
| OCIF Allocation Base | 1,958,413 | 1,984,200 | 1,984,200 | 1,984,200 | 1,984,200 | 1,984,200 | 1,984,200 | 1,984,200 | 1,984,200 | 1,984,200 |
| Other Grants | 64,000 | 220,000 | 240,000 | 700,000 | 600,000 | - | - | - | - | - |
| Reserve Contributions | 1,210,000 | 335,000 | - | - | 331,000 | - | 830,500 | - | - | - |
| Water/Sewer/ Storm Reserves | 9,968,000 | 5,815,000 | 5,200,000 | 5,400,000 | 5,400,000 | 5,500,000 | 5,690,000 | 5,780,000 | 5,800,000 | 5,900,000 |
| Development Charges | 5,190,000 | 600,000 | 4,600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 |
| Other contributions | 40,000 | - | - | - | - | - | - | - | - | - |
| Previous year funding | 366,000 | - | - | - | - | - | - | - | - | - |
| Debt | - 1,858,413 | - 1,269,900 | - | - | - | - | - | - | - | - |
| | <u>23,458,000</u> | <u>14,745,000</u> | <u>19,692,200</u> | <u>16,852,200</u> | <u>17,690,500</u> | <u>17,609,500</u> | <u>19,380,000</u> | <u>19,639,500</u> | <u>20,659,500</u> | <u>21,759,500</u> |

Funding Deficit

2018 Estimated Average Household Income

Household income is one measure of a community's ability to pay for services. While a higher relative household income is a positive indicator of the overall local economy, it may lead to a greater expectation for quality programs and additional challenges in balancing desired levels of service with a willingness to pay for programs and services.

| Municipality | | Municipality | | Municipality | |
|------------------|-----------|----------------------|------------|------------------------|------------|
| Elliot Lake | \$ 62,158 | St. Marys | \$ 88,756 | Mississauga | \$ 109,999 |
| Cornwall | \$ 62,750 | Strathroy-Caradoc | \$ 88,913 | Central Elgin | \$ 110,954 |
| Bancroft | \$ 65,292 | Lambton Shores | \$ 88,976 | Ottawa | \$ 111,599 |
| Parry Sound | \$ 67,600 | Collingwood | \$ 89,612 | Brant | \$ 111,853 |
| Owen Sound | \$ 70,778 | Oshawa | \$ 90,192 | Lincoln | \$ 113,606 |
| Brockville | \$ 71,084 | Ingersoll | \$ 90,487 | Waterloo | \$ 114,438 |
| Midland | \$ 72,919 | North Perth | \$ 90,553 | Clarington | \$ 116,511 |
| Welland | \$ 73,910 | Kitchener | \$ 90,901 | Grimsby | \$ 116,929 |
| Windsor | \$ 74,671 | North Stormont | \$ 91,502 | Markham | \$ 118,152 |
| St. Thomas | \$ 74,793 | Kingston | \$ 91,580 | Niagara-on-the-Lake | \$ 118,156 |
| Orillia | \$ 74,970 | Brockton | \$ 92,228 | Wilmot | \$ 120,075 |
| Port Colborne | \$ 76,517 | Bracebridge | \$ 92,397 | Saugeen Shores | \$ 120,585 |
| Chatham-Kent | \$ 77,014 | Prince Edward County | \$ 92,682 | Richmond Hill | \$ 121,671 |
| Tillsonburg | \$ 77,240 | Brock | \$ 92,943 | Kincardine | \$ 122,567 |
| Belleville | \$ 77,388 | Hamilton | \$ 93,423 | Newmarket | \$ 123,590 |
| Peterborough | \$ 79,479 | Huntsville | \$ 94,047 | Pickering | \$ 124,559 |
| Niagara Falls | \$ 79,768 | North Middlesex | \$ 94,212 | Burlington | \$ 125,873 |
| St. Catharines | \$ 80,012 | Sarnia | \$ 94,588 | Pelham | \$ 126,655 |
| Wellington North | \$ 80,639 | Kenora | \$ 96,224 | Wellesley | \$ 127,485 |
| Brantford | \$ 80,735 | Timmins | \$ 96,423 | Woolwich | \$ 128,111 |
| Fort Erie | \$ 81,046 | Haldimand | \$ 96,891 | Milton | \$ 128,664 |
| North Bay | \$ 82,320 | Barrie | \$ 97,290 | Whitby | \$ 128,665 |
| Quinte West | \$ 82,770 | Greater Sudbury | \$ 97,604 | North Dumfries | \$ 133,048 |
| Sault Ste. Marie | \$ 82,955 | Cambridge | \$ 97,643 | East Gwillimbury | \$ 135,968 |
| Minto | \$ 83,431 | Georgina | \$ 98,312 | Halton Hills | \$ 136,293 |
| Thorold | \$ 83,547 | Guelph | \$ 100,108 | Guelph-Eramosa | \$ 136,490 |
| Tay | \$ 83,731 | Tiny | \$ 100,784 | Springwater | \$ 139,363 |
| Penetanguishene | \$ 83,774 | Orangeville | \$ 101,444 | Vaughan | \$ 139,474 |
| Gravenhurst | \$ 83,879 | Brampton | \$ 102,663 | Middlesex Centre | \$ 141,189 |
| Stratford | \$ 84,065 | Grey Highlands | \$ 102,808 | Whitchurch-Stouffville | \$ 142,060 |
| Espanola | \$ 84,143 | Wainfleet | \$ 103,485 | Erin | \$ 142,361 |
| Norfolk | \$ 84,393 | Centre Wellington | \$ 106,318 | Caledon | \$ 145,664 |
| Greenstone | \$ 86,104 | Mapleton | \$ 107,206 | Aurora | \$ 155,457 |
| London | \$ 86,126 | Innisfil | \$ 107,643 | Puslinch | \$ 179,036 |
| Thunder Bay | \$ 87,350 | West Lincoln | \$ 107,846 | Oakville | \$ 179,132 |
| Meaford | \$ 87,359 | Toronto | \$ 107,968 | King | \$ 187,349 |
| | | | | Average | \$ 102,194 |
| | | | | Median | \$ 95,406 |

