# THE CORPORATION OF THE CITY OF ST. THOMAS

**Consolidated Financial Statements** 

**December 31, 2017** 

## **Consolidated Financial Statements**

# For The Year Ended December 31, 2017

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P. 519-633-0700 · F. 519-633-7009 450 Sunset Drive, St. Thomas, ON N5R 5V1 P. 519-773-9265 · F. 519-773-9683 25 John Street South, Aylmer, ON N5H 2C1

www.grahamscottenns.com

#### INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers of The Corporation of the City of St. Thomas:

We have audited the accompanying consolidated financial statements of **The Corporation of the City of St. Thomas**, which comprise the consolidated statement of financial position as at December 31, 2017, and the consolidated statements of operations, and changes in net financial assets (debt) and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian accounting standards for public sector entities and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditors' Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated statement of financial position of **The Corporation of the City of St. Thomas** as at December 31, 2017, and the consolidated statements of operations, and changes in net financial assets (debt) for the year then ended in accordance with Canadian accounting standards for public sector entities.

St. Thomas, Ontario

August 13, 2018

Graham Scott Enns LLP

CHARTERED PROFESSIONAL ACCOUNTANTS
Licensed Public Accountants

# Consolidated Statement of Financial Position As at December 31, 2017

FINANCIAL ASSETS  Cash and short term deposits  Notes receivable (Note 3)  Taxes receivable (Note 2)  Accounts receivable (Note 14)  Land held for resale	2017 \$ 44,992,593  3,681,483 8,964,804 206,351	2016 \$ 47,993,187 13,272,377 3,961,503 8,219,493 276,351
Investment in Ascent Group Inc. (Note 12)	9,641,376	
Total financial assets	67,486,607	73,722,911
LIABILITIES  Deferred revenue (Note 10) Accounts payable and accrued liabilities Employee benefits payable (Note 7) Allowance for tax reassessments Liability for investment in Ascent Group Inc. (Note 12) Net long-term liabilities (Note 5)  Total liabilities	17,609,631 14,141,112 11,785,067 1,500,000 	21,673,839 13,086,695 9,922,716 2,500,000 3,319,253 18,225,237
NET FINANCIAL ASSETS (DEBT)	(11,230,931)	4,995,171
NON-FINANCIAL ASSETS  Tangible capital assets (Note 4) Inventories of supplies Prepaid expenses	366,830,079 564,426 1,307,609	336,967,951 557,780 1,172,124
Total non-financial assets	368,702,114	338,697,855
ACCUMULATED SURPLUS (NOTE 6)	357,471,183	343,693,026

# Consolidated Statement of Operations and Accumulated Surplus For The Year Ended December 31, 2017

	Budget (Note 16)	Actual 2017	Actual 2016\$
REVENUES	40.504.505	40 50 ( 10 (	47.044.140
Property taxation	49,584,737	49,526,106	47,944,142
Taxation from other governments	715,300	715,300	553,441
User charges and other revenues	33,173,507	33,282,207	34,051,955
Government transfers:		=	
Federal	5,184,391	5,181,891	8,124,767
Provincial	46,399,221	46,311,713	41,197,538
Municipalities	3,959,736	4,184,459	5,554,682
Development charges earned	6,577,447	6,860,704	3,890,100
Investment interest and dividends	923,997	880,055	1,031,570
Penalties and interest on taxes	545,000	592,138	626,808
Developer contributions of tangible capital assets	-	2,797,335	1,022,797
Gain (loss) on write off of tangible capital assets	-	(447,276)	(683,553)
Income (loss) from government business enterprise -			
Ascent Group Inc. (Note 12)		<u>188,274</u>	(3,942,329)
Total Revenues	147,063,336	150,072,906	139,371,918
EXPENSES			
General government	7,046,344	8,593,236	5,811,130
Protection to persons and property	22,984,864	23,701,882	22,414,522
Transportation services	10,705,361	10,671,272	10,480,634
Environmental services	24,832,093	24,944,002	23,782,763
Health service	6,225,000	6,212,564	6,274,584
Social and family services	39,110,764	39,131,734	37,582,762
Social housing	12,875,807	12,354,796	13,094,104
Recreation and cultural services	8,295,359	8,399,016	8,516,825
Planning and development	1,695,566	<b>2,286,247</b>	1,926,135
Total Expenses (Note 15)	133,771,158	136,294,749	129,883,459
ANNUAL SURPLUS	13,292,178	13,778,157	9,488,459
ACCUMULATED SURPLUS, BEGINNING OF YEAR	343,693,026	343,693,026	334,204,567
ACCUMULATED SURPLUS, END OF YEAR (NOTE 6)	356,985,204	357,471,183	343,693,026

# Consolidated Statement of Changes in Net Financial Assets (Debt) For The Year Ended December 31, 2017

	Budget (Note 16)	Actual 2017	Actual 2016\$
ANNUAL SURPLUS	13,292,178	13,778,157	9,488,459
Amortization of tangible capital assets Acquisition of tangible capital assets Proceeds on disposal of tangible capital assets Change in inventories of supplies and prepaid expenses Loss on disposal of tangible capital assets Developer contributions of tangible capital assets	12,551,868 (40,223,768) - -	12,551,868 (40,223,768) 159,826 (142,126) 447,276 (2,797,335)	11,799,139 (33,526,836) - 42,494 683,533 (1,022,797)
CHANGE IN NET FINANCIAL ASSETS (DEBT)  NET FINANCIAL ASSETS, BEGINNING OF YEAR	(14,379,722) 4,995,171	(16,226,102) <u>4,995,171</u>	(12,536,008) 17,531,179
NET FINANCIAL ASSETS (DEBT), END OF YEAR	(9,384,551)	(11,230,931)	4,995,171

# **Consolidated Statement of Cash Flows For The Year Ended December 31, 2017**

	2017	2016
		\$
OPERATING ACTIVITIES	13,778,157	0.400.450
Annual surplus	13,776,137	9,488,459
Items not involving cash:	40 554 070	11 500 100
Amortization of tangible capital assets	12,551,868	11,799,139
Loss on disposal of tangible capital assets	447,276	683,533
Developer contributions of tangible capital assets	(2,797,335)	(1,022,797)
Change in employee benefits	1,862,351	336,610
Equity loss (income) from Ascent Group Inc.	(188,274)	3,942,329
	25,654,043	25,227,273
Change in non-cash assets and liabilities (Note 15[a])	(4,547,208)	(959,099)
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		
	21,106,835	24,268,174
CAPITAL ACTIVITIES		
Tangible capital asset and assets under construction additions	(40,223,768)	(33,526,836)
Proceeds on sale of tangible capital assets	159,826	(33,320,030)
1 10000ds on suic of unigiote cupital assets		(33,526,836)
	<u>(1040004) 12</u> )	(00,020,000)
INVESTING ACTIVITIES		
Loan repayments from Ascent Group Inc. (Note 12)	8,214,448	530,043
Purchase of common shares of Ascent Group Inc. (Note 12)	<u>(7,714,426</u> )	
	500,022	530,043
FINANCING ACTIVITIES		
Long-term debt principal repayment	(1,752,880)	(1,450,688)
Proceeds from issue of long-term debt	17,209,371	2,149,391
Trocceds from issue of long term deor		·
	<u>15,456,491</u>	698,703
NET CHANGE IN CASH AND CASH EQUIVALENTS	(3,000,594)	(8,029,916)
OPENING CASH AND CASH EQUIVALENTS	47,993,187	56,023,103
CLOSING CASH AND CASH EQUIVALENTS	44,992,593	47,993,187