Source—Manifold Data Mining

Assessment Per Capita (Sorted by Unweighted Assessment)

Property assessment is the basis upon which municipalities raise taxes. A strong assessment base is critical to a municipality's ability to generate revenues. Assessment per capita statistics have been compared to provide an indication of the "richness" of the assessment base in each municipality.

Unweighted assessment provides the actual current value assessment of the properties.

Weighted assessment reflects the basis upon which property taxes are levied after applying the tax ratios to the various property classes to the unweighted assessment.

| Municipality | 2018 Unweighted Assessment per Capita | 2018 Weighted Assessment per Capita | Unweighted Ranking | Weighted Ranking |
|------------------|--|--|-----------------------|---------------------|
| Elliot Lake | \$ 49,556 | \$ 55,809 | low | low |
| Windsor | \$ 70,740 | \$ 89,181 | low | low |
| Espanola | \$ 74,662 | \$ 95,740 | low | low |
| Cornwall | \$ 77,046 | \$ 101,758 | low | low |
| St. Thomas | \$ 79,492 | \$ 94,092 | low | low |
| Timmins | \$ 80,049 | \$ 96,701 | low | low |
| Welland | \$ 82,100 | \$ 91,809 | low | low |
| Sault Ste. Marie | \$ 87,701 | \$ 112,497 | low | low |
| Owen Sound | \$ 90,150 | \$ 109,736 | low | low |
| Thunder Bay | \$ 92,226 | \$ 114,994 | low | low |
| Ingersoll | \$ 92,868 | \$ 113,347 | low | low |
| Bancroft | \$ 94,650 | \$ 95,422 | low | low |
| Port Colborne | \$ 96,242 | \$ 107,878 | low | low |
| Quinte West | \$ 96,974 | \$ 106,167 | low | low |
| Sarnia | \$ 97,322 | \$ 112,509 | low | low |
| Tillsonburg | \$ 98,390 | \$ 116,633 | low | low |
| Brockville | \$ 99,130 | \$ 121,702 | low | low |
| Belleville | \$ 99,663 | \$ 126,825 | low | mid |
| Brantford | \$ 102,171 | \$ 122,952 | low | low |
| St. Catharines | \$ 103,081 | \$ 119,650 | low | low |
| Greater Sudbury | \$ 104,015 | \$ 127,985 | low | mid |
| North Bay | \$ 104,307 | \$ 124,452 | low | mid |
| Peterborough | \$ 104,810 | \$ 118,983 | low | low |
| London | \$ 105,144 | \$ 120,661 | low | low |
| Parry Sound | \$ 105,525 | \$ 122,599 | low | low |
| St. Marys | \$ 105,921 | \$ 120,810 | low | low |
| Penetanguishene | \$ 108,151 | \$ 111,153 | low | low |
| Thorold | \$ 109,101 | \$ 121,396 | low | low |
| Midland | \$ 110,881 | \$ 117,659 | low | low |
| Kenora | \$ 111,838 | \$ 132,512 | low | mid |
| Fort Erie | \$ 111,853 | \$ 119,871 | low | low |
| Kitchener | \$ 116,058 | \$ 136,243 | low | mid |
| Minto | \$ 116,637 | \$ 99,007 | low | low |
| Oshawa | \$ 116,675 | \$ 131,036 | low | mid |
| Stratford | \$ 117,383 | \$ 142,680 | low | mid |
| Orillia | \$ 118,401 | \$ 140,299 | low | mid |