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

The City of St. Thomas is a municipality in the Province of Ontario. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act, the Municipal Affairs Act and related legislation.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Corporation of the City of St. Thomas (the "City") are prepared by management in accordance with Canadian accounting standards for public sector entities. Significant aspects of the accounting policies adopted by the City are as follows:

## **Reporting Entity**

The consolidated financial statements reflect the assets, liabilities, revenues, expenses of the reporting entity. The reporting entity is comprised of all organizations, committees and local boards accountable for the administration of their financial affairs and resources to the City and which are 100% owned or controlled by the City.

#### **Consolidated Entities**

The following local boards are consolidated:

The St. Thomas Public Library Board

St. Thomas Economic Development Corporation

St. Thomas Downtown Improvement Area

Inter-departmental and inter-organizational transactions and balances between these organizations are eliminated.

### **Proportionate Consolidation**

The Elgin-St. Thomas Health Unit, Elgin Area Primary Water Board and Elgin Area Secondary Water Board have been consolidated on a proportionate basis. The Elgin-St. Thomas Health Unit is proportionately consolidated based on the Municipalities share of contributions which amount to 41%. The Elgin Area Primary Water Board and Elgin Area Secondary Water Board are proportionately consolidated based upon the water flow used by our Municipality in proportion to the entire flows provided by the joint boards. This amounts to 31% and 54% respectively.

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Equity Accounting**

The investment in Ascent Group Inc. (a Government Business Enterprise) is accounted for on a modified equity basis, consistent with the generally accepted accounting treatment for government business enterprises. Under the modified equity basis, the business enterprise's accounting principles are not adjusted to conform with those of the City, and inter-organizational transactions and balances are not eliminated. The City recognizes its equity interest in the annual income or loss of Ascent Group Inc. in its consolidated statement of operations with corresponding increase or decrease in its investment asset account. Any dividends that the City may receive from Ascent Group Inc. will be reflected as a reduction in the investment asset account.

## **Accounting for School Board Transactions**

Although the City collects taxation on behalf of the School Boards, the taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards are not reflected in these statements.

#### **Trust Funds**

Trust funds and their related operations administered by the City are not included in these consolidated financial statements.

### **Basis of Accounting**

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable which include user fees for recreation, transit, licensing and water and sewer charges. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

#### **Government Transfers**

Government transfers are recognized in the consolidated financial statements as revenues in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met including performance and return requirements, and reasonable estimates of the amounts can be determined. Any amount received but restricted is recorded as deferred revenue in accordance with Section 3100 of the Canadian accounting standards for public sector entities and is recognized as revenue in the period in which the resources are used for the purpose specified.

In addition, the City periodically receives senior government capital funding in the form of infrastructure grants and receives ongoing funding from both senior levels of government as a result of an allocation of the gas tax funds.

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Deferred Revenue**

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs, in the completion of specific work. In addition, certain user charges and fees which have been collected but for which the related services have yet to be performed. Revenue is recognized in the period when the related expense are incurred and services are preformed.

#### **Investment Income**

Investment income is reported as revenue in the period earned. When required by funding government or related Act, investment income earned on deferred revenue is added to the investment and forms part of the deferred revenue balance.

### Cash equivalents

Cash equivalents include short-term highly liquid investments with a term to maturity of less than one year or less at acquisition.

#### Land held for resale

Land held for resale is recorded at the lower of cost and net realizable value. Cost includes amounts for improvements to prepare the land for sale or servicing.

### **Employee benefit plans**

The City accounts for its participation in the Ontario Municipal Employees Retirement System (OMERS), a multi-employer public sector pension fund, as a defined contribution plan. The OMERS plan specifies the retirement benefits to be received by the employees based on the length of service and pay rates. Employee benefits include post employment benefits. Post employment benefits are subject to actuarial valuations and are accrued in accordance with the projected benefit method, prorated on service and management's best estimate of salary escalation and retirement ages of employees. Any actuarial gains and losses related to past service of employees are amortized over the expected average remaining service period.

For those self-insured benefit obligations that arise from specific events that occur from time to time, such as obligations for workers' compensation and life insurance and health care benefits for those on disability leave, the cost is recognized immediately in the period the events occur. Any actuarial gains or losses that are related to these benefits are amortized over the expected service period.

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Non-financial assets**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the Change in Net Financial Assets for the year.

## i) Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Building and components	40 years
Vehicles	8 to 20 years
Machinery and equipment	5 to 20 years
Land improvements	10 to 50 years
Plants and facilities	20 to 75 years
Roads and paved areas	20 to 40 years
Bridges and other structures	30 to 75 years
Underground and other networks	30 to 75 years

Amortization is charged at half the annual rate in the year of acquisition and the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

## ii) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue. Typical examples are roads, storm sewers, and sidewalks installed by a developer as part of a subdivision agreement.

#### iii) Leased tangible capital assets

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

#### iv) Inventories

Inventories held for consumption are recorded at the lower of cost and replacement cost.

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

v) Works of art and cultural and historic assets

Works of art and cultural and historic assets are not recorded as assets in these financial statements.

vi) Interest capitalization

The City includes interest in the costs associated with the acquisition or construction of tangible capital assets if temporary third party debt is used for the related acquisition or construction.

#### **Tax Revenues**

In 2017 the City received \$50,241,406 (2016 - \$48,497,583) in property tax revenues for municipal purposes. The authority to levy and collect property taxes is established under the Municipal Act 2001, the Assessment Act, the Education Act, and other legislation.

The amount of the total annual property tax levy is determined each year through Council's approval of the annual budget. City tax rates are set annually by Council for each class or type of property, in accordance with legislation and Council-approved policies, in order to raise the revenue required to meet operating budget requirements. Education tax rates are established by the Province each year in order to fund costs of education on a Province-wide basis.

Taxation revenues are recorded at the time billings are issued. Additional property tax revenue can be added throughout the year, related to new properties that become occupied, or that become subject to property tax, after the return of the annual assessment roll used for billing purposes. The City may receive supplementary assessment rolls over the course of the year from MPAC that identify new or omitted assessments. Property taxes for these supplementary/omitted amounts are then billed according to the approved tax rate for the property class.