Assessment Per Capita (Sorted by Unweighted Assessment) (cont'd)

| Municipality | 2018 Unweighted Assessment per Capita | 2018 Weighted Assessment per Capita | Unweighted Ranking | Weighted Ranking |
|----------------------|--|--|-----------------------|---------------------|
| Niagara Falls | \$ 119,136 | \$ 145,134 | mid | mid |
| Chatham-Kent | \$ 119,182 | \$ 95,494 | mid | low |
| Strathroy-Caradoc | \$ 120,420 | \$ 112,270 | mid | low |
| Cambridge | \$ 121,506 | \$ 147,676 | mid | mid |
| Hamilton | \$ 123,694 | \$ 146,819 | mid | mid |
| Tay | \$ 124,259 | \$ 122,533 | mid | low |
| Orangeville | \$ 127,343 | \$ 136,426 | mid | mid |
| Kingston | \$ 128,262 | \$ 146,747 | mid | mid |
| Barrie | \$ 129,721 | \$ 139,665 | mid | mid |
| Greenstone | \$ 130,518 | \$ 127,794 | mid | mid |
| West Lincoln | \$ 130,985 | \$ 121,413 | mid | low |
| Haldimand | \$ 131,748 | \$ 125,004 | mid | mid |
| Clarington | \$ 133,155 | \$ 136,930 | mid | mid |
| Guelph | \$ 139,291 | \$ 165,252 | mid | high |
| Norfolk | \$ 139,339 | \$ 123,997 | mid | low |
| Brockton | \$ 139,798 | \$ 106,270 | mid | low |
| Brampton | \$ 140,308 | \$ 149,135 | mid | mid |
| Lincoln | \$ 141,793 | \$ 142,067 | mid | mid |
| Pelham | \$ 142,156 | \$ 141,412 | mid | mid |
| Grimsby | \$ 143,810 | \$ 153,059 | mid | mid |
| Wellington North | \$ 147,042 | \$ 114,949 | mid | low |
| Central Elgin | \$ 148,557 | \$ 128,634 | mid | mid |
| Whitby | \$ 150,288 | \$ 161,449 | mid | mid |
| Centre Wellington | \$ 152,007 | \$ 144,000 | mid | mid |
| Wainfleet | \$ 153,135 | \$ 138,714 | mid | mid |
| Georgina | \$ 154,729 | \$ 153,478 | mid | mid |
| Brock | \$ 155,114 | \$ 137,843 | mid | mid |
| North Stormont | \$ 157,983 | \$ 105,544 | mid | low |
| Wilmot | \$ 159,381 | \$ 150,091 | mid | mid |
| Meaford | \$ 161,150 | \$ 146,718 | mid | mid |
| Brant | \$ 161,479 | \$ 154,147 | mid | mid |
| Ottawa | \$ 164,103 | \$ 194,028 | mid | high |
| Waterloo | \$ 164,531 | \$ 194,966 | mid | high |
| Woolwich | \$ 165,349 | \$ 166,951 | mid | high |
| Prince Edward County | \$ 165,730 | \$ 157,062 | mid | mid |
| Wellesley | \$ 167,265 | \$ 136,354 | mid | mid |

Assessment Per Capita (Sorted by Unweighted Assessment) (cont'd)

| Municipality | 2018 Unweighted Assessment per Capita | 2018 Weighted Assessment per Capita | Unweighted Ranking | Weighted Ranking |
|------------------------|--|--|-----------------------|---------------------|
| Collingwood | \$ 170,793 | \$ 177,145 | high | high |
| Pickering | \$ 175,091 | \$ 187,269 | high | high |
| Springwater | \$ 177,271 | \$ 165,762 | high | high |
| Saugeen Shores | \$ 177,948 | \$ 174,964 | high | high |
| Innisfil | \$ 179,107 | \$ 175,252 | high | high |
| Milton | \$ 183,143 | \$ 197,531 | high | high |
| Huntsville | \$ 184,033 | \$ 184,555 | high | high |
| Bracebridge | \$ 186,068 | \$ 186,348 | high | high |
| North Perth | \$ 187,449 | \$ 127,259 | high | mid |
| North Dumfries | \$ 188,250 | \$ 198,361 | high | high |
| Newmarket | \$ 190,605 | \$ 197,521 | high | high |
| Halton Hills | \$ 191,864 | \$ 202,944 | high | high |
| Mississauga | \$ 195,204 | \$ 220,161 | high | high |
| Kincardine | \$ 196,159 | \$ 175,934 | high | high |
| Guelph-Eramosa | \$ 201,118 | \$ 181,487 | high | high |
| Erin | \$ 202,247 | \$ 186,496 | high | high |
| Middlesex Centre | \$ 205,689 | \$ 155,170 | high | mid |
| Burlington | \$ 207,355 | \$ 234,312 | high | high |
| Grey Highlands | \$ 209,673 | \$ 176,167 | high | high |
| Mapleton | \$ 213,981 | \$ 135,649 | high | mid |
| Whitchurch-Stouffville | \$ 220,586 | \$ 220,377 | high | high |
| Toronto | \$ 222,667 | \$ 320,682 | high | high |
| Caledon | \$ 236,060 | \$ 235,797 | high | high |
| East Gwillimbury | \$ 240,312 | \$ 235,891 | high | high |
| Markham | \$ 241,816 | \$ 249,067 | high | high |
| Aurora | \$ 244,870 | \$ 250,861 | high | high |
| Lambton Shores | \$ 245,964 | \$ 216,573 | high | high |
| Niagara-on-the-Lake | \$ 259,936 | \$ 274,476 | high | high |
| Gravenhurst | \$ 261,645 | \$ 262,220 | high | high |
| North Middlesex | \$ 263,607 | \$ 135,367 | high | mid |
| Richmond Hill | \$ 264,402 | \$ 270,035 | high | high |
| Oakville | \$ 272,192 | \$ 296,552 | high | high |
| Vaughan | \$ 272,434 | \$ 286,894 | high | high |
| Puslinch | \$ 276,942 | \$ 290,895 | high | high |
| Tiny | \$ 305,257 | \$ 298,534 | high | high |
| King | \$ 310,146 | \$ 297,667 | high | high |
| Average | \$ 154,140 | \$ 156,898 | | |
| Median | \$ 141,974 | \$ 139,982 | | |

Taxable Assessment Per Capita (cont'd) (Grouped by Location, sorted by unweighted assessment)
Southwest Municipalities

| Municipality | 2018 Unweighted Assessment per Capita | 2018 Weighted Assessment per Capita | Unweighted Ranking | Weighted Ranking |
|-------------------|--|--|-----------------------|---------------------|
| Windsor | \$ 70,740 | \$ 89,181 | low | low |
| St. Thomas | \$ 79,492 | \$ 94,092 | low | low |
| Owen Sound | \$ 90,150 | \$ 109,736 | low | low |
| Ingersoll | \$ 92,868 | \$ 113,347 | low | low |
| Sarnia | \$ 97,322 | \$ 112,509 | low | low |
| Tillsonburg | \$ 98,390 | \$ 116,633 | low | low |
| Brantford | \$ 102,171 | \$ 122,952 | low | low |
| London | \$ 105,144 | \$ 120,661 | low | low |
| St. Marys | \$ 105,921 | \$ 120,810 | low | low |
| Kitchener | \$ 116,058 | \$ 136,243 | low | mid |
| Minto | \$ 116,637 | \$ 99,007 | low | low |
| Stratford | \$ 117,383 | \$ 142,680 | low | mid |
| Chatham-Kent | \$ 119,182 | \$ 95,494 | mid | low |
| Strathroy-Caradoc | \$ 120,420 | \$ 112,270 | mid | low |
| Cambridge | \$ 121,506 | \$ 147,676 | mid | mid |
| Haldimand | \$ 131,748 | \$ 125,004 | mid | mid |
| Guelph | \$ 139,291 | \$ 165,252 | mid | high |
| Norfolk | \$ 139,339 | \$ 123,997 | mid | low |
| Brockton | \$ 139,798 | \$ 106,270 | mid | low |
| Wellington North | \$ 147,042 | \$ 114,949 | mid | low |
| Central Elgin | \$ 148,557 | \$ 128,634 | mid | mid |
| Centre Wellington | \$ 152,007 | \$ 144,000 | mid | mid |
| Wilmot | \$ 159,381 | \$ 150,091 | mid | mid |
| Meaford | \$ 161,150 | \$ 146,718 | mid | mid |
| Brant | \$ 161,479 | \$ 154,147 | mid | mid |
| Waterloo | \$ 164,531 | \$ 194,966 | mid | high |
| Woolwich | \$ 165,349 | \$ 166,951 | mid | high |
| Wellesley | \$ 167,265 | \$ 136,354 | mid | mid |
| Saugeen Shores | \$ 177,948 | \$ 174,964 | high | high |
| North Perth | \$ 187,449 | \$ 127,259 | high | mid |
| North Dumfries | \$ 188,250 | \$ 198,361 | high | high |
| Kincardine | \$ 196,159 | \$ 175,934 | high | high |
| Guelph-Eramosa | \$ 201,118 | \$ 181,487 | high | high |
| Erin | \$ 202,247 | \$ 186,496 | high | high |
| Middlesex Centre | \$ 205,689 | \$ 155,170 | high | mid |
| Grey Highlands | \$ 209,673 | \$ 176,167 | high | high |
| Mapleton | \$ 213,981 | \$ 135,649 | high | mid |
| Lambton Shores | \$ 245,964 | \$ 216,573 | high | high |
| North Middlesex | \$ 263,607 | \$ 135,367 | high | mid |
| Puslinch | \$ 276,942 | \$ 290,895 | high | high |
| Southwest Avg | \$ 152,484 | \$ 143,624 | | |
| Median | \$ 147,800 | \$ 135,946 | | |