Taxation revenues in any year may also be reduced as a result of reductions in assessment value rising from assessment and/or tax appeals. Each year, an amount is identified to cover the estimated amount of revenue loss attributable to assessment appeals, tax appeals or other deficiencies in tax revenue (e.g. uncollectible amounts, write-offs, etc.).

### **Use of Estimates**

The preparation of financial statements in conformity with Canadian accounting standards for public sector entities requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the period. Significant estimates include assumptions used in estimating useful life and net realizable value of tangible capital assets, provisions for accrued liabilities, allowances for tax vacancies, write offs and other tax adjustments, litigation and legal contingencies and actuarial valuations of employee future benefits. Actual results could differ from these estimates.

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Environmental Provisions and Contaminated Sites**

The City may be exposed to litigation or other costs of remediation due to contaminated properties in it's jurisdiction. A liability for remediation is recognized in the financial statements when an environmental standard exists, contamination exceeds the standard, the government is responsible for the remediation and a reasonable estimate of the liability can be made. As at December 31, 2015 there were no properties that the City was responsible to remedy and as such no liability has been accrued.

#### **Financial Instruments**

The City's financial instruments consist of cash and cash equivalents, accounts receivable, taxes receivable, accounts payable and accrued liabilities and long-term liabilities. Unless otherwise noted, it is management's opinion that the City is not exposed to significant interest, currency, or credit risk arising from these financial instruments.

### 2. TAXES RECEIVABLE

Taxes receivable are reported net of allowance for doubtful accounts. Balances as at December 31 were as follows:

	2017	2016
Taxes receivable	3,145,018	3,459,247
Penalties and interest	<u> 536,465</u>	502,256
	3,681,483	3,961,503

## **Notes to the Consolidated Financial Statements** For The Year Ended December 31, 2017

#### **3. NOTES RECEIVABLE**

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The notes receivable are as follows:	2017 	2016 \$
Demand note from St. Thomas Energy Inc., interest at 5.0%, monthly payments of interest only, due December 31, 2019	-	7,714,426
Demand note from Ascent Group Inc., interest at 3.0%, repayable in blended monthly payments of \$58,786, due		
December 31, 2017		5,557,951
		13,272,377

The City received \$146,625 (2016- \$175,391) of interest on the 3.0%, \$5,557,951, promissory note. In December of 2017 the balance of this promissory note totaling \$5,057,929 was exchanged for 149 common share in Ascent Group Inc.

The City received \$369,171 (2016 - \$385,721) of interest costs on the 5.0%, \$7,714,426, promissory This promissory note was repaid in December 2017 and utilized to acquire 227 common shares of Ascent Group Inc..

# Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

## 4. TANGIBLE CAPITAL ASSETS

December 31, 2017

2000			Disposals &	
Cost	Opening	Additions	Adjustments	Ending
<u>General</u>			•	_
Land	13,458,214	1,393,466	4,553,749	19,405,429
Land Improvements	28,492,112	3,774,245	(1,047,810)	31,218,547
Building/Building Improvements	67,361,305	15,442,031	5,973,693	88,777,029
Machinery and Equipment	3,783,049	809,716	460,068	5,052,833
Vehicles	6,463,567	679,252	(663,664)	6,479,155
General Total	119,558,247	22,098,710	9,276,036	150,932,993
<u>Infrastructure</u>				
Land	392,592	-	50,000	442,592
Buildings/Building Improvements	96,577,802	193,088	(1,812,497)	94,958,393
Machinery and Equipment	15,562,294	1,644,088	(616,172)	16,590,210
Linear - Roadways	87,270,587	11,242,481	(2,108,607)	96,404,461
Linear - Sewer and Water Services	263,351,280	15,459,962	(8,333,158)	270,478,084
Infrastructure Total	463,154,555	28,539,619	(12,820,434)	478,873,740
Assets under construction	25,772,190	54,917	(7,672,143)	18,154,964
Total Cost	608,484,992	50,693,246	(11,216,541)	647,961,697
			Disposals &	
Accumulated Amortization	Opening	Amortization	Adjustments	Ending
<u>General</u>				
Land Improvements	17,894,542	878,765	924,384	19,697,691
Building/Building Improvements	20,292,014	2,089,995	1,554,720	23,936,729
Machinery and Equipment	1,789,873	454,233	(313,120)	1,930,986
Vehicles	3,239,980	526,163	(396,829)	3,369,314
General Total	43,216,409	3,949,156	1,769,155	48,934,720
<u>Infrastructure</u>				
Buildings/Building Improvements	83,785,439	694,192	(529,717)	83,949,914
Machinery and Equipment	5,930,590	1,072,002	(83,565)	6,919,027
Linear - Roadways	50,712,333	2,569,919	(18,235)	53,264,017
Linear - Sewer and Water Services	87,872,270	4,266,599	(4,074,929)	88,063,940
Infrastructure Total	228,300,632	8,602,712	(4,706,446)	232,196,898
<b>Total Accumulated Amortization</b>	271,517,041	12,551,868	(2,937,291)	281,131,618
Net Book Value	Opening			Ending
General	1 0			Č
Land	13,458,214			19,405,429
Land Improvements	10,597,570			11,520,856
Building/Building Improvements	47,069,291			64,840,300
Machinery and Equipment	1,993,176			3,121,847
Vehicles	3,223,587			3,109,841
	76,341,838			101,998,273
<u>Infrastructure</u>				
Land	392,592			442,592
Building/Building Improvements	12,792,363			11,008,479
Machinery and Equipment	9,631,704			9,671,183
Linear - Roadways	36,558,254			43,140,444
Linear - Sewer and Water Services	175,479,010		_	182,414,144
Assets under construction	234,853,923 25,772,190		<del>-</del>	246,676,842 18,154,964
2 100000 under constitution	23,772,170		_	10,134,704
<b>Total Net Book Value</b>	336,967,951		=	366,830,079

# Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

## 4. TANGIBLE CAPITAL ASSETS (CONTINUED)

December 31, 2016				
Cost	Opening	Additions	Disposals	Ending
<u>General</u>				
Land	13,210,674	247,540	-	13,458,214
Land Improvements	27,696,723	795,389	-	28,492,112
Building/Building Improvements	64,164,568	3,196,737	-	67,361,305
Machinery and Equipment	2,991,294	791,755	-	3,783,049
Vehicle	7,307,817	<u> </u>	(844,250)	6,463,567
General Total	115,371,076	5,031,421	(844,250)	119,558,247
<u>Infrastructure</u>				
Land	392,592	_	_	392,592
Buildings/Building Improvements	91,603,614	5,033,103	(58,915)	96,577,802
Machinery and Equipment	10,993,042	4,967,231	(397,979)	15,562,294
Linear - Roadways	82,179,883	6,580,647	(1,489,943)	87,270,587
Linear - Sewer and Water Services	261,743,831	2,466,061	(858,612)	263,351,280
Infrastructure Total	446,912,962	19,047,042	(2,805,449)	463,154,555
Assets under construction	15,301,020	18,282,845	(7,811,675)	25,772,190
Total Cost	577,585,058	42,361,308	(11,461,374)	608,484,992
<b>Accumulated Amortization</b>	Opening	Amortization	Disposal	Ending
<u>General</u>				
Land Improvements	17,201,630	692,912	-	17,894,542
Building/Building Improvements	18,589,777	1,702,237	-	20,292,014
Machinery and Equipment	1,444,943	344,930	-	1,789,873
Vehicle	3,816,203	268,027	(844,250)	3,239,980
General Total	41,052,553	3,008,106	(844,250)	43,216,409
<u>Infrastructure</u>				
Buildings/Building Improvements	83,189,117	655,237	(58,915)	83,785,439
Machinery and Equipment	5,170,352	1,158,217	(397,979)	5,930,590
Linear - Roadways	49,763,597	2,373,580	(1,424,844)	50,712,333
Linear - Sewer and Water Services	83,508,449	4,603,999	(240,178)	87,872,270
Infrastructure Total	221,631,515	8,791,033	(2,121,916)	228,300,632
<b>Total Accumulated Amortization</b>	262,684,068	11,799,139	(2,966,166)	271,517,041
Net Book Value	Opening			Ending
General	Opening			Litting
Land	13,210,674			13,458,214
Land improvements	10,495,093			10,597,570
Building/Building Improvements	45,574,791			47,069,291
Machinery and Equipment	1,546,351			1,993,176
Vehicles	3,491,614			3,223,587
Venicles	74,318,523			76,341,838
Infrastructure	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		_	
Land	392,592			392,592
Building/Building Improvements	8,414,497			12,792,363
Machinery and Equipment	5,822,690			9,631,704
Linear - Roadways	32,416,286			36,558,254
Linear - Sewer and Water Services	178,235,382			175,479,010
	225,281,447		_	234,853,923
Assets under construction	15,301,020			25,772,190
Total Net Book Value	314,900,990		_	336,967,951

During the year roads and underground networks contributed to the City totaled \$2,797,335 (2016 - \$1,022,797) and were capitalized at their fair value at the time of receipt.

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

## 5. NET LONG-TERM LIABILITIES

a) The balance of net long-term liabilities reported on the Consolidated Statement of Financial Position is made up of the following:

	2017 \$	2016 \$
Long-term liabilities incurred by the City and outstanding at the end of the year	24,956,705	10,048,653
Long-term liabilities assumed through consolidation by the City	8,725,023	8,176,584
Total long-term liabilities at the end of the year	33,681,728	18,225,237

Principal repayments are summarized as follows:

Recoverable From	2018 n <u>\$</u>	2019 _\$_	2020 _\$_	2021 \$	2022 	Beyond\$_	Total _ <u>\$</u> _
General taxation User charges	1,472,232 1,018,484	1,534,411 759,738	1,599,298 777,378	1,667,014 795,253	1,687,746 813,373	16,996,004 4,560,797	24,956,705 8,725,023
	2,490,716	2,294,149	2,376,676	2,462,267	2,501,119	21,556,801	33,681,728

- b) Long-term liabilities have been approved by by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs and Housing. Of the above non-assumed principal balances, \$9,189,664 is repayable in semi-annual instalments of \$663,602, due January 2026, bearing interest at 4.8%, \$14,000,000 is repayable in semi-annual instalments of \$480,458, due December 2037 and \$1,767,41 is repayable in semi-annual instalments of \$60,498, due June 2037.
- c) Interest expense on long-term liabilities in 2017 amounted to \$782,229 (2016 \$753,415).

# Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

## 6. ACCUMULATED SURPLUS

The accumulated surplus balance is comprised of current fund, capital fund, equity in government business enterprises, balances in reserves and discretionary reserve funds, unfunded liabilities to be recovered in the future and investment in tangible capital assets.

Operating funds	2017 	2016 \$
Operating fund: Elgin-St. Thomas Health Unit	251,426	221,872
Downtown Development Board (BIA)	61,231	96,546
,		
T	312,657	318,418
Invested in tangible capital assets	366,830,079	336,967,951
Capital fund Equity in government business enterprise	4,642,370 9,641,376	(1,033,114) 4,395,173
Reserves	10,066,576	12,026,066
Reserve funds	16,502,849	19,166,485
Teser ve rands		
	407,995,907	371,840,979
UNFUNDED	(5.057.030)	
Recoverable from future distributions of Ascent Group Inc.	(5,057,929)	(0.022.716)
Employee benefits payable Net long-term debt	(11,785,067) (33,681,728)	(9,922,716) (18,225,237)
S		· · · · · · · · · · · · · · · · · · ·
ACCUMULATED SURPLUS	357,471,183	343,693,026
Reserves and reserve funds consist of the following:		
Reserves set aside for specific purposes by Council:		
- for working capital and contingencies	5,628,230	5,467,532
- for human resource issues	1,974,999	1,699,371
- for social and family services	1,063,398	1,087,672
- for general operations	1,189,806	3,567,284
- for sewer operations	210,143	204,207
Total reserves	10,066,576	12,026,066
Reserve funds set aside for specific purposes by Council and Joint Boa	ırds:	
- general operations	516,948	430,062
- water operations	11,501,780	10,843,665
- sewer operations	4,484,121	7,892,758
Total reserve funds	16,502,849	19,166,485

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

### 7. EMPLOYEE BENEFITS PAYABLE

Employee future benefits are liabilities of the City to its employees and early retirees for benefits earned but not taken as at December 31, 2017. Details are as follows:

	2017 	2016 \$
a) Future payments required to WSIB	3,807,465	2,424,873
b) Accumulated sick leave benefit plan entitlements	1,587,159	1,517,788
c) Post employment and retirement benefits	6,390,443	5,980,055
	11,785,067	9,922,716

## a) Future payment required to WSIB

With respect to responsibilities under provisions of the Workplace Safety and Insurance Board Act, the City has elected to be treated as a Schedule 2 employer and remits payments to the WSIB as required to fund disability payments. The actuarial report was updated 2017 and covers the period from December 31, 2017 to December 31, 2019.

The benefit obligation continuity is as follows:

	2017 	2016 \$
Accrued benefit obligation, January 1 Expense Payment	2,424,873 1,771,061 (477,037)	2,427,776 345,051 (347,760)
Actual accrued benefit obligation	3,718,897	2,425,067
Add: Amortization of actuarial loss over service life (Unamortized balance - 2017 - \$1,206,408, 2016 - \$229,817)	<u>88,568</u>	(194)
Accrued benefit obligation, December 31	3,807,465	2,424,873

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

#### 7. EMPLOYEE BENEFITS PAYABLE (CONTINUED)

## b) Liability for vested sick leave benefits

Under the sick leave benefit plan, unused sick leave can accumulate and employees may become entitled to a cash payment when they leave the City's employment. The liability for these accumulated days, to the extent that they have vested and could be taken in cash by an employee on termination, death or retirement, amounted to \$1,587,159 (2016 - \$1,517,788) at the end of the year. An amount of \$179,877 (2016 - \$60,715) was paid to employees who left the City's employment during the current year. An unamortized actuarial loss of \$374,705 (2016 - gain of \$399,092) was determined for the sick leave liability in the 2016 review and is being amortized at \$24,387 per year.