FIR2017: St. Thomas C

Asmt Code: 3421

MAH Code: 44101

Schedule 80
STATISTICAL INFORMATION
for the year ended December 31, 2017**9. Building Permit Information (Performance Measures)**

- 1300 What method does your municipality use to determine total construction value?
- 1302 If "Other Method" is selected in line 1300, please describe the method used to determine total construction value

| Column 1 # | Column 2 # | Column 3 # | Description 4 LIST |
|------------------|------------------|------------------|--------------------------------------|
| | | | Other Method (Please describe below) |
| | | | Declared Value |

Total Value of Construction Activity

- 1304 Total Value of Construction Activity for 2017 based on permits issued.

| |
|-------------|
| 1 |
| \$ |
| 104,248,612 |

Review of Complete Building Permit Applications: Median number of working days to review a complete building permit application and issue a permit or not issue a permit, and provide all reasons for refusal (by Category):

- 1306 **Category 1 : Houses (houses not exceeding 3 storeys/600 square metres)**
- Reference : provincial standard is 10 working days

| |
|--|
| Median Number of Working Days 1 # |
| 7 |

- 1308 **Category 2 : Small Buildings (small commercial/industrial not exceeding 3 storeys/600 square metres)**
- Reference : provincial standard is 15 working days

| |
|----|
| 10 |
|----|

- 1310 **Category 3 : Large Buildings (large residential/commercial/industrial/institutional)**
- Reference : provincial standard is 20 working days

| |
|----|
| 10 |
|----|

- 1312 **Category 4 : Complex Buildings (post disaster buildings, including hospitals, power/water, fire/police/EMS), communications.**
- Note : If no complete applications were submitted and accepted for a Category on lines 1306 to 1312, please leave the cell blank and do not enter zero.

| Number of Complete Applications 1 # | Number of Incomplete Applications 2 # | Total Number of Complete and Incomplete Applications 3 # |
|--|--|--|
| 379 | 126 | 505 |
| 38 | 9 | 47 |
| 46 | 15 | 61 |
| | | 0 |
| Subtotal | 463 | 150 |
| | 613 | |

- 1314 **Category 1 : Houses (houses not exceeding 3 storeys/600 square metres)**
- 1316 **Category 2 : Small Buildings (small commercial/industrial not exceeding 3 storeys/600 square metres)**
- 1318 **Category 3 : Large Buildings (large residential/ commercial/ industrial/ institutional)**
- 1320 **Category 4 : Complex Buildings (post disaster buildings, including hospitals, power/water, fire/police/EMS), communications.**
- 1322 **Subtotal**

Note: Zero should be entered on lines 1314 to 1320 in column 1 if no complete applications were submitted and accepted for a category.
Zero should be entered in column 2 if no incomplete applications were submitted and accepted for a category.

10. Planning and Development**Land Use Planning (using building permit information)**

- 1350 Number of residential units in new detached houses
- 1352 Number of residential units in new semi-detached houses
- 1354 Number of residential units in new row houses
- 1356 Number of residential units in new apartments/condo apartments
- 1358 **Subtotal**

| Residential Units within Settlement Areas 1 # | Total Residential Units 2 # | Total Secondary Units 3 # |
|--|-----------------------------------|---------------------------------|
| 145 | 145 | 0 |
| 30 | 30 | 0 |
| 52 | 52 | 0 |
| 72 | 72 | 0 |
| Subtotal | 299 | 299 |
| | 0 | |

Land Designated for Agricultural Purposes

- 1370 Hectares of land designated for agricultural purposes in the Official Plan as of December 31, 2017.

| |
|--------------------|
| Hectares 1 # |
| 388 |

FIR2017: St. Thomas C

Asmt Code: 3421

MAH Code: 44101

Schedule 80
STATISTICAL INFORMATION
for the year ended December 31, 2017

| | | | |
|---|--|--|---------------|
| 11. Transportation Services | | 1 | |
| # | | # | |
| 1710 | Roads : Total Paved Lane Km | 484 | |
| 1720 | Condition of Roads : Number of paved lane kilometres where the condition is rated as good to very good. | 317 | |
| | | Column 1 | Column 2 |
| | | Column 3 | Description 4 |
| | | # | LIST |
| 1722 | Has the entire municipal road system been rated?. | | Y |
| 1725 | Indicate the rating system used and the year the rating was conducted. | | PCI 2018 |
| 1730 | Roads : Total UnPaved Lane Km | 2 | |
| 1740 | Winter Control : Total Lane Km maintained in winter | 485 | |
| 1750 | Transit : Total Number of Regular Service Passenger Trips on Conventional Transit in Service Area. | 177,056 | |
| 1755 | Transit : Population of Service Area. | 38,906 | |
| 1760 | Bridges and Culverts : Total Square Metres of Surface Area on Bridges and Culverts | 8,969 | |
| | | where the condition of primary components is rated as good to very good, requiring only repair | Total Number |
| | | 1 | 2 |
| | | # | # |
| 1765 | Rating Of Bridges And Culverts | | |
| 1765 | Bridges | 5 | 13 |
| 1766 | Culverts | 4 | 11 |
| 1767 | Subtotal | 9 | 24 |
| | | Column 1 | Column 2 |
| | | Column 3 | Description 4 |
| | | # | LIST |
| 1768 | Have all bridges and culverts in the municipal system been rated?. | | Y |
| 1769 | Indicate the rating system used and the year the rating was conducted. | | OSIM |
| 12. Environmental Services | | 1 | |
| # | | # | |
| 1810 | Wastewater Main Backups : Total number of backed up wastewater mains | 1 | |
| 1815 | Wastewater Collection/Conveyance : Total KM of Wastewater Mains. | 180 | |
| 1820 | Wastewater Treatment and Disposal : Total Megalitres of Wastewater Treated. | 5,800,000 | |
| 1825 | Wastewater Bypasses Treatment : Estimated megalitres of untreated wastewater. | 141,000 | |
| 1835 | Urban Storm Water Management : Total KM of Urban Drainage System plus (0.005 KM times No. of Catch basins) | 159 | |
| 1840 | Rural Storm Water Management : Total KM of Rural Drainage System plus (0.005 KM times No. of Catch basins). | 19 | |
| 1845 | Water Treatment : Total Megalitres of Drinking Water Treated. | 3,886,000 | |
| 1850 | Water Main Breaks : Number of water main breaks in a year. | 17 | |
| 1855 | Water Distribution/Transmission : Total kilometres of Water Distribution / Transmission Pipe. | 236 | |
| 1860 | Solid Waste Collection : Total tonnes collected from all property classes. | 13,861 | |
| 1865 | Solid Waste Disposal : Total tonnes disposed of from all property classes. | 7,757 | |
| 1870 | Waste Diversion : Total tonnes diverted from all property classes. | 6,104 | |
| 13. Recreation Services | | 1 | |
| # | | # | |
| 1910 | Trails : Total kilometres of trails (owned by municipality and third parties). | 77 | |
| 1920 | Indoor recreation facility space : Square metres of indoor recreation facilities (municipally owned). | 12,820 | |
| 1930 | Outdoor recreation facility space : Square metres of outdoor recreation facility space (municipally owned). | 59,270 | |
| | | 1 | |
| | | \$ | |
| 14. Other Revenue (Used for the calculation of Operating Cost) | | 32,614 | |
| 2310 | Fire Services: Other revenue. | | |
| 2320 | Paved Roads : Other revenue. | | |
| 2330 | Solid Waste Disposal : Other revenue. | 26,240 | |
| 2340 | Waste Diversion : Other Revenue. | 420,445 | |
| 2370 | Assessment on Exempt Properties (Enter data from returned roll) | 144,224,726 | |

Goal 1: Providing a Safe, Healthy and Vibrant Community

Objective 1.1: Develop, support and promote recreational and leisure programs and infrastructure to meet the needs of the community

Action

1.1.1: Continue to promote recreational and leisure programs and services available

1.1.2: Work with partners to identify if there are gaps or overlaps in programs and services currently being delivered or future plans for delivery

1.1.4: Explore funding opportunities, recreational grants and public/private partnerships for the development and maintenance of recreation infrastructure

1.1.5: Update the outdoor pool to reflect current needs and safety requirements

1.1.6: Create a new skateboard park to reflect current needs, safety requirements and visitor opportunities