## c) Post employment and retirement benefits

The City provides certain employee medical and life insurance benefits on behalf of its retired and current employees. An actuarial evaluation was performed on the post employment and retirement benefits in October 2016 and covers the period from December 31, 2016 to December 31, 2018.

Significant assumptions are as follows:

General inflation rate - 2.75% (2016 - 2.75%)

Discount rate - 4.50% (2016 - 4.50%)

Rate of compensation increase - 3.0%

Healthcare cost increase - 4.0% to 6.33%

Dental cost increase - 4.0%

The benefit obligation continuity is as follows:	2017	2016
	<u>    \$                                </u>	
Accrued benefit obligation, January 1	7,163,840	6,127,479
Expense	600,311	571,225
Net actuarial loss	-	788,448
Payment	(309,230)	(323,312)
Actual accrued benefit obligation	7,454,921	7,163,840
Less: unamortized actuarial gain/(loss), (straight-line)	<u>(1,064,478</u> )	(1,183,785)
Unfunded benefit obligation, December 31	6,390,443	5,980,055

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

#### 8. PENSION AGREEMENTS

The City makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of approximately 450 members of its staff. The Plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. Each year, an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of all pension benefits the members have earned to date. The most recent actuarial valuation of the Plan was conducted December 31, 2017, which is required every three years. As at December 31, 2017 the Plan had actuarial liabilities of \$93.6 billion in respect of benefits accrued for service with actuarial assets at that date of \$88.2 billion leaving an actuarial deficit of \$5.4 billion.

Since any surpluses or deficits are a joint responsibility of all Ontario municipalities and their employees, the City does not recognize any share of the OMERS Pension surplus or deficit in these consolidated financial statements.

The amount contributed to OMERS for 2017 was \$3,616,856 (2016 - \$3,466,958).

#### 9. SOCIAL HOUSING ADMINISTRATION

On July 26, 2002 the Ministry of Municipal Affairs and Housing issued a letter of direction for the treatment of the debentures relating to the properties transferred to the Local Housing Corporations on January 1, 2001. As these debentures were unsecured and could not be transferred by the Province to the Local Housing Corporation or the Service Manager, the Ministry's position is not to treat these debentures as a liability of the Local Housing Corporation. Further, the Ministry will fund these debenture payments from Federal social housing funds. The outstanding debentures related to the housing corporation will continue to be disclosed in the notes to the financial statements as well as any debenture payments made on behalf of the corporation by the Ministry. As at December 31, 2017 the outstanding debentures totaled \$2,334,637 (2016 - \$2,541,821). The Ministry funding of \$495,305 pays for the annual debenture payment incurred by the City.

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

## 10. DEFERRED REVENUE

A requirement of the Canadian accounting standards for public sector entities is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as provincial legislation restricts how these funds may be used and under certain circumstances these funds may possibly be refunded. The balances in the obligatory reserve funds of the City are summarized below:

	2017	2016
	<u>    \$                                </u>	
Development charges	11,098,179	14,639,085
Parkland	44,118	38,801
Federal and Provincial gas taxes	1,192,689	2,188,867
Prepayment of property taxes	2,410,014	2,283,517
Government transfers	1,783,116	1,481,010
Other - donations, user fees, etc.	<u>1,081,515</u>	1,042,559
	17,609,631	21,673,839

### 11. TRUST FUNDS

Trust funds and donations administered by the City amounting to \$1,265,204 (2016 - \$1,496,195) are presented in a separate financial statement of trust fund balances and operations. The balances are held in trust by the City for the benefit of others, and as such they are not presented as part of the City's financial position or financial activities.

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

#### 12. INVESTMENT IN ASCENT GROUP INC.

The City owns 100% of Ascent Group Inc., which in turn owns 100% of St. Thomas Energy Inc., and the City owns 100% of Ascent Energy Services Inc., which in turn owns 100% of Ascent Solutions Inc., Ascent Utility Services Inc. and Ascent Renewables Inc. As business enterprises of the City, they are accounted for on a Modified Equity basis in these financial statements. These Corporations are involved in the electricity distribution for the city's residents. sub-station construction/maintenance and transformer sales.

The City as the sole shareholder of Ascent Group Inc. on December 19, 2016, executed a memorandum of understanding "MOU" and letter of intent "LOI" with Entegrus Powerlines Inc. and its shareholders to merge their two corporations with the intention of creating a new regional utility. A Mergers, Acquisition, Amalgamation and Divestitures ("MAADs") application was filed with the Ontario Energy Board on July 21, 2017 and was approved on March 15, 2018. The merger occurred on April 1, 2018.

As part of the merger agreement, the City agreed to invest in 376 new common shares of Ascent Group Inc. for \$12,772,355 before the end of the year and subsequent to the year end, purchased another 118 common shares for \$4,000,000. In addition, the City agreed to take direct ownership of Ascent Energy Services Inc., and its subsidiaries Ascent Solutions Inc., Ascent Utility Services Inc. and Ascent Renewables Inc.

Ascent Solutions Inc. provided electrical services to municipal, utility, institutional, commercial and industrial markets. The Corporation is wholly owned by Ascent Energy Services Inc. In May of 2016, an Asset Purchase Agreement with Spark Power was executed, whereby Spark Power agreed to purchase certain business assets of Ascent Solutions Inc. and agreed to retain a minimum number of Ascent Solutions Inc. employees. In 2017 with no further assets or employees the corporation filed for bankruptcy. City management and the sole Board of Director are working with regulators to finalize the bankruptcy and wind down the Corporation. In 2017, Ascent Energy Services Inc. and Ascent Utility Services Inc. sold their remaining assets and contracts and ceased operations. Management and the Board of Director's are working to wind down these Corporations as well.

# Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

# 12. INVESTMENT IN ASCENT GROUP INC. (CONTINUED)

The following table provides condensed supplementary financial information for the City for the year ended December 31:

	2017	2016
	2017	2016
Financial Position:		
Current assets	8,077,175	9,873,224
Capital and other non-current assets	30,552,130	31,742,131
Regulatory Assets	946,389	2,951,682
Total assets	39,575,694	44,567,037
	22.077.172	20.015.005
Current liabilities	23,866,162	28,015,097
Regulatory liabilities	2,536,241	3,824,572
Other long-term liabilities	3,531,915	16,046,621
Total Liabilities	29,934,318	47,886,290
Net Assets (Liabilities)	9,641,376	(3,319,253)
Results of operations:		
Revenues	42,371,790	53,151,262
Operating expenses	42,183,516	57,093,591
Net income (loss) prior purchase of share capital	188,274	(3,942,329)
Purchase of 227 common shares	7,714,426	-
Note receivable converted to 149 common shares (Note 3)	<u>5,057,929</u>	<u>-</u>
Net change in equity	12,960,629	(3,942,329)

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

#### 13. CONTINGENT LIABILITIES

As at December 31, 2017 certain legal actions are pending against the City. The final outcome of the outstanding claims cannot be determined at this time. However, management believes that ultimate disposition of these matters will not materially exceed the amounts recorded in these consolidated financial statements.

Estimated costs to settle claims are based on available information and projections of estimated future expenses developed based on the City's historical experience. Claims are reported as an operating expense in the year of the loss, where the costs are deemed to be likely and can be reasonable determined. Claim provisions are reported as a liability in the consolidated statement of financial position.

The City has provided a \$1,000,000 standby letter of credit for Ascent Group Inc., and a pledge of it's shares in St. Thomas Energy Inc. as security for the debt of Ascent Group Inc.

#### 14. RELATED PARTY TRANSACTIONS

During the year, the City had business transactions with Ascent Group Inc. (the City's subsidiary). The City has contracted Ascent Group Inc. to provide billing and collection services for water and sewer user charges.

The particulars of these transactions and balances owing to the City for the years ended December 31, was as follows:

	2017 	2016 
Transactions during the year: Purchase of services and management fee	329,021	387,184
Balances at end of year: Amounts due from Ascent Group Inc. (St. Thomas Energy Inc.)	2,472,909	2,270,713

The above amount is included in accounts receivable on the balance sheet.

# Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

## 15. SUPPLEMENTARY INFORMATION:

[a] Changes in non-cash assets and liabilities:		
	2017	2016
		\$
Taxes receivable	280,020	85,497
Accounts receivable	(745,311)	1,189,909
Land held for resale	70,000	44,920
Prepaid expenses and inventories of supplies	(142,126)	42,494
Accounts payable and accrued liabilities	1,054,417	3,589,252
Allowance for tax reassessments	(1,000,000)	859,249
Deferred revenue - obligatory reserve funds	<u>(4,064,208</u> )	<u>(6,770,420</u> )
	<u>(4,547,208</u> )	(959,099)
[b] Supplementary cash flow information:		
Cash interest received	<u>880,055</u>	1,031,570
Cash interest paid	<u>759,784</u>	772,919
[c] Expenditures by object:		
Salaries, wages and employees benefits	52,350,204	50,222,953
Long-term debt interest	782,229	753,415
Materials	20,553,670	16,384,828
Contracted services	30,167,642	28,195,883
Rents and financial	135,938	20,673
Amortization	12,551,868	11,799,139
External transfers	<u>19,753,198</u>	22,506,568
	136,294,749	129,883,459

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

### 16. BUDGETED AMOUNTS

The operating budget approved by the council of the City for 2017 is reflected on the consolidated statement of operations. Budget figures have been reclassified for the purposes of these financial statements to comply with PSAB reporting requirements. These adjustments include reserve transfers, capital expenditures, amortization and debt financing and repayment.

	Approved Budget	Adjustments	PSAB Budget
REVENUES			\$
Property taxation	49,584,737	_	49,584,737
Taxation from other governments	715,300	_	715,300
User charges and other revenues	26,349,995	6,823,512	33,173,507
Transfer payments	20,5 15,555	0,023,512	33,173,507
Federal	976,904	4,207,487	5,184,391
Provincial	40,889,488	5,509,733	46,399,221
Other municipalities	3,959,736	-	3,959,736
Development charges	50,000	6,527,447	6,577,447
Investment income	920,000	3,997	923,997
Penalties and interest on taxes	545,000		545,000
Total Revenues	123,991,160	23,072,176	147,063,336
EXPENSES			
General government	11,833,305	(4,786,961)	7,046,344
Protection to persons and property	22,493,862	491,002	22,984,864
Transportation services	6,944,292	3,761,069	10,705,361
Environmental services	20,491,520	4,340,573	24,832,093
Health services	3,226,811	2,998,189	6,225,000
Social and family services	37,931,822	1,178,942	39,110,764
Social housing	12,576,623	299,184	12,875,807
Recreation and cultural services	6,947,231	1,348,128	8,295,359
Planning and development	1,545,694	149,872	1,695,566
Total Expenses	123,991,160	9,779,998	133,771,158
DGETED ANNUAL SURPLUS	<del>_</del>	13,292,178	13,292,178

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

### 17. SEGMENTED INFORMATION

The City is a diversified municipal government institution that provides a wide range of services to its citizens, including police, fire, public transit, and water. For management reporting purposes the Government's operations and activities are organized and reported by Fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

City services are provided by departments and their activities are reported in these funds. Certain departments that have been separately disclosed in the segmented information, along with the services they provided, are as follows.

#### **Protection**

Protection is comprised of the Police Services Board, Fire department, and by-law enforcement. The mandate of the Police Services Board is to ensure the safety of the lives and property of citizens; preserve peace and good order; prevent crimes from occurring; detect offenders; and enforce the law. The Fire department is responsible to provide fire suppression service; fire prevention programs; training and education related to prevention, detection or extinguishments of fires.

## **Community Services**

The Parks and Recreation department provides public services that contribute to neighbourhood development and sustainability through the provision of parks, recreation and leisure services such as fitness and aquatic programs. It provides public services that contribute to healthy communities through partnerships, promotion, prevention and protection.

The Library Services Board contributes to the information needs of the City's citizens through the provision of library services.

### Planning, Property and Economic Development

The Planning, Property and Economic Development department provides a diverse bundle of services. It manages urban development for business interest, environmental concerns, heritage matters, local neighbourhoods and the downtown through city planning, community development, and parks planning. It ensures an acceptable quality of building construction and maintenance of properties through enforcement of construction codes, building standards and by-law for the protection of occupants. It facilitates economic development through its Economic Development Corporation.

#### **Public Works**

The Public Works department is responsible for the delivery of municipal public works services related to the planning, development and maintenance of roadway systems, the maintenance of parking and open space, public transit and street lighting.

## Notes to the Consolidated Financial Statements For The Year Ended December 31, 2017

#### 17. SEGMENTED INFORMATION (CONTINUED)

### The Water and Wastewater Funds

Water, stormwater and wastewater disposal is provided by the Environmental Services Department. The department provides drinking water to citizens of St. Thomas, as well as, collection and treatment of stormwater and wastewater.

## **Social and Family Services**

The Ontario Works department provides a number of community programs including income maintenance, employment, childcare and social housing services. Assistance to aged persons is provided by the Valleyview Residence.

#### **Finance and Administration**

This segment includes a number of support functions that are responsible for maintenance of City Hall, the Clerk's department, Treasury Department and Human Resources Department.