1.1.3: Conduct a feasibility study and develop a plan to identify and implement the multi-use potential for Timken Centre

Objective 1.2: Develop and promote healthy options to get around the City

Action

1.2.8: Continue to develop safe bike routes – sharing the road initiatives supported by required infrastructure improvements

1.2.7: Ensure the integration of walkable communities in new residential developments

1.2.1: Evaluate current sidewalks to improve safety, connectivity, and accessibility around the City

1.2.2: Evaluate the road network to determine road improvement requirements

1.2.3: Evaluate and improve the availability of public transit

1.2.4: Continue to implement the recommendations of the Urban Area Expansion Transportation Master Plan

1.2.5: Update and implement the Trails Master Plan to promote expansion and connectivity of the trail systems

Objective 1.3: Continue to support and encourage active volunteers

Action

1.3.2: Develop and promote key messages to share with newcomers to integrate them into the volunteer community

1.3.1: Continue to promote and acknowledge strong and supportive volunteers through an annual event

1.3.3: Establish and promote volunteer opportunities focused on youth and young unemployed adults

1.3.4: Develop a Volunteer Engagement Strategy

Objective 1.4: Continue to support the provision of health and social services for the residents of St. Thomas when financially feasible

Action

1.4.1: Continue to work with partners, developers and other stakeholders in efforts to nurture and encourage safe and affordable housing alternatives

1.4.2: Investigate ways to integrate health and social services to improve linkages and collaborative efforts

1.4.3: Plan for a range of housing that provides options for people at all stages of life

1.4.4: Develop a seniors' strategy

1.4.5: Conduct a 'value for money' assessment of emergency services through an analysis of effectiveness, efficiency and economy of each service (police, fire and land ambulance)

Objective 1.5: Promoting arts and culture programs and services

Action

1.5.1: Identify opportunities to develop and blend cultural services, programs, initiatives and projects that link St. Thomas as it continues to grow and develop

1.5.5: Continue to leverage and identify opportunities to establish a year-round farmer's market/artisan fair

1.5.4: Create a Public Art and Public Space Policy that recognizes, promotes and facilitates the development of a vibrant city

1.5.2: Continue to develop and implement the Cultural Plan

1.5.3: Encourage the development of more arts and cultural programs by exploring opportunities for funding, including grants, sponsoring of programs, and resources available

Objective 1.6: Creating pride and promoting the history and heritage of the City

Action

1.6.1: Assess the merits of developing a heritage strategy that examines both built heritage and cultural heritage

1.6.3: Explore opportunities to enhance and promote local events that engage residents and contribute to the sense of community in the City of St. Thomas

1.6.4: Continue to explore opportunities to establish partnerships that contribute to the celebration of culture in the community

1.6.2: Develop a Cultural Master Plan

Objective 1.7: Ensuring the delivery of municipal services to meet the needs of the residents

Action

1.7.1: Foster open and transparent municipal operations and governance by developing and implementing new communications strategy

1.7.2: Develop a Corporate Strategic Plan inclusive of an Organizational review

1.7.3: Continue to promote a progressive Council and Staff by providing a training budget for education and opportunities investment

1.7.4: Monitor and update the Accessibility Plan to ensure compliance with Accessibility for Ontarians with Disabilities Act (AODA)

Goal 2: Developing and Retaining a Diverse and Thriving Economy

Objective 2.1: Promoting and showcasing St. Thomas as a City to live, work, play and invest

Action

2.1.5: Review the Community Improvement Plans for areas requiring updating and renewal

2.1.3: Continue to work with local community organizations/groups and identify collaborative opportunities to showcase St. Thomas as a city to live, work, play and invest

2.1.6: Develop and implement an Information Technology Plan to improve the City's efficiency in service provision

2.1.1: Review and update a Branding Strategy that identifies how you want to be seen by others

2.1.2: Continue to strengthen the relationship with the County of Elgin to collaborate on shared initiatives

2.1.4: Advocate for other levels of government and agencies to meet the Community's needs

Objective 2.2: Continuing to provide support to local businesses to strengthen the economy of St. Thomas

Action

2.2.3: Continue to promote the Elgin Business Resource Centre – promoting the services available and the establishment of new

2.2.1: Conduct a needs assessment to better understand and support the requirements of local businesses and ensure that they have the resources required to remain successful and sustainable

2.2.2: Continue to support local businesses, restaurants, stores, through a shop local initiative - promote and encourage a buy-local culture

Objective 2.3: Attracting new businesses to grow and diversify the economy of St. Thomas

Action

2.3.1: Continue to review the current initiatives underway for attraction of new businesses by the EDC