#### Other

This segment includes the remaining departments and activities of the City. Some of the larger activities in this segment include the Airport Operations, Public Health Services, Emergency Services, Ambulance Services, Conservation authorities, Mayor and Council and Solid Waste collection and disposal.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. The General Revenue Fund reports on municipal services that are funded primarily by taxation such as property and business tax revenues. Taxation and payments-in-lieu of taxes are apportioned to General Revenue Fund services based on the Fund's net surplus. Certain government transfers, transfer from other funds, and other revenues have been apportioned based on a percentage of budgeted expenses.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1. For additional information see the Consolidated Schedule of Segment Disclosure and Schedule of Segment Disclosure.

#### 18. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the 2017 financial statement presentation.

# Consolidated Schedule of Segment Disclosure - Operating Revenues and Expenses For The Year Ended December 31, 2017

REVENUES	Ascent Group Inc.	Social & Family Services  \$	Planning \$	Public Works	Finance & Administration \$	Protection \$	Water and Waste Funds\$	Community Services \$	Other \$	Consolidated \$
Taxation Sales of services and regulatory fees Government transfers Other Development charges earned	- - - 188,274	6,170,610 5,365,159 38,108,727 2,699,982	1,232,673 1,265,319 275,694	5,043,628 681,727 6,105,747 - 2,356,245	621,300 294,879 - 1,388,246	19,902,873 284,184 1,002,197	15,881,538 1,302,766 37,877 3,386,121	5,481,900 1,365,091 58,990 - 798,353	11,788,422 8,144,310 8,823,942 (303,853) 319,985	50,241,406 33,282,207 55,678,063 4,010,526 6,860,704
-	188,274	52,344,478	2,773,686	14,187,347	2,304,425	21,189,254	20,608,302	7,704,334	28,772,806	150,072,906
EXPENSES										
Salaries, wages and employees benefits Long-term debt interest Materials Contracted services Rents, financial and other Amortization	- - - - - -	13,235,186 479,816 2,476,637 18,567,362 15,868,358 859,172 51,486,531	1,685,211 	2,384,404 1,592,191 2,225,929 75 3,548,202 9,750,801	3,944,198 136,713 2,071,660 118,275 427,944 6,698,790	19,656,007 38,383 1,071,049 902,970 - 420,774 22,089,183	3,595,675 151,476 9,240,344 3,146,864 - 5,820,313 21,954,672	4,361,640 1,077,631 1,429,538 182,177 1,348,030 8,399,016	3,487,883 112,554 4,575,723 709,259 3,604,251 127,433 12,617,103	52,350,204 782,229 20,553,670 30,167,642 19,889,136 12,551,868 136,294,749
ANNUAL SURPLUS (DEFICIT)	188,274	857,947	(524,967)	4,436,546	(4,394,365)	(899,929)	(1,346,370)	(694,682)	16,155,703	13,778,157

# Consolidated Schedule of Segment Disclosure - Operating Revenues and Expenses For The Year Ended December 31, 2016

REVENUES	Ascent Group Inc.I	Social & Family Services	Planning\$	Public Works A	Finance & Administration\$	Protection\$_	Water and Waste Funds	Community Services\$_	Other \$	Consolidated \$
Taxation	-	6,634,964	1,186,210	4,987,512	621,300	19,823,301	-	5,371,795	9,872,501	48,497,583
Sales of services and regulatory fees	-	5,143,319	2,049,961	988,010	780,561	264,947	21,656,072	1,689,955	1,479,130	34,051,955
Government transfers	-	37,920,474	-	4,124,767	-	718,171	1,982,144	1,098,904	9,032,527	54,876,987
Other	(3,942,329)	7,487	-	-	1,450,222	-	199,527	-	340,386	(1,944,707)
Development charges earned				1,187,837	381,513	193,431	976,263	817,189	527,298	3,890,100
	(3,942,329)	49,706,244	3,236,171	11,288,126	3,233,596	20,999,850	24,814,006	8,977,843	21,251,842	139,371,918
EXPENSES										
Salaries, wages and employees benefits	_	13,341,465	1,522,614	2,403,420	3,731,561	19,448,399	3,248,814	4,194,738	2,331,942	50,222,953
Long-term debt interest	-	488,183	-	-	-	-	141,769	-	123,463	753,415
Materials	-	2,511,016	315,826	947,847	130,271	958,141	8,821,010	1,557,309	1,143,408	16,384,828
Contracted services	-	15,626,494	657,730	2,584,280	1,595,940	475,375	2,292,392	1,468,444	3,495,228	28,195,883
Rents, financial and other	-	17,953,556	116,000	70,237	164,606	-	634,011	181,315	3,407,516	22,527,241
Amortization		756,152		3,455,647	188,751	291,645	5,877,505	1,115,020	114,419	11,799,139
		50,676,866	2,612,170	9,461,431	5,811,129	21,173,560	21,015,501	8,516,826	10,615,976	129,883,459
ANNUAL SURPLUS (DEFICIT)	(3,942,329)	(970,622)	624,001	1,826,695	(2,577,533)	(173,710)	3,798,505	461,017	10,635,866	9,488,459

# Schedule of Segment Disclosure- Operating Revenues and Expenses For The Year Ended December 31, 2017

	Actual	Actual
PROTECTION	2017	2016
	<u>    \$                                </u>	\$
Revenue		
Taxation	19,902,873	19,823,301
Sales of services and regulatory fees	284,184	264,947
Government transfers	1,002,197	718,171
Development charges earned		<u>193,431</u>
Total Revenues	21,189,254	20,999,850
Evnanditures		
Expenditures Salaries, wages and employees benefits	19,656,007	19,448,399
Long-term debt interest expense	38,383	19,440,399
Materials	1,071,049	958,141
Contracted services	902,970	475,375
Amortization	<u>420,774</u>	<u>291,645</u>
1 mortization	1203771	
Total Expenditures	22,089,183	21,173,560
Net Surplus (Deficit)	<u>(899,929</u> )	(173,710)
COMMUNITY SERVICES		
Revenue		
Taxation	5,481,900	5,371,795
Sales of services and regulatory fees	1,365,091	1,689,955
Government transfers	58,990	1,098,904
Development charges earned	798,353	817,189
Total Revenues	7,704,334	8,977,843
	7,701,001	
Expenditures		
Salaries, wages and employees benefits	4,361,640	4,194,738
Long-term debt interest expense	-	-
Materials	1,077,631	1,557,309
Contracted services	1,429,538	1,468,444
Rents and financial expenses	11,177	10,315
Transfer to others	171,000	171,000
Amortization	<u>1,348,030</u>	1,115,020
Total Expenditures	8,399,016	8,516,826
Net Surplus (Deficit)	(694,682)	461,017
<del>-</del>		