2.3.2: Continue to review and regularly update the Economic Development Strategy (2009) for the City of St. Thomas

2.3.3: Continue to update the community profile (2012) to showcase the benefits of locating in St. Thomas

2.3.4: Undertake a city-wide review of surplus lands and structures to facilitate growth and revitalization in the Community

2.3.6: Identify/confirm industrial and commercial land availability, and develop an industrial and commercial land strategy to utilize the available land

2.3.9: Partner with others and let them promote the City internationally through their mandates

2.3.10: Research and develop a Tourism Profile that would be used as an attraction and marketing tool for increasing tourism sector

2.3.7 Develop an inventory of vacant space downtown and establish a strategy to utilize the space

2.3.8: Give consideration to the implementation of Brownfield Policies that will provide for the redevelopment/intensification of underutilized lands and buildings

Objective 2.4: Revitalizing the downtown core

Action

2.4.3: Create and enforce a property standards by-law to aid in improving structures, facade improvements making store owners more accountable for a new, revised and updated look

2.4.1: Create a strategy for revitalizing the downtown core that is financially feasible

2.4.2: Researching and promoting the grants available to revitalize the downtown core

2.4.4: Assess the feasibility of establishing a community square/gathering area/piazza in the Downtown area

Goal 3: Creating and Maintaining Sustainable Infrastructure and Natural Spaces

Objective 3.1: Promoting and conserving natural spaces

Action

3.1.1: Advocate and promote the protection and enhancement of green spaces

3.1.7: Identify, document and evaluate the City's natural capital assets

3.1.3: Continue to support Lake Erie Protection and promotion initiatives

3.1.4: Continue to support Source Water Protection and promotion initiatives

3.1.2: Create an Environmental Advisory Committee of Council

3.1.5: Evaluate and monitor opportunities to participate in Watershed/Sub-Watershed Protection Plans

3.1.6: Consider developing and implementing an Environmental Action Plan/Environmental Strategy

Objective 3.2: Ensuring clean air and reducing our greenhouse gas emissions

Action

3.2.1: Increase natural landscaping and the urban tree canopy across the City

3.2.2: Develop a city tree by-law aimed at protecting urban forests/trees

3.2.5: Promote and encourage naturalization initiatives across the City

3.2.3: Promote renewable energies, and explore the use of solar energy on municipal properties

3.2.4: Explore opportunities with energy providers to reduce energy consumption and investigate alternative forms of energy where

Objective 3.3: Striving for excellence in sustainability practices

Action

| | |
|---|--|
| 3.3.8: Promote practices and projects that will contribute to the reduction of carbon emission in the environment and the creation of a climate neutral community | |
| 3.3.3: Emphasize reducing and re-using in the City's waste management strategy, while furthering greater waste diversion | |
| 3.3.2: Plan for and promote energy efficient buildings, renewable energy, water conservation and low emission vehicles | |
| 3.3.7: Continue to create and promote waste diversion education programs | |
| 3.3.5: Develop a Green Purchasing Policy | |
| 3.3.1: Promote a green culture within the organization and look for opportunities to develop green infrastructure where appropriate | |
| 3.3.4: Consider the creation of an Office of Sustainability in order to drive and promote sustainability across the corporation | |
| 3.3.6: Explore the development of a Food Strategy that includes 'buy local and grow local' components | |
| Objective 3.4: Planning and the development of infrastructure for the safety of the community | |
| Action | |
| 3.4.3: Establish policies and programs that enhance the accessibility and safety of new and existing facilities and infrastructure in compliance with Accessibility for Ontarians with Disabilities Act (AODA) | |
| 3.4.1: Development of a Financial Plan that explores opportunities to increase and sustain Capital Funding to address the City's deteriorating municipal infrastructure | |
| 3.4.2: Implement actions that ensure the long term safety of the community through CPTED (Crime Prevention Through Environmental | |
| 3.4.4: Enforcement of by-laws to ensure safe streets and buildings | |
| 3.4.5: Maintain and expand infrastructure to support the forecasted population through technology, waste management, roads, emergency services and accessibility | |
| Objective 3.5: Practicing and promoting sustainable land use planning and practices | |
| Action | |
| 3.5.1: Promote community involvement in environmental initiatives | |
| 3.5.2: Support and enhance community planting programs in appropriate locations | |
| 3.5.3: Continue to encourage and support the efforts of businesses and volunteers by recognizing outstanding environmental contributions | |
| 3.5.5: Continue to ensure policies and by-laws for developments that are sensitive to the environment | |
| 3.5.4: Create an inventory of potential Brownfield Sites, and if applicable, develop a remediation plan | |
| 3.5.6: If applicable, work with local landowners to rehabilitate Brownfields | |