# Schedule of Segment Disclosure- Operating Revenues and Expenses For The Year Ended December 31, 2017

PLANNING  Revenue  Taxation Sales of services and regulatory fees Government transfers	Actual 2017 \$ 1,232,673 1,265,319 275,694	Actual 2016\$
Total Revenues	<u>2,773,686</u>	3,236,171
Expenditures Salaries, wages and employees benefits Materials Contracted services Transfer to others Total Expenditures	1,685,211 383,382 1,114,060 116,000 3,298,653	1,522,614 315,826 657,730 116,000 2,612,170
Net Surplus (Deficit)	<u>(524,967</u> )	624,001
PUBLIC WORKS  Revenue  Taxation Sales of services and regulatory fees Government transfers Development charges earned	5,043,628 681,727 6,105,747 2,356,245	4,987,512 988,010 4,124,767 1,187,837
Total Revenues	14,187,347	11,288,126
Expenditures Salaries, wages and employees benefits Materials Contracted services Rents and financial expenses Amortization Loss on disposal of tangible capital assets	2,384,404 1,592,191 2,225,929 75 3,548,202	2,403,420 947,847 2,584,280 5,138 3,455,647 65,099
Total Expenditures	9,750,801	9,461,431
Net Surplus (Deficit)	4,436,546	1,826,695

# Schedule of Segment Disclosure- Operating Revenues and Expenses For The Year Ended December 31, 2017

Taxation         621,300         621,300           Sales of services and regulatory fees         294,879         780,561           Other         1,388,246         1,450,222           Development charges earned	FINANCE AND ADMINISTRATION Revenue	Actual 2017 <u>\$</u>	Actual 2016\$
Expenditures         Salaries, wages and employees benefits         3,944,198         3,731,561           Materials         136,713         130,271           Contracted services         2,071,660         1,595,940           Rents and financial expenses         103,011         9,034           Transfer to others         15,264         155,572           Amortization         427,944         188,751           Total Expenditures         6.698,790         5,811,129           Net Surplus (Deficit)         (4,394,365)         (2,577,533)           SOCIAL AND FAMILY SERVICES           Revenue         Taxation         6,170,610         6,634,964           Sales of services and regulatory fees         5,365,159         5,143,319           Government transfers         38,108,727         37,920,474           Other         2,699,982         7,487           Total Revenues         52,344,478         49,706,244           Expenditures         52,344,478         49,706,244           Expenditures         13,235,186         13,341,465           Long-term debt interest expense         479,816         488,183           Materials         2,476,637         2,511,016           Contracted services         18,567,362 <th>Taxation Sales of services and regulatory fees Other</th> <td>294,879</td> <td>780,561 1,450,222</td>	Taxation Sales of services and regulatory fees Other	294,879	780,561 1,450,222
Salaries, wages and employees benefits         3,944,198         3,731,561           Materials         136,713         130,271           Contracted services         2,071,660         1,595,940           Rents and financial expenses         103,011         9,034           Transfer to others         15,264         155,572           Amortization         427,944         188,751           Total Expenditures         6,698,790         5,811,129           Net Surplus (Deficit)         (4,394,365)         (2,577,533)           SOCIAL AND FAMILY SERVICES           Revenue         Taxation         6,170,610         6,634,964           Sales of services and regulatory fees         5,365,159         5,143,319           Government transfers         38,108,727         37,920,474           Other         2,699,982         7,487           Total Revenues         52,344,478         49,706,244           Expenditures         13,235,186         13,341,465           Long-term debt interest expense         479,816         488,183           Materials         2,476,637         2,511,016           Contracted services         18,567,362         15,626,494           Rents and financial expenses         15,835,504 <td< td=""><th>Total Revenues</th><td>2,304,425</td><td>3,233,596</td></td<>	Total Revenues	2,304,425	3,233,596
Net Surplus (Deficit)         (4,394,365)         (2,577,533)           SOCIAL AND FAMILY SERVICES         Revenue         Taxation         6,170,610         6,634,964           Sales of services and regulatory fees         5,365,159         5,143,319           Government transfers         38,108,727         37,920,474           Other         2,699,982         7,487           Total Revenues         52,344,478         49,706,244           Expenditures         38,108,727         37,920,474           Other         2,699,982         7,487           Total Revenues         52,344,478         49,706,244           Expenditures         13,235,186         13,341,465           Long-term debt interest expense         479,816         488,183           Materials         2,476,637         2,511,016           Contracted services         18,567,362         15,626,494           Rents and financial expenses         32,854         33,781           Transfer to others         15,835,504         17,919,775           Amortization         859,172         756,152           Total Expenditures         51,486,531         50,676,866	Salaries, wages and employees benefits Materials Contracted services Rents and financial expenses Transfer to others	136,713 2,071,660 103,011 15,264	130,271 1,595,940 9,034 155,572
SOCIAL AND FAMILY SERVICES           Revenue         Taxation         6,170,610         6,634,964           Sales of services and regulatory fees         5,365,159         5,143,319           Government transfers         38,108,727         37,920,474           Other         2,699,982         7,487           Total Revenues         52,344,478         49,706,244           Expenditures         13,235,186         13,341,465           Long-term debt interest expense         479,816         488,183           Materials         2,476,637         2,511,016           Contracted services         18,567,362         15,626,494           Rents and financial expenses         32,854         33,781           Transfer to others         15,835,504         17,919,775           Amortization         859,172         756,152           Total Expenditures         51,486,531         50,676,866	Total Expenditures	6,698,790	5,811,129
Revenue         Taxation       6,170,610       6,634,964         Sales of services and regulatory fees       5,365,159       5,143,319         Government transfers       38,108,727       37,920,474         Other       2,699,982       7,487         Total Revenues       52,344,478       49,706,244         Expenditures       2       470,816       488,183         Long-term debt interest expense       479,816       488,183         Materials       2,476,637       2,511,016         Contracted services       18,567,362       15,626,494         Rents and financial expenses       32,854       33,781         Transfer to others       15,835,504       17,919,775         Amortization       859,172       756,152         Total Expenditures       51,486,531       50,676,866	Net Surplus (Deficit)	(4,394,365)	(2,577,533)
Expenditures       13,235,186       13,341,465         Long-term debt interest expense       479,816       488,183         Materials       2,476,637       2,511,016         Contracted services       18,567,362       15,626,494         Rents and financial expenses       32,854       33,781         Transfer to others       15,835,504       17,919,775         Amortization       859,172       756,152         Total Expenditures       51,486,531       50,676,866	Revenue Taxation Sales of services and regulatory fees Government transfers	5,365,159 38,108,727	5,143,319 37,920,474
•	Expenditures Salaries, wages and employees benefits Long-term debt interest expense Materials Contracted services Rents and financial expenses Transfer to others Amortization	13,235,186 479,816 2,476,637 18,567,362 32,854 15,835,504 859,172	13,341,465 488,183 2,511,016 15,626,494 33,781 17,919,775 756,152
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